

City of Mesquite, Texas



Annual Operating Budget Fiscal Year 2014-15

MESQUITE

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About the Cover:

Newly Renovated Mesquite Golf Course

The Mesquite Golf Course reopened August 5, 2014 upon completion of \$2 million in renovations funded by the Mesquite 4B Quality of Life Corporation. Highlights of the renovations include the installation of Champion Bermuda greens, the addition of 18 sand traps, grass bunkers, as well as several enhancements to the Proshop and Clubhouse. November 28, 2014 marks the 50th Anniversary of the opening of the Mesquite Golf Course and recent renovations to the course led to the Mesquite Parks and Recreation Department earning the prestigious **2014 Golf Course of the Year** designation by the Texas Turfgrass Association. This top ranked municipal golf course is yet another positive example of the many quality amenities Mesquite has to offer its residents and visitors.

*Photo courtesy of:
Jessica Larson, Marketing Specialist
City of Mesquite*

City of Mesquite, Texas
Fiscal Year 2014 – 2015 Annual Budget

This budget will raise more revenue from property taxes than last year’s budget by an amount of \$1,410,000, which is a 4.09 percent increase from last year’s budget. The property tax revenue to be raised from new property added to the tax roll this year is \$118,430.

Record Vote of the Governing Body

Mayor John Monaco	Aye
Mayor Pro Tem Al Forsythe	Aye
Deputy Mayor Pro Tem Greg Noschese	Aye
Councilmember Bruce Archer	Aye
Councilmember Bill Porter	Aye
Councilmember Shirley Roberts	Aye
Councilmember Dennis Tarpley	Aye

Municipal Property Tax Rates
Per \$100 Valuation

Last Year’s Property Tax Rate	.6400000
This Year’s Property Tax Rate	.6400000
This Year’s Effective Tax Rate	.6178802
This Year’s Effective Operating Tax Rate	.6189445
This Year’s Rollback Tax Rate	.6663896
This Year’s Debt Rate	.1778034

Total Municipal Debt Obligation	\$121,960,000
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The above is required by Section 102.007, Local Government Code, as amended by Senate Bill 656 of the 83rd Texas Legislature, effective September 1, 2013.

City of Mesquite, Texas
Fiscal Year 2014 – 2015 Annual Budget

John Monaco	Mayor
Al Forsythe	Mayor Pro Tem
Greg Noschese	Deputy Mayor Pro Tem
Bruce Archer	Councilmember
Bill Porter	Councilmember
Shirley Roberts	Councilmember
Dennis Tarpley	Councilmember
Ted Barron	City Manager
Carol Zolnerowich	Deputy City Manager
Jerome J. Dittman, P.E.	Assistant City Manager
Cliff Keheley	Assistant City Manager
Ted Chinn	Director of Administrative Services
Chris Smith	Budget Analyst

Understanding the Budget

The City of Mesquite's adopted budget is produced in conformance with guidelines developed for use by local governments and is intended to ensure proficiency in four major categories as follows:

1. *Policy Document* – The budget should serve as a policy document for elected officials and management to convey how the organization will operate and what process will be used to adopt and amend the annual budget.
2. *Financial Plan* – The budget should serve as a financial plan describing all sources of funding, including summaries of revenues and expenditures for multiple years, and changes in fund balances.
3. *Operations Guide* – The budget should serve as an operations guide for departments that receive funding through the budget by identifying the resources to be provided and the objectives to be met.
4. *Communications Device* – The budget should serve as a communications device to convey essential information to the diverse groups who use the budget information, such as elected officials, the public, bond rating agencies and investors.

To help ensure that the budget document meets the above criteria and contributes to the effectiveness of communication to its readers, the budget document is organized into the following sections:

Organizational Structure

This section provides information about elected officials and the City of Mesquite organization. Included in this section are an organizational chart, information about the City Council's advisory boards and commissions and information on all authorized full-time and part-time staffing positions by fund.

Budget Message

The Budget Message includes a formal transmittal letter designed to summarize major issues facing the City of Mesquite and briefly explains key budget decisions and major initiatives to be taken. This section also includes budget information on the General Fund and other major funds, detailing significant revenue and expenditure changes, growth, projections and tax rate history.

Financial Summaries

This section describes the City's fund structure and presents the budget information for each appropriated fund on detailed schedules with summaries of revenues, expenditures and other financing sources. These financial schedules show actual historical results from the prior fiscal year, the current year adopted and amended budgets, and the budget year.

Policies and Goals

This section contains all of the City's financial and non-financial policies, as well as City Council goals and priorities for the immediate future. The City's long-term financial planning process is also described in this section along with multi-year financial forecasts of major funds.

Department Profiles

The Department Profiles section of the budget includes a cover page describing each department's programs and activities, program objectives and performance measures, budget and personnel summaries over a three-year timeframe by division.

Capital Budget

The Capital Budget section summarizes all capital expenditures included in both the operating budget and the first year budget of the Capital Improvement Program.

Statistical

This section offers demographic information and graphical representation of local economic and financial indicators, or benchmarks, that the City uses to assess its overall financial health.

Appendix

The Appendix contains ordinances that adopt the budget and establish the tax rate. This section also offers schedules of the City's total outstanding general obligation and revenue debt. Debt service costs (amount of principal and interest) for each bond issue are shown for the budget year and for each fiscal year until the bonds are retired.

Glossary

The Glossary section defines technical terms related to finance and accounting, as well as non-financial terms related to the City's programs and activities. Common acronyms and abbreviations are also defined to assist readers in understanding terminology.

Budget Process

The City of Mesquite annual budget is a *Target Based Budget* developed in accordance with State law, the City Charter, and input from the public and all stakeholders within the framework of best practices identified by the National Advisory Council on State and Local Budgeting (NACSLB).

According to the City Charter, "The City Manager shall have prepared on or before the 15th day of August in each year a budget to cover all proposed expenditures of the City for the succeeding fiscal year, which begins on October 1st and ends on September 30th, of each calendar year. The budget shall be prepared in conformity with the state laws of Texas." Much work takes place before and after this deadline and the following overview summarizes the entire budget process.

Budget Preparation

In January the Budget Office works with departments in preparing multi-year revenue and expenditure forecasts for the City's major funds. The City Manager's executive team then reviews and updates, as needed, the City's budget and financial policies and Long-Term Financial Plan. During this time the budget calendar is developed and salary and benefit projections are completed by the Budget Office. Based on revenue and expenditure projections, a budget *target* amount is determined for each department. This budget target is, in effect, an expenditure cap that cannot be exceeded by department heads

in preparing their budget requests. Budget preparation manuals are distributed along with budget target numbers to each department head by mid-March. Department heads then develop their budget requests within the constraints of their target number, and any new programs or services sought by the department head are submitted as *expanded programs*, which could be considered depending on available resources.

City Manager Review

Departments submit their budget requests to the Budget Office by mid-April. Once the budget requests are entered into the City's budget and accounting system, the Budget staff prepares reports for the City Manager's executive team to review. During the months of May and June, the City Manager's budget review team meets individually with each department head to go over their budget requests by division, making preliminary decisions on existing service levels, staffing levels and learning about new expanded program requests, if any.

On May 15th the Chief Appraiser for Dallas County sends preliminary notices of appraised values to taxing entities. The City's Tax Office then calculates the amount of property tax revenue that may be generated from the preliminary appraisal and current tax rate, and any adjustments are made to the revenue forecast for the budget year. The management review process is usually completed by mid-June.

Citizen Input

Throughout the months of June, July and August, the City Council conducts public hearings to gather citizen input on the budget. During these public hearings citizens are encouraged to offer their suggestions and ideas of what programs they would like included in the upcoming budget or what levels of service they desire. These public hearings are not required by law, but are viewed as an important part of the budget process. A State law mandated public hearing is later held after the proposed budget is filed with the City Secretary's Office and made available to the public, typically during the first City Council meeting in September.

Council Review

While citizen input is gathered at public hearings, a draft budget is submitted to the City Council for their review, usually by the first week of July. Throughout the month of July the City Council holds several budget workshops to receive presentations by department heads and to discuss their budget needs and assess fiscal impacts. These budget workshops are also open to the public and are used to encourage further citizen input on the budget as details are discussed. On July 25th, the Chief Appraiser releases the certified tax roll for each taxing entity, and the budget is modified to reflect any changes in anticipated property tax revenue.

Budget Adoption

Upon conclusion of the budget workshops, but before August 15th, the City Manager submits a proposed budget to the City Council for consideration and adoption. A copy is also filed with the City Secretary's Office and posted on the City's website for public review in accordance with State law. Prior to the City Council setting the tax rate, a final, State law mandated public hearing is held on the proposed budget. At this public hearing, all interested persons are given a final opportunity to be heard regarding any item on the proposed budget. The City Council then has the option of approving the budget at this meeting or postponing the vote to the next Council meeting. Once approved, the City Council

adopts the budget by ordinance, which becomes effective on October 1st.

Budget Amendments

The adopted budget authorizes the amount of spending, also known as *appropriations*, that is allowed during the fiscal year. Appropriation changes, or revisions, are allowed to account for situations that were not anticipated prior to the beginning of the year. Budget revisions may be approved by the City Manager between departments in the same fund, but any changes to the appropriated amount at the fund level, or transfers between funds, require City Council approval. Budget revisions that require City Council approval are also referred to as budget amendments and must be approved by ordinance. Once adopted, the amended budget then becomes the working financial plan for the remainder of the fiscal year.

Budget Calendar Fiscal Year 2014-15

BUDGET ACTIVITY		JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
1	Budget Office prepares personal services information	←→											
2	Budget Office prepares target budget information for departments		←→										
3	Budget Office prepares revenue projections		←→										
4	Budget Office provides guidelines and training		←→										
5	Departments prepare budgets			←→									
6	Manager's Office reviews department budgets				←→								
7	Citizen input public hearings					←→							
8	Manager presents budget to City Council at annual budget retreat						←→						
9	Departmental budget presentations to Council						←→						
10	Publication of statutory legal notices							←→					
11	Final public hearing and adoption of budget								←→				
12	Budget Office publishes budget document									←→			

Major Budget Activities and Scheduled Timetables

- 1-4) The Budget Office is responsible for providing departments with information necessary to prepare their budget requests. This information includes personal services costs for authorized positions, capital outlay estimates and budget target amounts. Additionally, the Budget Office prepares revenue projections and provides budget preparation training sessions for all departments.
- 5-6) Departments prepare budgets in accordance with Budget Office guidelines. Once completed, these budget requests are forwarded to the City Manager's Office for review.
- 7) Public hearings are held each year to gather input from the public.
- 8-9) The City Manager, in accordance with Charter requirements, presents his budget proposal to the City Council for their consideration. Departments also present detailed information to the Council at public budget meetings.
- 10) Statutory legal notices are published in the City's designated newspaper in accordance with State Law.
- 11) The City Council adopts the annual budget at the second City Council meeting in September to become effective on October 1st.
- 12) The Budget Office prepares and writes the final budget document.

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Mesquite
Texas**

For the Fiscal Year Beginning

October 1, 2013

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of Mesquite, Texas** for its annual budget for the fiscal year beginning **October 1, 2013**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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2014-15 City Council



Mayor Pro Tem
Al Forsythe
Place 2



Mayor
John Monaco



Deputy Mayor
Pro Tem
Greg Noschese
Place 5



Councilmember
Dennis Tarpley
Place 6
(At Large)



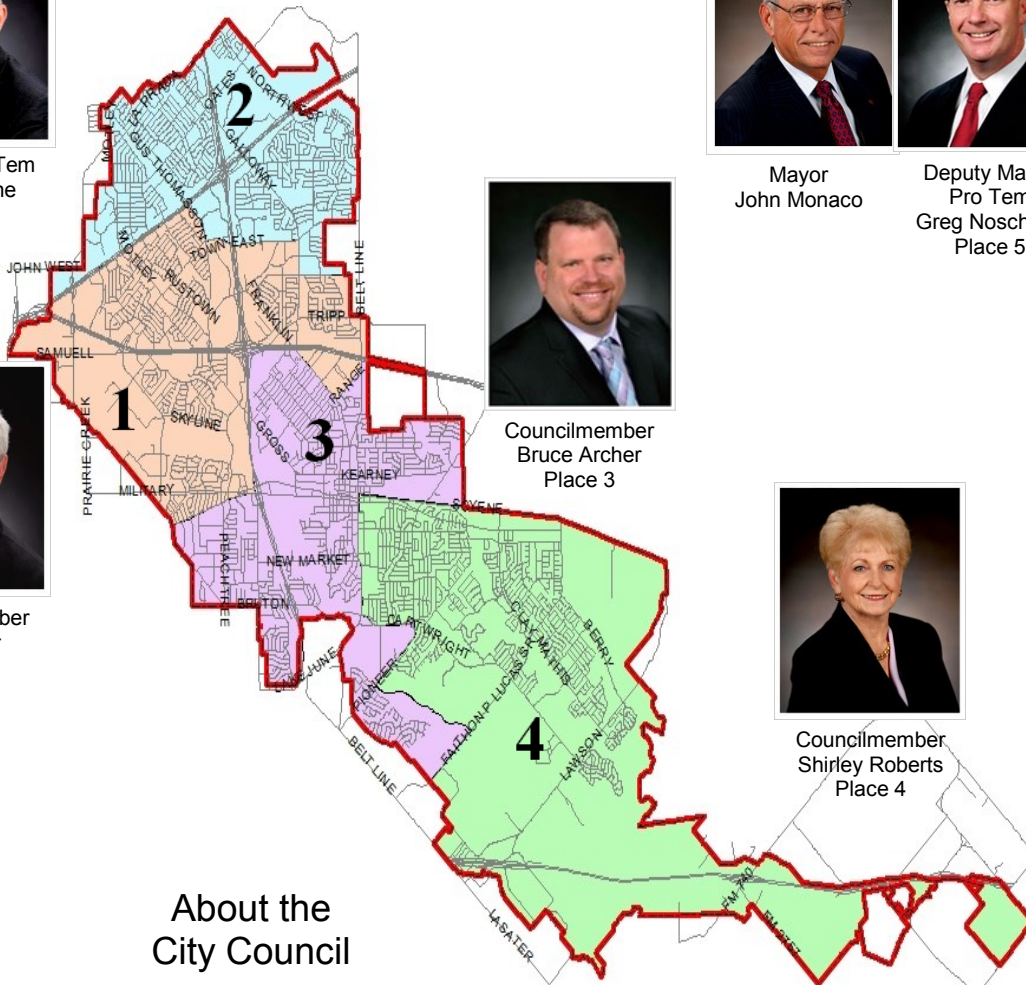
Councilmember
Bruce Archer
Place 3



Councilmember
Bill Porter
Place 1



Councilmember
Shirley Roberts
Place 4



About the City Council

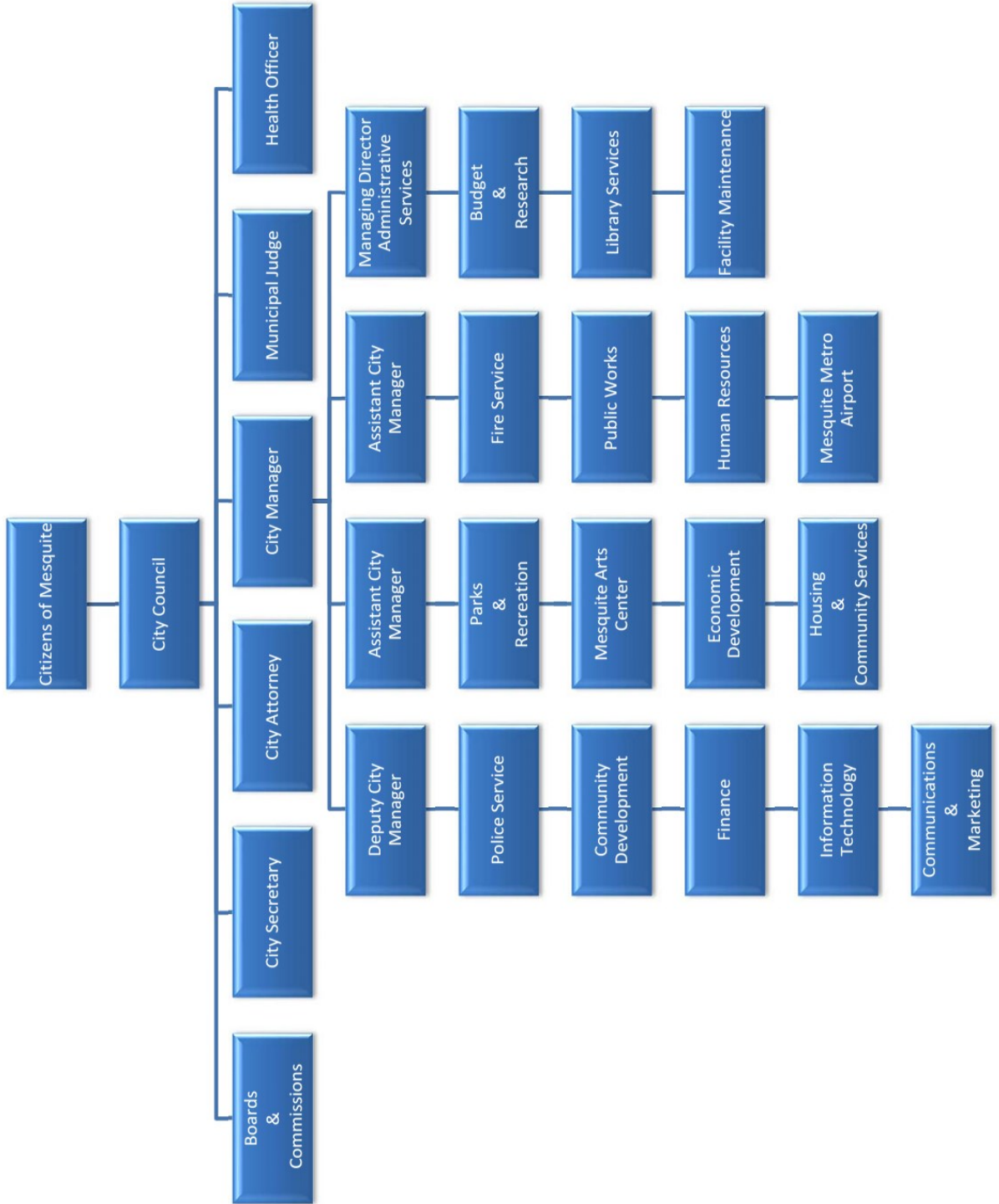
Mayor John Monaco was first elected by the electorate in 2001 as Councilmember, Place 2. Mayor Monaco was elected by the City Council in November 2007 to serve as Mayor and subsequently elected by the electorate as Mayor in 2008 to fulfill an unexpired one-year term. He was re-elected in 2009 and has since fulfilled two, two-year terms. In 2013, Mayor Monaco was re-elected to another two-year term along with Councilmembers Bill Porter, Dennis Tarpley and Mayor Pro Tem Al Forsythe. In 2014, Deputy Mayor Pro Tem Greg Noschese and Councilmember Shirley Roberts were re-elected to two-year terms, and Councilmember Bruce Archer was elected to his first term on the City Council. Regular City Council elections are held in May every year unless all positions are unopposed.

To reach the Mayor and City Councilmembers, call or write:
972-216-6402
Honorable Mayor and City Council
City Hall
1515 North Galloway Avenue
Mesquite, Texas 75149

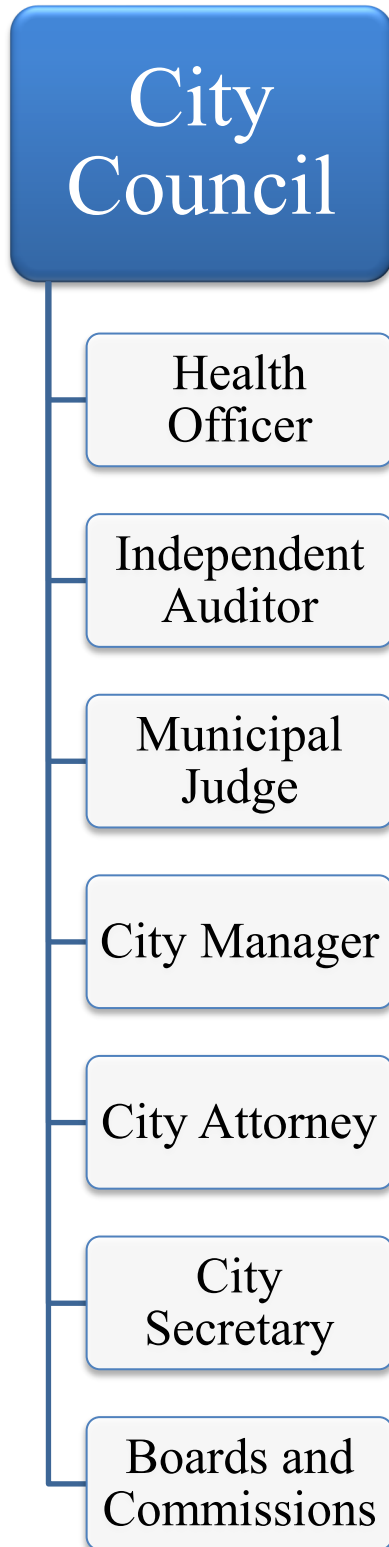
City of Mesquite, Texas

Organizational Chart

October 1, 2014



City Council—Appointed Positions



City Council

The City Council consists of the Mayor and six council members. Council members serve two-year terms and are responsible for appointing the City Health Officer, Independent Auditor, Municipal Judge, City Manager, City Attorney, City Secretary and members of various Boards and Commissions. The Mayor and six council members are elected at large; however, four Council positions have residency requirements. Listed below are the Council-appointed positions and their primary functions.

Health Officer

The Health Officer is a legally qualified physician whose primary duty is to implement and enforce laws which protect the public health and all other duties as prescribed by the Texas Board of Health.

Independent Auditor

The City Charter mandates that the City Council appoint a competent public accountant to audit the books and accounts of the City on an annual basis.

Municipal Judge

The Municipal Judge is responsible for presiding over the municipal court as created and defined by the City Charter. Jurisdiction is limited to the territorial limits of the City for all criminal cases arising under the ordinances of the City.

City Manager

The City Manager serves as the administrative head of the municipal government and shall be responsible for the efficient administration of all departments. The Manager is also charged with seeing that all laws and ordinances of the City are enforced.

City Attorney

The City Attorney is responsible for furnishing legal advice to City officials and personnel; represents the City in suits, litigations and hearings, prepares ordinances, resolutions, contracts and all other legal instruments; and prosecutes cases involving infractions of City ordinances and state law heard in Municipal Court.

City Secretary

The City Secretary is charged with keeping accurate minutes of City Council meetings and preserving all books, papers, documents, records and files of the Council. Custody of the seal of the City rests with the City Secretary.

Boards and Commissions

The City has 24 boards and commissions which serve in advisory capacities to the City Council. A complete listing of these Boards and Commissions, along with their functions, may be found on the next five pages.



Boards and Commissions

The City of Mesquite has 24 boards and commissions that serve in advisory capacities relating to various areas of local government control. The City Council is responsible for appointing members to the various boards and commissions. All members of boards and commissions serve without compensation.

1. Animal Control Advisory Board – A five-member advisory committee which shall review operations of the City animal shelter, provide guidance to the Animal Control Division in complying with all provisions of the Health and Safety Code, and perform such other duties as may be assigned by the City Council.
2. Automated Traffic Signal Enforcement Advisory Committee – A seven-member advisory committee which shall advise the local authority on the installation and operation of a photographic traffic signal enforcement system.
3. Board of Adjustment – A five-member board empowered to make exceptions to zoning ordinances in accordance with general or special rules contained in the ordinance for the purpose of rendering full justice and equity to the general public.
4. Building Standards Board – A seven-member board empowered to hear appeals from decisions of the Building Official or Fire Code Official in his/her interpretation and application of the technical provisions of the building, electrical, plumbing, mechanical, fuel gas, fire and property maintenance codes for both residential and commercial construction.
5. Capital Improvements Advisory Committee – An eight-member committee that is composed of the members of the Planning and Zoning Commission along with one additional member appointed by a majority vote of the City Council. This member is representative of the real estate, development or building industry. Its primary task is to advise and assist the City in adopting land use assumptions and review the capital improvements. The committee also provides impact fee advisory services as directed by the City Council.
6. Planning and Zoning Commission – A seven-member commission that acts in an advisory capacity and is responsible to the City Council on matters pertaining to planning for the physical development of the City. Its primary concern is subdivisions and zoning regulations.
7. Civil Service Commission and Trial (Personnel) Board – A three-member commission which provides for the administration of the Civil Service Program.
8. Falcon's Lair TIF Board – The Falcon's Lair Tax Increment Finance District Board of Directors, established under the provisions of the Tax Increment Financing Act, consists of seven members, acts in an advisory or study capacity to promote the development or redevelopment of a certain contiguous geographic area (the Falcon's Lair area) and shall exercise only those powers, advisory in nature, which are either granted to the Board pursuant to the Act or delegated to the Board by the City Council.

9. Historic Mesquite, Inc. – An 18-member board (nine appointed by City Council) to provide leadership to search records and build on the past to preserve the history of the community; to encourage other organizations to be historically minded for the common goal of preservation; to be a resource for the education of future generations as well as those in the community; to identify areas and places of historical significance; to develop and maintain a historical museum and visitors' center; to preserve and accumulate local history, including sites, artifacts, genealogy data and all items pertaining to all periods of local history; to determine ways and means to accomplish these goals, including total community involvement; and to develop a long-range plan for preservation of Mesquite's heritage.
10. Keep Mesquite Beautiful, Inc. – A 20-member board (seven appointed by City Council) devoted to the implementation and maintenance of the Keep America Beautiful system via sustained litter reduction, public awareness and educational programs, enhancement of environmental quality and conservation of resources through recycling.
11. Lucas Farms TIF Board – The Lucas Farms Tax Increment Finance District Board of Directors, established under the provisions of the Tax Increment Financing Act, consists of seven members, acts in an advisory or study capacity to promote the development or redevelopment of a certain contiguous geographic area (the Lucas Farms area) and shall exercise only those powers advisory in nature, which are either granted to the Board pursuant to the Act or delegated to the Board by the City Council.
12. Mesquite Health Facilities Development Corporation – A seven-member nonprofit corporation established under the provisions of the Health Facilities Development Act in order to provide tax-exempt financing to acquire, construct or improve health facilities to assist the maintenance of the public health.
13. Mesquite Housing Board – A five-member board created to hear appeals as they relate to eligibility for participation in the Housing Assistance Payments Program. The functions of this board relate solely to the Section 8 Housing Assistance Payments Program for existing housing and the rehabilitation of owner-occupied housing.
14. Mesquite Housing Finance Corporation – A seven-member board which serves as the Board of Directors under the provisions of the Housing Finance Corporation Act of 1979 in order to provide a means of financing the cost of residential ownership and development that will provide decent, safe and sanitary housing at affordable prices for residents of the City of Mesquite.
15. Mesquite Industrial Development Corporation – A three-member board established under the provisions of the Texas Development Corporation Act of 1979 in order to provide financing for industrial projects through the sale of tax-exempt bonds.

16. Mesquite Quality of Life Corporation – A seven-member nonprofit corporation governed by the Texas Development Corporation Act of 1979, Vernon’s Annotated Civil Statutes, Article 5190.6, Section 4B as amended. The Corporation shall develop an annual plan of work which shall be presented to the City Council for review, revision and approval. The Plan shall be limited to projects approved by voters of the City of Mesquite, which include 1) Transportation, 2) Public Safety and 3) Public Parks and Recreation.
17. Mesquite Veterans’ Affairs and Memorial Advisory Board — A five-member board that serves the City Council in an advisory capacity and performs the duties of hearing requests for City-supported memorials such as those commemorating 9/11, police or fire service personnel or veterans; making recommendations regarding plans to construct City-supported memorials; serving as a liaison for veterans’ agencies in the City of Mesquite; monitoring construction of City-supported memorials; serving as a forum for the exchange of information related to current or future memorials; and updating City Council on status of any City-supported memorials as needed.
18. Municipal Library Advisory Board – A seven-member board that acts in an advisory capacity and is responsible to the City Council on matters pertaining to the Library as related to present and future maintenance, operation, planning, acquisition, development, enlargement and use policies of the City library services.
19. North Texas Municipal Water District Board of Directors – Two representatives from the City of Mesquite serve on the Board of Directors of the North Texas Municipal Water District. The Board is authorized to do all things necessary to make water available from Lavon Dam and the Trinity East Fork Dam for municipal and industrial uses.
20. Parks and Recreation Advisory Board – A seven-member board to serve in an advisory capacity to the City Staff and City Council in all matters pertaining to Parks and Recreation, including the Municipal Golf Course.
21. Ridge Ranch TIF Board – The Ridge Ranch Tax Increment Finance District Board of Directors, established under the provisions of the Tax Increment Financing Act, consists of seven members, acts in an advisory or study capacity to promote the development or redevelopment of a certain contiguous geographic area (the Ridge Ranch area) and shall exercise only those powers, advisory in nature, which are either granted to the Board pursuant to the Act or delegated to the Board by the City Council.
22. Rodeo City TIF Board – The Rodeo City Tax Increment Finance District Board of Directors, established under the provisions of the Tax Increment Financing Act, consists of seven members, acts in an advisory or study capacity to promote the development or redevelopment of a certain contiguous geographic area (the Rodeo City area) and shall exercise only those powers, advisory in nature, which are either

granted to the Board pursuant to the Act or delegated to the Board by the City Council.

23. Towne Centre TIF Board – The Town Centre Tax Increment Finance District Board of Directors, established under the provisions of the Tax Increment Financing Act, consists of seven members, acts in an advisory or study capacity to promote the development or redevelopment of a certain contiguous geographic area (the Towne Centre area) and shall exercise only those powers, advisory in nature, which are either granted to the Board pursuant to the Act or delegated to the Board by the City Council.
24. Tree Board — A seven-member board whose duties shall be to study the needs of the City in connection with its tree planting program and to make recommendations, advise, and assist the Municipal Arborist in the promotion and implementation of the City’s tree planting program.

City of Mesquite
 Summary of Department Staffing Levels by Fund
 Fiscal Year 2014-15

Staffing By Fund-All Personnel

Fund	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15	Variance
Airport Operating	7.90	7.90	7.90	7.90	0.00
Drainage Utility District	7.00	7.00	7.00	7.00	0.00
General	995.76	996.26	993.43	996.43	3.00
General Liability	3.00	3.00	3.00	3.00	0.00
Grants	20.60	20.60	20.60	20.60	0.00
Group Medical Insurance	0.00	1.00	1.00	1.00	0.00
Hotel Occupancy	2.00	2.50	2.50	2.50	0.00
Water and Sewer	108.07	110.07	110.07	110.07	0.00
Total All Funds	1,144.33	1,148.33	1,145.50	1,148.50	3.00

Full-time Staffing

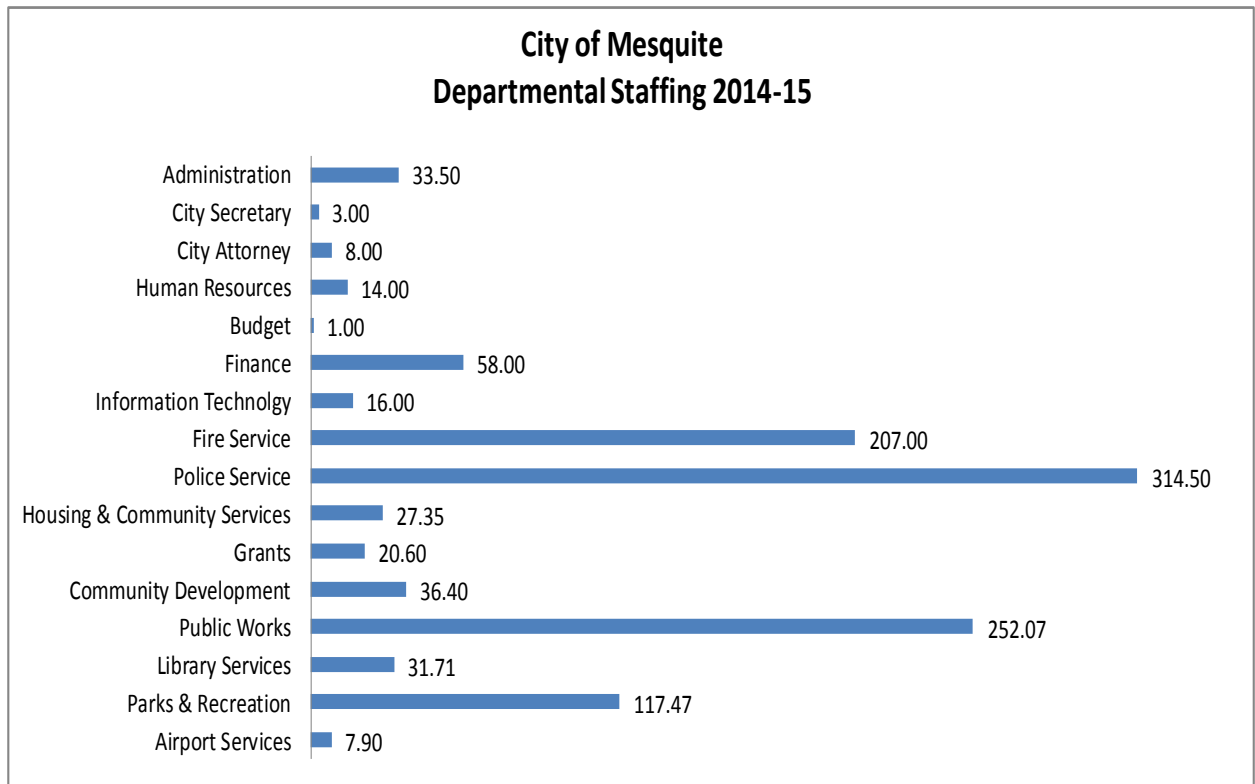
Fund	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15	Variance
Airport Operating	2.00	2.00	2.00	2.00	0.00
Drainage Utility District	7.00	7.00	7.00	7.00	0.00
General	927.25	927.75	930.00	932.00	2.00
General Liability	3.00	3.00	3.00	3.00	0.00
Grants	16.00	16.00	16.00	16.00	0.00
Group Medical Insurance	0.00	1.00	1.00	1.00	0.00
Hotel Occupancy	2.00	2.00	2.00	2.00	0.00
Water and Sewer	107.00	109.00	109.00	109.00	0.00
Total All Funds	1,064.25	1,067.75	1,070.00	1,072.00	2.00

Full-time Equivalent (FTE) Staffing

Fund	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15	Variance
Airport Operating	5.90	5.90	5.90	5.90	0.00
Drainage Utility District	0.00	0.00	0.00	0.00	0.00
General	68.51	68.51	63.43	64.43	1.00
General Liability	0.00	0.00	0.00	0.00	0.00
Grants	4.60	4.60	4.60	4.60	0.00
Group Medical Insurance	0.00	0.00	0.00	0.00	0.00
Hotel Occupancy	0.00	0.50	0.50	0.50	0.00
Water and Sewer	1.07	1.07	1.07	1.07	0.00
Total All Funds	80.08	80.58	75.50	76.50	1.00

City of Mesquite
 Summary of Departmental Staffing Levels
 Fiscal Years 2012-13 to 2014-15

Department	Actual	Adopted	Amended	Adopted	Variance
	2012-13	2013-14	2013-14	2014-15	
Administration	31.00	32.50	32.50	33.50	1.00
City Secretary	3.00	3.00	3.00	3.00	0.00
City Attorney	7.00	8.00	8.00	8.00	0.00
Human Resources	13.00	14.00	14.00	14.00	0.00
Budget and Research	2.00	1.00	1.00	1.00	0.00
Finance	54.25	55.75	57.00	58.00	1.00
Information Technology	15.00	16.00	16.00	16.00	0.00
Fire Service	207.00	206.00	207.00	207.00	0.00
Police Service	314.50	314.50	314.50	314.50	0.00
Housing and Community Services	26.85	26.85	27.35	27.35	0.00
Housing and Community Services Grants	20.60	20.60	20.60	20.60	0.00
Community Development	36.40	36.40	36.40	36.40	0.00
Public Works	251.07	251.07	251.07	252.07	1.00
Library Services	32.08	32.08	31.71	31.71	0.00
Parks and Recreation	122.68	122.68	117.47	117.47	0.00
Airport Services	7.90	7.90	7.90	7.90	0.00
Total Authorized Staffing Levels	1,144.33	1,148.33	1,145.50	1,148.50	3.00



Authorized Staffing Levels Fiscal Years 2012-13 to 2014-15

Department	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15	Variance
Administration					
City Manager	6.00	6.00	6.00	6.00	0.00
Communications and Marketing	3.00	3.50	3.50	3.50	0.00
Economic Development	1.00	1.00	1.00	2.00	1.00
Facility Maintenance	19.00	20.00	20.00	20.00	0.00
Mesquite Arts Center	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>0.00</u>
Total Administration	<u>31.00</u>	<u>32.50</u>	<u>32.50</u>	<u>33.50</u>	<u>1.00</u>
City Secretary	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>0.00</u>
City Attorney	<u>7.00</u>	<u>8.00</u>	<u>8.00</u>	<u>8.00</u>	<u>0.00</u>
Human Resources					
Human Resources Administration	10.00	11.00	11.00	11.00	0.00
Risk Management	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>0.00</u>
Total Human Resources	<u>13.00</u>	<u>14.00</u>	<u>14.00</u>	<u>14.00</u>	<u>0.00</u>
Budget and Research	<u>2.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>0.00</u>
Finance					
Accounting	5.75	5.75	6.00	5.00	(1.00)
Finance Administration	4.00	4.00	4.00	5.00	1.00
Municipal Court	15.00	15.00	15.00	16.00	1.00
Purchasing	4.50	5.00	5.00	5.00	0.00
Printshop/Mailroom	3.00	3.00	3.00	3.00	0.00
Tax Office	4.00	4.00	5.00	5.00	0.00
Warehouse	4.00	4.00	4.00	4.00	0.00
Water and Sewer Accounting	<u>14.00</u>	<u>15.00</u>	<u>15.00</u>	<u>15.00</u>	<u>0.00</u>
Total Finance	<u>54.25</u>	<u>55.75</u>	<u>57.00</u>	<u>58.00</u>	<u>1.00</u>
Information Technology					
IT Administration	3.00	4.00	5.00	5.00	0.00
PC Network Support	4.00	4.00	5.00	5.00	0.00
Public Safety Support	2.00	2.00	2.00	2.00	0.00
Software Development	5.00	5.00	3.00	3.00	0.00
Telecommunications	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>0.00</u>
Total Information Technology	<u>15.00</u>	<u>16.00</u>	<u>16.00</u>	<u>16.00</u>	<u>0.00</u>

Authorized Staffing Levels Fiscal Years 2012-13 to 2014-15

Department	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15	Variance
Fire Service					
Emergency Management	2.00	2.00	2.00	2.00	0.00
Fire Administration	10.00	10.00	10.00	10.00	0.00
Fire Emergency Medical Services	5.00	5.00	5.00	5.00	0.00
Fire Operations	178.00	177.00	178.00	178.00	0.00
Fire Prevention	9.00	9.00	9.00	9.00	0.00
Fire Training	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>0.00</u>
Total Fire Service	<u>207.00</u>	<u>206.00</u>	<u>207.00</u>	<u>207.00</u>	<u>0.00</u>
Police Service					
Police Administration	8.00	8.00	8.00	8.00	0.00
Police Criminal Investigation	52.00	52.00	52.00	52.00	0.00
Police Operations	144.00	144.00	144.00	144.00	0.00
Police School Resource Officers	19.00	19.00	19.00	19.00	0.00
Police Staff Support	10.00	10.00	10.00	10.00	0.00
Police Technical Services	<u>81.50</u>	<u>81.50</u>	<u>81.50</u>	<u>81.50</u>	<u>0.00</u>
Total Police Service	<u>314.50</u>	<u>314.50</u>	<u>314.50</u>	<u>314.50</u>	<u>0.00</u>
Housing and Community Services					
Administration	2.00	2.00	2.50	2.50	0.00
Animal Services	10.00	10.00	10.00	10.00	0.00
Health Clinic	1.35	1.35	1.35	1.35	0.00
Mesquite Transportation for Elderly and Disabled	12.50	12.50	12.50	12.50	0.00
Volunteer Services	1.00	1.00	1.00	1.00	0.00
Total Housing and Community Services	<u>26.85</u>	<u>26.85</u>	<u>27.35</u>	<u>27.35</u>	<u>0.00</u>
Housing and Community Services Grants					
CDBG Administration	1.00	1.00	1.00	1.00	0.00
CDBG Comprehensive Planning	1.00	1.00	1.00	1.00	0.00
CDBG Housing Rehabilitation	1.50	1.50	1.50	1.50	0.00
CDBG Code Enforcement	3.00	3.00	3.00	3.00	0.00
CDBG Neighborhood Development	2.60	2.60	2.60	2.60	0.00
Housing Choice Voucher Program	<u>11.50</u>	<u>11.50</u>	<u>11.50</u>	<u>11.50</u>	<u>0.00</u>
Total Grant Services	<u>20.60</u>	<u>20.60</u>	<u>20.60</u>	<u>20.60</u>	<u>0.00</u>
Community Development					
Administration	2.00	2.00	2.00	2.00	0.00
Building Inspection	14.40	14.40	14.40	14.40	0.00
Environmental Code Inspection (FTE)	7.00	7.00	7.00	7.00	0.00
Historic Preservation	1.50	1.50	1.50	1.50	0.00
Licensing and Compliance	7.50	7.50	7.50	7.50	0.00
Planning and Zoning	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>0.00</u>
Total Community Development	<u>36.40</u>	<u>36.40</u>	<u>36.40</u>	<u>36.40</u>	<u>0.00</u>

Authorized Staffing Levels Fiscal Years 2012-13 to 2014-15

Department	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15	Variance
Public Works					
Administration	2.00	2.00	2.00	3.00	1.00
Composting Facility	3.00	3.00	3.00	3.00	0.00
Drainage Utility District (DUD) Operating Program	4.00	4.00	4.00	4.00	0.00
DUD TPDES-Street Sweeping	3.00	3.00	3.00	3.00	0.00
Engineering	5.00	5.00	5.00	5.00	0.00
Equipment Services	23.00	23.00	23.00	23.00	0.00
Residential Solid Waste Collection	60.00	60.00	60.00	60.00	0.00
Street Lighting	2.00	2.00	2.00	2.00	0.00
Street Maintenance	43.00	43.00	43.00	43.00	0.00
Traffic Engineering	12.00	12.00	12.00	12.00	0.00
Water and Sewer Administration	4.00	4.00	4.00	4.00	0.00
Water and Sewer Engineering	7.00	7.00	7.00	7.00	0.00
Water Production	13.57	13.57	13.57	13.57	0.00
Meter Services	17.50	17.50	17.50	17.50	0.00
Water Distribution	20.00	20.00	20.00	20.00	0.00
Wastewater Collection	21.00	21.00	21.00	21.00	0.00
Water and Sewer Reconstruction	11.00	11.00	11.00	11.00	0.00
Total Public Works	251.07	251.07	251.07	252.07	1.00
Library Services					
Administration	13.28	13.28	13.28	13.28	0.00
Library-Central Branch	9.64	9.64	9.27	9.27	0.00
Library-North Branch	9.16	9.16	9.16	9.16	0.00
Total Library Services	32.08	32.08	31.71	31.71	0.00
Parks and Recreation					
Administration	7.00	7.00	7.00	7.00	0.00
Aquatics	13.67	13.67	8.11	8.11	0.00
Athletics	0.00	0.00	0.00	3.00	3.00
Park Operations	38.50	38.50	36.76	36.76	0.00
Golf Course	13.38	13.38	16.72	16.72	0.00
Recreation Center Programs	0.00	0.00	0.00	9.00	9.00
Recreation Services	47.88	47.88	46.63	31.13	(15.50)
Senior Programs	0.00	0.00	0.00	4.75	4.75
Tennis Center	2.25	2.25	2.25	1.00	(1.25)
Total Parks and Recreation	122.68	122.68	117.47	117.47	0.00
Municipal Airport	7.90	7.90	7.90	7.90	0.00
Total Authorized Staffing Levels	1,144.33	1,148.33	1,145.50	1,148.50	3.00

MESQUITE

T E X A S

Real. Texas. Flavor.

Budget Message

City Manager's Letter
Budget Overview

MESQUITE

T E X A S

Real. Texas. Flavor.



October 1, 2014

John Monaco
Mayor

Al Forsythe
Mayor Pro Tem

Greg Noschese
Deputy Mayor Pro Tem

Bill Porter
Councilmember

Bruce Archer
Councilmember

Shirley Roberts
Councilmember

Dennis Tarpley
Councilmember

Ted Barron
City Manager

Honorable Mayor and City Council:

I am pleased to present the *Fiscal Year 2014-15 Adopted Budget* for the City of Mesquite. This year's budget continues the City Council's commitment to *Project Renewal* with a renewed focus on improving the City's infrastructure and neighborhood revitalization efforts, while enhancing the City's financial stability and addressing employee compensation to the extent funding would allow. As you'll recall back in January 2011, the City Council adopted the following strategic goals to guide future budget decisions:

- Stronger Fiscal Condition
- Digital City Government
- Safe City Reputation
- Expanded Parks and Recreation Opportunities
- Viable Transit Options
- Reliable Sound Infrastructure
- Quality Development and Redevelopment
- Positive Hometown Image

The proposed fiscal year 2014-15 budget was developed to achieve these goals without increasing the tax burden to our residents and businesses while minimizing the impacts of cost increases affecting the City.

Budget Priorities

- Infrastructure and Neighborhood Revitalization
- Financial Stability
- Employee Compensation and Benefits

Once again, for the eighth consecutive year, the tax rate will remain at \$0.64 cents per \$100 valuation. The budget includes \$2,521,769 in new revenues for the General Fund through increased valuation in the tax roll, significant increases in sales tax revenue and the reopening of the award-winning municipal golf course. The budget also includes \$5,659,616 in new revenues for the Water and Sewer Fund to meet cost increases in wholesale water and wastewater

treatment from the North Texas Municipal Water District (NTMWD), and \$608,713 for the Drainage Utility District Fund through the second phase of a three-year planned system wide rate increase to address the City's drainage infrastructure needs.

Infrastructure and Neighborhood Revitalization:

Next year's bond sale continues to aggressively address the City's aging infrastructure and adds \$6.2 million for street and alley improvements. Factoring in other funding sources for street improvements, such as the Town Centre Tax Increment Financing District, Drainage Utility District and Water and Sewer Funds, next year's budget adds \$9.7 million towards street projects for a total of \$28.3 million in street-related improvements, or 37 percent of the total \$76 million Capital Budget. This funding includes:

- \$600,000 for Gus Thomasson Road, from US 80 to Towne Centre Drive
- \$2,095,000 in TIF funding for Gus Thomasson Road, from Towne Centre to Town East
- \$200,000 for Gus Thomasson Road, from Moon Drive to Karla Drive
- \$1,300,000 for Motley Drive, from Gus Thomasson to Town East
- \$2,650,000 to complete Town East Blvd, from Military Parkway to Skyline Drive
- \$500,000 in alley improvements
- \$500,000 towards the annual Street Pavement Preservation and Street Leveling Programs, which since their inception in 2011 has covered 47.2 miles of roadway
- \$427,000 for annual in-house street maintenance within the General Fund
- \$950,000 for Motley Drive drainage improvements
- \$450,000 for Town East drainage improvements

It's important to note that half of the City's proposed bond sale will be financed or reimbursed by the 4B Sales Tax Fund. While the focus of this year's bond sale was on streets, the bond sale also includes \$250,000 for the annual screening wall replacement program; \$600,000 for upgrades to the fleet fueling system; \$750,000 for required upgrade to the City's 9-1-1 phone system; and \$2.3 million for routine replacement of vehicle and computer equipment.

The City launched *Project Renewal* in 2007 to focus energy and resources on the needs of a mature community and to reposition Mesquite to compete with new-growth, outer-ring suburbs. This initiative sought to be a holistic approach to addressing many of Mesquite's age-related issues – deteriorating infrastructure, aging housing stock, distressed retail centers and community image. This year, all department heads were asked to re-direct their planning processes and activities to focus on redevelopment and revitalization, bringing all possible resources to the table (including grants and funding from other governmental entities), as well as incentivizing the private sector to commit their own resources. In addition, we will be making an intentional effort to localize efforts geographically, so that the impact from these multiple strategies will be more effective and more visible and apparent on the ground to both residents and the development community.

Staff will be targeting areas where opportunities exist to consolidate public and private investment activity to achieve this maximum effect. Some of the existing programs which can be leveraged and incorporated into these neighborhood revitalization efforts include:

- Federal Neighborhood Stabilization Program – 22 homes have been purchased to date, with 17 homes renovated and sold, one home is currently undergoing renovations; and four homes are awaiting renovations or possible demolition.
- Tax-lien foreclosure activity – 21 home foreclosures have been made to date, and the City acts as trustee for other taxing entities with decisions regarding disposition of homes made on a case-by-case basis, adding to neighborhood stabilization efforts.
- Nonprofit housing agency partnerships – some tax-lien foreclosures will be transferred to housing nonprofits for rehabilitation and resale to owner-occupants. Other foreclosures may be candidates for demolition, with new home construction providing replacement housing on the vacant lots.

Financial Stability:

Strengthening the City's bottom line requires a strategic approach, one based on sound management principles, applying financial industry best practices and diversifying the tax base to achieve sustainable growth over time. This approach is necessary to ensure adequate resources are available now and well into the future in order to carry out the City's plan of operations and the vision of the City Council. It also helps maintain confidence among the City's bond holders and rating agencies that the City's finances are healthy and that management is moving the City in the right direction.

Over the past several years, the City Council has adopted and revised our financial management policies and practices relating to long-term debt, accounting standards, and investment of idle funds, and these efforts have led to the City achieving a very strong credit rating of "AA" by Standard & Poor's. Obtaining this credit rating, which is just one level below the highest possible rating of "AAA" doesn't happen by chance, and this year's budget includes funding to help maintain this credit rating and strengthen the City's financial position. To better maintain the City's revenue bond covenants and rebuilding sufficient working capital in the Water and Sewer Fund, we commissioned a water rate study earlier this year to examine our water rate structure and develop a more equitable and up-to-date model to carry us forward into future years, anticipating reduced consumption and scheduled wholesale rate increases from the North Texas Municipal Water District. This new tiered rate structure will go into effect with this budget and will help the City maintain strong working capital and reserves in the Water and Sewer Fund.

Employee Compensation and Benefits:

In an effort to attract and maintain a highly skilled workforce, staff earlier this year commissioned a study to examine the competitiveness of the City's pay plan in relation to the DFW market, and the findings and recommendations of this compensation study were presented to the City Council in July. This proposed budget includes \$998,500 in funding to bring 302 non-executive/manager level employees within market average, and \$716,500 of this amount is within the General Fund. Another \$286,000 (\$232,000 for General Fund) is in the budget to fund a two-percent (2%) merit increase for employees whose positions were not included as part

of the market adjustments, and \$562,500 for a two-percent (2%) merit increase for public safety employees, effective January 1, 2015. The total cost to the General Fund for these pay adjustments is \$1,513,000.

Although we have seen a turnaround in the City's fiscal condition, especially with regard to increased sales tax revenue, we are still facing some very real challenges ahead in this "new economy." Property value growth continues to remain modest and our financial forecast shows that it will take six more years for the City to reach its pre-recessionary property value levels. Lower tax roll growth will certainly make it harder to finance future bond sales required to keep up with our aging infrastructure, and uncertainty in the healthcare industry and recent spikes in healthcare costs all combine to create funding challenges next year. It's more important than ever that we remain focused on *Project Renewal* and build upon our recent success. After all, the next slowdown in the economy is just around the corner. How well we position ourselves today will determine our success tomorrow.

City staff is committed to *Project Renewal* and to providing the very best services to our residents and business community. I know you'll agree that we have the finest workforce in the Metroplex, and I'm extremely proud of the teamwork and character that they've demonstrated during recent years. I would also like to thank you, the City Council, for your support and direction throughout the year, and I look forward to working with you in the coming year as we continue our efforts to make Mesquite *the* place for families and businesses to call home.

Sincerely,



Ted Barron
City Manager

BUDGET OVERVIEW

Budget Development

The 2014-15 adopted budget marks the ninth year of *Project Renewal* and its goal to address declining revenues, increase new commercial and retail development opportunities and to revitalize older areas throughout the City. The budget also continues to build on the City Council's vision and strategic goals for the community as outlined in the Budgetary and Financial Policies and Goals section of this Budget document.

At this year's budget workshop, the City Manager outlined certain budget priorities for the coming year, which included the following areas:

- Infrastructure and Neighborhood Revitalization
- Financial Stability
- Employee Compensation and Benefits

This year's budget was developed within the Council's strategic policy framework and to target limited City resources to the three focus areas identified by the City Manager.

Issues and Challenges

Over the past two years, significant increases in sales tax revenues have allowed the City to replenish depleted fund balances and shore up its financial reserves. However, the largest source of revenue for the City, the property tax, remains \$4.5 million (4.5% of total budget) below pre-recessionary levels. While Mesquite's taxable values did increase this year for the first time since the recession – the current year was relatively flat (0.1%) – the 4.7 percent increase for next year is not as much of an increase as was expected and certainly not in line with other similar surrounding cities. As illustrated in the table on the next page, which is taken from the City's Long-Term Financial Plan, a continuation of four percent increases to the tax base beyond the budget year will create a deficit position within the General Fund, assuming no increase is made to the City's tax rate and will affect the City's ability to maintain a 15 percent fund balance per Council policy.

One of the top challenges facing the City in the coming years is how to address the City's infrastructure needs while creating minimal-to-no impact on the taxpayer. Eight years of maintaining the same property tax rate may bode well for the taxpayer, but at some point in time, aging infrastructure and rising costs deliver diminishing returns to the property owner within a "no-tax" environment. In fact, during the budget workshop the City Manager suggested to the City Council that some measure of a property tax rate increase would be needed in fiscal year 2016 or the City would run the risk of deferring badly needed infrastructure improvements and/or risk deep cuts to existing service levels.

**City of Mesquite
Long-Term Financial Plan/General Fund
Fiscal Year 2015-24**

	Fiscal Year 2012-13	Fiscal Year 2013-14	Fiscal Year 2014-15	Fiscal Year 2015-16	Fiscal Year 2016-17	Fiscal Year 2017-18	Fiscal Year 2018-19	Fiscal Year 2019-20	Fiscal Year 2020-21	Fiscal Year 2021-22	Fiscal Year 2022-23	Fiscal Year 2023-24
Revenues:												
General Property Taxes	\$35,138,217	\$35,130,000	\$36,590,000	\$38,419,500	\$40,340,475	\$41,954,094	\$43,632,258	\$45,377,548	\$46,738,875	\$48,141,041	\$49,585,272	\$51,072,830
Gross Receipts Taxes	7,537,785	7,901,000	8,052,000	8,092,260	8,132,721	8,173,385	8,214,252	8,255,323	8,296,600	8,338,083	8,379,773	8,421,672
City Sales Taxes	29,071,617	28,637,000	30,205,000	30,200,000	30,215,100	30,230,208	30,245,323	30,000,000	30,300,000	30,451,500	30,603,758	30,756,776
Licenses and Permits	1,166,932	1,276,000	1,265,450	1,270,000	1,273,810	1,277,631	1,281,464	1,285,309	1,289,165	1,293,032	1,296,911	1,300,802
Fines and Forfeitures	3,927,995	3,600,000	3,825,000	3,863,250	3,901,883	3,940,901	3,980,310	4,020,113	4,060,315	4,100,918	4,141,927	4,183,346
Interest Income	35,916	50,000	40,000	40,250	40,500	41,000	45,000	50,000	75,000	150,000	200,000	250,000
Charges for Current Service	13,017,504	13,395,000	13,910,700	13,750,000	14,000,000	14,050,000	14,485,000	14,520,000	14,800,000	14,850,000	15,075,000	15,200,000
Other Revenues	837,793	1,144,700	1,246,000	865,000	865,000	865,000	865,000	865,000	865,000	865,000	865,000	865,000
Intergovernmental Revenues	513,035	560,455	558,531	450,000	455,000	460,000	465,000	470,000	475,000	480,000	485,000	490,000
Transfers In	7,885,460	5,565,000	5,530,000	5,530,000	5,530,000	5,530,000	5,530,000	5,530,000	5,530,000	5,530,000	5,530,000	5,530,000
Total Revenues	\$99,132,254	\$97,259,155	\$101,222,681	\$102,480,260	\$104,754,489	\$106,522,219	\$108,743,607	\$110,373,293	\$112,429,953	\$114,199,573	\$116,162,641	\$118,070,427

Operating Expenditures:												
General Government	\$9,800,592	\$9,873,833	\$10,202,531	\$10,335,164	\$10,469,521	\$10,678,911	\$10,892,490	\$11,110,339	\$11,332,546	\$11,559,197	\$11,790,381	\$12,026,189
Housing and Community Services	1,779,708	1,886,366	1,711,114	1,733,358	1,755,892	1,778,719	1,801,842	1,825,266	1,848,994	1,873,031	1,897,381	1,922,047
Fire Service	23,113,774	23,542,681	24,112,134	24,425,592	24,743,124	25,064,785	25,390,627	25,720,705	26,055,075	26,393,791	26,736,910	27,084,490
Police Service	30,139,234	30,177,360	30,243,415	30,636,579	31,034,855	31,438,308	31,847,006	32,261,017	32,680,410	33,105,256	33,535,624	33,971,587
Public Works	12,693,381	11,301,515	11,675,457	11,827,238	11,980,992	12,136,745	12,294,523	12,454,351	12,616,258	12,780,269	12,946,413	13,114,716
Community Development	2,619,446	2,776,816	2,796,794	2,833,152	2,869,983	2,907,293	2,945,088	2,983,374	3,022,158	3,061,446	3,101,245	3,141,561
Library Services	1,873,424	1,958,793	1,949,287	1,974,628	2,000,298	2,026,302	2,052,644	2,079,328	2,106,359	2,133,742	2,161,481	2,189,580
Parks and Recreation	2,749,214	3,535,933	4,438,720	4,496,423	4,554,877	4,614,090	4,674,073	4,734,836	4,796,389	4,858,742	4,921,906	4,985,891
Other Expenditures	3,696,029	2,856,000	4,586,932	4,591,519	4,596,110	4,600,707	4,605,307	4,609,913	4,614,522	4,619,137	4,623,756	4,628,380
Transfers Out	10,300,000	9,339,505	9,500,000	11,010,000	10,400,000	11,300,000	12,280,000	13,000,000	14,630,000	14,900,000	15,190,000	15,850,000
Total Expenditures	\$98,764,802	\$97,248,802	\$101,216,384	\$103,863,654	\$104,405,653	\$106,545,860	\$108,783,600	\$110,779,131	\$113,702,713	\$115,284,611	\$116,905,096	\$118,914,440

Excess (Deficiency) Revenues	\$367,452	\$10,353	\$6,297	(\$1,383,394)	\$348,836	(\$23,641)	(\$39,993)	(\$405,837)	(\$1,272,759)	(\$1,085,038)	(\$742,455)	(\$844,013)
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Unassigned Beginning Fund Balance	\$16,026,024	\$16,460,106	\$16,470,459	\$16,476,756	\$15,093,362	\$15,442,198	\$15,418,557	\$15,378,564	\$14,972,727	\$13,699,968	\$12,614,930	\$11,872,474
Change in Unassigned Fund Balance	434,082	10,353	6,297	(1,383,394)	348,836	(23,641)	(39,993)	(405,837)	(1,272,759)	(1,085,038)	(742,455)	(844,013)
Unassigned Ending Fund Balance	\$16,460,106	\$16,470,459	\$16,476,756	\$15,093,362	\$15,442,198	\$15,418,557	\$15,378,564	\$14,972,727	\$13,699,968	\$12,614,930	\$11,872,474	\$11,028,461

Nonspendable/Assigned Fund Balance	\$945,864	\$945,864	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
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Total Fund Balance	\$17,405,970	\$17,416,323	\$16,976,756	\$15,593,362	\$15,942,198	\$15,918,557	\$15,878,564	\$15,472,727	\$14,199,968	\$13,114,930	\$12,372,474	\$11,528,461
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Expenditures as % of Unassigned Balance	16.67%	16.94%	16.28%	14.53%	14.79%	14.47%	14.14%	13.52%	12.05%	10.94%	10.16%	9.27%
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Assumes 3% growth in Taxable Valuation after 2020
 Assumes 2% growth in CPI for goods and services
 Assumes no restructuring (refinancing) of existing and future debt
 Assumes no pay increases or TMRs/OPER adjustments
Assumes no Ad Valorem Tax Rate increase
 Return to Pre-Recession Level

One issue that is heavily impacting City operations, as is every major employer, is the rising cost of health care. At the beginning of fiscal year 2009-10, the City's Group Medical Insurance Fund held a fund reserve of \$1.3 million, but this fund balance was completely wiped out in just one year due to a dramatic spike in health claims. Since 2010, moderate increases in employee health care premiums and changes in employee, dependent and retiree benefits have helped to rebuild the fund balance back to \$300,000 heading into the current year. However, during the time this fiscal year's budget was under development, health care costs have once again started to spike due to an increase in the number of claims for catastrophic illnesses. To help minimize the impact of these cost increases, \$500,000 will be transferred from the General Fund to the Group Medical Insurance Fund from a combination of salary savings accrued through position vacancies in the current year and recent gains in sales tax. Further, next year's budget allows the City to contribute an additional \$600,000 to meet the \$863,000 increase to Health Plan rates. Employees and retirees will notice a 7.1 percent increase in health premiums and the number of plans offered to employees will decrease from three plans to two. With these new rates applied, the \$15 million Group Medical Insurance Fund will have a projected ending deficit fund balance of \$414,333. As recent catastrophic claims activity subsides, the new rates, and further changes in Plan benefits, should be sufficient to close the deficit in fund balance within two or three fiscal years. Long term, however, there appears to be no sign of a reversal in the trend of rising health care costs.

Another major issue that continues to plague north Texas is the rising cost of water. The City is one of 13 cities that are members of the North Texas Municipal Water District (NTMWD), a regional supplier of wholesale treated water for its member cities as well as an additional 34 customer cities and special districts, which together comprise over 1.6 million individual consumers. NTMWD sets its rates at cost, with no profits or taxes included. The District was created in 1951 during the historic seven-year drought of 1949-1956, and the rate structure that member cities and the District contractually agreed to is based upon a commonly used rate design principle called "Take or Pay."

The District's rate structure is based on the premise that the District, by contract with its member cities, must be able to guarantee the delivery to any member city the amount of water that it needs at any given time. Take or Pay is a common rate design for such long-term contracts that adds security for both parties, whereby the service provider is ensured adequate revenues to recover what it will invest over time and the buyer is guaranteed security of supply. Under the NTMWD rate design, guaranteed supply to a city is based on how much water the city needs and this is measured by "peak demand." Peak demand is the highest total consumption in any given year in terms of total gallons a city uses (people consume) and is the level of demand that the District must plan for and meet in future years. By contract yearly peak demand establishes the "minimum" amount that a city must pay NTMWD in order for the District to recover its investment overtime.

For Mesquite, the current "minimum" or peak demand was established during one of the hottest summers on record when the city consumed 8,297,666,000 gallons. Per the NTMWD contract, as the peak demand goes up, a new minimum consumption amount is established.

This rate model works well in high-growth urban areas like Dallas, as the NTMWD must carefully plan its infrastructure needs to bring more water to a growing population and plan for future capital needs, like new water transmission lines, treatment plant capacity and even new sources of raw water, like building new reservoirs. From the NTMWD's point of view, they must establish rates to generate current and future revenues to finance these vast capital improvements that must be built over time and which cover over 2,200 square miles across nine counties and ultimately serve an estimated 3.8 million by the year 2060. Take or Pay is the rate structure that both ensures the District can finance these improvements over 40 years and at the same time guarantee a member city will get as much water as it needs. However, in recent years, with a combination of record high temperatures, prolonged drought conditions and water conservation measures, internal inequities are becoming more noticeable among member cities, as some inner-ring suburban communities are experiencing much slower growth than they had in the '50s and '60s.

Peak consumption varies among the member cities. For cities that are still growing, like Frisco, their peak demand would expect to increase each year as more and more people consume more water each year. However, for cities like Mesquite, which are not growing significantly, their peak demand may have already been met. In fact, Mesquite has not come close to consuming its contractual minimum of 8,297,666,000 gallons per year. Contractually, we must pay for 8,297,666,000 gallons each year (to ensure the System-wide revenues) even though we may only consume 5 billion or 6 billion a year due to water conservation measures, change in residential watering habits, etc. The current rate structure is becoming less cost-effective for member cities that are built out or are experiencing slow growth, like Mesquite, Garland, Richardson and Plano; yet the rate structure adequately serves the needs of high-growth cities, like Frisco and Allen.

In 2007, leaders from all member cities tried to address this internal inequity issue and approached the District on developing a new up-to-date rate design, one based on current growth patterns. NTMWD hired expert rate design consultants to develop alternative rate designs, but even the most favorable rate alternative was detrimental to at least one member city and thus no alternative rate design was mutually agreed upon. By contract, NTMWD cannot change the rate design unless all 13 member cities each vote favorably on one rate model. As you can imagine, it's a zero-sum game, because the same amount of NTMWD System-wide revenues must be generated, but the high-growth city leaders were not open to the idea of increasing water rates to their residents just to lessen the burden to the more mature, slower growth cities.

At this point in time, NTMWD is willing to change the rate design, and certainly the City of Mesquite supports a more equitable rate model, but not all 13 member cities can agree to an alternate rate design, and NTMWD cannot unilaterally alter the current rate structure.

New Revenues

While the proposed budget does not include a property tax rate increase – the *tax rate will remain the same* at \$0.64 cents per \$100 valuation – the budget does include \$2,521,769 in new revenue for the General Fund, through increased valuation in the tax roll, increases in

sales tax and the reopening of the municipal golf course. It also includes \$5,659,616 in new revenue for the Water and Sewer Fund to pay for increases in wholesale water and wastewater treatment by the North Texas Municipal Water District (NTMWD), and \$608,713 for the Drainage Utility District Fund through the second phase of a three-year planned rate increase to drainage system rates.

Based on an average of 10,000 gallons per month water consumption, the average residential customer would experience a monthly increase of \$9.44 for water, sewer, drainage (\$0.50) and garbage collection, including tax. Drainage charges will increase \$0.50 for single-family residential property owners, from \$3.50 per month to \$4.00 per month, and commercial customer rates will increase \$0.02, from \$0.07 to \$0.09 per 100 square feet of impervious cover area per month.

Staffing Changes and Compensation

The budget includes \$998,500 to implement recommendations of a compensation study that will bring 302 non-executive/manager level employees up to market average, and \$716,500 of this amount is within the General Fund. Another \$286,000 (\$232,000 for General Fund) is in the budget to fund a two-percent (2%) merit increase for those employees whose positions were not included as part of the market adjustments, and \$562,500 for a two-percent (2%) merit increase for public safety employees, effective January 1, 2015. The total cost to the General Fund for these pay adjustments is \$1,513,000.

Included in the budget is \$56,000 to fund a new Public Works Management Analyst position. This new employee will work to improve the City's asset management program by refining methods of tracking infrastructure data, such as age, condition, replacement and repair costs, and conducting risk and cost/benefit analysis. This analyst would also research alternative infrastructure repair methods and potential applications to further improve the efficient use of available funding.

Also added this year is a new Economic Development Coordinator position to better focus on business retention and establishing better lines of communication with local businesses so that the City may address their needs, help them expand if needed and keep more jobs in Mesquite. The proposed 4B Quality of Life Fund budget contains a \$50,000 increase in the reimbursement for administrative overhead, and this increase in the reimbursement to the General Fund will lower the net cost of this new position to \$16,000.

Finally, the budget includes funding for one new, fulltime equivalent (FTE) position in Municipal Court to enhance court security and bailiff duties when dockets are in session. The new marshals will be part-time employees, but specifically trained in law enforcement and qualified to handle security. Plans are to hire one supervisor and several other deputy marshals to handle shift duties on a part-time basis. The cost of this new program is \$120,000 for both court room security and screening, but the new program also will free up a commission police officer currently serving bailiff duties full time and return him to "street" duty.

The City provides pension benefits for all of its full-time employees through a hybrid defined benefit plan in the statewide Texas Municipal Retirement System (TMRS) with employees contributing pre-tax dollars from their salary. Upon retirement an eligible employee is paid an annuity based upon the sum of the employee's contributions to the plan, with interest and the City financed contributions. With the City maintaining its ad hoc increase of 100 percent updated service credits and cost of living adjustments at 50 percent of the consumer price index, for retirees, the City's 2015 TMRS contribution rate will increase slightly from 10.46 percent to 10.62 percent as of January 1, 2015 and this equates to an annual cost increase of \$104,000 over the current year budget. The City's contribution rate is determined by TMRS actuaries using actuarial cost methodologies and accounting standards.

City Charter Requirement

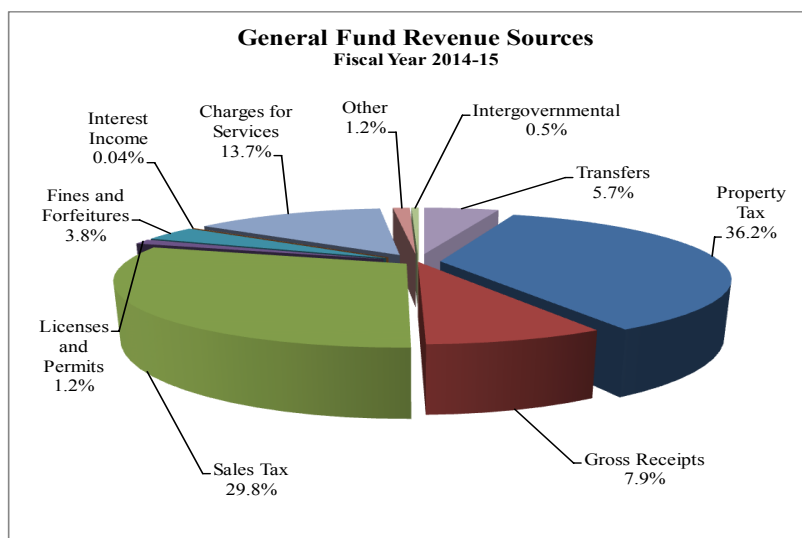
In 1983, the citizens of Mesquite approved a referendum requiring that there be a minimum of 1.5 police officers per 1,000 in population. Population figures provided by the North Central Texas Council of Governments estimates that there are 142,210 people residing in the City of Mesquite as of January 1, 2014. Based on Article III, Section 24a of the Mesquite City Charter, a minimum of 214 officers is mandated. The 2014-15 budget provides authorization for 229 sworn positions, or 15 more than the Charter requirement.

GENERAL FUND

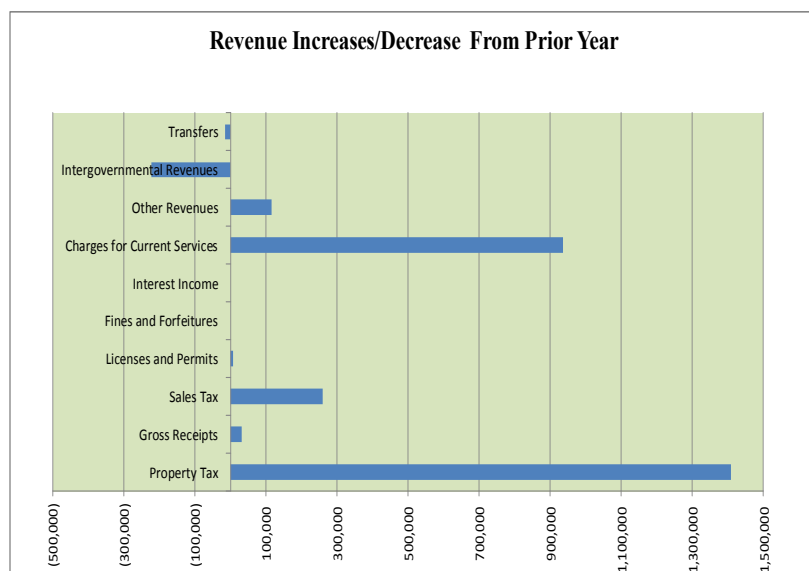
The General Fund budget totals \$101,216,384, which is \$2,319,280 more than the current year revised budget. Major revenue changes include \$1,410,000 in additional property tax revenue, \$260,000 in sales tax and \$936,000 in user fee revenue. No fee increases are included in the proposed budget; the increase in revenue is attributed to increases in user activity, namely the reopening of the Mesquite Golf Club, which accounts for \$825,000 of this increase.

GENERAL FUND REVENUES

General Fund revenue sources are expected to generate \$101,222,681, an increase of \$2,521,769, or 2.55 percent from the current year. Significant changes in revenue collections are detailed as follows:



Financing of the City's General Fund operations is derived from numerous revenue sources. General property taxes are the most significant source of revenue with sales taxes also contributing a substantial amount. These two revenue sources combine for 66% of all General Fund revenues. Other revenue sources that help offset expenditures are shown to the left. An explanation of each revenue source may be found in the General Fund revenue analysis of the budget message section.



Revenues into the General Fund are expected to increase by \$2,521,769. The graph to the left highlights where increases and decreases in the General Fund are anticipated:

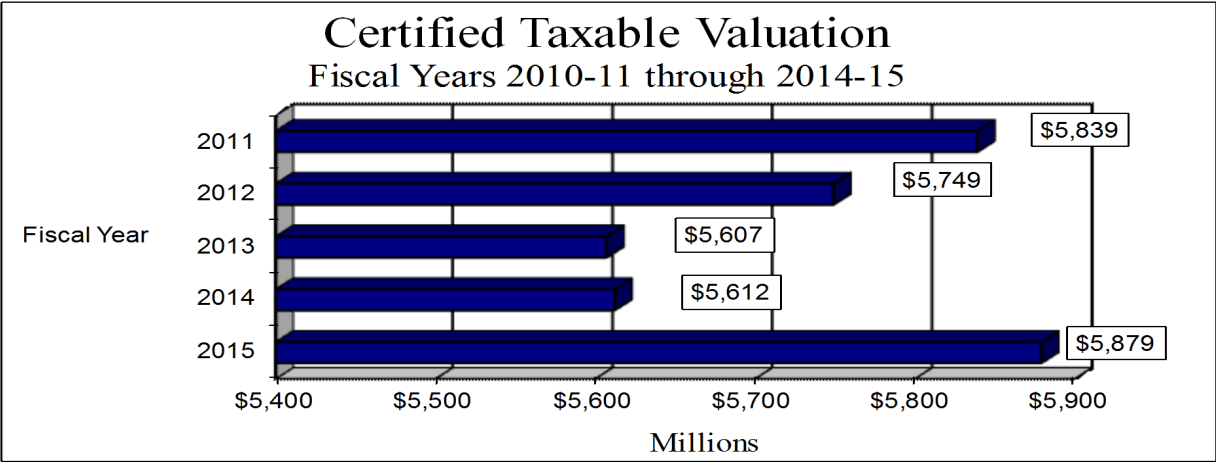
Property Tax	\$1,410,000
Gross Receipts	32,000
City Sales Tax	260,000
Licenses/Permits	7,150
Fines/Forfeitures	0
Interest Income	0
Service Charges	936,000
Other Revenues	114,843
Transfers	(15,000)
Intergovernmental	<u>(223,224)</u>
Total	<u>(\$2,521,769)</u>

General Property Tax

Property taxes are levied each year on October 1 on the assessed values as of the prior January 1 for all real and personal property located in the City. Assessed values are established by the Dallas Central Appraisal District (DCAD) at 100 percent of estimated

market value of property subject to taxation. Taxes are due October 1, immediately following the January lien date, and are delinquent after the following January 31. Penalty and interest are charged at twenty percent on delinquent taxes beginning February 1.

Certified taxable property valuations provided to the City by DCAD on July 23, 2014 totaled \$5,878,713,588. Included in this amount is \$437,880,046 in value of homeowners over 65 years of age, disabled persons and value within the City’s Tax Increment Finance (TIF) districts. Taxes levied and collected on TIF districts are not available to fund General Fund operations, therefore; the net taxable valuation available for General Fund operations is \$5,440,833,542. The City’s adopted tax rate is set at \$0.64000 per \$100.00 of assessed valuation and represents the same tax rate for the previous seven fiscal years.



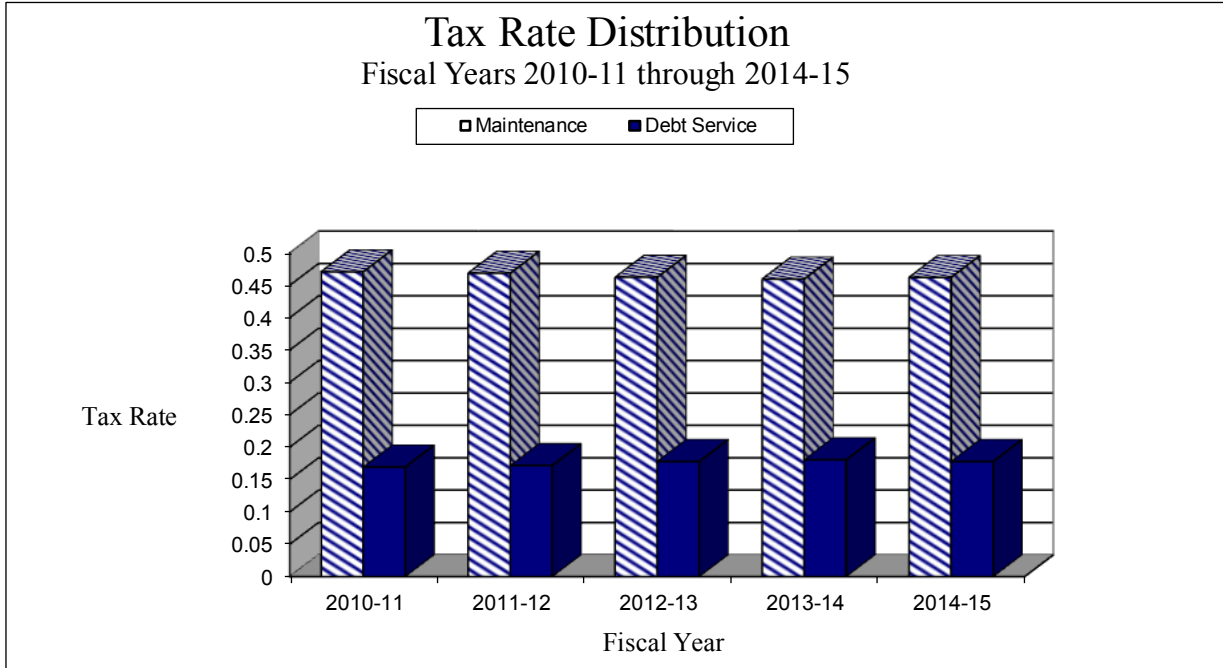
Mesquite’s certified taxable assessed valuation on July 23, 2014 was \$5.8 billion, an increase of \$266 million (4.7%) more than the previous year. The tax rate applied to the net assessed valuation is \$0.64000 per \$100.00 of valuation.

Property Tax Calculation

Total Taxable Assessed Valuation	\$5,878,713,588
Less: Exempt Valuation	<u>(437,880,046)</u>
Net General Fund Taxable Assessed Valuation	<u>\$5,440,833,542</u>
Adopted Tax Rate	\$0.64000/\$100
Total Tax Levy @ 100% Collection	\$34,821,335
Estimated Over 65/Disabled Levy	<u>1,539,083</u>
Net Tax Levy	36,360,417
Total Anticipated Tax Collections @ 98.74%	<u>\$35,900,000</u>

Distribution of Tax Collections

Debt Service	\$9,973,660
Maintenance and Operations	<u>25,926,340</u>
Total Distribution	<u>\$35,900,000</u>



<u>Fiscal Year</u>	<u>Valuation*</u>	<u>Tax Rate</u>	<u>Maintenance</u>	<u>Debt Service</u>
2009-11	5,839,498	0.64000	0.47076	0.16924
2010-12	5,749,292	0.64000	0.46859	0.17141
2011-13	5,606,860	0.64000	0.46225	0.17775
2012-14	5,612,431	0.64000	0.45953	0.18047
2013-15	5,878,714	0.64000	0.46220	0.17780

There are two components of the tax rate. The first component is for maintenance and operations while the second component relates to debt service requirements. When the City issues long-term debt it insures its repayment by levying a tax sufficient to cover principal and interest requirements. Revenues generated from tax rates that exceed this amount may be used for the general operations of the government. The chart above depicts the distribution of tax rates for the past five years.

The following example will help demonstrate how the tax rate is distributed.

The City sends a 2014 tax bill to a family in Mesquite that owns a \$100,000 home. The tax rate adopted for that fiscal year (2014-15) is \$.64000 per \$100.00 of valuation. Therefore, the tax on the home is \$640.00. When the tax bill is paid the City divides the payment into two portions - one is for debt service and one for ongoing operations of City services. In this example \$177.80 would be used for debt service requirements while the remaining \$462.20 would be used to fund City operations.

* Amounts expressed in thousands and include TIF District valuations, exemptions and tax abatements

General Fund property tax revenues are estimated at \$36,590,000 (inclusive of delinquent taxes and related penalty and interest charges) and accounts for 36.2 percent of all General Fund revenue.

Gross Receipts Taxes

Some businesses use public rights-of-way to provide services to the general public and by State law, or through contractual agreements, these companies pay fees to the City for the privilege of using its rights-of-way. These fees may be based on a formula or a percentage of a company's revenues (gross receipts). Cable television providers pay a fee equal to five percent of the company's annual gross revenues of subscribers in the City. Telephone gross receipts are based on the number of access lines and a formula as set forth in House Bill 1777, which was adopted by the Texas State Legislature. Electric gross receipts are based on a formula using kilowatt-hours consumed by utility customers as the baseline measure. Gross receipts total \$8,052,000, which is \$32,000 above the current year amended budget. Most of this increase is due a slight increase in revenue collected from the five percent franchise fee from Atmos Energy, Inc., the natural gas distributor in Mesquite. Cable television gross receipts are expected to increase slightly by \$10,000.

City Sales Taxes

Sales tax revenues are derived from a two percent local tax levied on all retail sales, leases and rentals of most goods and taxable services within the City. As the second largest revenue source for the General Fund after property taxes, sales tax has continued to trend upward from the current year amended forecast. Based on historical patterns, it's expected that sales tax revenues will begin to level off sometime beginning next year and resume historical pre-recession growth of approximately one percent per year.

Absent of any new significant commercial or retail development, staff expects this trend to return to historical average yearly collections, and therefore; next year's sales tax is estimate at \$29,950,000, one percent higher than the \$29,700,000 projected for the current year. In addition, during the last Legislative session, the Legislature restored municipalities' allocation of the State's 14 percent mixed beverage tax, from 8.3065 percent to 10.7143 percent of collections, and lawmakers changed the way the mixed beverage tax is collected. The Legislature reduced the mixed beverage tax portion that permit holders pay from 14 percent to 6.7 percent and added a mixed beverage "sales tax" component of 8.25 percent, which consumers pay, for an overall increase of 0.95 percent. Along with increased consumption, the City's mixed beverage receipts are expected to increase slightly by \$10,000 over a significant 25 percent increase that is realized in the current year. Combined mixed beverage sales tax and local sales and use tax revenues are projected at \$30,205,000 for next year.

Licenses and Permits

License and permit revenues include fees charged by the City for certain types of operator licenses and permits for construction and other items regulated by City ordinances. Since building construction activity remains relatively slow as compared to other area cities, very little change is anticipated among these revenue categories, and overall, these revenue categories total \$5,130,450 or five percent of total revenues for the General Fund.

Fines and Forfeitures

Traffic fine revenue continues to increase due to increased enforcement activity and fewer appeals of citations due to the City's new "court of record." Prior to 2013, the City's municipal court was not a court of record (i.e., no written transcript of the proceedings was taken), and thus an appeal to the county level would require a new trial. This proved to be somewhat of a loophole for traffic fine defendants who would bet on the police officer not being able to attend trial and thus lead to case dismissal. As a court of record, the City's municipal court cases now can only be appealed to the county court level if there was an error on record at the municipal court trial. With fewer appeals (there was only one in 2013), more cases are disposed of at municipal court level rather than at the county level, which has led to an overall increase in traffic fine and related court revenues. Revenues are expected to increase by \$50,000 over the current year.

Charges for Current Services

This revenue category accounts for funds earned by the City in exchange for specific types of services it provides. Examples include fees for residential garbage collection, ambulance service, parks and recreation programs and high grass and weed maintenance. This revenue category is projected to increase by \$936,000 over the current year, and \$825,000 of this amount, or 88 percent, is due to the reopening of the municipal golf course this year and resumption of golf course fee collections. The remaining increase is the expectation of better event proceeds from Parks and Recreation special events, as this year's *Christmas in the Park* event had to be rescheduled due to inclement weather.

Other Revenues

Other revenues include proceeds from the auction of surplus equipment and used items, cell tower leases, and such activities like the City's *Real.Texas.Festival*. A slight increase in the sale of compost material is expected to bring in an additional \$10,000, while the remaining balance of the \$114,843 increase in this revenue category will come from higher event proceeds from the *Real.Texas.Festival*. This year's festival was not as profitable in years past due to a decline in sponsorships. A new event coordinator was hired earlier this year with the purpose of securing adequate sponsors for the popular community event.

Intergovernmental Revenues

Earlier last year, the City was notified by the North Central Texas Council of Governments and the Federal Transit Agency that the federal grant program which had supported the Mesquite Transportation for the Elderly and Disabled system (MTED) since 1992 would no longer be available, and the City began working with another area provider to continue similar services in Mesquite. Beginning in October 2014, elderly and disabled transit services will be provided by Star Transit, Inc., and the City will receive federal grants through a different program to pay for local services on a contractual basis with Star Transit going forward. While the City is a direct federal grant recipient eligible to operate a transit

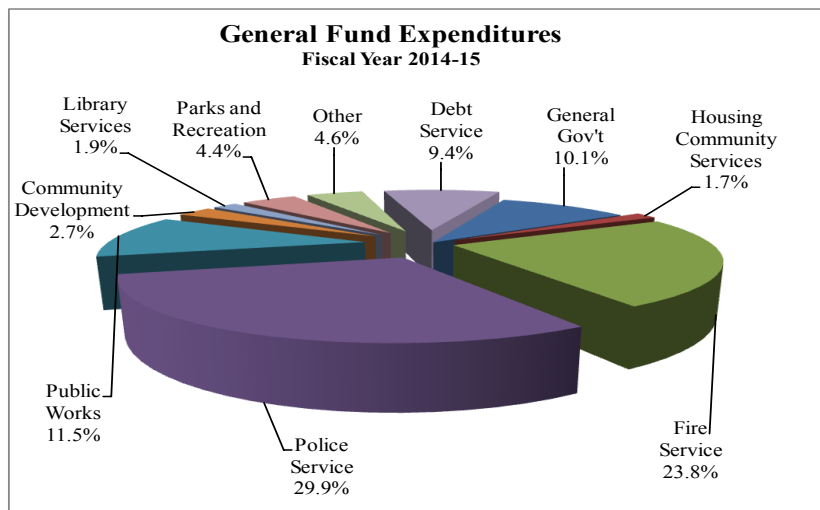
system by contract, the City will no longer be eligible for reimbursement of federal grant proceeds for *capital* expenditures. However, reimbursements for *operating* expenditures, the expense of paying contract services to Star, will actually increase from prior year operations. However, next fiscal year this revenue source will be down \$223,224 as compared to the current year because this year's budget included a reimbursement for the capital purchase of six MTED buses, and no buses will be purchased next year. Savings of \$420,185 in MTED expenditures will also be realized next year because no buses will be acquired. All future vehicle purchases and other capital expenses will be incurred by Star Transit.

Transfers In

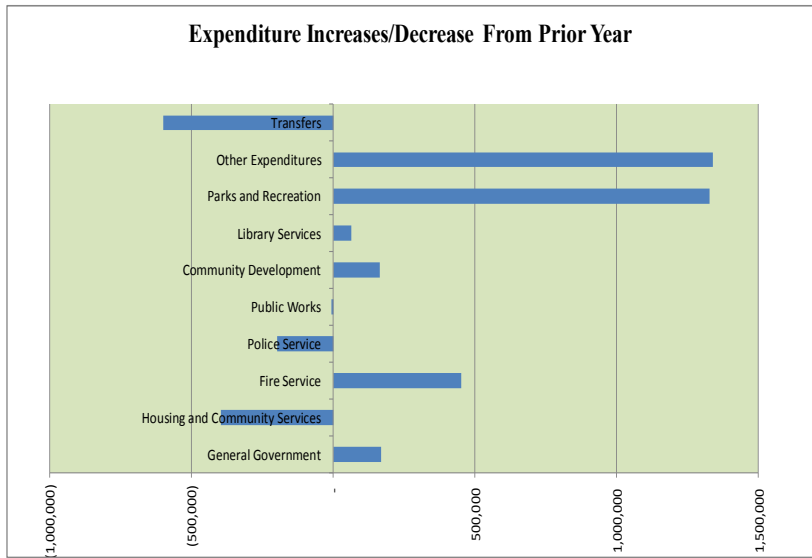
Inter-fund transfers represent transfers from one fund to another, and this revenue category is down slightly from the current year because interest earned from the Capital Projects Fund, where general obligation bond proceeds are recorded, will no longer be transferred to the General Fund, but instead will go towards debt service.

GENERAL FUND EXPENDITURES

General Fund expenditures total \$101,216,384, an increase of \$2,319,280, or 2.35 percent as compared to the current year amended budget. Of this amount, \$2,113,000 is planned for employee compensation and benefits; namely \$716,500 for market and compression adjustments for general government employees; \$232,000 for two percent merit increases for general government employees whose positions were not included in the market adjustments; \$562,500 for merit increases for public safety employees, effective January 1, 2015; \$2,000 in lump sum payments for four employees currently topped out in their pay ranges; and \$600,000 for increased contributions to the Group Employee Health Plan. The following highlights major changes within departmental budgets:



The City of Mesquite provides for a variety of services within the General Fund. These services are segregated into and accounted for by the types of services provided. The largest budgets within the General Fund are the Police and Fire Departments. In 2014-15 the City of Mesquite will spend 53.7% of its entire General Fund budget for public safety. Other categories of expenditures may be found on the chart to the left.



The General Fund budget is \$2,319,280 more than the prior year. The graph to the left highlights expenditure increases or decreases among categories:

Transfers	(\$600,000)
Other	1,340,000
Parks/Recreation	1,327,696
Library Services	63,036
Community Dev.	164,918
Public Works	(4,812)
Police Service	(196,752)
Fire Service	451,272
Community Serv.	(396,229)
General Gov't.	<u>169,191</u>
Total	<u>(\$2,319,280)</u>

General Government

Net general government expenditures are up \$169,191 from the current year. Economic Development is up \$24,991, and \$16,000 of this amount is for a new Economic Development Coordinator position after reimbursement for administrative costs from the 4B Quality of Life Corporation are applied. Facility Maintenance is down \$141,422 due to an increase in building maintenance activity during the current year. Next year's budget for Facility Maintenance is expected to be in line with last year's experience. The City Attorney's Office budget is up \$41,496 due to increases in staff attorney salaries, and Purchasing is up \$42,840 due to salary savings from position vacancies during the current year.

The recent addition of a Municipal Court of Record has created the need for additional hours of bailiff duties in Municipal Court, and the Court has also experienced several incidents over the past few months where police had to be called. The need for added court security has been growing and this year's proposed budget includes \$120,800 to provide enhanced court room security measures. A new screening process will be implemented to include court room metal detectors and the employment of new part-time City Marshals to man the security during court. The Information Technology budget is increasing \$176,994 for acquisition of new software and increases in software maintenance costs, and these costs are allocated among City departments. Additionally, the majority of the cost increases are software maintenance costs which were previously recorded in department budgets but have now been centralized within the IT department to allow for improved oversight.

Housing and Community Services

Housing and Community Services' overall budget is down \$396,229 as compared to the current year and is related to the City purchasing six MTED buses during the current fiscal year. Beginning next year, the City will no longer operate MTED or purchase capital equipment related to paratransit operations, but will instead contract with Star Transit, Inc. to provide elderly and disabled transportation services in Mesquite. The budget for transit services next year is slightly lower than the current year budget to operate MTED and additional savings was realized this year in health clinic operations. Next year's Health Clinic budget of \$95,785 is in line with the current year adopted budget as well as last year's actual expenditures.

Fire Department

The fiscal year 2014-15 Fire Department budget totals \$24,112,134 or \$451,272 more than the amended budget and is attributed to scheduled public safety merit increases and step increases for personnel next year, as well as a combination of salary savings projected in the current year. Six firefighters who are currently undergoing training will be moved into Fire Operations next year, which accounts for the majority of the variances between the Fire Training and Fire Operations divisions.

Police Department

The Police Department budget of \$30,243,415 represents an overall decrease of \$196,752 from the current year budget. This budget reduction is the net difference between personnel salary and step increases next year and the reduction of personal services in the current year due to several retirements of tenured officers and employees. No significant changes in operations are planned next fiscal year.

Public Works

Overall, the Public Works departmental budget is experiencing very little change (\$4,812) from the current year. The \$11,675,457 budget is similar to the current year adopted budget with the exception of a \$100,000 increase in automotive parts and a \$56,000 increase in Administration for a new Management Analyst position. Last year's \$12.6 million in department expenditures were due to the number of vehicles and other capital items expensed within the department. Beginning with the current year and going forward, all vehicles and capital equipment are budgeted and expensed in the Capital Projects Fund.

Community Development

Community Development's proposed budget of \$2,796,794 is \$164,918 more than the current year and is primarily due to increased voluntary code compliance among property owners during the current year. Increased code compliance leads to fewer contract cleanup expenditures within the Environmental Code Division. Next year's Environmental Code

budget will still contain sufficient budget to address contracted cleanups based on historical code violation activity levels and prior year budgets. While voluntary code compliance saves the City money with fewer contract cleanups having to be made, there is an offsetting effect on revenues with fewer mowing liens filed. During the current year, grass and weed revenues are estimated to be \$80,000 less than budgeted because of better code compliance among property owners. The \$64,316 increase in the Building Inspection Division is due to salary savings from position vacancies during the current year. Next year's Building Inspection budget of \$981,697 is in line with last year's actual expenditure of \$972,396. All other division budgets have little change from the current year.

Library Services

The Library Services budget of \$1,949,287 is \$63,036 more than the amended budget and is mostly attributed to salary savings during the current year. The adopted budget for next year assumes full staffing of all authorized positions. During the current year, three part-time positions were converted to one full-time position, representing a small portion of this year's increase, and it is anticipated that this change will reduce staff turnover in the future. No changes in operations are planned for fiscal year 2014-15.

Parks and Recreation

Overall, the Parks and Recreation budget is down \$77,767 from the current year, and widespread variances among divisions are due to the Department's consolidation of recreation staff among various recreation centers into the Recreation Administration Division beginning on October 1, 2014. The \$1,346,463 reduction in the 4B Fund reimbursement for park operations is due to next year's budget having \$825,472 less in public safety equipment than the current year, as well as a \$700,000 increase in the current year's budget to help offset the loss of golf course revenue due to the course being closed for 10 months of the year for renovations. Other than these changes, there are no program increases in Parks and Recreation next year.

Other Expenditures

Total expenditures for this category are up \$1,340,960 from the current year, which is mainly due to a combination of \$825,472 less budgeted for public safety equipment and \$2,125,832 held in reserve to fund the proposed market adjustments, merit increases and contributions to the Health Plan that were mentioned earlier. As part of next year's amended budget process, these costs will be distributed among the various departments. Insurance is up \$40,600 to fund the City's portion of cost increases in retiree health insurance.

Other Financing Uses

The \$600,000 decrease in the Other Financing Uses expenditure category is due to a one-time \$500,000 transfer in the current year amended budget to help reduce the anticipated fund balance deficit in the Group Medical Insurance Fund due to a sudden spike in health claims activity. In addition to this, the scheduled General Fund contribution to debt service next year is \$100,000 less than that scheduled for the current year.

FUND BALANCE

In fiscal year 1994, the City Council adopted a formalized fund balance policy pertaining to the General Fund, which requires a minimum fund balance equal to 15 percent of General Fund expenditures. Resolution No. 18-93 entitled General Fund - Fund Balance Policy states in part, “this policy is designed to formalize a procedure that will provide adequate financial reserves for unforeseen emergencies. It is also intended to demonstrate to rating agencies and investors in the City’s bonded debt that the City is committed to sound financial management practices.”

Fiscal Year 2014-15 General Fund expenditures total \$101,216,384 and calculation of the required fund balance is as follows:

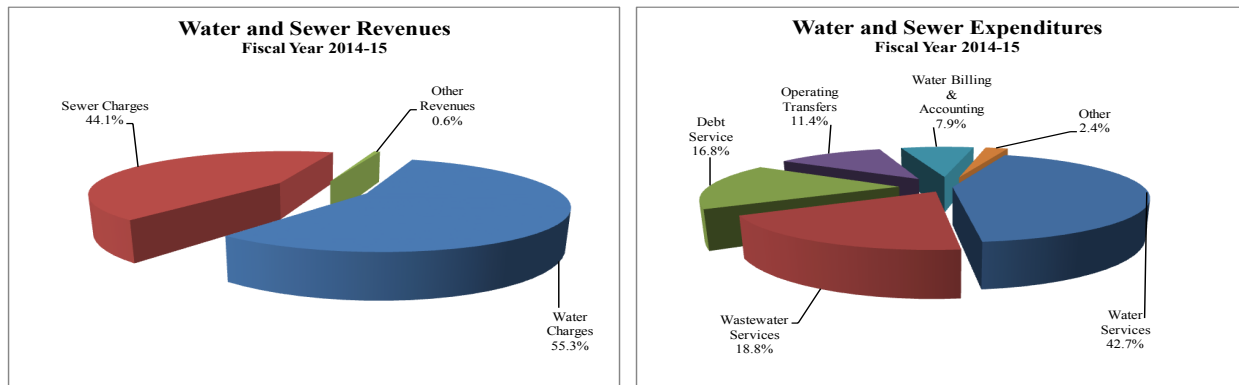
Proposed Expenditures 2014-15	\$101,216,384
2014-15 Fund Balance Requirement	15%
Minimum Unassigned Fund Balance per Policy	\$15,182,458

The 2014-15 proposed unassigned ending fund balance for the General Fund is \$16,416,075, or 16.22 percent of 2014-15 adopted expenditures, which leaves \$1,233,617 in available resources.

WATER AND SEWER OPERATING FUND

The Water and Sewer Operating Fund is that portion of the Water and Sewer Enterprise Fund that accounts for the operating and maintenance costs for providing water and wastewater services to the general public and is financed through customer charges. Water and wastewater operations include the distribution of water and sewer, but do not include the purchase and treatment of raw water or the treatment of wastewater, as these services are performed by the North Texas Municipal Water District (NTMWD), a separate political subdivision of the State of Texas.

The 2014-15 Water and Sewer Operating Fund budget totals \$52,390,955, an increase of \$2,324,168 over the current year. Sixty-eight percent of this increase, or \$1,576,557, is for the cost increase of treated water passed on by the City's supplier of potable water, the North Texas Municipal Water District (NTMWD). Additional increases of \$687,555 in wastewater treatment costs and \$265,277 in debt service cost round out the overall increase in operation costs. The budget also includes \$856,983 in capital expenditures for routine vehicle and equipment replacements.



The City's water and sewer system anticipates gross revenues of \$53,201,644. Nearly all of gross income, 97.6 percent, comes from water sales and sewer service charges. Other income is derived from water taps and connections, penalties on delinquent accounts and interest income. The City supplies water to more than 140,000 residents and businesses and has approximately 40,000 monthly billing accounts. It costs \$52.3 million for the City to operate and maintain three water distribution pump stations, four water towers, five wastewater lift stations and over 1,060 miles of water and sewer distribution mains. Water production and distribution account for 42.7 percent of this total. Included in this amount is \$17 million for the purchase of treated water from NTMWD. Another 18.8 percent of the budget is related to wastewater collection and treatment, with the remaining budget being divided among transfers, debt service requirements, administration overhead and miscellaneous items.

NTMWD Contractual Obligations

For the past several years NTMWD has maintained an aggressive capital campaign to provide infrastructure to keep up with growing water demands of its member cities and customer cities. The zebra mussel problem and continued drought conditions have fueled this growth with the District completing a \$295 million pipeline from Lake Texoma to the Wylie treatment plant and with additional improvements at the treatment plant underway. Likewise, the District’s wastewater treatment budget has increased nine percent primarily due to \$23 million in new debt for improvements at the Wilson Creek and Mesquite wastewater treatment plants. As a result, NTMWD plans to increase water rates for its member cities and customer cities each year for the foreseeable future. The proposed member city water rate for 2014-15 is \$2.06 per 1,000 gallons, which is an increase of 19 cents per 1,000 gallons over the current rate of \$1.87. The impact of this increase is an additional cost to the City of \$1.5 million.

The following table summarizes NTMWD’s proposed wholesale water rate increases based on the City’s current minimum take or pay rate structure. “Take or pay” is a colloquial term used to describe NTMWD’s basic rate structure, which sets a minimum amount, currently 8,297,666,000 gallons per year, that the City is obligated to pay for, even if consumption ends up less than 8,297,666,000 gallons. This minimum represents the peak historical yearly consumption of the City, which took place in 2008 during one of the hottest years on record. If consumption ever exceeds 8,297,666,000 in a given year, then that figure would become the new minimum. To illustrate “take or pay,” as an example, in fiscal year 2013 the City’s paid \$14,106,032 for 8,297,666,000 gallons of treated water even though the City actually consumed, or “took” 5,272,981,000 gallons. The City was contractually obligated to “pay” for 3,024,685,000 gallons of water that was never treated or consumed, which at \$1.70 per 1,000 gallons equates to \$5.1 million. However, NTMWD does reimburse the City for unused chemicals and electricity savings in not having to treat unused water and wastewater. Last year, these rebates totaled \$1,348,174, so the net cost of “take or pay” in 2013 was \$3.7 million.

NTMWD Water Minimums					
Fiscal Years 2012-13 to 2017-18					
			Total	Minimum	Annual
Fiscal	Minimum	Unit Cost/	Cost of	Gallon	Cost
Year	Gallons	1,000 Gals	Water	Increase	Increase
2017-18	8,297,666,000	\$2.76	\$22,901,558	-	\$1,991,440
2016-17	8,297,666,000	\$2.52	\$20,910,118	-	\$1,908,463
2015-16	8,297,666,000	\$2.29	\$19,001,655	-	\$1,908,463
2014-15	8,297,666,000	\$2.06	\$17,093,192	-	\$1,576,557
2013-14	8,297,666,000	\$1.87	\$15,516,635	-	\$1,410,603
2012-13	8,297,666,000	\$1.70	\$14,106,032	-	\$1,742,510

In addition to increases in the cost of water, NTMWD will increase the City's cost of wastewater treatment and pre-treatment by \$687,555 next fiscal year.

NTMWD Lower East Fork Sewer Line

In 2006, the City entered into an agreement with the Kingsborough Municipal Utility Districts (MUDs) and NTMWD to provide sewer service to the MUDs, which are located in the City's Extra-Territorial Jurisdiction. NTMWD constructed the Lower East Fork Sewer Interceptor System (LEFIS) to serve the MUDs and the City's portion of debt service for the sewer line averages \$104,000 per month; however, all costs are passed on to the MUDs and there is a corresponding revenue line item in the budget. NTMWD has indicated that the 2014-15 LEFIS debt service payment will be \$1,253,101.

Rate Increases

Faced with rising costs from NTMWD as well as dramatic reduction in water consumption due to the current drought conditions and residential consumption patterns, the City commissioned a water rate study earlier this year to examine our water rate structure and develop a more equitable and up-to-date model to carry us forward in future years, while anticipating even further reduced consumption and factoring long-term wholesale rate increases from the District. The City Council chose a new tiered structure as a means to distribute NTMWD cost increases more equitably among customer classes and to minimize the impacts of these ongoing rate increases to the City's own water and sewer customers, while at the same time maintaining adequate Fund revenue reserves and working capital.

The results of the new tiered water rate structure will increase the water minimum rate for first 1,000 gallons from the current rate of \$9.65 per month to a new amount per monthly billing cycle depending on meter size; specifically, \$11.00 for a .00625 inch meter, \$15.00 for a .01000 inch meter, \$20.00 for a .01500 inch meter, \$25.00 for a .02000 inch meter, \$30.00 for a .03000 inch meter, \$35.00 for a .04000 inch meter, and \$40.00 for a .06000 inch meter. The consumption rate for all use over 1,000 gallons during a monthly billing cycle would increase from \$4.60 per 1,000 gallons for all tiers to \$4.65 per 1,000 gallons for 1,001–5,000 gallons consumed, \$5.00 per 1,000 gallons for 5,001–10,000 gallons consumed, \$5.25 per 1,000 gallons for 10,001–50,000 gallons consumed, \$5.50 per 1,000 gallons for 50,001–70,000 gallons consumed, \$5.75 per 1,000 gallons for 70,001–500,000 gallons consumed, and \$4.75 per 1,000 gallons for over 500,000 gallons consumed.

The sewer minimum rate for the first 1,000 gallons would increase \$0.20 per monthly billing cycle, from the current rate of \$11.80 per month to \$12.00 per month, and the tier rate for all use over 1,000 gallons during a monthly billing cycle would increase from \$4.60 per 1,000 gallons for all tiers to \$4.71 per 1,000 gallons for all tiers, with the maximum charge for residential customers limited to 8,000 gallons consumed.

Based on an average of 10,000 gallons per month water consumption, the average residential customer would experience a monthly increase of \$9.44 for water, sewer, drainage (\$0.50) and garbage collection, including tax. The tables below show recent residential water and sewer rate increases passed on by the City to meet increases by NTMWD.

Residential Water Rate Increases				
Fiscal Years 2004-05 to 2014-15				
Fiscal Year	Base Rate First 1,000 gals	Tier Rate All over 1,000 gals	Water Bill 10,000 gals	Average Cost Increase
2014-15	\$11.00	Variable	\$54.60	\$3.55
2013-14	\$9.65	\$4.60	\$51.05	\$2.50
2012-13	\$7.15	\$4.60	\$48.55	\$1.50
2011-12	\$5.65	\$4.60	\$47.05	\$2.80
2010-11	\$4.65	\$4.40	\$44.25	\$4.41
2009-10	\$4.65	\$3.91	\$39.84	\$4.59
2008-09	\$4.65	\$3.40	\$35.25	\$1.35
2007-08	\$4.65	\$3.25	\$33.90	\$4.50
2006-07	\$4.65	\$2.75	\$29.40	-
2005-06	\$4.65	\$2.75	\$29.40	-
2004-05	\$4.65	\$2.75	\$29.40	\$3.33

Residential Sewer Rate Increases				
Fiscal Years 2004-05 to 2014-15				
Fiscal Year	Base Rate First 1,000 gals	Tier Rate All over 1,000 gals	Sewer Bill 10,000 gals	Average Cost Increase
2014-15	\$12.00	\$4.71	\$44.97	\$5.17
2013-14	\$11.80	\$4.00	\$39.80	\$2.50
2012-13	\$9.30	\$4.00	\$37.30	\$1.50
2011-12	\$7.80	\$4.00	\$35.80	\$2.33
2010-11	\$6.80	\$3.81	\$33.47	\$2.94
2009-10	\$6.80	\$3.39	\$30.53	\$3.08
2008-09	\$6.80	\$2.95	\$27.45	\$1.05
2007-08	\$6.80	\$2.80	\$26.40	\$2.80
2006-07	\$6.80	\$2.40	\$23.60	-
2005-06	\$6.80	\$2.40	\$23.60	-
2004-05	\$6.80	\$2.40	\$23.60	\$2.52

The City's water and sewer rate increases will add an estimated \$5.6 million in new revenues over the current year budget. The projected ending balance of working capital for the Water and Sewer Fund is \$11,127,589, an increase of \$810,689 over the current year's estimated ending fund balance, and will be sufficient to meet the City's 1.5 bond coverage requirement and 90-days working capital reserve.

DRAINAGE UTILITY DISTRICT OPERATING FUND

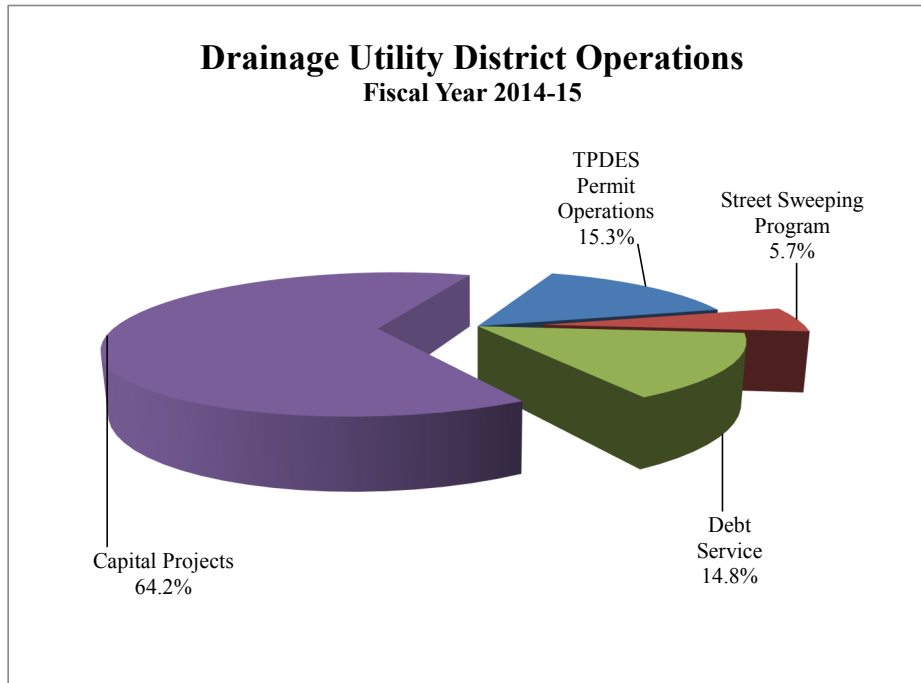
The Drainage Utility District (DUD) Fund was created in 1992 under Chapter 402 of the Local Government Code (now Chapter 552) as a dedicated source of revenues to fund drainage improvement and erosion control projects to reduce and eliminate household flooding in Mesquite. The DUD Fund also accounts for those expenditures incurred as a result of the federal mandated and state administered Pollutant Discharge Elimination System (TPDES) permit program. This program requires the City to educate the general public about pollutants and their presence in storm water runoff, adopt a comprehensive storm water ordinance, and operate a street sweeping program.

Funding for the DUD Fund comes from monthly drainage charges to commercial and residential customers, bond proceeds and interest earnings. Residential customers are currently charged \$3.50 per month with their utility bill, whereas customers owning all other developed property not exempt by State law are charged \$0.07 per 100 square feet of impervious area per month. This year marks the second year of a three year phase-in of a \$1.50 increase in residential charges and \$0.05 increase in commercial charges.

Prior to last year's increase, the last time DUD rates were increased was back in 1995. This year's proposed DUD budget would increase the single-family residential property rate by \$0.50 per month, from the current rate of \$3.50 per month to \$4.00 per month, and for all other developed property not exempt by State law, the rate would increase \$0.02 per 100 square feet of impervious cover, from the current rate of \$0.07 to \$0.09 per 100 square feet of impervious cover. These increases would become effective on October 1, 2014, and would generate an estimated \$625,000 in additional revenue for needed drainage capital projects. The following 2015-16 budget would then complete the phase-in of planned drainage rate increases.

The DUD Fund budget totals \$3,311,105, which is \$511,891 more than the current year and would cover the following activities:

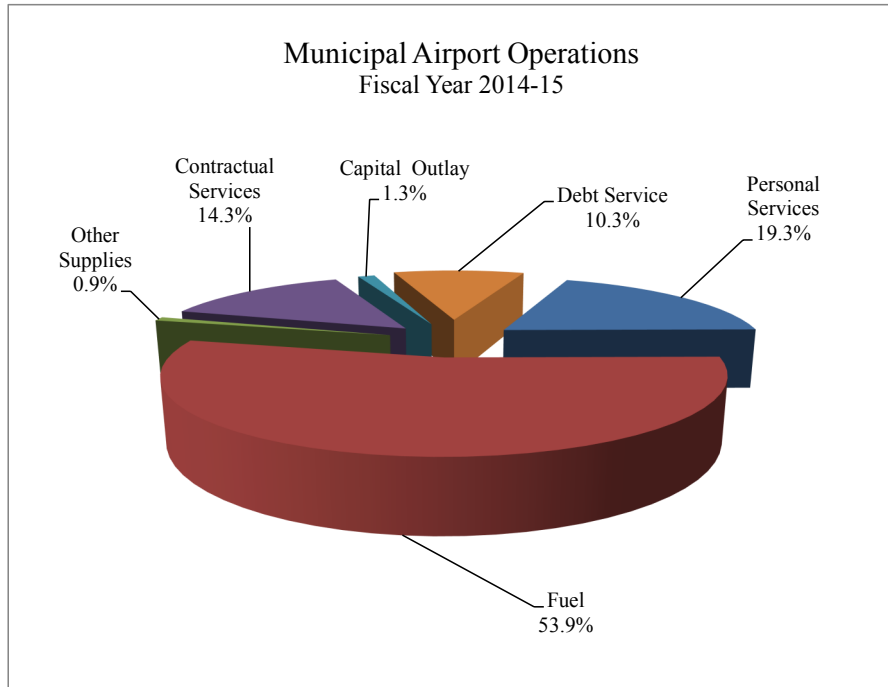
TPDES Permit Operations	\$506,918
Street Sweeping Program	187,760
Debt Service	491,427
Capital Projects	<u>2,125,000</u>
Total DUD Expenditures	<u>\$3,311,105</u>



With the new rate increases, capital projects designed to reduce flooding and minimize erosion are now funded on a pay-as-you go basis, and all outstanding DUD bonded debt will be retired by the end of fiscal year 2021-22. A complete description of DUD capital projects may be found in the Capital Budget section of this Budget document.

AIRPORT OPERATING FUND

The Mesquite Metro Airport operates in southeast Mesquite adjacent to Lawson Road and Scyene Road. The Airport is the third busiest general aviation airport in the Metroplex in terms of small engine take-offs and landings. Total revenues for the Airport Operating Fund are projected to be \$1,991,016, with 70 percent of total revenues coming from fuel sales to aircraft that hangar at the airport and other aircraft stopping by in route to other destinations. Twenty-four percent of Airport revenues come from hangar rentals for local pilots. Overall, revenues are expected to increase slightly from the current year due to increased fuel consumption.



The 2014-15 Airport operating budget includes expenditures of \$1,939,327 that will leave the Fund with a projected year-end working capital balance of \$130,782. The chart above summarizes the expenditure categories for the 2014-15 Airport budget. The debt service transfer to the General Obligation Debt Service Fund is the Airport's proportionate share of principal and interest payments for public, non-private activity, hangar improvements at the Airport that were funded with taxable bonds. Contractual services include such things as maintenance of navigational aid systems and a self-serve fuel farm. Last year, the Airport opened an 80-foot Air Traffic Control Tower, which was funded through the federal aviation airport improvement program. The City's cost of the tower was \$928,666 and the tower is operated by staff under contract with the Federal Aviation Administration.

GENERAL OBLIGATION BOND DEBT SERVICE FUND

The General Obligation Bond Debt Service Fund is used for the accumulation of resources for and the payment of general obligation long-term principal, interest and related costs on general obligation bonds, certificates of obligation and other contractual obligations issued by the City. Also known as "full faith and credit bonds, payment of principal and interest on this type of debt is backed by the City's pledge to levy ad valorem (property) taxes sufficient to meet annual debt service requirements. Total debt service for all general obligation debt in 2014-15 is \$12,073,944 and includes scheduled debt service payments on outstanding debt plus estimated accrued interest on new debt issuances and fiscal agent fees. Revenues for the General Obligation Debt Service Fund are transferred in from the General Fund, Airport Operating Fund, Water and Sewer Operating Fund, Capital Project Reserve Fund, Capital

Project Fund, Impact Fee Fund, and for the first time since its inception in 2000, the Mesquite Quality of Life Corporation 4B Sales Tax Fund. The General Fund portion of contributions to the General Obligation Debt Service Fund is expected to increase by \$1,113,934 from the current year and is attributed to the combined maturation schedule of all outstanding debt. The projected ending fund balance is \$108,931. Unlike revenue bond debt service funds which require a minimum fund balance according to bond covenants, the General Obligation Bond Debt Service Fund does not require a minimum fund balance, but is maintained at a level reasonably sufficient to anticipate any decline in revenue sources.

WATER AND SEWER REVENUE BOND DEBT SERVICE FUND

The Water and Sewer Revenue Bond Debt Service Fund is used for the accumulation of and the payment of long-term principal, interest and related costs associated with the Water and Sewer system's outstanding debt issues. The revenue debt service requirements for 2014-15 are \$8,071,135, a decrease of \$206,426 from the current year. Debt service requirements are the result of ongoing water and sewer capital improvements to maintain the City's aging water and sewer infrastructure. Water and Sewer Revenue Bond Debt Service Fund revenues are transferred in from the Water and Sewer Operating and Revenue Reserve funds. A year-end minimum fund balance is required by bond covenants and this amount is calculated at \$2,281,665 for fiscal year 2014-15.

DUD REVENUE BOND DEBT SERVICE FUND

The DUD Revenue Bond Debt Service Fund is used for the accumulation of and the payment of long-term bond principal, interest and related costs associated with DUD debt issues. DUD debt service requirements for 2014-15 will be \$497,578 including fiscal agent fees. Revenues for the DUD Revenue Bond Debt Service Fund are transferred in from the DUD Operating Fund. The principal and interest requirements are fully funded from customer drainage utility fees. The 2011 Revenue Refunding Bond issue is the only remaining outstanding bond issue and will be retired in fiscal year 2022. No additional debt issues are anticipated in the foreseeable future as management has decided to fund future projects with cash.

WATER AND SEWER REVENUE RESERVE FUND

The Water and Sewer Revenue Reserve Fund was established by bond covenants as a cash reserve fund to retire water and sewer bonds and paying principal and interest on any revenue bonds when and to the extent the amounts in the Revenue Bond Debt Service Fund are insufficient for such purposes. The amount accumulated in the Revenue Reserve Fund equals the average annual debt service requirements on all outstanding water and sewer revenue

bonds. At the end of fiscal year 2007, bond covenants required a cash reserve balance of \$4,069,995; however, in fiscal year 2008, in accordance with bond covenants, the City was able to substitute the Reserve “cash” requirement with a “Credit Facility,” or bond insurance. The change allowed the cash that was held in reserve to be used for debt service and other discretionary uses. From fiscal year 2008 to 2011, the \$4,069,995 cash balance was transferred to fund capital projects and pay debt service of water and sewer revenue bonds.

At the beginning of 2007 there were seven insurance companies that were rated “AAA.” However, as a result of the subprime mortgage exposure that led to the “Great Recession,” many of the insurers' credit ratings came under review, resulting in credit rating downgrades of bond insurance companies. Since the City’s own credit rating of “AA” is competitive with the bond insurance companies, there’s no advantage in a credit facility, and therefore; beginning with the 2009-10 bond sale, the Water and Sewer Revenue Reserve will revert back to a “cash” reserve account in accordance with bond covenants. The fiscal year 2015 budget fulfills this requirement with a \$270,000 cash pledge from this year’s water and sewer revenue bond sale to provide a required fund balance of \$540,000.

DUD REVENUE RESERVE FUND

The DUD Revenue Reserve Fund was established by bond covenant in the 1993 DUD bond issue and is solely for the security of DUD issued revenue bonds. The Fund exists for the purposes of (1) retiring the last of the bonds or additional bonds and (2) paying principal and interest on the bonds or additional bonds in the event monies on hand in the interest and sinking fund are insufficient for such purpose. The amount to be accumulated in the Fund shall be equal to the average annual debt service requirements on all outstanding bonds and additional bonds. Current bond covenants from the 2011 Revenue Refunding Bond issue require a balance of \$404,627 to be on hand, and as the reserve requirements are reduced over time, the excess cash will be transferred to the DUD Operating Fund. For next year, the lower revenue reserve requirement will allow \$13,586 to be transferred to the DUD Operating Fund for current and future projects. This fund will no longer be necessary once the final outstanding bond issue is retired in 2022.

GROUP MEDICAL INSURANCE FUND

The City established the Group Medical Insurance Fund in 1981 to account for the provision of group life, health and dental insurance coverage for employees and their dependents. The City’s health insurance program is a “self-insured” plan funded by both the City and participating employees. The City makes a pre-determined contribution to the plan each bi-weekly payroll for group life and health insurance coverage for qualifying City employees and a subsidy toward employee dependent coverage. Employees contribute the balance of dependent health insurance coverage through payroll deductions. All claims are reviewed and processed by an independent insurance company, currently provided by Aetna.

The insurance company pays claims based on the health plan, and the City pays the company for the cost to administer those claims. The cost to administer the City's plan last year was \$612,703. Up until the current year, health claims had remained relatively stable since 2010; however recent months have witnessed extraordinarily high claims activity even more significant than was experienced in 2010. The sudden rise in claims is due to several employee and dependent catastrophic illnesses and chronic conditions, which will likely wipe out all of the gain in fund balance since 2011.

To help minimize the impact of these cost increases to the fund balance, a one-time transfer of \$500,000 will be made from the General Fund to the Health Fund from a combination of salary savings accrued through position vacancies and recent gains in sales tax during the current year. Additionally, next year's budget allows the City to contribute an additional \$600,000 to meet the projected \$800,000 increase to the Health Plan. Employees and retirees will receive a 7.1 percent increase in health premiums and the number of Aetna health plan options for employees will be restructured from three plans to two plans that offer better Plan savings. With the new rates applied, the Group Medical Insurance Fund budget is projected at \$15,177,280, with an ending deficit fund balance of (\$414,333). As the spike in claims activity subsides, the rate increases should be sufficient to close the fund balance deficit within two to three fiscal years.

GENERAL LIABILITY INSURANCE FUND

The City is a member of a self-insurance program known as the Texas Municipal League-Intergovernmental Risk Pool (TMLIRP), which is created solely by Texas political subdivisions under the Inter-local Cooperation Act. Local governments are authorized under the Inter-local Cooperation Act to enter into contracts with other local governments to provide services or functions that each local government could have performed individually. The Risk Pool provides reinsurance that assets of the City are safeguarded against any liability that may come against the City. Insurance coverage is provided for automobile and general liability, property damage, fire and extended coverage, police liability, public officials and employee liability, workers' compensation and unemployment insurance. It's projected that the City will pay an estimated \$975,000 in accrued liability and workers' compensation claims during 2015, and another \$200,000 for outside legal representation.

Each year, an actuarial loss reserve analysis is conducted to estimate the funds that are to be held in reserve in accordance with Actuarial Standards of Practice and Statement of Principles by the Casualty Actuarial Society. This Incurred But Not Reported (IBNR) expense fluctuates from year to year depending on potential claims and represents the difference, either an increase or decrease, in the amount that must be held in reserve. In fiscal year 2013 the IBNR adjustment was a decrease of (\$19,578). Last fiscal year, a \$300,000 transfer was made from the General Fund to the General Liability Fund in order to help offset the effects of the IBNR adjustment from year to year. No transfer is anticipated in several years and the projected ending fund balance is \$446,721.

HOTEL OCCUPANCY TAX FUND

The Hotel Occupancy Tax Fund consists of revenues obtained through the assessment of a seven percent (7%) “bed” tax on local hotel or motel room rates. Funds generated by the occupancy tax are required to be used in a manner that directly enhances and promotes tourism and the convention and hotel industry. The City Council has chosen to disburse the hotel occupancy tax proceeds to several qualified organizations as allowed by State law. Those allocations include: Mesquite Arts Council (1%); Historic Mesquite, Inc. (1%); City of Mesquite (1%); and four percent (4%) to the Mesquite Convention and Visitors Bureau (CVB).

The 2014-15 Budget allocates \$488,000 to CVB operations. The City also entered into a joint venture with John Q. Hammons (Hampton Inn and Suites) for the construction of a Convention Center adjacent to the Mesquite Rodeo. Construction was completed and the Convention Center was officially opened in April 1999. As part of the contractual obligations with John Q. Hammons, the City remits 50% of the hotel occupancy tax proceeds generated by the Hampton Inn and Suites back to the Hotel for marketing the Conference Center and Exhibit Hall. The other half of the Hampton Inn & Suites bed taxes are allocated among the above qualifying organizations after debt service is paid for Convention Center obligation debt. Overall revenues from area hotels have been increasing steadily since the end of the recession and a total of \$1,125,000 is estimated for next year with an ending fund balance of \$202,924.

CONFISCATED SEIZURE FUND

Pursuant to Title 28, Section 524 of the United States Code and Chapter 59 of the Texas Code of Criminal Procedure, the City of Mesquite has adopted a budget to account for funds awarded to the City as a result of court forfeitures and contraband. State and federal law allow municipalities to create a special fund for expenses to be used solely for law enforcement purposes. In order for the City to receive forfeiture funds relating to enumerated felony offenses, certain criteria must be met and followed. A summary of these criteria includes:

- Property subject to forfeiture must have been seized in conformance with legal guidelines.
- Notification of forfeiture proceeding guidelines must be followed with a resultant forfeiture hearing.
- A local agreement must be signed between the District Attorney and the municipality spelling out how funds are to be distributed.
- All proceeds awarded to a municipal law enforcement agency must have been approved in a budget adopted by the governing body before they can be spent.

- All law enforcement agencies that receive proceeds as a result of this law must subject these proceeds and related expenditures to an annual audit and supply the Attorney General with certified copies of the audit.

The Confiscated Seizure Fund has an available ending fund balance of \$5,683,011 next fiscal year for any eligible public safety equipment purchases. Examples of recent expenditures include a new police mobile command vehicle and other tactical equipment.

9-1-1 SERVICE FEE FUND

Maintenance of the 9-1-1 emergency phone system is supported by a combination of a \$0.75 fee that the City collects from each telephone subscriber within Mesquite and a \$0.50 fee for wireless subscribers. The City collects about \$285,000 from land line users and the State Commission on Emergency Communications collects about \$120 million each year from mobile phone users. Wireless user fees are deposited in the State Treasury and are then allocated to each jurisdiction based on current population. The City of Mesquite's portion was \$667,012 for fiscal year 2013 and has been increasing about one percent each year trending with the popularity and growth of mobile data devices.

The City expects to collect \$965,000 in 9-1-1 fees for 2015 and any funds not used for telephone equipment or switching may be used towards O&M costs of the City's 9-1-1 call center operations in the police department, including the salary and benefits of 9-1-1 operators. Revenues are sufficient to reimburse the General Fund by \$830,000 to help defray the cost of the City's 9-1-1 communications operation, leaving an ending fund balance of \$124,281.

COMMUNITY DEVELOPMENT BLOCK GRANT FUND

The City participates in the U.S. Department of Housing and Urban Development's (HUD) Community Development Block Grant (CDBG) program as set forth by HUD rules and regulations. Funds in the CDBG Fund are used specifically for programs and activities designated by HUD that benefit low- to moderate-income individuals. Specific public hearings have been held regarding the use of these funds, and the projects to be funded in fiscal year 2014-15 total \$911,721. A list of projects can be found in the Financial Summaries section. CDBG funds directly support Project Renewal, as many of the CDBG projects directly affect and promote neighborhood revitalization, as well as several area non-profit organizations that are eligible and adhere to federal program guidelines. The City receives its annual allotment of block grant funds from HUD based on a formula that measures poverty. Over the past decade, this amount has been in decline from a high of \$1.1 million to the current year formula allocation of \$911,721.

HOUSING CHOICE VOUCHER PROGRAM

The Housing Choice Voucher program is a federal program of HUD that is administered by the City to assist eligible, low-income families with monthly rent. Through these subsidies, families are able to move to decent, safe and sanitary housing and spend a lower percentage of their income on rent payments. All administrative costs of the City, including staff and benefits, is 100% reimbursed by this federal government program. As such, these grant funds are segregated into a separate fund and are expended and accounted for under federal rules and guidelines. The total fund budget is \$11,580,641 and includes a \$150,000 transfer to the General Fund for the City's indirect costs to support the program, such as use and maintenance of office space, human resource administration and other indirect costs related to running the program.

PUBLIC, EDUCATIONAL AND GOVERNMENT ACCESS FUND

The Public, Educational and Government (PEG) Access Fund provides funding for capital equipment needed to operate the City's government and educational access channels on cable television. Cable providers like Time Warner Cable and AT&T U-verse are required by federal law to provide public access channels if a municipality wishes to operate such programs. While the City does not operate a public access channel, it does offer government access programming of City Council meetings and other government related topics, and the local school district and community college district each offer educational programming on the City's behalf.

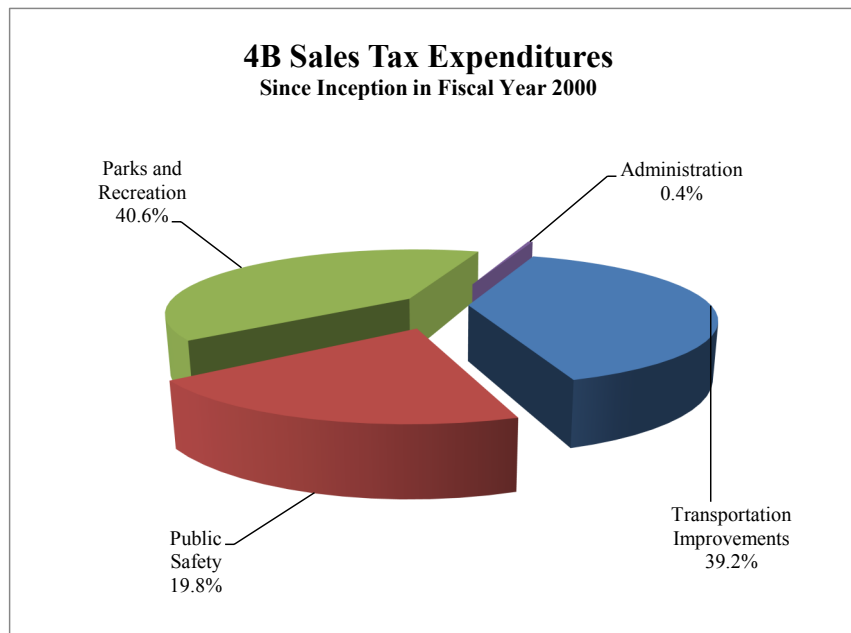
Time Warner Cable and AT&T both remit one percent (1%) of their gross revenues attributed to Mesquite subscribers and by law, all funds are segregated into a separate fund – the PEG Fund. Recent PEG expenditures include \$72,000 for renovations and equipment of the Mesquite Independent School District production studio at their new \$4.2 million Technology Excellence Center and equipment to run the City's government access channel. Total revenues for the budget year are \$272,200 and the ending fund balance is projected at \$634,050.

MESQUITE QUALITY OF LIFE CORPORATION FUND

The Mesquite Quality of Life Corporation Fund is used to account for the accumulation of resources and the payment of expenditures as recommended by the Mesquite Quality of Life Corporation Board in accordance with State law and approved by the Mesquite City Council. A special election called by a petition of qualified voters was held August 14, 1999 and was approved by voters. The ballot initiative was for "The adoption of a Section 4B sales and use tax at the rate of one-half of one percent to undertake projects as described in Section 4B of

Article 5190.6, Vernon’s Annotated Civil Statutes, as amended, limited to the following: a) Transportation; b) Public Safety; and c) Public Parks and Recreation. The anticipated allocation of sales tax for the 4B Fund during fiscal year 2014-15 is \$9,983,000, with total revenues of \$10,156,000. New projects and administrative costs planned for this fiscal year total \$9,863,658, which leaves a projected ending fund balance of \$487,771.

Created to capitalize on the fact that, at the time 70 percent of shoppers who had visited Town East Mall were from out-of-town and not Mesquite residents, the 4B Sales Tax was designed to shift the tax burden from Mesquite residents and to also pay for capital improvements on a “pay-as-you-go” cash basis, rather than issue traditional debt to finance its infrastructure. Since its inception, the 4B Sales Tax has funded a total of \$136 million in public improvements and park operations. The chart below illustrates the allocation of sales tax revenues across the Fund expenditure categories. It’s important to note that City staff administrative costs amount to 0.4 percent of total 4B expenditures.



For the first time since its inception, the Mesquite Quality of Life Corporation will finance the debt service for a portion of the City’s bond sale which proceeds will be used to reconstruct the portion of Town East Boulevard which serves the Skyline Industrial area. Last year, \$2 million was issued for the first phase of this project and the first year of debt service on these bonds is \$136,658. In accordance with Section 501.054, the Corporation has entered into a Project Agreement with the City to cover the debt service of this project over the life of the bonds. In 2015 the City plans to issue \$2,650,000 for the final phase of this project and the first phase of an \$11 million project to overhaul the City’s public safety radio system from an outdated analog system to the digital spectrum. Total debt service for these two projects will average \$1million each year over the 20-year life of the bonds and represents a \$1 million obligation of the Corporation for the next 20 years.

MESQUITE COURT TECHNOLOGY FUND

The Mesquite Court Technology Fund is authorized by State law under Chapter 102 of the Code of Criminal Procedure. This fund is designated to finance the purchase of technological or security enhancements for the municipal court of record. This year's budget anticipates revenues of \$90,200 and budget appropriations of \$73,825 for data processing work order credits, leaving an ending fund balance of \$190,532.

CAPITAL PROJECT FUNDS

These funds account for the financial resources used for the acquisition or construction of major capital facilities and scheduled replacements of fleet vehicles and computer equipment for the General Fund. Resources come from the sale of general obligation bonds, revenue bonds, or certificates of obligation. Each bond issue, by the year it was issued, is its own separate fund and careful accounting is made to ensure the spending of bond funds commences within three years of issuance and reporting of bond arbitrage. A detailed description of the capital projects funded through these bond funds can be found in the Capital Budget section.

CAPITAL PROJECT RESERVE FUND

The Capital Project Reserve Fund accounts for financial resources generated from one-time local government revenue sources to be expended for various capital projects designated by the City Council or City Manager. The Capital Projects Reserve Fund budget totals \$1,487,842 with 59 percent devoted to paying down general obligation debt. Recent projects funded from the Capital Project Reserve Fund include the City's share of the new airport control tower and contractual incentive payments to Camelot Sports & Entertainment for renovations and improvements made at the Rodeo Arena, which is funded in whole by a transfer from the Rodeo TIF Fund. The projected ending fund balance for fiscal year-end is \$542,622.

TAX INCREMENT FINANCING (TIF) DISTRICT FUND

The City of Mesquite has two active TIF districts; the Rodeo City Tax Increment Financing District and the Towne Centre Tax Increment Financing District. TIFs are an economic development tool that local governments can use to finance public improvements within a defined area. These improvements strengthen existing communities and attract new investments. Chapter 311 of the Texas Tax Code governs TIFs in Texas. A municipality

makes an area eligible for TIF financing by designating a “reinvestment zone.” Costs of selected public improvements within the reinvestment zone may be paid by future tax revenues flowing from redeveloped or appreciated real properties in the zone. The additional tax dollars generated by growth of real property value in the zone are called the “tax increment.” These funds flow to a tax increment fund for a specified term of years. Funds flowing to the TIF Fund each year are disbursed according to a plan and agreements approved by a TIF Board and the City Council as prescribed by statutes and the ordinance designating the reinvestment zone.

Only cities may create reinvestment zones for tax increment financing. Once created, other taxing entities may also participate in tax increment financing programs. Each taxing unit may choose to dedicate to the TIF Fund all, a part or none of the additional tax revenue attributable to increased real property value in the zone. A schedule of revenues and expenditures may be found in the Financial Summaries section of this Budget document. Revenues for the Towne Centre TIF are estimated at \$3,377,336, and for the Rodeo City TIF revenues total \$278,404. Revenues are used to fund such projects as the reconstruction of the portion of Gus Thomasson Road that lies within TIF boundaries, concrete repairs along Town East Boulevard and Towne Centre Drive, decorative street lighting, and the portion of Heritage Trail within the Towne Centre TIF.

IMPACT FEE FUND

Chapter 395 of the Texas Local Government Code authorizes cities to collect fees from new developments to finance new construction or expansion of existing capital improvements. The City has adopted roadway impact fees, and as required by state law, the Impact Fee Fund is used to account for revenues and expenditures in accordance with the City’s adopted Impact Fee Policy. Impact fees collected from roadway improvements may be used for reimbursement of debt service associated with previously constructed roadway projects or for newly adopted roadway construction projects. The projected amount of impact fee revenue is \$300,000, of which \$350,000 is planned for General Obligation debt service, leaving a projected fund balance of \$78,280.

State law also mandates that impact fees be reviewed and updated at least every five years to assess land use assumptions, the Capital Improvement Plan, and recommend any changes to the current fee structure. The Capital Budget includes \$150,000 to fund a consultant’s study of the roadway impact fee structure.

CONFERENCE CENTER CAPITAL REPLACEMENT RESERVE FUND

The Conference Center Capital Replacement Reserve Fund is required by contractual agreements between the City, John Q. Hammons (Hampton Inn and Suites, Inc.) and Camelot Sports & Entertainment, LLC, (the ownership interest in Mesquite Pro Rodeo). The purpose of this fund is to accumulate resources for the replacement of capital items as defined in the contractual agreements; those expenditures \$5,000 or more. To date, this fund has been used to make \$1,029,000 in capital improvements and upgrades to maintain the quality aesthetics of the city-owned convention center without any impact to taxpayers. Improvements have included carpet replacement, lobby renovations, new ceiling tiles, chairs and other capital maintenance items.

All revenues for the Conference Center Capital Replacement Fund are derived from a ten-percent gross rental receipts fee on exhibit hall operations and a rebate of net conference center room rental charges. Estimated revenues for fiscal year 2014-15 total \$188,400, and the projected ending fund balance is \$81,080. A 20-year Capital Improvement Program has been carefully planned to schedule all future improvements and replacement of building components without any fiscal impact to the General Fund. A \$1.4 million taxable bond issue is scheduled for fiscal year 2020 for exterior refurbishing and roof replacements, and all debt service for this bond issue will be funded from the Conference Center Capital Replacement Fund. By contract, the Hotel maintains its own capital replacement reserve account for improvements made to the Hotel building, swimming pool and front desk area. In 2013, the Hotel completed \$345,000 of improvements to the Hotel's side of the lobby, and the City contributed \$110,000 for renovations for its portion of the lobby.

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Financial Summaries

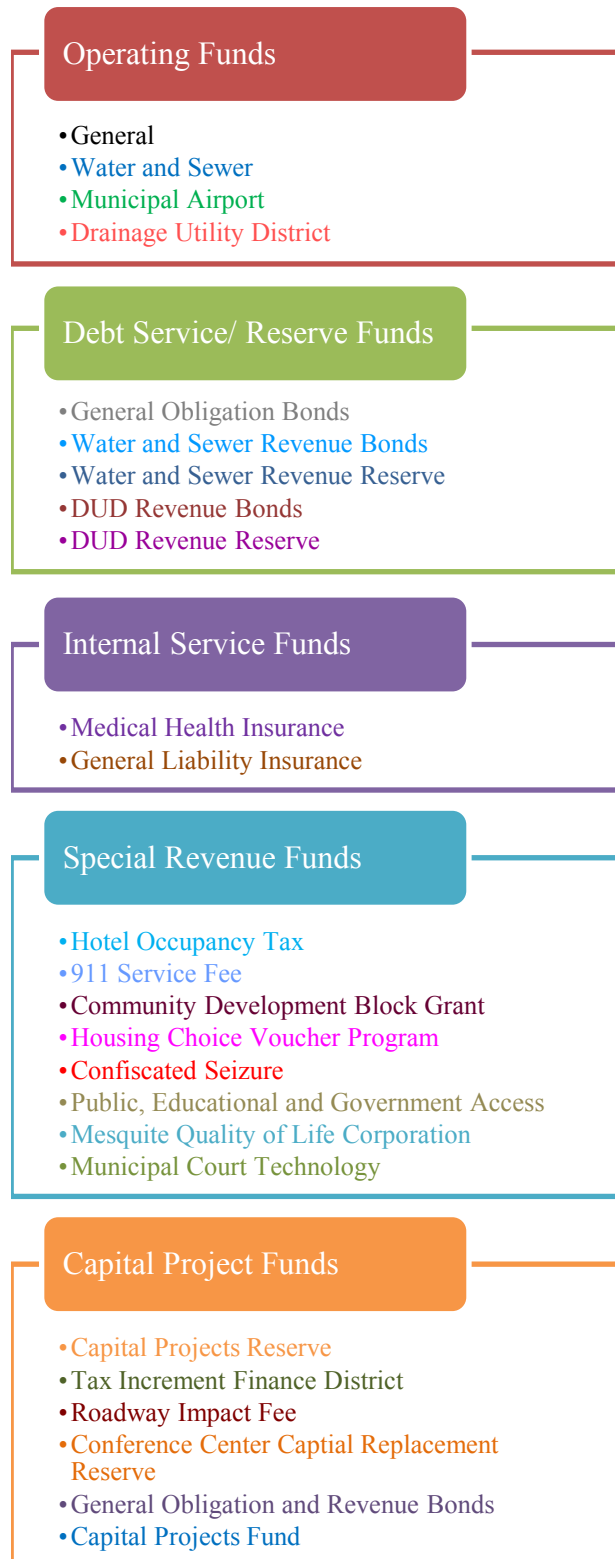
Fund Structure
Financial Statements

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Appropriated Fund Structure



Fund Definitions

The adopted operating budget presents five fund groups necessary to account for financial transactions relating to the City. Within the five fund groups there are individual funds that more closely report the financial condition of the City. Each fund has a specific purpose and exists for one of the following reasons; 1) generally accepted accounting principles (GAAP) require its existence, 2) bond covenants specifically mandate its existence or 3) federal, state, or local legislative action has been enacted requiring separate accounting of specific funds.

1. **Operating Funds** - The operating funds provide for the day-to-day operations of the City and account for all routine expenditures. The City maintains four operating funds: the General Fund, Water and Sewer Operating Fund, Municipal Airport Fund and Drainage Utility District Operating Fund.
2. **Debt Service/Reserve Funds** - Debt service funds, also known as interest and sinking funds, are governmental type funds used for the accumulation of resources for the payment of long-term debt. Reserve funds are normally authorized by City Council action or by bond covenants and accumulate resources for specified purposes.
3. **Internal Service Funds** - Internal service funds are used to account for the financing of goods or services provided by one department or agency to other departments of the City on a cost-reimbursement basis. The internal service funds are members of the proprietary fund category, and as such, are accounted for on the accrual basis of accounting. Internal service funds maintained by the City include the Medical Insurance Fund and the General Liability Insurance Fund.
4. **Special Revenue Funds** - These funds are used to account for the proceeds of specific revenue source that are legally restricted to expenditures for specified purposes.
5. **Capital Project Funds** - These funds account for financial resources for the acquisition or construction of major capital facilities. Each bond issue is also a separate fund and they are more fully described in the Capital Budget and Appendix sections.

Operating Funds

General Fund

The General Fund is a major governmental type fund and is the primary operating fund of the City. It is used to account for expenditures of traditional governmental services as well as financial resources other than those required to be accounted for in other funds. All general tax revenues and other receipts that are not allocated by law or contractual agreement to other funds are accounted for in this fund.

Water and Sewer Enterprise Fund

The Water and Sewer Enterprise Fund is a major proprietary type fund, which are used to report activities generally financed and operated like private businesses. This fund is used to account for all operating and maintenance costs of providing water and sewer services to the general public, which are financed through customer user charges.

Municipal Airport Enterprise Fund

The Municipal Airport Enterprise Fund accounts for the operations of the municipally owned and operated Mesquite Metro Airport and is also a proprietary type fund.

Drainage Utility District (DUD) Enterprise Fund

The Drainage Utility District Enterprise Fund accounts for operations and activities required under the provisions of the US Clean Water Act including all regulations pertaining to the National Pollution Discharge Elimination System permit program and drainage related capital improvement projects. The DUD Operating Fund accounts for all operations and maintenance costs of the DUD Enterprise Fund.

Debt Service/Reserve Funds

General Obligation Bond Debt Service Fund

The General Obligation Debt Service Fund is a governmental type fund used for the accumulation of resources for the payment of general long-term debt principal, interest and related costs on general obligation bonds issued by the City. General obligation bonds are commonly referred to as “full faith and credit” bonds because they are based on the pledge to levy ad valorem taxes necessary to pay the debt.

Water and Sewer Revenue Bond Debt Service Fund

The Revenue Bond Debt Service Fund is a sub-fund of the Water and Sewer Enterprise Fund and is used to account for the accumulation of resources for the payment of long-term debt principal, interest and related costs associated with the water and sewer system's revenue bond issues.

Water and Sewer Revenue Reserve Fund

Also a sub-fund of the Water and Sewer Enterprise Fund, the Water and Sewer Revenue Reserve Fund is created by an ordinance and is solely for the security and benefit of water and sewer revenue bonds. The Water and Sewer Reserve Fund is used for the purpose of 1) retiring final maturities of water and sewer revenue bonds and 2) paying principal of and interest on any revenue bonds when and to the extent the amounts in the Revenue Bond Debt Service Fund are insufficient for such purpose. Sometimes market conditions allow bond insurance to satisfy the cash reserve requirements as was the case between fiscal year 2008 and 2013.

Drainage Utility District (DUD) Bond Debt Service Fund

The DUD Bond Debt Service Fund is a sub-fund of the DUD Enterprise Fund and is used for the accumulation of resources for the payment of long-term principal, interest and related costs associated with the district's revenue bond debt issues.

DUD Revenue Reserve Fund

Also part of the DUD Enterprise Fund, the DUD Revenue Reserve Fund is established by bond covenants and is used solely for the security of DUD issued revenue bonds. The reserve fund exists for the purposes of 1) retiring final maturities of the bonds or additional bonds and 2) paying principal and interest on the bonds or additional bonds in the event funds on hand in the interest and sinking fund are insufficient for such purpose. The amount to be accumulated in the reserve fund shall be equal to the average annual debt service requirements on all outstanding bonds and additional bonds.

Internal Service Funds

Medical Insurance Fund

All internal service funds are proprietary type funds, and the Medical Insurance Fund is used to account for the provision of group life and health insurance coverage for all City employees. In addition to the basic coverage provided, employees may purchase dependent coverage through payroll deductions. Coverage is financed by contributions from the City and through employees' payroll deductions.

General Liability Insurance Fund

The General Liability Insurance Fund is used to account for the provision of property insurance coverage, general liability insurance coverage and workers' compensation insurance coverage.

Special Revenue Funds

Hotel Occupancy Tax Fund

All special revenue funds are governmental type funds that track specific revenue sources that are restricted to a specific purpose, and the Hotel Occupancy Tax Fund is used to account for hotel occupancy tax revenues. State law grants the authority for cities to levy a tax not to exceed seven percent on hotel and motel room rates. The City levies a seven percent tax and the revenues are restricted to uses which enhances and promotes tourism and the convention and hotel industry.

Confiscated Seizure Fund

Pursuant to Chapter 59 of the Texas Code of Criminal Procedure and Title 28, Section 524 of the United States Code, a special fund must be established to account for funds awarded to the City as a result of court forfeitures of contraband. Seizure funds must only be used for law enforcement purposes as authorized by state and federal law.

911 Service Fee Fund

The 911 Service Fee Fund is used for the accumulation of resources for and the payment of 911 Emergency phone system maintenance. Telephone users within the City are charged a monthly fee for access to 911 service.

Community Development Block Grant Fund

The Community Development Block Grant Fund is used to account for funds granted the City by the U. S. Department of Housing and Urban Development (HUD) under the Community Development Block Grant Program. Funds are used for specifically designated programs approved by HUD that benefit low to moderate income persons.

Housing Choice Voucher Program Fund

The Housing Choice Voucher Program Fund is used to account for funds granted the City by HUD under the Housing Choice Voucher Program. Funds are used for specifically designated programs approved by HUD.

Public, Educational and Government (PEG) Access Fund

To account for monies received by cable and video service providers in support of the City's educational and government access channels on cable television in accordance with state law. In accordance with a cooperative agreement with the City, the Mesquite Independent School District operates the City's educational access channel.

Mesquite Quality of Life Corporation Fund

The Mesquite Quality of Life Corporation Fund is used to account for the accumulation of resources and the payment of expenditures in accordance with Texas state law, as recommended by the Mesquite Quality of Life Board, and as approved by the Mesquite City Council.

Mesquite Court Technology Fund

The Mesquite Court Technology Fund is authorized under the state laws of Texas under Subchapter A, Chapter 102, Code of Criminal Procedure, Article 102.0172. This fund is designated to finance the purchase of technological enhancements for a municipal court or municipal court of record.

Capital Project Funds

Capital Projects Reserve Fund

The Capital Projects Reserve Fund accounts for financial resources generated from local government revenue sources to be expended for various capital projects designated by City Council and for bond issuance costs.

Tax Increment Financing District (TIF) Fund

The Tax Increment Financing District Fund is used to account for revenues and expenditures associated within designated reinvestment zones according to financial plans and agreements approved by the City Council, TIF Boards and other participating taxing entities as prescribed by statutes and ordinances designating the reinvestment zones. The adopted Budget includes two designated reinvestment zones and TIF Districts – the Rodeo City TIF and the Towne Centre TIF.

Impact Fee Fund

The Impact Fee Fund is used to account for revenues and expenditures in accordance with the City's adopted Impact Fee Policy. Impact fees are collected for roadway improvements and may be used for reimbursement of debt service costs associated with previously constructed roadway projects or for newly adopted roadway construction projects.

Conference Center Capital Replacement Fund

The Conference Center Capital Replacement Fund was created by contractual agreement between the City and John Q. Hammons Hotels, Inc. for the purpose of accumulating resources for the replacement of capital items as provided in the contractual agreement. Sources of funding include room rental at the Conference Center and ten percent gross receipts of Exhibit Hall revenues.

General Obligation and Revenue Bond Funds

These funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities. Each series of bonds issued, whether general obligation bonds or water and sewer revenue bonds are set up as separate funds to account for projects planned for that particular bond issue. Once planned projects are completed, unused fund balances may be used for similar projects identified with the bond issue or otherwise must be transferred to the debt service funds. Water and sewer revenue bonds funds are accounted in the Water and Sewer Enterprise Fund, and DUD revenue bond funds are accounted in the DUD Enterprise Fund. Projects within these funds are generally multi-year projects as major capital projects can take many years to complete and projects must be underway within three years of issuing bonds.

Capital Projects Fund

The Capital Projects Fund was created in fiscal year 2014 to account for the acquisition of new or replacement vehicles and computer related equipment. Prior to 2014, these items were expensed within the General Fund and funds were transferred into the General Fund from the general obligation bond fund for that years' bond sale. Beginning in 2014, a portion of each years' bond proceeds are transferred from that years' general obligation bond fund to the Capital Projects Fund to acquire these capital acquisitions and a detailed description of vehicles and computer equipment can be found in the Capital Budget section of this budget document.

Major and Nonmajor Funds

Major Funds are funds that represent significant activities of the City and are defined as having revenues or expenditures, excluding other financing sources and uses, that constitute more than 10 percent of the revenues or expenditures of the appropriated Budget. Not all funds of the City are appropriated (i.e., budgeted). Agency funds, Account Groups and other conduit funds are not budgeted, but their activities are accounted for and disclosed in the City's Comprehensive Annual Financial Report (CAFR). Non-Major Funds are funds that do not meet the ten percent threshold of revenues or expenditures to total adopted budget. A summary of Major and Non-Major Funds follows, along with detailed financial statements for each appropriated fund.

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City of Mesquite
 Consolidated Financial Summary—Major Funds and Nonmajor Funds in Aggregate
 By Revenue Type and Expenditure Object Category
 Fiscal Year 2014-15

	General Fund			Water and Sewer Enterprise Fund			Nonmajor Governmental Funds			Nonmajor Proprietary Funds			Total Funds		
	Actual 2012-13	Amended 2013-14	Adopted 2014-15	Actual 2012-13	Amended 2013-14	Adopted 2014-15	Actual 2012-13	Amended 2013-14	Adopted 2014-15	Actual 2012-13	Amended 2013-14	Adopted 2014-15	Actual 2012-13	Amended 2013-14	Adopted 2014-15
Revenues:															
General Property Taxes	\$35,138,217	\$35,180,000	\$36,590,000	\$0	\$0	\$0	\$3,012,379	\$3,565,257	\$3,655,740	\$0	\$0	\$0	\$38,150,596	\$38,745,257	\$40,245,740
Gross Receipts Taxes	7,537,785	8,020,000	8,052,000	0	0	0	327,495	208,460	272,000	0	0	0	7,865,280	8,228,460	88,324,000
City Sales Taxes	29,071,617	29,945,000	30,205,000	0	0	0	10,664,436	11,000,000	11,108,000	0	0	0	39,736,053	40,945,000	41,313,000
Licenses and Permits	1,166,932	1,258,300	1,265,450	0	0	0	0	0	0	0	0	0	1,166,932	1,258,300	1,265,450
Fines and Forfeitures	3,927,995	3,825,000	3,825,000	0	0	0	1,104,844	840,000	840,000	0	0	0	5,032,839	4,665,000	4,665,000
Interest Income	35,916	40,000	40,000	8,562	20,000	20,000	14,206	19,300	17,800	4,515	3,700	3,600	63,199	83,000	81,400
Charges for Current Services	13,017,504	12,974,700	13,910,700	44,815,402	47,362,028	52,861,644	1,141,086	1,151,343	1,155,100	4,148,537	4,302,865	5,256,016	63,122,529	65,790,936	73,183,460
Intergovernmental	513,035	781,755	558,531	0	0	0	12,959,977	15,012,935	12,666,024	12,626	50,000	50,000	13,485,638	15,844,690	13,274,555
Contributions and Donations	0	0	0	0	0	0	316,367	264,158	300,000	1,918,137	2,305,769	2,453,578	2,234,504	2,569,927	2,753,578
Other Revenues	837,793	1,131,157	1,246,000	42,811	430,000	590,000	69,743	383,770	0	12,661,625	13,573,539	13,632,039	13,611,972	15,520,466	15,468,039
Net Revenues	\$91,246,794	\$93,155,912	\$95,692,681	\$44,866,775	\$47,812,028	\$53,471,644	\$29,610,533	\$32,447,223	\$30,014,664	\$18,745,440	\$20,235,873	\$21,395,233	\$184,469,542	\$193,651,036	\$200,574,222
Transfers In:	\$7,885,460	\$5,545,000	\$5,530,000	\$8,390,000	\$8,111,041	\$8,158,280	\$11,715,567	\$11,649,514	\$12,123,024	\$2,580,555	\$2,024,540	\$2,210,013	\$30,571,582	\$27,330,095	\$28,021,317
Total Revenues	\$99,132,254	\$98,700,912	\$101,222,681	\$53,256,775	\$55,923,069	\$61,629,924	\$41,326,100	\$44,096,737	\$42,137,688	\$21,325,995	\$22,260,413	\$23,605,246	\$215,041,124	\$220,981,131	\$228,595,539
Expenditures:															
Personal Services	\$77,894,733	\$78,931,905	\$79,590,474	\$5,415,692	\$5,604,743	\$5,703,949	\$1,751,754	\$1,702,890	\$1,783,234	\$1,026,809	\$1,190,885	\$1,198,446	\$86,088,988	\$87,430,423	\$88,276,103
Supplies	5,779,803	6,241,927	6,323,587	83,400	83,942	84,907	212,577	413,794	121,416	1,245,631	896,793	1,072,543	7,321,411	7,636,456	7,602,453
Contractual Services	15,709,784	16,787,826	19,256,302	25,009,558	28,688,361	30,981,116	13,388,220	14,075,342	13,214,308	16,113,875	18,245,713	17,168,443	70,221,437	77,797,242	80,620,169
Capital Outlay	3,260,102	619,572	26,174	887,101	1,156,018	856,983	12,179,703	23,260,392	12,182,000	46,068	35,826	50,000	16,372,974	25,071,808	13,115,157
Reimbursements	(14,320,801)	(14,929,502)	(13,778,057)	0	0	0	(170,874)	(100,833)	(127,779)	0	0	0	(14,491,675)	(15,030,335)	(13,905,836)
Debt Service	141,181	164,904	142,904	8,302,643	8,277,561	8,071,135	11,306,137	11,561,808	12,675,742	717,453	527,400	497,578	20,467,414	20,531,673	21,387,359
Other Expenditures	0	980,472	155,000	(11,514)	35,000	0	0	0	0	14,766	8,376	4,485	3,252	1,023,848	159,485
Net Expenditures	\$88,464,802	\$88,797,104	\$91,716,384	\$39,686,880	\$43,845,625	\$45,698,090	\$38,667,517	\$50,913,393	\$39,848,921	\$19,164,602	\$20,904,993	\$19,991,495	\$185,983,801	\$204,461,115	\$197,254,890
Transfers Out:	\$10,300,000	\$10,100,000	\$9,500,000	\$14,868,013	\$14,498,723	\$14,764,000	\$2,177,054	\$2,252,184	\$2,752,500	\$1,545,259	\$2,287,457	\$3,129,817	\$28,890,326	\$29,138,364	\$30,146,317
Total Expenditures	\$98,764,802	\$98,897,104	\$101,216,384	\$54,554,893	\$58,344,348	\$60,462,090	\$40,844,571	\$53,165,577	\$42,601,421	\$20,709,861	\$23,192,450	\$23,121,312	\$214,874,127	\$233,599,479	\$227,401,207
Excess (Deficiency) Revenues															
Over Expenditures	\$367,452	(\$196,192)	\$6,297	(\$1,298,118)	(\$2,421,279)	\$1,167,834	\$481,529	(\$9,068,840)	(\$463,733)	\$616,134	(\$932,037)	\$483,934	\$166,997	(\$12,618,348)	\$1,194,332
Fund Balances, October 1	\$17,038,518	\$17,405,970	\$17,209,778	\$16,500,817	\$15,202,699	\$12,781,420	\$19,510,711	\$19,992,240	\$10,923,400	\$1,122,121	\$1,738,255	\$806,218	\$54,172,167	\$54,339,164	\$41,720,816
Fund Balances, September 30	\$17,405,970	\$17,209,778	\$17,216,075	\$15,202,699	\$12,781,420	\$13,949,254	\$19,992,240	\$10,923,400	\$10,459,667	\$1,738,255	\$806,218	\$1,290,152	\$54,339,164	\$41,720,816	\$42,915,148

**City of Mesquite
Adopted Budget/Combined Summary
Fiscal Year 2014-15**

Fund Type	Beginning			Ending
	Balances	Revenues/ Transfers In	Appropriations/ Transfers Out	Balances
	10/1/2014			9/30/2015
Operating Funds				
General Fund	\$17,209,778	\$101,222,681	\$101,216,384	\$17,216,075
Water and Sewer Fund	10,316,900	53,201,644	52,390,955	11,127,589
Drainage Utility District Fund	488,605	3,329,886	3,311,105	507,386
Airport Fund	79,093	1,991,016	1,939,327	130,782
Total Operating Funds	\$28,094,376	\$159,745,227	\$158,857,771	\$28,981,832
Debt Service/Reserve Funds				
General Obligation Debt Service Fund	\$465,693	\$11,717,182	\$12,073,944	\$108,931
Water and Sewer Revenue Debt Service Fund	2,194,520	8,158,280	8,071,135	2,281,665
Water and Sewer Revenue Reserve Fund	270,000	270,000	0	540,000
Drainage Utility District Revenue Debt Service Fund	221,120	491,427	497,578	214,969
Drainage Utility District Revenue Reserve Fund	418,213	0	13,586	404,627
Total Debt Service/Reserve Funds	\$3,569,546	\$20,636,889	\$20,656,243	\$3,550,192
Internal Service Funds				
Group Medical Insurance Fund	(\$674,892)	\$15,437,839	\$15,177,280	(\$414,333)
General Liability Insurance Fund	274,079	2,355,078	2,182,436	446,721
Total Internal Service Funds	(\$400,813)	\$17,792,917	\$17,359,716	\$32,388
Special Revenue Funds				
Hotel Occupancy Tax Fund	\$202,924	\$1,125,200	\$1,125,200	\$202,924
Confiscated Seizure Fund	5,144,811	756,000	217,800	5,683,011
911 Service Fee Fund	129,281	965,000	970,000	124,281
Community Development Block Grant Program Fund	301,682	911,721	911,721	301,682
Housing Choice Voucher Program Fund	1,014,344	11,589,903	11,580,641	1,023,606
Public, Educational and Government Access Fund	438,850	272,200	77,000	634,050
4B Quality of Life Corporation Fund	195,429	10,156,000	9,863,658	487,771
Municipal Court Technology Fund	174,157	90,200	73,825	190,532
Total Special Revenue Funds	\$7,601,478	\$25,866,224	\$24,819,845	\$8,647,857
Capital Project Funds				
Capital Project Reserve Fund	\$1,620,622	\$409,842	\$1,487,842	\$542,622
Rodeo City Tax Increment Financing District Fund	0	278,404	278,404	0
Towne Center Tax Increment Financing District Fund	1,084,947	3,377,336	3,461,386	1,000,897
Impact Fee Fund	127,980	300,300	350,000	78,280
Conference Center Capital Replacement Fund	22,680	188,400	130,000	81,080
Total Capital Project Funds	\$2,856,229	\$4,554,282	\$5,707,632	\$1,702,879
Less: Interfund Transfers		(\$28,021,317)	(\$30,146,317)	
Total All Funds	\$41,720,816	\$200,574,222	\$197,254,890	\$42,915,148

**City of Mesquite
Adopted Budget/General Fund
Fiscal Year 2014-15**

	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15	Variance
Revenues:					
General Property Taxes	\$35,138,217	\$35,130,000	\$35,180,000	\$36,590,000	\$1,410,000
Gross Receipts Taxes	7,537,785	7,901,000	8,020,000	8,052,000	32,000
City Sales Taxes	29,071,617	28,637,000	29,945,000	30,205,000	260,000
Licenses and Permits	1,166,932	1,276,000	1,258,300	1,265,450	7,150
Fines and Forfeitures	3,927,995	3,600,000	3,825,000	3,825,000	0
Interest Income	35,916	50,000	40,000	40,000	0
Charges for Current Service	13,017,504	13,395,000	12,974,700	13,910,700	936,000
Other Revenues	837,793	1,144,700	1,131,157	1,246,000	114,843
Intergovernmental Revenues	513,035	560,455	781,755	558,531	(223,224)
Transfers In	7,885,460	5,565,000	5,545,000	5,530,000	(15,000)
Total Revenues	\$99,132,254	\$97,259,155	\$98,700,912	\$101,222,681	\$2,521,769
Operating Expenditures:					
General Government	\$9,800,592	\$9,873,833	\$10,033,340	\$10,202,531	\$169,191
Housing and Community Services	1,779,708	1,886,366	2,107,343	1,711,114	(396,229)
Fire Service	23,113,774	23,542,681	23,660,862	24,112,134	451,272
Police Service	30,139,234	30,177,360	30,440,167	30,243,415	(196,752)
Public Works	12,693,381	11,301,515	11,680,269	11,675,457	(4,812)
Community Development	2,619,446	2,776,816	2,631,876	2,796,794	164,918
Library Services	1,873,424	1,958,793	1,886,251	1,949,287	63,036
Parks and Recreation	2,749,214	3,535,933	3,111,024	4,438,720	1,327,696
Other Expenditures	3,696,029	2,856,000	3,245,972	4,586,932	1,340,960
Transfers Out	10,300,000	9,339,505	10,100,000	9,500,000	(600,000)
Total Expenditures	\$98,764,802	\$97,248,802	\$98,897,104	\$101,216,384	\$2,319,280
Excess (Deficiency) Revenues					
Over Expenditures	\$367,452	\$10,353	(\$196,192)	\$6,297	\$202,489
Unassigned Beginning Fund Balance	\$16,026,024	\$16,460,106	\$16,460,106	\$16,409,778	(\$50,328)
Change in Unassigned Fund Balance	434,082	10,353	(196,192)	6,297	202,489
Change in Nonspendable/Assigned Fund Balance	0	0	145,864	0	(145,864)
Unassigned Ending Fund Balance	\$16,460,106	\$16,470,459	\$16,409,778	\$16,416,075	\$6,297
Nonspendable/Assigned Fund Balance	\$945,864	\$945,864	\$800,000	\$800,000	\$0
Total Fund Balance	\$17,405,970	\$17,416,323	\$17,209,778	\$17,216,075	\$6,297
Expenditures as % of Unassigned Balance	16.67%	16.94%	16.59%	16.22%	

**City of Mesquite
Adopted General Fund Revenues
Fiscal Year 2014-15**

Revenue Source	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15	Variance
General Property Tax					
Current Taxes	\$34,491,581	\$34,490,000	\$34,490,000	\$35,900,000	\$1,410,000
Delinquent Taxes	319,655	300,000	350,000	350,000	0
Interest and Penalties	<u>326,981</u>	<u>340,000</u>	<u>340,000</u>	<u>340,000</u>	<u>0</u>
Total General Property Tax	\$35,138,217	\$35,130,000	\$35,180,000	\$36,590,000	\$1,410,000

Gross Receipts					
Electrical	\$3,993,515	\$4,125,000	\$4,125,000	\$4,130,000	\$5,000
Gas	965,682	850,000	1,030,000	1,050,000	20,000
Telephone	519,062	550,000	520,000	515,000	(5,000)
Cable TV	1,310,268	1,325,000	1,350,000	1,360,000	10,000
Bingo	37,392	35,000	35,000	35,000	0
Commercial Sanitation	709,866	1,015,000	960,000	961,000	1,000
Taxi Franchise	<u>2,000</u>	<u>1,000</u>	<u>0</u>	<u>1,000</u>	<u>1,000</u>
Total Gross Receipts	\$7,537,785	\$7,901,000	\$8,020,000	\$8,052,000	\$32,000

Sales Tax					
General Sales Tax	\$28,872,752	\$28,442,000	\$29,700,000	\$29,950,000	\$250,000
Mixed Beverage Sales Tax	198,865	195,000	245,000	255,000	10,000
Total Sales Tax	\$29,071,617	\$28,637,000	\$29,945,000	\$30,205,000	\$260,000

Licenses and Permits					
Building Permits	\$282,123	\$350,000	\$350,000	\$350,000	\$0
Electrical Permits	22,785	30,000	25,000	25,000	0
Plumbing Permits	65,165	80,000	70,000	70,000	0
Health Permits	157,575	155,000	160,000	160,000	0
Mechanical Permits	26,745	30,000	30,000	30,000	0
Sign Permits	46,200	50,000	45,000	45,000	0
Inspection Fees	15,021	25,000	20,000	20,000	0
Food Handlers and Manager Fees	59,713	60,000	65,000	65,000	0
Liquid Waste Permits	8,590	9,000	9,000	9,000	0
Apartment Licenses	129,951	127,000	129,000	130,000	1,000
Plan Review Fees	57,066	55,000	55,000	55,000	0
Dog Licenses	5,736	5,500	5,800	5,800	0
Other Miscellaneous Licenses	2,350	2,500	2,500	2,500	0
Certificate of Occupancy	36,125	50,000	40,000	45,000	5,000
Contractor Registration	135,300	140,000	140,000	145,000	5,000
Fire Sprinkler Permits	11,133	10,000	10,000	10,000	0
Miscellaneous Fire Permits	11,731	10,000	15,000	10,000	(5,000)
Police Alarm Permits	61,965	55,000	55,000	55,000	0
Public Pool Operator Permit	17,220	18,000	18,000	18,150	150
Other Miscellaneous Permits	14,438	14,000	14,000	15,000	1,000
Total Licenses and Permits	\$1,166,932	\$1,276,000	\$1,258,300	\$1,265,450	\$7,150

City of Mesquite
Adopted General Fund Revenues
Fiscal Year 2014-15

Revenue Source	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15	Variance
Fines and Forfeitures					
Traffic Fines	\$3,040,013	\$2,950,000	\$3,100,000	\$3,100,000	\$0
Criminal Fines	527,204	300,000	400,000	400,000	0
City Ordinances	50,187	75,000	50,000	50,000	0
Arrest Fee	123,118	110,000	110,000	110,000	0
Child Safety Fee	12,031	10,000	10,000	10,000	0
Uniform Traffic Act Fee	55,400	50,000	50,000	50,000	0
Municipal Court Building Security	74,597	65,000	65,000	65,000	0
Court Time Payment Fee	45,445	40,000	40,000	40,000	0
Total Fines and Forfeitures	\$3,927,995	\$3,600,000	\$3,825,000	\$3,825,000	\$0

Interest Income					
Interest on Investments	\$43,109	\$50,000	\$40,000	\$40,000	\$0
Market Gain on Investments	(7,193)	0	0	0	0
Total Interest Income	\$35,916	\$50,000	\$40,000	\$40,000	\$0

Charges for Current Services					
MISD Tax Appropriations	\$376,302	\$300,000	\$375,000	\$385,000	\$10,000
Board of Adjustment Fees	5,850	5,000	5,000	5,000	0
Grass and Weed Charges	338,262	400,000	320,000	350,000	30,000
Amusement Fees	3,657	5,000	3,700	3,700	0
Compost Materials Charges	202,157	200,000	230,000	245,000	15,000
Other Miscellaneous Revenues	7,850	10,000	10,000	10,000	0
Public Health Program Charges	29,712	30,000	30,000	30,000	0
Animal Adoption Fee	100,741	100,000	100,000	110,000	10,000
Ambulance Fees	2,114,327	1,900,000	2,100,000	2,100,000	0
Pound Fees	18,654	25,000	20,000	20,000	0
Accident Reports	9,863	10,000	10,000	10,000	0
Miscellaneous Public Safety Revenues	180,913	140,000	160,000	160,000	0
False Alarm Fees	24,897	25,000	25,000	25,000	0
Abandoned Vehicle Notification	12,840	13,000	13,000	13,000	0
Waste Collection and Disposal	7,407,532	7,400,000	7,418,000	7,420,000	2,000
Public Works Inspection Fees	50,135	50,000	75,000	75,000	0
Engineering Development Fees	43,590	60,000	60,000	60,000	0
Library Fees	46,825	50,000	50,000	50,000	0
Photocopy Charges	21,914	20,000	20,000	20,000	0
MTED Transportation Fares	15,365	15,000	15,000	15,000	0
Pavilion Reservations	29,194	30,000	30,000	30,000	0
Reservations	207,886	200,000	200,000	200,000	0
Concessions	8,000	11,000	11,000	11,000	0
Registration Fees	81,756	95,000	95,000	95,000	0
Athletic Field Reservations	19,090	15,000	15,000	15,000	0
User Fees	104,469	110,000	110,000	110,000	0
Athletic Fees	139,173	143,000	140,000	140,000	0
Recreation Special Events	78,635	75,000	41,000	70,000	29,000
Day Camp Fees	45,686	45,000	45,000	45,000	0
Tennis Admissions and Reservations	29,769	30,000	30,000	30,000	0
Instructor Fees	585,061	530,000	585,000	600,000	15,000

**City of Mesquite
Adopted General Fund Revenue
Fiscal Year 2014-15**

Revenue Source	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15	Variance
Tennis Shop Sales	\$7,606	\$10,000	\$10,000	\$10,000	\$0
Tennis Lessons	7,639	7,000	7,000	7,000	0
Swimming Pool Charges	342,626	375,000	350,000	350,000	0
Miscellaneous Charges for Services	5,960	11,000	11,000	11,000	0
Golf Course Fees	<u>313,568</u>	<u>950,000</u>	<u>255,000</u>	<u>1,080,000</u>	<u>825,000</u>
Total Charges for Current Services	\$13,017,504	\$13,395,000	\$12,974,700	\$13,910,700	\$936,000

Other Revenues					
Service Charges on Returned Checks	\$15,115	\$20,000	\$15,000	\$15,000	\$0
Auctions	155,839	325,000	325,000	325,000	0
Planning and Zoning Fees	33,286	50,000	40,000	40,000	0
Garbage Bags	77,127	85,000	80,000	80,000	0
Lease and Rent Income	91,165	94,700	94,700	96,000	1,300
Sale of Compost Material	94,392	150,000	260,000	270,000	10,000
Prior Year Expenditures	89,306	50,000	50,000	50,000	0
Recyclable Items Sale	45,108	50,000	50,000	50,000	0
Festival	201,730	280,000	176,457	280,000	103,543
Miscellaneous	15,401	20,000	20,000	20,000	0
Blue Bag Program	<u>19,324</u>	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	<u>0</u>
Total Other Revenues	\$837,793	\$1,144,700	\$1,131,157	\$1,246,000	\$114,843

Intergovernmental Revenues					
State Grant	\$137,955	\$142,455	\$142,455	\$61,368	(\$81,087)
Federal Grant	<u>375,080</u>	<u>418,000</u>	<u>639,300</u>	<u>497,163</u>	<u>(142,137)</u>
Total Intergovernmental Revenues	\$513,035	\$560,455	\$781,755	\$558,531	(\$223,224)

Transfers In					
Interest GO Bond Funds	\$15,460	\$25,000	\$15,000	\$0	(\$15,000)
Special Revenue Funds	990,000	990,000	980,000	980,000	0
Capital Projects Fund	2,330,000	0	0	0	0
Water and Sewer Fund	<u>4,550,000</u>	<u>4,550,000</u>	<u>4,550,000</u>	<u>4,550,000</u>	<u>0</u>
Total Transfers In	\$7,885,460	\$5,565,000	\$5,545,000	\$5,530,000	(\$15,000)

Total General Fund Revenues	\$99,132,254	\$97,259,155	\$98,700,912	\$101,222,681	\$2,521,769
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**City of Mesquite
Adopted General Fund Expenditures
Fiscal Year 2014-15**

Governmental Activity	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15	Variance
General Government					
City Council	\$116,582	\$113,668	\$114,619	\$119,330	\$4,711
City Manager	1,057,792	1,038,871	1,042,501	1,049,250	6,749
Economic Development	149,052	105,136	100,558	125,549	24,991
Communications and Marketing	257,654	251,166	291,040	278,473	(12,567)
Mesquite Arts Center	119,771	119,914	143,647	121,346	(22,301)
Facility Maintenance	2,410,608	2,417,296	2,607,588	2,466,166	(141,422)
City Secretary	322,574	366,230	366,240	376,682	10,442
City Attorney	769,672	849,924	845,437	886,933	41,496
Human Resources Administration	954,063	926,255	926,255	947,851	21,596
Risk Management	236,362	250,030	255,000	277,436	22,436
Finance Administration	599,116	497,787	497,787	521,300	23,513
Accounting	478,632	502,631	495,017	504,969	9,952
Purchasing	321,185	389,324	332,702	375,542	42,840
Warehouse	201,277	204,632	204,691	207,206	2,515
Transportation Pool	26,243	2,572	2,772	3,270	498
Printshop/Mailroom	238,671	239,340	239,340	237,090	(2,250)
Central Copy	107,652	141,423	108,720	140,290	31,570
Tax Office	611,181	622,320	622,320	626,833	4,513
Municipal Court	872,530	884,925	884,925	1,006,886	121,961
Information Technology	1,467,444	1,903,204	1,895,578	2,072,572	176,994
Telecommunications	162,488	214,539	214,539	220,183	5,644
Budget Office	106,646	69,880	74,642	72,352	(2,290)
LESS: Work Order Credits					
Risk Management Services	(236,506)	(250,030)	(255,000)	(277,436)	(22,436)
Information Technology	(1,467,444)	(1,903,204)	(1,895,578)	(2,072,572)	(176,994)
Central Copy	(73,670)	(78,000)	(75,000)	(78,970)	(3,970)
Transportation Pool	(8,983)	(6,000)	(7,000)	(6,000)	1,000
Total General Government	\$9,800,592	\$9,873,833	\$10,033,340	\$10,202,531	\$169,191

Housing and Community Services					
Administration	\$179,916	\$179,675	\$181,984	\$181,015	(\$969)
Animal Services	781,962	722,839	760,927	751,959	(8,968)
Public Health Clinic	98,167	91,639	62,219	95,785	33,566
MTED/STAR Transit	668,012	847,610	1,057,610	637,425	(420,185)
Volunteer Services	51,651	44,603	44,603	44,930	327
Total Housing and Community Services	\$1,779,708	\$1,886,366	\$2,107,343	\$1,711,114	(\$396,229)

Fire Service					
Administration	\$1,154,130	\$1,107,273	\$1,116,225	\$1,143,341	\$27,116
Operations	18,776,980	19,637,096	19,266,325	20,092,163	825,838
Emergency Medical Services	1,125,581	1,054,793	1,134,761	1,078,589	(56,172)
Fire Prevention	1,123,979	1,160,033	1,143,326	1,177,995	34,669
Training	789,642	383,366	804,417	405,236	(399,181)
Emergency Management	143,462	200,120	195,808	214,810	19,002
Total Fire Service	\$23,113,774	\$23,542,681	\$23,660,862	\$24,112,134	\$451,272

**City of Mesquite
Adopted General Fund Expenditures
Fiscal Year 2014-15**

Governmental Activity	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15	Variance
Police Service					
Administration	\$956,195	\$926,448	\$942,077	\$940,710	(\$1,367)
Patrol and Traffic Division	15,318,092	15,129,432	15,179,938	15,278,273	98,335
Criminal Investigations	5,909,326	5,885,198	5,935,006	5,788,403	(146,603)
School Resource Officers	2,028,177	1,996,800	2,106,757	1,964,100	(142,657)
Technical Services	6,108,489	6,379,540	6,369,607	6,386,986	17,379
Staff Support Services	1,187,726	1,272,493	1,331,785	1,278,694	(53,091)
LESS: Work Order Credits					
Patrol and Traffic	(371,263)	(397,551)	(380,003)	(397,551)	(17,548)
Criminal Investigations	(19,836)	(22,000)	(30,000)	(36,200)	(6,200)
School Resource Officers	(977,672)	(993,000)	(1,015,000)	(960,000)	55,000
Total Police Service	\$30,139,234	\$30,177,360	\$30,440,167	\$30,243,415	(\$196,752)

Public Works					
Administration	\$292,518	\$238,421	\$243,921	\$293,973	\$50,052
Traffic Engineering	1,091,950	1,071,966	1,111,705	1,074,232	(37,473)
Street Lighting	1,320,659	1,296,846	1,324,914	1,334,663	9,749
Engineering	496,557	462,929	418,816	457,530	38,714
Solid Waste Collection	5,645,642	5,012,186	5,323,664	5,276,019	(47,645)
Compost Facility Operations	564,143	436,119	512,262	474,968	(37,294)
Street Maintenance	2,967,943	2,738,120	2,616,939	2,568,762	(48,177)
Equipment Services	5,358,412	5,208,736	5,290,051	5,401,310	111,259
LESS: Work Order Credits					
Traffic Engineering	(186,830)	(189,328)	(199,986)	(188,000)	11,986
Engineering	(589,900)	(614,480)	(614,480)	(616,000)	(1,520)
Street Maintenance	(22,778)	(50,000)	(50,000)	(50,000)	0
Equipment Services	(4,244,935)	(4,310,000)	(4,297,537)	(4,352,000)	(54,463)
Total Public Works	\$12,693,381	\$11,301,515	\$11,680,269	\$11,675,457	(\$4,812)

Community Development					
Administration	\$262,746	\$270,085	\$270,085	\$269,763	(\$322)
Building Inspection	972,396	932,888	917,381	981,697	64,316
Environmental Code	653,774	761,720	625,302	736,673	111,371
Licensing and Compliance	356,703	410,716	430,272	408,061	(22,211)
Repair and Demolition	3,751	0	17,234	25,000	7,766
Planning and Zoning	305,876	333,310	303,505	307,180	3,675
Historical Preservation	99,938	103,835	103,835	104,158	323
LESS: Work Order Credits					
Historical Preservation	(35,738)	(35,738)	(35,738)	(35,738)	0
Total Community Development	\$2,619,446	\$2,776,816	\$2,631,876	\$2,796,794	\$164,918

Library Services					
Administration	\$719,836	\$738,083	\$708,100	\$720,039	\$11,939
North Branch	535,105	571,847	543,623	576,527	32,904
Central Branch	618,483	648,863	634,528	652,721	18,193
Total Library Services	\$1,873,424	\$1,958,793	\$1,886,251	\$1,949,287	\$63,036

City of Mesquite
Adopted General Fund Expenditures
Fiscal Year 2014-15

Governmental Activity	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15	Variance
Parks and Recreation					
Administration	\$572,158	\$569,884	\$569,884	\$562,259	(\$7,625)
Park Operations	3,214,392	3,199,403	3,199,403	3,300,946	101,543
Tennis Center	91,021	139,926	126,926	99,061	(27,865)
Golf Course	827,436	919,684	1,002,718	1,062,396	59,678
Recreation Administration	762,523	768,151	765,757	1,326,006	560,249
Festival	450,186	370,969	398,980	370,969	(28,011)
Special Events	94,173	72,500	77,380	75,625	(1,755)
Florence Community Center	208,915	184,329	232,872	112,590	(120,282)
Lakeside Activity Center	14,993	17,325	14,925	18,295	3,370
Shaw Gymnasium	54,606	43,406	56,107	11,915	(44,192)
Goodbar Activity Center	182,183	164,565	159,507	22,897	(136,610)
Athletic Programs	454,146	442,783	500,007	476,549	(23,458)
Evans Community Center	412,986	374,002	412,270	241,994	(170,276)
Scott Dunford Community Center	276,387	185,015	311,886	115,508	(196,378)
Westlake House	6,741	8,000	8,017	7,500	(517)
Rutherford Community Center	437,189	381,944	395,165	107,697	(287,468)
Day Camp	47,448	35,121	44,926	27,322	(17,604)
Thompson School Gymnasium	82,958	75,376	73,667	2,470	(71,197)
Achziger Program	34,331	39,925	36,504	0	(36,504)
RASP Program	0	0	0	83,956	83,956
Senior Program	0	0	0	227,772	227,772
Summer Camp Program	0	0	0	27,565	27,565
City Lake Pool	188,011	177,221	151,540	191,983	40,443
Town East Pool	128,314	124,347	120,281	115,244	(5,037)
Vanston Pool	127,039	145,101	152,809	140,110	(12,699)
Marlins Swim Team	18,377	22,956	22,956	28,091	5,135
Total Parks and Recreation Expenditures	8,686,513	8,461,933	8,834,487	8,756,720	(77,767)
LESS: Work Order Credits					
Park Facilities and Operations - 4B	(5,937,299)	(4,862,000)	(5,601,463)	(4,255,000)	1,346,463
Town East Pool - MISD	0	(39,000)	(85,000)	(45,000)	40,000
Florence Community Center - MISD	0	(25,000)	(37,000)	(18,000)	19,000
Total Parks and Recreation	\$2,749,214	\$3,535,933	\$3,111,024	\$4,438,720	\$1,327,696

Other Expenditures					
Insurance	\$1,451,377	\$1,400,000	\$1,470,000	\$1,510,600	\$40,600
Reserves	1,131,259	694,000	795,500	2,921,332	2,125,832
Public Safety Equipment	1,113,393	762,000	980,472	155,000	(825,472)
Total Other Expenditures	\$3,696,029	\$2,856,000	\$3,245,972	\$4,586,932	\$1,340,960

Other Financing Uses					
Transfer Out - General Liability Fund	\$300,000	\$0	\$0	\$0	\$0
Transfer Out - Capital Projects Reserve Fund	0	0	0	0	0
Transfer Out - Group Medical Insurance Fund	0	0	500,000	0	(500,000)
Transfer Out - Debt Service Fund	10,000,000	9,339,505	9,600,000	9,500,000	(100,000)
Total Other Financing Uses	\$10,300,000	\$9,339,505	\$10,100,000	\$9,500,000	(\$600,000)

Total General Fund Expenditures	\$98,764,802	\$97,248,802	\$98,897,104	\$101,216,384	\$2,319,280
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City of Mesquite
Adopted Budget/Water and Sewer Operating Fund
Fiscal Year 2014-15

	Actual	Adopted	Amended	Adopted	Variance
	2012-13	2013-14	2013-14	2014-15	
Revenues:					
Water Sales	\$23,827,455	\$28,300,000	\$25,093,000	\$28,018,718	\$2,925,718
Water Taps and Connections	16,333	10,000	10,000	10,000	0
Penalty Income	634,586	650,000	650,000	650,000	0
Collection/Charged off Bills	28,114	25,000	25,000	25,000	0
Sale of Bulk Water	589,648	500,000	500,000	500,000	0
Reconnect Fees	228,782	200,000	200,000	200,000	0
Sewer Service	18,186,398	19,550,000	19,450,000	22,146,825	2,696,825
Lower East Fork Sewer Line	1,240,691	1,232,164	1,376,028	1,253,101	(122,927)
Sewer Backflow Inspections	59,975	55,000	55,000	55,000	0
Utility Service Transfer	3,420	3,000	3,000	3,000	0
Interest Income	21,378	20,000	20,000	20,000	0
Market Gain on Investments	(12,816)	0	0	0	0
Miscellaneous	42,811	45,000	160,000	320,000	160,000
Total Revenues	\$44,866,775	\$50,590,164	\$47,542,028	\$53,201,644	\$5,659,616

Operating Expenditures:					
Administration	\$400,430	\$434,542	\$446,525	\$398,495	(\$48,030)
Water and Sewer Accounting	2,825,525	3,430,385	3,363,180	3,741,834	378,654
Water and Sewer Engineering	538,512	568,945	513,216	578,730	65,514
Water Production	14,460,880	16,994,950	16,945,374	18,502,058	1,556,684
Meter Services	1,031,573	1,145,487	1,170,487	1,139,064	(31,423)
Water Distribution	1,685,334	1,763,324	1,764,485	1,880,909	116,424
Wastewater Collection	1,484,238	1,795,616	1,853,621	1,634,755	(218,866)
Wastewater Treatment	6,291,454	7,291,076	6,291,076	6,964,631	673,555
NTMWD-East Fork Sewer Line	1,268,791	1,224,886	1,376,028	1,253,101	(122,927)
Reconstruction Crew	1,007,872	1,056,326	1,140,632	834,878	(305,754)
Other Expenditures	132,949	81,440	373,440	396,500	23,060
Transfer Out - Insurance	1,385,100	1,405,000	1,405,000	1,405,000	0
Transfer Out - General Fund	4,550,000	4,550,000	4,550,000	4,550,000	0
Transfer Out - Debt Service	8,932,913	8,854,444	8,543,723	8,809,000	265,277
Reserves	256,679	330,000	330,000	302,000	(28,000)
Total Expenditures	\$46,252,250	\$50,926,421	\$50,066,787	\$52,390,955	\$2,324,168

Excess (Deficiency) Revenues					
Over Expenditures	(\$1,385,475)	(\$336,257)	(\$2,524,759)	\$810,689	\$3,335,448

Working Capital, October 1	\$14,227,134	\$12,841,659	\$12,841,659	\$10,316,900	(\$2,524,759)
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Working Capital, September 30	<u>\$12,841,659</u>	<u>\$12,505,402</u>	<u>\$10,316,900</u>	<u>\$11,127,589</u>	<u>\$810,689</u>
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City of Mesquite
Adopted Budget/Drainage Utility District Operating Fund
Fiscal Year 2014-15

	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15	Variance
Revenues:					
Interest Income	\$1,738	\$1,200	\$1,200	\$1,300	\$100
Market Gain on Investments	(868)	0	0	0	0
Residential Drainage Fees	1,306,140	1,522,500	1,510,000	1,750,000	240,000
Commercial Drainage Fees	862,827	1,211,000	1,180,000	1,565,000	385,000
Transfer In - DUD Revenue Reserve	<u>66,943</u>	<u>29,973</u>	<u>29,973</u>	<u>13,586</u>	<u>(16,387)</u>
Total Revenues	\$2,236,780	\$2,764,673	\$2,721,173	\$3,329,886	\$608,713
Expenditures					
TPDES Permit Program Operatons	\$434,581	\$533,088	\$533,088	\$506,918	(\$26,170)
Street Sweeping Program	216,189	192,067	208,446	187,760	(20,686)
Transfer Out - Debt Service	678,512	512,680	512,680	491,427	(21,253)
Transfer Out - DUD Capital Projects	<u>600,000</u>	<u>1,544,318</u>	<u>1,545,000</u>	<u>2,125,000</u>	<u>580,000</u>
Total Expenditures	\$1,929,282	\$2,782,153	\$2,799,214	\$3,311,105	\$511,891
Excess (Deficiency) Revenues					
Over Expenditures	\$307,498	(\$17,480)	(\$78,041)	\$18,781	\$96,822
Working Capital, October 1	\$259,148	\$566,646	\$566,646	\$488,605	(\$78,041)
Working Capital, September 30	<u>\$566,646</u>	<u>\$549,166</u>	<u>\$488,605</u>	<u>\$507,386</u>	<u>\$18,781</u>

**City of Mesquite
Adopted Budget/Airport Operating Fund
Fiscal Year 2014-15**

	Actual	Adopted	Amended	Adopted	
	2012-13	2013-14	2013-14	2014-15	Variance
Revenues:					
Hangar Rentals	\$430,049	\$493,182	\$493,182	\$484,216	(\$8,966)
Tie Downs	8,559	7,500	7,500	7,500	0
Fuel Sales	1,503,337	1,066,500	1,066,500	1,400,140	333,640
Oil Sales	3,770	4,500	4,500	4,500	0
Airport Lease Receipts	18,207	21,183	21,183	22,660	1,477
Airport Tenant Utility Receipts	8,809	5,000	5,000	7,000	2,000
Airport Pilot Supplies	6,839	15,000	15,000	15,000	0
Other Revenues	12,626	50,000	50,000	50,000	0
Transfer In - Capital Projects Reserve	150,000	76,887	76,887	0	(76,887)
Total Revenues	\$2,142,196	\$1,739,752	\$1,739,752	\$1,991,016	\$251,264

Operating Expenditures:					
Personal Services	\$341,248	\$386,855	\$386,855	\$373,952	(\$12,903)
Supplies	1,240,662	887,667	887,667	1,063,017	175,350
Contractual Services	258,970	261,766	261,766	277,554	15,788
Capital Outlay	0	10,900	10,826	25,000	14,174
Transfer Out - Debt Service	199,804	199,804	199,804	199,804	0
Total Expenditures	\$2,040,684	\$1,746,992	\$1,746,918	\$1,939,327	\$192,409

Excess (Deficiency) Revenues					
Over Expenditures	\$101,512	(\$7,240)	(\$7,166)	\$51,689	\$58,855

Working Capital, October 1	(\$15,253)	\$86,259	\$86,259	\$79,093	(\$7,166)
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Working Capital, September 30	<u>\$86,259</u>	<u>\$79,019</u>	<u>\$79,093</u>	<u>\$130,782</u>	<u>\$51,689</u>
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City of Mesquite
Adopted Budget/General Obligation Bond Debt Service Fund
Fiscal Year 2014-15

	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15	Variance
Revenues:					
Transfer In - Hotel Occupancy Tax Fund	\$58,000	\$58,000	\$58,000	\$0	(\$58,000)
Transfer In - Impact Fee Fund	200,000	225,000	225,000	350,000	125,000
Transfer In - Capital Projects Reserve Fund	450,000	550,000	550,000	880,000	330,000
Transfer In - Capital Projects Fund	0	114,036	221,731	0	(221,731)
Transfer In - General Fund	9,400,000	9,339,505	9,600,000	9,500,000	(100,000)
Transfer In - Water and Sewer Fund	478,728	432,682	432,682	650,720	218,038
Transfer In - 4B Sales Tax Fund	0	0	0	136,658	136,658
Transfer In - Airport Operating Fund	199,804	199,804	199,804	199,804	0
Total Revenues	\$10,786,532	\$10,919,027	\$11,287,217	\$11,717,182	\$429,965
Expenditures:					
Principal	\$5,880,000	\$6,145,000	\$6,255,000	\$7,385,000	\$1,130,000
Interest	4,829,589	4,764,027	4,698,260	4,683,944	(14,316)
Fiscal Agent Fees	(5,250)	4,000	6,750	5,000	(1,750)
Total Expenditures	\$10,704,339	\$10,913,027	\$10,960,010	\$12,073,944	\$1,113,934
Excess (Deficiency) Revenues					
Over Expenditures	\$82,193	\$6,000	\$327,207	(\$356,762)	(\$683,969)
Fund Balance, October 1	\$56,293	\$138,486	\$138,486	\$465,693	\$327,207
Fund Balance, September 30	\$138,486	\$144,486	\$465,693	\$108,931	(\$356,762)

City of Mesquite
Adopted Budget/Water and Sewer Revenue Bond Debt Service Fund
Fiscal Year 2014-15

	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15	Variance
Revenues:					
Transfer In - W&S Operating	\$8,390,000	\$8,421,762	\$8,111,041	\$8,158,280	\$47,239
Transfer In - W&S Capital Projects	0	0	0	0	0
Total Revenues	\$8,390,000	\$8,421,762	\$8,111,041	\$8,158,280	\$47,239
Expenditures:					
Principal	\$5,435,000	\$5,470,000	\$5,470,000	\$5,275,000	(\$195,000)
Interest	2,863,793	2,904,555	2,803,811	2,792,385	(11,426)
Fiscal Agent Fees	3,850	2,000	3,750	3,750	0
Total Expenditures	\$8,302,643	\$8,376,555	\$8,277,561	\$8,071,135	(\$206,426)
Excess (Deficiency) Revenues					
Over Expenditures	\$87,357	\$45,207	(\$166,520)	\$87,145	\$253,665
Fund Balance, October 1	\$2,273,683	\$2,361,040	\$2,361,040	\$2,194,520	(\$166,520)
Fund Balance, September 30	\$2,361,040	\$2,406,247	\$2,194,520	\$2,281,665	\$87,145

City of Mesquite
Adopted Budget/Drainage Utility District Revenue Bond Debt Service Fund
Fiscal Year 2014-15

	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15	Variance
Revenues:					
Transfer In - DUD Operating Fund	\$678,512	\$512,680	\$512,680	\$491,427	(\$21,253)
Total Revenues	\$678,512	\$512,680	\$512,680	\$491,427	(\$21,253)
Expenditures:					
Principal	\$615,000	\$435,000	\$435,000	\$415,000	(\$20,000)
Interest	101,953	91,900	91,900	82,078	(9,822)
Fiscal Agent Fees	500	500	500	500	0
Total Expenditures	\$717,453	\$527,400	\$527,400	\$497,578	(\$29,822)
Excess (Deficiency) Revenues					
Over Expenditures	(\$38,941)	(\$14,720)	(\$14,720)	(\$6,151)	\$8,569
Fund Balance, October 1	\$274,781	\$235,840	\$235,840	\$221,120	(\$14,720)
Fund Balance, September 30	\$235,840	\$221,120	\$221,120	\$214,969	(\$6,151)

City of Mesquite
Adopted Budget/Water and Sewer Revenue Reserve Fund
Fiscal Year 2014-15

	Actual	Adopted	Amended	Adopted	Variance
	2012-13	2013-14	2013-14	2014-15	
Revenues:					
W&S Revenue Bond Sale Proceeds	\$0	\$900,000	\$270,000	\$270,000	\$0
Total Revenues	\$0	\$900,000	\$270,000	\$270,000	\$0
Expenditures:					
Transfer Out - Debt Service	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$0	\$0	\$0	\$0	\$0
Excess (Deficiency) Revenues					
Over Expenditures	\$0	\$900,000	\$270,000	\$270,000	\$0
Fund Balance, October 1	\$0	\$0	\$0	\$270,000	\$270,000
Fund Balance, September 30	<u>\$0</u>	<u>\$900,000</u>	<u>\$270,000</u>	<u>\$540,000</u>	<u>\$270,000</u>

City of Mesquite
Adopted Budget/Drainage Utility District Revenue Reserve Fund
Fiscal Year 2014-15

	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15	Variance
Revenues:					
DUD Revenue Bond Sale Proceeds	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$0	\$0	\$0	\$0	\$0
Expenditures:					
Transfer Out - DUD Operating	\$66,943	\$29,973	\$29,973	\$13,586	(\$16,387)
Total Expenditures	\$66,943	\$29,973	\$29,973	\$13,586	(\$16,387)
Excess (Deficiency) Revenues					
Over Expenditures	(\$66,943)	(\$29,973)	(\$29,973)	(\$13,586)	\$16,387
Fund Balance, October 1	\$515,129	\$448,186	\$448,186	\$418,213	(\$29,973)
Fund Balance, September 30	\$448,186	\$418,213	\$418,213	\$404,627	(\$13,586)

City of Mesquite
Adopted Budget/Group Medical Insurance Fund
Fiscal Year 2014-15

	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15	Variance
Revenues:					
Interest Income	\$2,766	\$2,000	\$1,000	\$800	(\$200)
Market Gain on Investments	(681)	0	0	0	0
Transfer In - General Fund	0	0	500,000	0	(500,000)
Employer Contributions	8,883,414	9,440,000	9,466,039	10,066,039	600,000
Employee Contributions	1,930,154	1,944,500	1,943,500	2,177,000	233,500
Life Insurance Premiums	78,427	77,000	77,000	77,000	0
Sup. Life Insurance Premiums	228,310	220,000	220,000	220,000	0
Dental Insurance Premiums	649,053	630,000	630,000	630,000	0
Long-term Disability Premiums	74,711	72,000	72,000	72,000	0
Health Insurance Surcharges	42,273	30,000	30,000	30,000	0
Critical Care Premiums	84,791	82,000	82,000	82,000	0
COBRA Medical Ins. Contributions	26,353	30,000	30,000	30,000	0
Health Clinic Copays	36,359	30,000	30,000	30,000	0
Health Clinic Pharmacy Copays	360,660	354,000	354,000	354,000	0
Retirees Medical Ins. Contributions	1,310,698	1,392,475	1,392,475	1,500,000	107,525
Health Claims Reimbursements	270,710	144,000	144,000	169,000	25,000
Total Revenues	\$13,977,998	\$14,447,975	\$14,972,014	\$15,437,839	\$465,825

Expenditures:					
Health Claims - PPO Plan	\$6,371,164	\$6,700,000	\$7,770,000	\$7,065,000	(\$705,000)
ICMA Medical	1,900	3,200	3,200	1,900	(1,300)
Pharmaceutical Transfer	864,089	710,000	903,000	870,000	(33,000)
Health Clinic Pharmaceutical	1,927,227	2,100,000	2,100,000	2,100,000	0
Administrative Fee - Medical	484,964	470,000	470,000	490,000	20,000
Health Claims - HSA Plan	977,306	1,260,000	1,304,000	1,240,000	(64,000)
HSA Contributions	272,900	270,000	300,000	270,000	(30,000)
Health Clinic Operating	492,308	520,000	520,000	520,000	0
Stop Loss Coverage Premium	329,318	356,000	356,000	374,000	18,000
Medicare Supplement Premiums	807,060	840,000	840,000	885,360	45,360
Health Claims - Vision	70,137	72,000	72,000	0	(72,000)
Dental Premiums - Managed Care	71,818	70,500	70,500	70,500	0
Dental Premiums - Indemnity	583,322	580,000	580,000	580,000	0
Life Insurance Premiums	306,461	300,100	300,100	300,100	0
Reserve Funding Claims	13,800	0	0	0	0
Professional Services	60,093	75,000	75,000	75,000	0
Miscellaneous	18,875	17,500	17,500	17,650	150
Employee Assistance Program	26,802	26,500	26,500	26,500	0
Employee Wellness Program	32,536	125,145	125,145	145,270	20,125
Critical Care Premiums	84,790	74,000	74,000	74,000	0
Long-term Disability Premiums	74,682	72,000	72,000	72,000	0
Total Expenditures	\$13,871,552	\$14,641,945	\$15,978,945	\$15,177,280	(\$801,665)

Excess (Deficiency) Revenues					
Over Expenditures	\$106,446	(\$193,970)	(\$1,006,931)	\$260,559	\$1,267,490

Fund Balance, October 1	\$225,593	\$332,039	\$332,039	(\$674,892)	(\$1,006,931)
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Fund Balance, September 30	<u>\$332,039</u>	<u>\$138,069</u>	<u>(\$674,892)</u>	<u>(\$414,333)</u>	<u>\$260,559</u>
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City of Mesquite
Adopted Budget/General Liability Insurance Fund
Fiscal Year 2014-15

	Actual	Adopted	Amended	Adopted	Variance
	2012-13	2013-14	2013-14	2014-15	
Revenues:					
Interest Income	\$2,123	\$1,500	\$1,500	\$1,500	\$0
Market Gain on Investments	(563)	0	0	0	0
Transfer In - Water and Sewer Fund	1,385,100	1,405,000	1,405,000	1,405,000	0
Transfer In - General Fund	300,000	0	0	0	0
Workers' Compensation Contributions	581,086	881,846	883,294	923,578	40,284
Other Revenue	22,763	25,000	25,000	25,000	0
Total Revenues	\$2,290,509	\$2,313,346	\$2,314,794	\$2,355,078	\$40,284

Expenditures:					
Personal Services	\$259,233	\$290,030	\$295,000	\$317,436	\$22,436
Legal Services/Court Costs	231,247	250,000	175,000	200,000	25,000
Consulting Services	9,163	10,000	10,000	10,000	0
Insurance Premiums	612,703	600,000	650,000	650,000	0
General Liability Claims	219,765	200,000	225,000	250,000	25,000
Reserve Funding Claims	(19,578)	0	0	0	0
Workers' Compensation Claims	719,004	750,000	725,000	725,000	0
Other Expenditures	52,410	30,000	30,000	30,000	0
Total Expenditures	\$2,083,947	\$2,130,030	\$2,110,000	\$2,182,436	\$72,436

Excess (Deficiency) Revenues					
Over Expenditures	\$206,562	\$183,316	\$204,794	\$172,642	(\$32,152)

Fund Balance, October 1	(\$137,277)	\$69,285	\$69,285	\$274,079	\$204,794
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Fund Balance, September 30	\$69,285	\$252,601	\$274,079	\$446,721	\$172,642
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City of Mesquite
Adopted Budget/Hotel Occupancy Tax Fund
Fiscal Year 2014-15

	Actual	Adopted	Amended	Adopted	Variance
	2012-13	2013-14	2013-14	2014-15	
Revenues:					
Interest Income	\$298	\$200	\$200	\$200	\$0
Market Gain on Investments	(61)	0	0	0	0
Hotel Occupancy Tax	<u>1,040,185</u>	<u>975,000</u>	<u>1,100,000</u>	<u>1,125,000</u>	<u>25,000</u>
Total Revenues	\$1,040,422	\$975,200	\$1,100,200	\$1,125,200	\$25,000

Expenditures:					
Convention and Visitors Bureau	\$359,063	\$425,830	\$480,000	\$488,000	\$8,000
Mesquite Arts Council, Inc.	115,977	106,457	120,000	122,000	2,000
Historic Mesquite, Inc.	115,977	106,457	120,000	122,000	2,000
Keep Mesquite Beautiful, Inc.	22,000	22,000	22,000	22,000	0
Other Expenditures	122,818	141,456	151,456	178,200	26,744
Transfer Out - Debt Service	58,000	58,000	58,000	0	(58,000)
Transfer Out - Conference Center	0	0	0	58,000	58,000
Conference Center Marketing	<u>114,172</u>	<u>115,000</u>	<u>130,000</u>	<u>135,000</u>	<u>5,000</u>
Total Expenditures	\$908,007	\$975,200	\$1,081,456	\$1,125,200	\$43,744

Excess (Deficiency) Revenues					
Over Expenditures	\$132,415	\$0	\$18,744	\$0	(\$18,744)

Fund Balance, October 1	\$51,765	\$184,180	\$184,180	\$202,924	\$18,744
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Fund Balance, September 30	<u>\$184,180</u>	<u>\$184,180</u>	<u>\$202,924</u>	<u>\$202,924</u>	<u>\$0</u>
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City of Mesquite
Adopted Budget/Confiscated Seizure Fund
Fiscal Year 2014-15

	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15	Variance
Revenues:					
Interest Income	\$9,214	\$10,000	\$6,500	\$6,000	(\$500)
Market Gain on Investments	(2,413)	0	0	0	0
Auction Revenue	108,016	0	0	0	0
Court Awarded Proceeds	897,324	750,000	750,000	750,000	0
Total Revenues	\$1,012,141	\$760,000	\$756,500	\$756,000	(\$500)
Expenditures:					
Supplies	\$192,698	\$90,000	\$389,527	\$91,000	(\$298,527)
Contractual	84,529	127,800	128,900	126,800	(2,100)
Capital Outlay	754,828	0	96,380	0	(96,380)
Total Expenditures	\$1,032,055	\$217,800	\$614,807	\$217,800	(\$397,007)
Excess (Deficiency) Revenues					
Over Expenditures	(\$19,914)	\$542,200	\$141,693	\$538,200	\$396,507
Fund Balance, October 1	\$5,023,032	\$5,003,118	\$5,003,118	\$5,144,811	\$141,693
Fund Balance, September 30	\$5,003,118	\$5,545,318	\$5,144,811	\$5,683,011	\$538,200

City of Mesquite
Adopted Budget/9-1-1 Service Fee Fund
Fiscal Year 2014-15

	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15	Variance
Revenues:					
9-1-1 Phone Charges	\$298,586	\$320,000	\$290,000	\$285,000	(\$5,000)
Wireless 9-1-1 Phone Charges	667,012	680,000	675,000	680,000	5,000
Total Revenues	\$965,598	\$1,000,000	\$965,000	\$965,000	\$0
Expenditures:					
Contractual Services	\$137,593	\$150,000	\$139,250	\$140,000	\$750
Capital Outlay	0	0	10,750	0	(10,750)
Transfer Out - General Fund	840,000	840,000	830,000	830,000	0
Total Expenditures	\$977,593	\$990,000	\$980,000	\$970,000	(\$10,000)
Excess (Deficiency) Revenues					
Over Expenditures	(\$11,995)	\$10,000	(\$15,000)	(\$5,000)	\$10,000
Fund Balance, October 1	\$156,276	\$144,281	\$144,281	\$129,281	(\$15,000)
Fund Balance, September 30	\$144,281	\$154,281	\$129,281	\$124,281	(\$5,000)

City of Mesquite
Adopted Budget/Community Development Block Grant Program Fund
Fiscal Year 2014-15

	Actual	Adopted	Amended	Adopted	Variance
	2012-13	2013-14	2013-14	2014-15	
Revenues:					
Intergovernmental-Entitlement	\$1,243,109	\$923,667	\$923,667	\$911,721	(\$11,946)
Other Revenues	0	100,000	52,849	0	(52,849)
Total Revenues	\$1,243,109	\$1,023,667	\$976,516	\$911,721	(\$64,795)
Expenditures:					
2014-15 Projects					
Administration	\$0	\$0	\$0	\$79,294	\$79,294
Comprehensive Planning	0	0	0	103,046	103,046
Code Enforcement	0	0	0	195,094	195,094
Housing Rehabilitation	0	0	0	202,213	202,213
Problem Oriented Policing Program	0	0	0	96,719	96,719
Mission East Dallas County Health Ministries	0	0	0	9,000	9,000
New Beginnings Center	0	0	0	12,000	12,000
Mesquite Social Services	0	0	0	9,000	9,000
Sharing Life Outreach Program	0	0	0	9,000	9,000
Neighborhood Economic Development	0	0	0	30,000	30,000
Neighborhood Development Program	0	0	0	166,355	166,355
Total 2014-15 Projects	\$0	\$0	\$0	\$911,721	\$911,721
Expenditures:					
2013-14 Projects					
Administration	\$0	\$81,980	\$81,980	\$0	(\$81,980)
Comprehensive Planning	0	101,753	101,753	0	(101,753)
Code Enforcement	0	168,191	168,191	0	(168,191)
Housing Rehabilitation	0	250,162	250,162	0	(250,162)
Problem Oriented Policing Program	0	96,719	96,719	0	(96,719)
Mission East Dallas County Health Ministries	0	5,000	5,000	0	(5,000)
New Beginnings Center	0	15,000	15,000	0	(15,000)
Mesquite Social Services	0	8,000	8,000	0	(8,000)
Sharing Life Outreach Program	0	8,000	8,000	0	(8,000)
Neighborhood Economic Development	0	30,000	30,000	0	(30,000)
Neighborhood Development Program	0	158,862	158,862	0	(158,862)
Neighborhood Stabilization Program	0	52,849	52,849	0	(52,849)
Total 2013-14 Projects	\$0	\$976,516	\$976,516	\$0	(\$976,516)
Expenditures:					
2012-13 Projects					
Administration	\$77,640	\$0	\$0	\$0	\$0
Comprehensive Planning	71,186	0	0	0	0
Code Enforcement	183,814	0	0	0	0
Housing Rehabilitation	61,273	0	0	0	0
Problem Oriented Policing Program	96,719	0	0	0	0
Mission East Dallas County Health Ministries	2,500	0	0	0	0
New Beginnings Center	20,000	0	0	0	0
Mesquite Social Services	2,500	0	0	0	0
Sharing Life Outreach Program	2,500	0	0	0	0
Neighborhood Development Program	171,052	0	0	0	0
Neighborhood Stabilization Program	329,983	0	0	0	0
Total 2012-13 Projects	\$1,019,167	\$0	\$0	\$0	\$0
Total Expenditures - All Program Years	\$1,019,167	\$976,516	\$976,516	\$911,721	(\$64,795)
Excess (Deficiency) Revenues					
Over Expenditures	\$223,942	\$47,151	\$0	\$0	\$0
Fund Balance, October 1	\$77,740	\$301,682	\$301,682	\$301,682	\$0
Fund Balance, September 30	\$301,682	\$348,833	\$301,682	\$301,682	\$0

City of Mesquite
Adopted Budget/Housing Choice Voucher Program Fund
Fiscal Year 2014-15

	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15	Variance
Revenues:					
Interest Income	\$818	\$1,000	\$600	\$600	\$0
Market Gain on Investments	(278)	0	0	0	0
Intergovernmental - Section 8 Voucher	<u>11,611,911</u>	<u>10,600,428</u>	<u>11,472,111</u>	<u>11,589,303</u>	<u>117,192</u>
Total Revenues	\$11,612,451	\$10,601,428	\$11,472,711	\$11,589,903	\$117,192
Expenditures:					
Housing Choice Voucher Program	\$11,722,209	\$11,577,325	\$11,411,018	\$11,430,641	\$19,623
Transfer Out - General Fund	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>	<u>0</u>
Total Expenditures	\$11,872,209	\$11,727,325	\$11,561,018	\$11,580,641	\$19,623
Excess (Deficiency) Revenues					
Over Expenditures	(\$259,758)	(\$1,125,897)	(\$88,307)	\$9,262	\$97,569
Fund Balance, October 1	\$1,362,409	\$1,102,651	\$1,102,651	\$1,014,344	(\$88,307)
Fund Balance, September 30	<u>\$1,102,651</u>	<u>(\$23,246)</u>	<u>\$1,014,344</u>	<u>\$1,023,606</u>	<u>\$9,262</u>

City of Mesquite
Adopted Budget/Public, Educational and Government Access Fund
Fiscal Year 2014-15

	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15	Variance
Revenues:					
Interest Income	\$152	\$0	\$200	\$200	\$0
Cable TV PEG Fees	<u>327,495</u>	<u>265,000</u>	<u>208,460</u>	<u>272,000</u>	<u>63,540</u>
Total Revenues	\$327,647	\$265,000	\$208,660	\$272,200	\$63,540
Expenditures:					
Contractual Services	\$72,000	\$80,000	\$80,000	\$52,000	(\$28,000)
Capital Outlay	<u>19,590</u>	<u>50,000</u>	<u>90,000</u>	<u>25,000</u>	<u>(65,000)</u>
Total Expenditures	\$91,590	\$130,000	\$170,000	\$77,000	(\$93,000)
Excess (Deficiency) Revenues					
Over Expenditures	\$236,057	\$135,000	\$38,660	\$195,200	\$156,540
Fund Balance, October 1	\$164,133	\$400,190	\$400,190	\$438,850	\$38,660
Fund Balance, September 30	<u>\$400,190</u>	<u>\$535,190</u>	<u>\$438,850</u>	<u>\$634,050</u>	<u>\$195,200</u>

City of Mesquite
Adopted Budget/Mesquite Quality of Life Corporation (4B Sales Tax) Fund
Fiscal Year 2014-15

	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15	Variance
Revenues:					
Interest Income	\$8,508	\$10,000	\$7,000	\$8,000	\$1,000
Market Gain on Investments	(2,078)	0	0	0	0
Contributions	110,717	0	14,158	0	(14,158)
Grants	104,957	162,000	2,617,157	165,000	(2,452,157)
Revenue Bond Proceeds	0	2,000,000	0	0	0
Special Use Sales Tax	9,624,251	9,480,000	9,900,000	9,983,000	83,000
Total Revenues	\$9,846,355	\$11,652,000	\$12,538,315	\$10,156,000	(\$2,382,315)
Expenditures:					
Transportation Improvements	\$626,439	\$3,378,000	\$6,038,603	\$1,990,000	(\$4,048,603)
Public Safety Improvements	188,413	193,000	732,612	32,000	(700,612)
Parks and Recreation Improvements	9,566,958	8,122,000	11,169,220	7,555,000	(3,614,220)
Administration	50,000	100,000	100,000	150,000	50,000
Transfer Out - Debt Service	0	0	0	136,658	136,658
Total Expenditures	\$10,431,810	\$11,793,000	\$18,040,435	\$9,863,658	(\$4,128,174)
Excess (Deficiency) Revenues					
Over Expenditures	(\$585,455)	(\$141,000)	(\$5,502,120)	\$292,342	\$1,745,859
Fund Balance, October 1	\$6,283,004	\$5,697,549	\$5,697,549	\$195,429	(\$5,502,120)
Fund Balance, September 30	\$5,697,549	\$5,556,549	\$195,429	\$487,771	(\$3,756,261)

City of Mesquite
Adopted Budget/Municipal Court Technology Fund
Fiscal Year 2014-15

	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15	Variance
Revenues:					
Interest Income	\$229	\$200	\$200	\$200	\$0
Market Gain on Investments	(179)	0	0	0	0
Municipal Court Technology Fee	<u>99,504</u>	<u>90,000</u>	<u>90,000</u>	<u>90,000</u>	<u>0</u>
Total Revenues	\$99,554	\$90,200	\$90,200	\$90,200	\$0
Expenditures:					
Contractual Services	\$43,035	\$51,525	\$71,025	\$73,825	\$2,800
Capital Outlay	<u>2,734</u>	<u>13,055</u>	<u>13,055</u>	<u>0</u>	<u>(13,055)</u>
Total Expenditures	<u>\$45,769</u>	<u>\$64,580</u>	<u>\$84,080</u>	<u>\$73,825</u>	<u>(\$10,255)</u>
Excess (Deficiency) Revenues					
Over Expenditures	\$53,785	\$25,620	\$6,120	\$16,375	\$10,255
Fund Balance, October 1	\$114,252	\$168,037	\$168,037	\$174,157	\$6,120
Fund Balance, September 30	<u>\$168,037</u>	<u>\$193,657</u>	<u>\$174,157</u>	<u>\$190,532</u>	<u>\$16,375</u>

City of Mesquite
Adopted Budget/Capital Projects Reserve Fund
Fiscal Year 2014-15

	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15	Variance
Revenues:					
Transfer In - General Fund	\$600,000	\$0	\$0	\$0	\$0
Transfer In - Capital Projects	329,035	348,234	362,297	347,842	(14,455)
Other Revenue	127,781	60,000	392,921	60,000	(332,921)
Interest Income	0	1,500	3,500	2,000	(1,500)
Market Gain on Investments	(706)	0	500	0	(500)
Total Revenues	\$1,056,110	\$409,734	\$759,218	\$409,842	(\$349,376)
Expenditures:					
Transfer Out - Debt Service	\$450,000	\$550,000	\$550,000	\$880,000	\$330,000
Transfer Out - Airport Operating Fund	150,000	76,887	76,887	0	(76,887)
Property Demolition	22,000	0	0	0	0
Air Traffic Control Tower	188,827	0	0	0	0
Hudson Property Acquisition	0	0	12,500	400,000	387,500
Miscellaneous Airport Improvement	189,988	0	0	0	0
Developer Participation - Camelot	189,035	218,234	222,297	207,842	(14,455)
Communications Tower	47,697	0	175,628	0	(175,628)
Total Expenditures	\$1,237,547	\$845,121	\$1,037,312	\$1,487,842	\$450,530
Excess (Deficiency) Revenues					
Over Expenditures	(\$181,437)	(\$435,387)	(\$278,094)	(\$1,078,000)	(\$799,906)
Fund Balance, October 1	\$2,080,153	\$1,898,716	\$1,898,716	\$1,620,622	(\$278,094)
Fund Balance, September 30	\$1,898,716	\$1,463,329	\$1,620,622	\$542,622	(\$1,078,000)

City of Mesquite
Adopted Budget/Rodeo City Tax Increment Financing District Fund
Fiscal Year 2014-15

	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15	Variance
Revenues:					
City of Mesquite	\$68,536	\$70,592	\$72,007	\$74,167	\$2,160
Mesquite Independent School District	<u>188,730</u>	<u>194,392</u>	<u>198,288</u>	<u>204,237</u>	<u>5,949</u>
Total Revenues	\$257,266	\$264,984	\$270,295	\$278,404	\$8,109
Expenditures:					
Contractual Services	\$58,231	\$46,750	\$38,000	\$60,562	\$22,562
Transfer Out - Capital Projects Reserve Fund	<u>199,035</u>	<u>218,234</u>	<u>232,297</u>	<u>217,842</u>	<u>(14,455)</u>
Total Expenditures	\$257,266	\$264,984	\$270,297	\$278,404	\$8,107
Excess (Deficiency) Revenues					
Over Expenditures	\$0	\$0	(\$2)	\$0	\$2
Fund Balance, October 1	\$2	\$2	\$2	\$0	(\$2)
Fund Balance, September 30	<u>\$2</u>	<u>\$2</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>

City of Mesquite
Adopted Budget/Town Centre Tax Increment Financing District Fund
Fiscal Year 2014-15

	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15	Variance
Revenues:					
City of Mesquite	\$733,963	\$752,312	\$877,779	\$899,723	\$21,944
Mesquite Independent School District	<u>2,021,150</u>	<u>2,171,346</u>	<u>2,417,183</u>	<u>2,477,613</u>	<u>60,430</u>
Total Revenues	\$2,755,113	\$2,923,658	\$3,294,962	\$3,377,336	\$82,374
Expenditures:					
Contractual Services	\$709,143	\$1,064,242	\$1,316,105	\$634,588	(\$681,517)
Capital Outlay	445,683	900,000	4,991,743	2,095,000	(2,896,743)
Debt Service - LBJ Project	601,798	601,798	601,798	601,798	0
Transfer Out - Capital Projects Reserve	<u>130,000</u>	<u>130,000</u>	<u>130,000</u>	<u>130,000</u>	<u>0</u>
Total Expenditures	\$1,886,624	\$2,696,040	\$7,039,646	\$3,461,386	(\$3,578,260)
Excess (Deficiency) Revenues					
Over Expenditures	\$868,489	\$227,618	(\$3,744,684)	(\$84,050)	\$3,660,634
Fund Balance, October 1	\$3,961,142	\$4,829,631	\$4,829,631	\$1,084,947	(\$3,744,684)
Fund Balance, September 30	<u>\$4,829,631</u>	<u>\$5,057,249</u>	<u>\$1,084,947</u>	<u>\$1,000,897</u>	<u>(\$84,050)</u>

**City of Mesquite
Adopted Budget/Impact Fee Fund
Fiscal Year 2014-15**

	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15	Variance
Revenues:					
Contributions - Roadway Impact Fees	\$205,650	\$250,000	\$250,000	\$300,000	\$50,000
Interest Income	<u>346</u>	<u>300</u>	<u>300</u>	<u>300</u>	<u>0</u>
Total Revenues	\$205,996	\$250,300	\$250,300	\$300,300	\$50,000
Expenditures:					
Transfer Out - Debt Service	\$200,019	\$225,000	\$225,000	\$350,000	\$125,000
Total Expenditures	\$200,019	\$225,000	\$225,000	\$350,000	\$125,000
Excess (Deficiency) Revenues					
Over Expenditures	\$5,977	\$25,300	\$25,300	(\$49,700)	(\$75,000)
Fund Balance, October 1	\$96,703	\$102,680	\$102,680	\$127,980	\$25,300
Fund Balance, September 30	\$102,680	\$127,980	\$127,980	\$78,280	(\$49,700)

City of Mesquite
Adopted Budget/Conference Center Capital Replacement Reserve Fund
Fiscal Year 2014-15

	Actual	Adopted	Amended	Adopted	Variance
	2012-13	2013-14	2013-14	2014-15	
Revenues:					
Room Rental Proceeds	\$117,450	\$120,975	\$126,343	\$130,100	\$3,757
Interest Income	356	300	300	300	0
Transfer - In Hotel Occupancy Tax Fund	<u>0</u>	<u>0</u>	<u>0</u>	<u>58,000</u>	<u>58,000</u>
Total Revenues	\$117,806	\$121,275	\$126,643	\$188,400	\$61,757
Expenditures:					
Contractual Services	\$4,095	\$50,000	\$50,000	\$45,000	(\$5,000)
Capital Outlay	<u>176,481</u>	<u>75,000</u>	<u>75,000</u>	<u>85,000</u>	<u>10,000</u>
Total Expenditures	\$180,576	\$125,000	\$125,000	\$130,000	\$5,000
Excess (Deficiency) Revenues					
Over Expenditures	(\$62,770)	(\$3,725)	\$1,643	\$58,400	\$56,757
Fund Balance, October 1	\$83,807	\$21,037	\$21,037	\$22,680	\$1,643
Fund Balance, September 30	\$21,037	\$17,312	\$22,680	\$81,080	\$58,400

Budgetary/Financial Policies/Goals

Non-Financial Policies/Goals

Financial Policies

Budgetary Policies

MESQUITE

T E X A S

Real. Texas. Flavor.

A GUIDE TO UNDERSTANDING THE CITY OF MESQUITE’S STRATEGIC PLAN

The following information will help to clarify how the City Council and Staff arrived at the City’s vision, mission and goals and objectives for both the short- and long-term.

ELEMENTS OF MESQUITE’S STRATEGIC PLAN

ELEMENT 1:VISION-Our Dream for the Future

The VISION provides an overall framework for the City’s future. It captures the dream of what you want the City to be 20 years in the future. The vision is presented in a set of principles which outline the key values of your dream and should be integrated into the key elements of the strategic plan; into policies, projects and plans; into decisions and actions; and into daily operations.

ELEMENT 2:OUR MISSION-Core Businesses of City Government

The MISSION defines the basic businesses of our City government-reasons for its existence and contributions to the community, and to the quality of life for our citizens. To be effective, our MISSION must have:

- a. City Contribution to Community-defines the City government’s role and contributes to a better quality of life for our citizens/stakeholders and to the betterment of our community as a whole.
- b. Basic Business Elements-establishes the basic businesses of City government-our core services, programs and products.
- c. Meaning to Citizens and Employees-describes to a citizen the services and programs that they can expect from the City and how their daily life might be impacted; describes to the employee what their “job” is.
- d. Performance Measures-defines what business success means – criteria for judging success, evaluating impact of our services, programs and products, and for determining value to our citizens.
- e. Continuous Improvement Process-is an ongoing process for evaluating performance and organizational processes and exploring new, innovative and more cost effective ways for providing services and implementing programs.

ELEMENT 3:OUR GOALS – Outcomes for Our Community

The GOALS define five-year outcomes for the City community-the destination point and direction for the City. The goals become a guidepost for policy development, policy decisions, management decisions and management/organization action.

Effective goals must have:

- a. Specific Objects-guidelines that define the goal to the community and to the organization and become a test for the organization and management.
- b. Meaning for Citizens-to citizens in simple, understandable and concise terms that are relevant to their daily lives.
- c. Analysis of Gaps-a process for evaluating where the City is today in respect to a goal and objectives and what needs to be done to achieve these goal-identifying challenges and opportunities.

- d. Benchmarks-criteria for measuring success in the community, focusing on the question –Are we achieving our desired outcomes?
- e. Annual Performance Report-identifies major steps taken by the City Council and the City to achieve the goals and the impacts in the community – a report to our stakeholders.

ELEMENT 4:POLICY AGENDA – Targets for Council Action

The POLICY AGENDA establishes a one-year work program for the City Council of the most important policy issues that need to be addressed in the short-term. The focus is on “How” the City organization conducts business, manages programs and services, and implements projects.

Effective policy targets must have:

- a. Policy Questions-key questions where the City Council must determine overall direction, define the City’s role, set policy framework for programs, services, projects and processes – issues for study analysis and policy deliberation.
- b. Action Outlines-set forth the expectations of the City Council members and translate them into specific action steps that need to be taken during the next year by the Council to address the issues.
- c. Policy Calendar-develop a realistic policy calendar for actions by the City Council and committees during the next year-helps Council focus energy on key policy issues shaping the City’s future.
- d. Responsible Party (ies)-begins with who needs to be involved in addressing the target issues and who has “ultimate” responsibilities for following through to completion.
- e. Progress Report-a process for monitoring activities to complete a target monthly or quarterly reports to the City Council.

ELEMENT 5: MANAGEMENT AGENDA – Action for Managers

The MANAGEMENT AGENDA establishes a one-year work program for the City Management Team of the administrative and internal organization issues that need to be addressed short-term.

To be effective, a MANAGEMENT TARGET must have:

- a. Administrative Questions-key organizational and managerial questions that Managers/ Management Team determine the overall direction; define the roles and responsibilities of manager, supervisors and employees; set administrative policies.
- b. Parameters/Guidelines-set forth basic, internal parameters for addressing administrative questions and might include resource level, expected outcomes for the organization, or underlying assumptions.
- c. Process Plan-outlines the organizational process on how the target will be addressed within the organization, including a timeframe for closure or completion, who needs to be involved and how to appropriately involve managers and employees.
- d. Responsible Teams/Manager-identifies interdepartmental teams of manager responsibilities, distinguishing support staff who complete research and analysis from the team or manager, who are responsible for making recommendations, finalizing proposal or making the decision.
- e. Status Report-a process for reporting to Managers on progress and for getting further direction and guidelines.

Mesquite City Council Goals

The City Council participated in a planning and goal setting exercise with City management and department directors on January 21-22, 2011. This City Council Goal Setting Workshop resulted in the following eight goals aligned with the adopted Strategic Plan:

Stronger Fiscal Condition

- Improve bond rating
- Authorize bonding for 4B Quality of Life Corporation
- Expand internal audit function

Digital City Government

- Increase online services
- Implement electronic records management system
- Replace unsupported technology
- Build disaster recovery site

Safe City Reputation

- Achieve "safe city" recognition
- Obtain National Weather Service "Storm Ready" certification
- Upgrade/expand public safety communications
- Improve fire and EMS response times to entire city
- Maintain ISO "1" rating
- Adopt emergency management accreditation program standards
- Maintain/replace public safety vehicles and equipment per schedule
- Match fire/emergency services to growth in annexed areas

Expanded Parks and Recreation Opportunities

- Expand trail system
- Begin City Lake Park redevelopment
- Conduct feasibility study for park and recreation facilities, including pocket parks

Viable Transit Options

- Implement 2020 transit plan

Reliable Sound Infrastructure

- Improve water and sewer infrastructure in newly annexed areas
- Expand Drainage Utility District fund to address drainage and erosion problems
- Implement target neighborhood plan projects
- Implement a Complete Streets policy
- Repair/replace screening fences citywide
- Complete feasibility study for library expansion
- Consider new funding source for infrastructure

Quality Development and Redevelopment

- Promote traditional neighborhood development (TND) in Kaufman - I-20 area
- Encourage a variety of aspirational housing options
- Support sustainable new projects
- Encourage completion of all gateways to the city
- Expand neighborhood revitalization
- Identify/prioritize major new redevelopment projects

Positive Hometown Image

- Develop multi-media communications program (video, podcasts, Facebook, YouTube)
- Upgrade Scenic City certification to gold
- Enhance code enforcement
- Educate development community on development standards

FINANCIAL POLICIES

The City's financial policies are developed in accordance with applicable State law, City Charter provisions, and City ordinances to help guide the budget process and establish a framework for the sound fiscal management of the City.

Long-Term Financial Plan

The City's sound financial condition is evidenced by its AA credit ratings on both general obligation and water and sewer revenue bonds with Standard & Poor's rating agency. In order to maintain these high credit ratings, the City develops a comprehensive long-term financial plan with a five-year time horizon. Multi-year forecasts shall be completed for each major fund to identify any funding structural imbalances and strategies to secure financial stability.

Debt Management Policies

The City recognizes the foundation of any well-managed debt program is a comprehensive debt policy, which functions in conjunction with the City's Capital Improvement Program. The City will normally have one debt issuance per year that could include general obligation bonds, certificates of obligation, personal property contractual obligations, revenue bonds and/or other debt instruments. In certain circumstances, the City Council may approve additional debt issues during the year.

Long-term obligations will not be used for operating purposes. The life of the obligations will not exceed the useful life of the projects financed. Debt service structure will approximate level debt service unless operational matters dictate otherwise.

Debt will be structured for the shortest maturity period possible with a fair allocation of costs to current and future beneficiaries or users. Debt will be structured to the lowest possible net cost to the City given the market conditions and the nature and type of security being issued.

The portion of the City's property tax rate levied for general obligation debt service shall not exceed 35 percent of the total tax rate.

The City will maintain net earnings coverage of 1.5 times the average annual principal and interest requirement for all indebtedness of the Water and Sewer Fund and 1.25 times the average annual principal and interest for all indebtedness of the Drainage Utility District.

Capital Improvement Policies

The City will maintain a multi-year Capital Improvement Program identifying projected capital needs for major projects to be funded through debt issuance or with available cash. A list of proposed capital improvement projects to be funded with the next debt issuance will be presented to the City Council for consideration during the annual budget process along with estimated debt service costs.

The City Council will determine which projects will be funded and will adopt an annual capital budget based on the Capital Improvement Plan. The City Council may also approve other capital projects prior to the actual debt issuance if sufficient funds are available for debt service costs.

Fund Balance Policy

In order to provide adequate financial reserves for unforeseen emergencies, the proposed operating budgets shall be submitted to the City Council with a fund balance reserve of at least 15 percent of General Fund expenditures.

Investment Policy

The City shall adopt an investment policy in accordance with Chapter 2256 of Title 10 of the Local Government Code (*Public Funds Investment Act*). The purpose of which is to set forth specific investment policy and strategy guidelines for the City in order to achieve the goals of safe, liquidity, yield and public trust for all investment activity.

Basis of Accounting

The City uses the modified accrual basis of accounting for all Governmental Funds, which includes the City's General Fund. Revenues that are measurable and available are accrued at year-end. Measurable can refer to a reasonable estimate, and available means that the revenue will be collected in time to pay for current period expenditures. Revenue accrued at year-end typically includes ad valorem taxes paid within 60 days of year-end, franchise fees, special assessments, intergovernmental revenue, and interest income. Expenditures for Governmental Funds include amounts actually paid and expenditures with invoice dates or services delivered within the fiscal year.

The City uses the accrual basis of accounting for all Proprietary Funds. In keeping with this basis of accounting, utility revenues are recognized when billed rather than when collected. A prorated amount for partial billing cycle is also accrued at year-end. Expenses recognized under the accrual method include amounts actually paid and expenses with invoice dates within the fiscal year.

The budget for all funds is prepared on a modified accrual basis, with budgetary control set at the type-of-expenditure level (personal services, contractual services, and capital) within each department budget. Capital outlay and debt principal are included as budgetary expenses, but depreciation is not a budgeted expense. Encumbrances (commitments to purchase goods and services) that are open on September 30th are recorded as a reservation of fund balance, and the subsequent year's Amended Budget is increased to reflect payment in a future period. Unspent and unencumbered appropriations lapse at fiscal year-end and go to fund balance.

BUDGETARY POLICIES

Balanced Budget

The City shall prepare an itemized budget for each fund and each program within the fund. The budget should be balanced with appropriations not exceeding current year revenues, transfers-in, and available fund balance reserves. The City will avoid budgetary procedures that balance current expenditures at the expense of meeting future year's expenses, such as postponing expenditures or accruing future year's revenues.

Revenue Policies

The City will strive to maintain a diversified and stable revenue system to shelter it from unforeseeable short-run fluctuations in any one-revenue source.

Transfers between funds shall only be authorized by City Council and only to the extent that the basis and justification for the transfer can be quantified. Fund transfers may occur when surplus fund balances are used to support non-recurring capital expenses or when needed to satisfy debt service obligations.

One-time revenues in either operating fund will not be used for funding on-going appropriations. One-time revenues should be used to fund capital improvements, capital equipment or other one-time appropriations.

Charges for services, or user fees, shall be reviewed at least every two years for the effects of inflation and revised subject to City Council approval.

City Charter Requirements

The City Manager shall have prepared on or before the 15th day of August in each year a budget to cover all proposed expenditures of the city for the succeeding fiscal year, which begins on October 1, and ends on September 30, of each calendar year. The budget shall be prepared in conformity with the laws of the State of Texas. No public money shall ever be spent or appropriated, except in case of an emergency or public calamity, unless funds are currently in the possession of the City to cover said expenditures or appropriation. No expenditure shall ever be made by the City except upon check drawn upon the account, for which a previous appropriation shall have been made, signed by the city treasurer and countersigned by the City Manager or Mayor.

The minimum manning level for the Mesquite police department shall equal or surpass one and five-tenths (1.5) full-time and fully paid commissioned sworn service police officers per every one thousand (1,000) population of the City of Mesquite; such population to be officially determined annually by the City of Mesquite.

Budget Administration

The Budget Director shall prepare each year a budget to cover the proposed expenditures of the City for the succeeding year. The Budget Director shall itemize the budget to allow as clear a comparison as practicable between expenditures included in the proposed budget and actual expenditures for the same or similar purposes made for the preceding year. The budget must show as definitely as possible each of the projects for which expenditures are set up in the budget and the estimated amount of money carried in the budget for each project. The budget must contain a complete financial statement of the City that shows: the outstanding obligations of the City; the cash on hand to the credit of each fund; the funds received from all sources during the preceding year; the funds available from all sources during the ensuing year; the estimated revenue available to cover the proposed budget; and the estimated tax required to cover the proposed budget.

The Budget Director shall file the proposed budget with the City Secretary's Office before the 30th day before the date the City Council makes its tax levy for the fiscal year.

A proposed budget that will require raising more revenue from property taxes than in the previous year must contain a cover page with the following statement in 18-point or larger type: "This budget will raise more total property taxes than last year's budget by (insert total dollar amount of increase and percentage increase), and of that amount (insert amount computed by multiplying the proposed tax rate by the value of new property added to the roll) is tax revenue to be raised from new property added to the tax roll this year."

The proposed budget shall be available for inspection by any person. The City Secretary shall take action to ensure that the proposed budget is posted on the City's Website.

The City Council shall hold a public hearing on the proposed budget in accordance with state law. Any person may attend and may participate in the hearing. The Council shall set the hearing for a date occurring after the 15th day after the date the proposed budget is filed with the City Secretary, but before the date the City Council adopts the tax rate. The adopted budget shall contain a cover page as required by state law in order to provide greater fiscal transparency.

Department Profiles

City Council
City Administration
City Secretary
City Attorney
Human Resources
Budget and Research
Finance
Information Technology
Fire Service
Police Service
Community Development
Housing and Community Services
Housing and Community Services - Grant Services
Public Works
Library Services
Parks and Recreation
Airport Services
Non-Departmental Expenditures

MESQUITE

T E X A S

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City Council

The City Council is the legislative and policy-making body of the City of Mesquite. It operates under authority granted by the City's Home Rule Charter and conforms to the rules and regulations set forth by that Charter. The City Council, under provisions of the Charter, appoints the City Manager, City Secretary, Municipal Court Judge, City Attorney, Health Officer, and members of various boards and commissions.



From left to right: Councilmember Dennis Tarpley, Mayor Pro Tem Al Forsythe, Councilmember Shirley Roberts, Mayor John Monaco, Councilmember Bruce Archer, Councilmember Bill Porter, and Deputy Mayor Pro Tem Greg Noschese.

The primary goal of the City Council is to provide representative leadership to the citizens of Mesquite, ensuring that the City's future provides a safe and enjoyable environment for all those residing and working within its corporate boundaries. Achieving this goal is accomplished by meeting the following objectives:

- ◆ Adopting policies consistent with City Council goals
- ◆ Adopting annual operating and capital budgets
- ◆ Providing access to city government for all citizens

City Council
 Financial Summary
 Fund Allocations, Division Allocations, Expenditure Categories
 Fiscal Years 2012-13 to 2014-15

	Actual	Adopted	Amended	Adopted
Fund	2012-13	2013-14	2013-14	2014-15
General Fund	\$116,582	\$113,668	\$114,619	\$119,330
Total Fund Allocations	\$116,582	\$113,668	\$114,619	\$119,330

	Actual	Adopted	Amended	Adopted
Division	2012-13	2013-14	2013-14	2014-15
City Council	\$116,582	\$113,668	\$114,619	\$119,330
Total Division Allocations	\$116,582	\$113,668	\$114,619	\$119,330

	Actual	Adopted	Amended	Adopted
Expenditure Categories	2012-13	2013-14	2013-14	2014-15
Personal Services	\$12,604	\$7,468	\$7,469	\$7,501
Supplies	21,387	22,450	22,000	25,500
Contractual Services	81,224	83,750	85,150	86,329
Capital Outlay	1,367	0	0	0
Total Expenditures	\$116,582	\$113,668	\$114,619	\$119,330

Administration

The Department of Administration is comprised of six divisions, which provide service delivery in a variety of areas, each delineated below.

City Manager

The City Manager is the chief administrative officer of the City, exercising direction over all municipal operations. Appointed by the City Council, the City Manager is responsible for execution of all Council-directed policies and ensuring municipal programs are administered both efficiently and effectively.

Communications and Marketing

The Communications and Marketing Office is responsible for effective communications both internally within the City organization and with the public. The Division prepares print media for distribution to the public including press releases, the Mainstream newsletter, presentations for elected officials and other publications. The Division also coordinates information relating to the City's marketing efforts, image and promotion.

Economic Development

The Economic Development Division has two primary objectives: Retention and expansion of existing Mesquite businesses and relocation of new business to Mesquite. These two objectives are focused on commercial and industrial businesses with the ultimate goal of an increased tax base and higher wage jobs within a diversified local economy. The Division is also responsible for all tax abatement agreements monitoring and state-required reporting. The Division serves as the City's representative to the North Texas Commission, The Dallas Area Economic Development Association, the Metroplex International Development Association, The Texas Economic Development Council and the Texas Economic Development Sales Tax Association. Additionally, the Division serves as staff support for the Mesquite Quality of Life Corporation and administers the 4B Sales Tax Fund.

Mesquite Arts Center

The Mesquite Arts Center was designed for specific disciplines – including vocal, chamber and orchestral music; drama and the visual arts – the Mesquite Arts Center provides intimate artistic spaces expertly engineered for each acoustical and visual consideration. The Black Box Theatre is completely flexible and is suitable for a variety of configurations. The Mesquite Arts Center Division is responsible for assisting touring art exhibits and local artists are represented in the Main and Chamber Galleries.

Mesquite Convention and Visitors Bureau

The Mesquite Convention & Visitors Bureau (CVB) is a destination marketing organization, dedicated to providing visitors with an enjoyable, quality experience. The CVB markets Mesquite's hotels and attractions to leisure, business and group travelers, providing information and services to assure that everyone who visits the City has an outstanding experience.

Facility Maintenance

Facility Maintenance maintains all municipal facilities, with the exception of some park structures, and is responsible for comprehensive preventive maintenance of HVAC systems, electrical and mechanical equipment and custodial services.



Mesquite is the recipient of the Award of Excellence from the City County Communications and Marketing Association in the Digital Interactive Issue Specific Website category for Project Renewal.

Administration
 Financial Summary
 Fund Allocations, Division Allocations, Expenditure Categories
 Fiscal Years 2012-13 to 2014-15

Funds	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
General Fund	\$3,994,877	\$3,932,383	\$4,185,334	\$4,040,784
Hotel Occupancy Tax Fund	908,007	975,200	1,081,456	1,125,200
Public, Educational and Government Access Fund	91,590	130,000	170,000	77,000
Conference Center Capital Replacement Fund	180,576	125,000	125,000	130,000
Total Fund Allocations	\$5,175,050	\$5,162,583	\$5,561,790	\$5,372,984

Divisions	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
City Manager	\$1,057,792	\$1,038,871	\$1,042,501	\$1,049,250
Economic Development	149,052	105,136	100,558	125,549
Communications and Marketing	257,654	251,166	291,040	278,473
Mesquite Arts Center	119,771	119,914	143,647	121,346
Facility Maintenance	2,410,608	2,417,296	2,607,588	2,466,166
Keep Mesquite Beautiful, Inc.	22,000	22,000	22,000	22,000
Hotel Occupancy Tax Administration	294,990	314,456	339,456	371,200
Convention and Visitors Bureau	359,063	425,830	480,000	488,000
Mesquite Arts Council, Inc.	115,977	106,457	120,000	122,000
Historic Mesquite, Inc.	115,977	106,457	120,000	122,000
Public, Educational and Government Access Fund	91,590	130,000	170,000	77,000
Conference Center Capital Replacement Fund	180,576	125,000	125,000	130,000
Total Division Allocations	\$5,175,050	\$5,162,583	\$5,561,790	\$5,372,984

Expenditure Categories	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
Personal Services	\$2,571,829	\$2,628,642	\$2,671,690	\$2,771,544
Supplies	97,984	89,949	101,125	92,925
Contractual Services	2,183,334	2,295,088	2,587,071	2,424,611
Capital Outlay	247,999	125,000	178,000	110,000
Reimbursements	(50,000)	(100,000)	(100,000)	(150,000)
Other Financing Uses	123,904	123,904	123,904	123,904
Total Expenditures	\$5,175,050	\$5,162,583	\$5,561,790	\$5,372,984

Administration
Authorized Staffing Levels
Fiscal Years 2012-13 to 2014-15

Staffing Levels by Fund

Fund	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
General Fund	29.00	29.00	29.00	30.00
Hotel Occupancy Tax Fund	2.00	2.50	2.50	2.50
Water and Sewer Fund	0.00	1.00	1.00	1.00
Total All Funds	31.00	32.50	32.50	33.50

Summary of Divisional Staffing Levels

Division	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
City Manager	6.00	6.00	6.00	6.00
Communications and Marketing	3.00	3.50	3.50	3.50
Economic Development	1.00	1.00	1.00	2.00
Facility Maintenance	19.00	20.00	20.00	20.00
Mesquite Arts Center	2.00	2.00	2.00	2.00
Total Administration	31.00	32.50	32.50	33.50

City Manager

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Assistant City Manager	1.00	1.00	1.00	1.00
City Manager	1.00	1.00	1.00	1.00
Deputy City Manager	1.00	1.00	1.00	1.00
Managing Director of Administrative Services	1.00	1.00	1.00	1.00
Senior Administrative Aide	2.00	2.00	2.00	2.00
Total City Manager	6.00	6.00	6.00	6.00

Economic Development

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Economic Development Coordinator	0.00	0.00	0.00	1.00
Manager of Economic Development	1.00	1.00	1.00	1.00
Total Economic Development	1.00	1.00	1.00	2.00

Mesquite Arts Center

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Mesquite Arts Center Assistant Manager	1.00	1.00	1.00	1.00
Mesquite Arts Center Manager	1.00	1.00	1.00	1.00
Total Mesquite Arts Center	2.00	2.00	2.00	2.00

Communications and Marketing

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
CVB Director	1.00	1.00	1.00	1.00
CVB Part-time Intern	0.00	0.50	0.50	0.50
CVB Sales and Service Manager	1.00	1.00	1.00	1.00
Manager of Communications and Marketing	1.00	1.00	1.00	1.00
Total Communications and Marketing	3.00	3.50	3.50	3.50

Facility Maintenance

Division	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Administrative Secretary	1.00	1.00	1.00	1.00
Arts Center Facility Attendant	3.00	3.00	3.00	3.00
Assistant Manager of Building Services	1.00	1.00	1.00	1.00
Custodian	6.00	6.00	6.00	6.00
Custodian (W&S Fund)	0.00	1.00	1.00	1.00
Facility Maintenance Supervisor	1.00	1.00	1.00	1.00
Manager of Building Services	1.00	1.00	1.00	1.00
Senior Building Maintenance Technician	6.00	6.00	6.00	6.00
Total Facility Maintenance	19.00	20.00	20.00	20.00

Departmental Job Classifications

Job Classification	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Administrative Secretary	1.00	1.00	1.00	1.00
Arts Center Facility Attendant	3.00	3.00	3.00	3.00
Assistant City Manager	1.00	1.00	1.00	1.00
Assistant Manager of Building Services	1.00	1.00	1.00	1.00
City Manager	1.00	1.00	1.00	1.00
CVB Director	1.00	1.00	1.00	1.00
CVB Part-time Intern	0.00	0.50	0.50	0.50
CVB Sales and Service Manager	1.00	1.00	1.00	1.00
Custodian	6.00	6.00	6.00	6.00
Custodian (W&S Fund)	0.00	1.00	1.00	1.00
Deputy City Manager	1.00	1.00	1.00	1.00
Economic Development Coordinator	0.00	0.00	0.00	1.00
Facility Maintenance Supervisor	1.00	1.00	1.00	1.00
Managing Director of Administrative Services	1.00	1.00	1.00	1.00
Manager of Building Services	1.00	1.00	1.00	1.00
Manager of Communications and Marketing	1.00	1.00	1.00	1.00
Manager of Economic Development	1.00	1.00	1.00	1.00
Mesquite Arts Center Assistant Manager	1.00	1.00	1.00	1.00
Mesquite Arts Center Manager	1.00	1.00	1.00	1.00
Senior Administrative Aide	2.00	2.00	2.00	2.00
Senior Building Maintenance Technician	6.00	6.00	6.00	6.00
Total Administration	31.00	32.50	32.50	33.50

Administration

Objectives and Performance Measures

Citizen Communications

- It is the objective of the City Manager’s Office to provide citizens with current information about City services. This analysis shows communications tools used to achieve this objective, together with effectiveness measures.

Analysis of Citizen Communication Methods By Type, Content, and Feedback			
	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15 Projected</u>
<i>Mainstream Newsletter</i>			
Number/Percentage of Households Reached	39,500 99%	39,500 99%	39,500 100%
<i>City Website</i>			
Website - Vistors	2,100,000	2,100,000	2,100,000
Website - Hits	90,000,000	90,000,000	90,000,000
<i>Presentations</i>			
Citizen Presentations	10	10	10
<i>Media</i>			
Social Media Platforms	3	3	5

City Secretary

The City Secretary is the Records Management Officer for the City of Mesquite and is responsible for establishing and maintaining a citywide records management program. The City Secretary's Office maintains official records relative to City Council actions, contracts, deeds for city-owned property, easements and city boards and commissions. As the records management officer, the City Secretary's primary emphasis is the continued enhancement of records management procedures in compliance with the Local Government Records Act to assure that the city's records are organized and maintained in an accessible and cost-efficient manner.

The City Secretary's Office also supervises all municipal elections and assists the Mayor and Council members in scheduling appointments for special civic events and assists in researching and providing information to citizens, businesses and staff on a daily basis.



The City Secretary's Office coordinates the annual Student Government Day for high school seniors who are elected by their peers to serve as honorary city councilmembers and city department heads as they learn how cities operate in Texas.

City Secretary
 Financial Summary
 Fund Allocations, Division Allocations, Expenditure Categories
 Fiscal Years 2012-13 to 2014-15

	Actual	Adopted	Amended	Adopted
Fund	2012-13	2013-14	2013-14	2014-15
General Fund	\$322,574	\$366,230	\$366,240	\$376,682
Total Fund Allocations	\$322,574	\$366,230	\$366,240	\$376,682

	Actual	Adopted	Amended	Adopted
Division	2012-13	2013-14	2013-14	2014-15
City Secretary	\$322,574	\$366,230	\$366,240	\$376,682
Total Division Allocations	\$322,574	\$366,230	\$366,240	\$376,682

	Actual	Adopted	Amended	Adopted
Expenditure Categories	2012-13	2013-14	2013-14	2014-15
Personal Services	\$216,424	\$216,326	\$216,326	\$222,014
Supplies	6,475	8,334	8,344	8,178
Contractual Services	99,675	141,570	141,570	146,490
Total Expenditures	\$322,574	\$366,230	\$366,240	\$376,682

Authorized Staffing Levels

Staffing Levels by Fund

	Actual	Adopted	Amended	Adopted
Fund	2012-13	2013-14	2013-14	2014-15
General Fund	3.00	3.00	3.00	3.00
Total General Fund	3.00	3.00	3.00	3.00

Summary of Divisional Staffing Levels

	Actual	Adopted	Amended	Adopted
Division	2012-13	2013-14	2013-14	2014-15
City Secretary	3.00	3.00	3.00	3.00
Total City Secretary	3.00	3.00	3.00	3.00

Departmental Job Classifications

	Actual	Adopted	Amended	Adopted
Job Classification	2012-13	2013-14	2013-14	2014-15
Assistant City Secretary	1.00	1.00	1.00	1.00
City Secretary	1.00	1.00	1.00	1.00
Executive Secretary	1.00	1.00	1.00	1.00
Total City Secretary	3.00	3.00	3.00	3.00

City Secretary

Objectives and Performance Measures

City Council Records

- It is the objective of the City Secretary’s Office to prepare and submit City Council packets to each Council-member four days prior to a scheduled meeting. Occasionally, information for the City Council packet is submitted to the City Secretary’s Office less than four days prior to a meeting and a supplement to the packet is required. This analysis shows the number of packets prepared, the percentage submitted within the goal and the percentage of packets that were supplemented. Also shown is the total number of items compiled for the City Council agenda packets during a fiscal year.

Analysis of City Council Packets						
By Number/Percent of Packets Prepared and Submitted						
Within Four Days of Scheduled Meetings and Number/Percent of Supplements Prepared						
	2012-13		2013-14		2014-15 Projected	
	Number	Percentage	Number	Percentage	Number	Percentage
Packets Prepared	25	100%	25	100%	25	100%
Packet Supplements	9	36%	5	20%	5	20%
Agenda Items Compiled	352	N/A	401	N/A	425	N/A

- It is the objective of the City Secretary’s Office to process all ordinances and resolutions within four working days of passage. This analysis shows the number of ordinances and resolutions processed within four working days of passage.

Analysis of Process Time for City Council Actions						
By Number of Ordinances, Resolutions and Other Actions						
Processed Within Four Days of Council Passage						
	2012-13		2013-14		2014-15 Projected	
	Number	Percentage	Number	Percentage	Number	Percentage
Ordinances	48	100%	52	100%	57	100%
Resolutions	36	100%	39	100%	42	100%

- It is the objective of the City Secretary’s Office to transcribe the minutes of all City Council meetings within six days and to post Action Agendas for all regular City Council meetings on the City’s Web site within two days after the meetings. This analysis shows the number of minutes transcribed within the goal of six working days and the number of Action Agendas for regular City Council meetings posted on the City’s Web site within two working days.

Analysis of Processing Time for City Council Minutes						
By Minutes Transcribed Within Six Working Days and						
Action Agendas Posted Within Two Working Days						
	2012-13		2013-14		2014-15 Projected	
	Number	Percentage	Number	Percentage	Number	Percentage
Minutes Transcribed	27	100%	27	100%	27	100%
Action Agendas for Regular City Council Meetings Posted on to City’s Website	24	100%	24	100%	24	100%

Legal Notices

- It is the objective of the City Secretary’s Office to publish all legal notices and documents as required by State law and within the time limit allowed. This analysis shows the number of documents published and the percentage published in a timely manner.

Analysis of Legal Notices Published By Number of Notices Published and Percentage Published Within Time Allowed by Law						
	2012-13		2013-14		2014-15 Projected	
	Number	Percentage	Number	Percentage	Number	Percentage
Notices Published	126	100%	136	100%	140	100%

Records Management

- It is the objective of the City Secretary’s Office to maintain the City’s records within the provisions of applicable State law. This analysis shows the number of cubic feet of records authorized for storage and destruction and the percentage of authorized documents actually stored and destroyed.

Analysis of Records Authorized for Storage in Records Storage Center By Number of Cubic Feet of Records Authorized and Percentage Placed in Storage						
	2012-13		2013-14		2014-15 Projected	
	Number	Percentage	Number	Percentage	Number	Percentage
CF/Records Stored	348	100%	346	100%	400	100%

Analysis of Records Authorized for Destruction By Number of Cubic Feet of Records Authorized and Percentage Destroyed						
	2012-13		2013-14		2014-15 Projected	
	Number	Percentage	Number	Percentage	Number	Percentage
CF/Records Destroyed	888	100%	663	100%	800	100%

Legal Documents Filed with Dallas County

- It is the objective of the City Secretary’s Office to file all documents with Dallas County in accordance with all legal requirements. Documents include deeds, easements, liens and certain ordinances. This analysis shows the number and percentage of documents filed in compliance with all legal requirements.

Legal Documents Filed with Dallas County By Number/Percent of Documents Received for Filing						
	2012-13		2013-14		2014-15 Projected	
	Number	Percentage	Number	Percentage	Number	Percentage
Number of Legal Documents	1,458	100%	913	100%	1,000	100%

Public Information Requests

- It is the objective of the City Secretary’s Office to respond to all requests for public information in accordance with State law. Section 552.221 of the Texas Government Code states that, “An officer for public information of a governmental body shall promptly produce public information for inspection, duplication or both on application by any person to the officer. Promptly means as soon as possible under the circumstances, that is, within a reasonable time, without delay.” This analysis shows the number of public information requests received/processed according to State law.

Analysis of Public Information Requests By Number of Requests Received and Completed			
	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15 Projected</u>
	<i>Number</i>	<i>Number</i>	<i>Number</i>
Number of Requests	882	1045	1225

Proclamations

- It is the objective of the City Secretary’s Office to compile information and prepare Proclamations for the Mayor’s Office. This analysis shows the number and percentage of documents prepared for various events and special occasions for presentation by the Mayor.

Proclamations By Number/Percent of Documents Received for Filing						
	<u>2012-13</u>		<u>2013-14</u>		<u>2014-15 Projected</u>	
	<i>Number</i>	<i>Percentage</i>	<i>Number</i>	<i>Percentage</i>	<i>Number</i>	<i>Percentage</i>
Number of Proclamations Prepared	62	100%	62	100%	65	100%

City Attorney

The City Attorney's Office furnishes legal advice to City officials and personnel, represents the City in lawsuits and litigation and prepares ordinances, resolutions, contracts and all other legal instruments. This office also prosecutes cases heard in Municipal Court involving infractions of City ordinances and State laws.

Primary objectives of the City Attorney's Offices include:

- Keeping the City Council advised of lawsuit status
- Fulfilling the legal needs of all departments
- Reducing the cost of litigation
- Coordinating with outside attorneys and encouraging early disposition of all lawsuits
- Issuing legal opinions in a timely manner
- Working closely with the City's insurance carrier to minimize claim losses
- Answering requests in a timely manner for information and records under the Public Information Act.
- Prosecuting cases heard in Municipal Court.



Courtrooms at the new City Hall.

City Attorney
Financial Summary
Fund Allocations, Division Allocations, Expenditure Categories
Fiscal Years 2012-13 to 2014-15

	Actual	Adopted	Amended	Adopted
Fund	2012-13	2013-14	2013-14	2014-15
General Fund	\$769,672	\$849,924	\$845,437	\$886,933
Total Fund Allocations	\$769,672	\$849,924	\$845,437	\$886,933

	Actual	Adopted	Amended	Adopted
Division	2012-13	2013-14	2013-14	2014-15
City Attorney	\$769,672	\$849,924	\$845,437	\$886,933
Total Division Allocations	\$769,672	\$849,924	\$845,437	\$886,933

	Actual	Adopted	Amended	Adopted
Expenditure Categories	2012-13	2013-14	2013-14	2014-15
Personal Services	\$701,304	\$767,995	\$789,229	\$837,129
Supplies	2,293	4,244	11,044	17,120
Contractual Services	66,075	77,685	45,164	32,684
Total Expenditures	\$769,672	\$849,924	\$845,437	\$886,933

Authorized Staffing Levels

Staffing Levels by Fund

	Actual	Adopted	Amended	Adopted
Fund	2012-13	2013-14	2013-14	2014-15
General Fund	7.00	8.00	8.00	8.00
Total General Fund	7.00	8.00	8.00	8.00

Summary of Divisional Staffing Levels

	Actual	Adopted	Amended	Adopted
Division	2012-13	2013-14	2013-14	2014-15
City Attorney	7.00	8.00	8.00	8.00
Total City Attorney	7.00	8.00	8.00	8.00

Departmental Job Classification

	Actual	Adopted	Amended	Adopted
Job Classification	2012-13	2013-14	2013-14	2014-15
Assistant City Attorney	2.00	3.00	3.00	3.00
City Attorney	1.00	1.00	1.00	1.00
Deputy City Attorney	1.00	1.00	1.00	1.00
Legal Services Supervisor	1.00	1.00	1.00	1.00
Paralegal	2.00	2.00	2.00	2.00
Total City Attorney	7.00	8.00	8.00	8.00

City Attorney

Objectives and Performance Measures

Legal Opinions/Memoranda

- It is the objective of the Mesquite City Attorney’s Office to provide the City Council, the City Manager and City Departments with competent and accurate legal advise on a wide range of administrative and operational issues. For purposes of this analysis, a formal legal opinion is given in response to a formal request for the opinion. A memorandum also renders an opinion, but under less formal circumstances.

Analysis of Legal Opinions/Memoranda			
	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15 Projected</u>
Opinions/Memos/ Correspondence	143	150	150

Ordinances, Resolutions, and Other Legal Documents

- It is the objective of the Mesquite City Attorney’s Office to draft, review and/or prepare City ordinances and resolutions. The office also reviews and prepares contracts and other legal documents. This analysis shows the number of ordinances, resolutions, contracts, court complaints, insurance claims and other documents processed by the City Attorney’s Office.

Analysis of Documents Processed			
	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15 Projected</u>
Ordinances	48	52	57
Resolutions	36	39	42
Contracts	45	105	104
Insurance Claims	205	184	210
Total	334	380	413

Meetings

- It is the objective of the Mesquite City Attorney’s Office to act as legal advisor and/or legal representative for meetings of the City Council, Planning and Zoning Commission, Board of Adjustment, Development Review Committee and others, as required. This analysis shows the number of meetings attended.

Analysis of Meetings Attended By Type and Number of Meetings			
	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15 Projected</u>
City Council Meeting	24	24	24
Directors’ Meetings	24	24	24
Planning & Zoning	9	16	20
Civil Service/Trial Bd	6	9	8
Board of Adjustment	6	9	11
Building Standards	3	2	2
Capital Improvements Advisory	1	0	0
Mesquite Housing Board	1	9	9
Others: Outside Attorneys, Manager’s staff, governmental agencies and mediation hearings	250	282	282
Total	324	375	380

Open Records Act

- It is the objective of the City Attorney's Office to ensure that the City complies with all provisions of State law governing open records. This analysis shows the number of requests for records/documents made under the provisions of the Texas Open Records Act. The analysis also shows the number of times the City Attorney's Office requested an opinion from the Texas Attorney General related to open records.

Analysis of Open Records Activity By Number of Requests for Open Records and Number of Opinions Requested from Texas Attorney General			
	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15 Projected</u>
Open Records Request	1,110	1,276	1,300
Open Records Requests Requiring Opinion from Texas Attorney General	386	266	250
Total	1,496	1,542	1,550

Training

- It is the objective of the Mesquite City Attorney's Office to meet or exceed all annual state training requirements for municipal attorneys. This analysis shows the number and type of training hours attained by staff attorneys.

Analysis of Attorney Training Hours By Number of Hours, Type of Training and Required/Additional Training						
State Training Hours for In-House Attorneys (average per attorney)	<u>2012-13</u>		<u>2013-14</u>		<u>2014-15 Projected</u>	
	<i>Require</i>	<i>Additional</i>	<i>Require</i>	<i>Additional</i>	<i>Require</i>	<i>Additional</i>
Ethics	3.00	6.25	3.00	0	3.00	0
Other Legal Education	12.00	25.75	12.00	37.00	12.00	0
Total	15.00	32.00	15.00	37.00	15.00	0

Municipal Court Prosecutions

- It is the objective of the Mesquite City Attorney's Office to efficiently and effectively prosecute cases authorized for a Municipal Court under Texas law (generally, Class C misdemeanors). This analysis shows the number and type of prosecutions handled by the City Attorney's Office in the Mesquite Municipal Court.

Analysis of Prosecutions By Type and Number of Cases			
	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15 Projected</u>
Traffic Violations	32,786	28,262	34,762
City Ordinances	1,858	916	1,282
State Law	4,154	2,288	3,112
Parking	945	577	617
Total	39,743	32,043	39,773

Outside Attorneys

- It is the objective of the mesquite City Attorney's Office to provide supervision of those legal firms contracted to handle certain City litigation and other legal matters. This analysis shows the types and number of cases handled by outside firms, the billable hours, and total costs.

Analysis of Outside Attorney Activity By Type of Case and Billable Hours - Expenses Not Billed by the Hour are Included in Costs						
	<u>2012-13</u>		<u>2013-14</u>		<u>2014-15 Projected</u>	
	<i>Hours</i>	<i>Costs</i>	<i>Hours</i>	<i>Costs</i>	<i>Hours</i>	<i>Costs</i>
Non-TML Attorneys	605	\$210,403	608	\$159,230	608	\$159,230
TML Attorneys	508	\$81,324	469	\$105,494	500	\$112,500
Total	1,113	\$291,727	1,077	\$264,724	1,108	\$271,730

Human Resources

Human Resources provides important services to the City of Mesquite. Primary among the department's service areas is supplying all city departments with qualified applicants to fill job vacancies.



Mesquite Employee Health Center (MEHC) staff performed glucose tests at the City of Mesquite Health and Benefits Fair. The Human Resources department hosts the fair each year for employees and retirees.

The department is comprised of five divisions with each division responsible for specific tasks and duties. Divisions within the department include Human Resources Administration, Risk Management, Training, Medical Health Claims and General Liability Insurance.

Human Resources Administration

Responsible for supplying the City with qualified job applicants, Human Resources Administration coordinates a recruiting and testing program aimed at achieving this objective. This division also manages the classification and job family pay plans, develops and administers various employee benefit and morale-building programs, maintains employee records and files and renders services to operating departments on all matters related to or affecting personnel.

Risk Management

The Risk Management Division is responsible for making and carrying out decisions that will minimize the adverse effects of accidental losses upon the City. With enlisted efforts from all City personnel, preventing and reducing the probability and severity of accidental losses becomes a shared responsibility. Specifically, the Risk Management Division is responsible for protecting City assets, ensuring a safe environment for employees and for members of the public who may come into contact with these employees as services are provided and minimizing the possibility of interruption of vital public services.

Medical Health Claims

The Medical Health Insurance Fund accounts for the provision of group life and health insurance coverage for all full-time city employees. In addition to the basic coverage provided, employees may purchase dependent coverage through payroll deductions. Emphasis on preventive care and healthy lifestyles along with the managed-care health insurance program work to reduce medical insurance expenses.

General Liability Insurance

The City's general liability insurance fund program includes assurances that available coverage and financial resources are available to meet liability claims.

Human Resources
Financial Summary
Fund Allocations, Division Allocations, Expenditure Categories
Fiscal Years 2012-13 to 2014-15

	Actual	Adopted	Amended	Adopted
Funds	2012-13	2013-14	2013-14	2014-15
General Fund	\$953,919	\$926,255	\$926,255	\$947,851
General Liability Fund	2,083,947	2,130,030	2,110,000	2,182,436
Group Medical Insurance Fund	<u>13,871,552</u>	<u>14,641,945</u>	<u>15,978,945</u>	<u>15,177,280</u>
Total Fund Allocations	<u>\$16,909,418</u>	<u>\$17,698,230</u>	<u>\$19,015,200</u>	<u>\$18,307,567</u>

	Actual	Adopted	Amended	Adopted
Divisions	2012-13	2013-14	2013-14	2014-15
Human Resources Administration	\$954,063	\$926,255	\$926,255	\$947,851
Risk Management	(144)	0	0	0
General Liability Insurance	2,083,947	2,130,030	2,110,000	2,182,436
Group Medical Insurance Fund	<u>13,871,552</u>	<u>14,641,945</u>	<u>15,978,945</u>	<u>15,177,280</u>
Total Division Allocations	<u>\$16,909,418</u>	<u>\$17,698,230</u>	<u>\$19,015,200</u>	<u>\$18,307,567</u>

	Actual	Adopted	Amended	Adopted
Expenditure Categories	2012-13	2013-14	2013-14	2014-15
Personal Services	\$1,197,828	\$1,357,268	\$1,362,238	\$1,417,048
Supplies	51,998	52,150	77,950	67,700
Contractual Services	15,813,514	16,578,987	17,870,157	17,140,525
Capital Outlay	82,584	25,000	25,000	25,000
Reimbursements	<u>(236,506)</u>	<u>(315,175)</u>	<u>(320,145)</u>	<u>(342,706)</u>
Total Expenditures	<u>\$16,909,418</u>	<u>\$17,698,230</u>	<u>\$19,015,200</u>	<u>\$18,307,567</u>

Human Resources
Authorized Staffing Levels
Fiscal Years 2012-13 to 2014-15

Staffing Levels by Fund

Fund	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
General Liability Fund	3.00	3.00	3.00	3.00
Group Medical Insurance Fund	0.00	1.00	1.00	1.00
General Fund	10.00	10.00	10.00	10.00
Total General Fund	13.00	14.00	14.00	14.00

Summary of Divisional Staffing Levels

Division	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
Human Resources Administration	10.00	11.00	11.00	11.00
Risk Management	3.00	3.00	3.00	3.00
Total Human Resources	13.00	14.00	14.00	14.00

Human Resources Administration

Full-time Position	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
Director of Human Resources	1.00	1.00	1.00	1.00
Human Resources Analyst	1.00	1.00	1.00	1.00
Human Resources Generalist	1.00	1.00	1.00	1.00
Human Resources Specialist	4.00	4.00	4.00	4.00
Human Resources Supervisor	2.00	2.00	2.00	2.00
Payroll/HRIS Administrator	1.00	1.00	1.00	1.00
Wellness Coordinator	0.00	1.00	1.00	1.00
Total Human Resources Administration	10.00	11.00	11.00	11.00

Risk Management

Full-time Position	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
Human Resources Specialist	2.00	2.00	2.00	2.00
Risk Manager	1.00	1.00	1.00	1.00
Total Risk Management	3.00	3.00	3.00	3.00

Departmental Job Classifications

Job Classification	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
Director of Human Resources	1.00	1.00	1.00	1.00
Human Resources Analyst	1.00	1.00	1.00	1.00
Human Resources Generalist	1.00	1.00	1.00	1.00
Human Resources Specialist	6.00	6.00	6.00	6.00
Human Resources Supervisor	2.00	2.00	2.00	2.00
Payroll/HRIS Administrator	1.00	1.00	1.00	1.00
Risk Manager	1.00	1.00	1.00	1.00
Wellness Coordinator	0.00	1.00	1.00	1.00
Total Department of Human Resources	13.00	14.00	14.00	14.00

Human Resources

Objectives and Performance Measures

Risk Management

- It is the objective of the Risk Management Division to minimize the risk of work-related injuries and illnesses to City employees. Also, the Division strives to reduce the City's exposure to employee productivity losses, as well as the financial losses resulting from work-related injuries and illnesses. One measure of this objective is an analysis of employee and supervisor training designed to increase safe working conditions. This analysis shows the types of training given, the number of participants and the number of hours of training given.

Analysis of Safety Training By Type of Training, Number of Participants, and Hours of Training						
	<u>2012-13</u>		<u>2013-14</u>		<u>2014-15 Projected</u>	
<i>Type of Training</i>	<i>Number of Participants</i>	<i>Hours of Training</i>	<i>Number of Participants</i>	<i>Hours of Training</i>	<i>Number of Participants</i>	<i>Hours of Training</i>
Construction Safety	89	567	18	144	57	268
Developmental	150	714	406	473.5	295	571
Equipment Safety	771	693	974	1478	725	867
Health & Wellness	480	480	367	362.25	389	381
Substance Abuse	0	0	15	11.25	15	51
Total	1,490	2,454	1,780	2,469	1481	2,138

- This analysis shows the number of workers' compensation claims by department or division, number of claims, average number of workdays lost and average cost of per claim.

Analysis of Workers' Compensation Claims By Department/ Division, Number of Claims, Average Number of Work Days Lost, and Average Cost Per Claim									
	<u>2012-13</u>			<u>2013-2014</u>			<u>2014-15 projected</u>		
<i>Department/Division</i>	<i>Number of Claims*</i>	<i>Average Number of Work Days Lost</i>	<i>Average Cost Per Claim</i>	<i>Number of Claims*</i>	<i>Average Number of Work Days Lost</i>	<i>Average Cost Per Claim</i>	<i>Number of Claims*</i>	<i>Average Number of Work Days Lost</i>	<i>Average Cost Per Claim</i>
Public Works	47	7	\$7,241	51	6	\$6,614	47	7	\$5,990
Fire	38	23	\$5,623	31	28	\$8,999	27	21	\$7,229
Parks & Rec	13	10	\$5,261	16	8	\$6,102	15	11	\$5,472
Police	33	17	\$4,597	30	18	\$10,631	33	21	\$8,975
Other	13	9	\$3,304	13	13	\$2,864	11	13	\$7,125
Total	144	13	\$5,151	137	15	\$7,042	133	14	\$6,958

* includes lost-time and no lost-time injuries. (Avg is calculated from prior 3 years)

Applications

- It is the objective of the Human Resources Department to provide City departments with applications meeting requirements for job openings. This analysis shows, by job family, the number of positions posted for recruitment and the number of applications received for posted positions.

Analysis of Positions Posted and Number of Applications Received						
by Job Family						
City Department	<u>2012-13</u>		<u>2013-14</u>		<u>2014-15 projected</u>	
	Positions Posted	Applications Received	Positions Posted	Applications Received	Positions Posted	Applications Received
Administrative/Specialist	21	1,367	27	1,059	12	1,085
Clerical	41	24,152	28	3,609	34	3,699
Hourly/Seasonal	10	4,073	18	936	17	959
Labor	19	5,207	18	876	13	898
Maintenance/Trades	79	12,274	50	2,100	41	2,153
Professional/Managerial	23	3,508	27	1,545	21	1,584
Executive	1	30	1	81	1	83
Engineering	0	0	2	56	1	57
Fire	1	833	1	706	7	724
Police/ Dispatchers	12	219	2	1,646	5	1,687
Total	207	51,663	174	12,614	152	12,929

Budget and Research

The Department of Budget and Research is responsible for preparation and development of the City's annual operating and capital improvement budgets as well as providing financial information to the City Manager and City Council with which to base short- and long-term management decisions. Additionally, this department provides support to other City departments in development and execution of adopted budgets.



The City of Mesquite has received the *Distinguished Budget Presentation Award* from the Government Finance Officers Association of the United States and Canada (GFOA) for its annual budget.

Budget & Research
Financial Summary
Fund Allocations, Division Allocations, Expenditure Categories
Fiscal Years 2012-13 to 2014-15

	Actual	Adopted	Amended	Adopted
Fund	2012-13	2013-14	2013-14	2014-15
General Fund	\$106,646	\$69,880	\$74,642	\$72,352
Total Fund Allocations	\$106,646	\$69,880	\$74,642	\$72,352

	Actual	Adopted	Amended	Adopted
Division	2012-13	2013-14	2013-14	2014-15
Budget Office	\$106,646	\$69,880	\$74,642	\$72,352
Total Division Allocations	\$106,646	\$69,880	\$74,642	\$72,352

	Actual	Adopted	Amended	Adopted
Expenditure Categories	2012-13	2013-14	2013-14	2014-15
Personal Services	\$100,086	\$62,315	\$67,377	\$65,522
Supplies	4,177	2,100	1,800	1,800
Contractual Services	2,383	5,465	5,465	5,030
Total Expenditures	\$106,646	\$69,880	\$74,642	\$72,352

Authorized Staffing Levels

Staffing Levels by Fund

	Actual	Adopted	Amended	Adopted
Fund	2012-13	2013-14	2013-14	2014-15
General Fund	2.00	1.00	1.00	1.00
Total General Fund	2.00	1.00	1.00	1.00

Summary of Divisional Staffing Levels

	Actual	Adopted	Amended	Adopted
Division	2012-13	2013-14	2013-14	2014-15
Budget Office	2.00	1.00	1.00	1.00
Total Budget Department	2.00	1.00	1.00	1.00

Departmental Job Classifications

	Actual	Adopted	Amended	Adopted
Job Classifications	2012-13	2013-14	2013-14	2014-15
Budget Analyst	1.00	1.00	1.00	1.00
Budget Coordinator	1.00	0.00	0.00	0.00
Total Budget Department	2.00	1.00	1.00	1.00

Budget and Research

Objectives and Performance Measures

Capital Projects

- It is the objective of the Department of Budget and Research to ensure that appropriations, contracts and contract payments for all authorized capital projects are promptly and accurately posted to the city's accounting and budgeting systems.

Analysis of Capital Project Document Processing By Type			
	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15 Projected</u>
	<i>Number Processed</i>	<i>Number Processed</i>	<i>Number Processed</i>
Appropriation Revisions	322	361	315
Contract Encumbrances	172	226	200
Contract Payments	436	360	400

Departmental Budgeting

- It is the objective of the Department of Budget and Research to prepare the city's annual operating and capital improvement budgets in a manner which is fiscally responsible and does not compromise the fiscal integrity of the City. Accomplishment of this objective is measured by number of individual budgets reviewed and revenue and rate projections developed.

Analysis of Significant Budgetary Activity By Budgets Reviewed and Revenue Projections						
	<u>2011-12</u>		<u>2012-13</u>		<u>2013-14 Projected</u>	
	<i>Budgets Reviewed</i>	<i>Appropriations</i>	<i>Budgets Reviewed</i>	<i>Appropriations</i>	<i>Budgets Reviewed</i>	<i>Appropriations</i>
General Fund	84	98,764,802	84	98,897,104	84	101,216,384
Water & Sewer	13	46,252,250	13	50,066,787	13	52,390,955
	<i>Projections Developed</i>	<i>Accuracy Rate</i>	<i>Projections Developed</i>	<i>Accuracy Rate</i>	<i>Projections Developed</i>	<i>Accuracy Rate</i>
General Fund	123	99.95%	123	100.95%	123	100.00%
Water & Sewer Fund	12	99.30%	12	95.00%	12	100.00%

Finance

The Department of Finance is comprised of ten divisions that provide service delivery in a variety of areas, each delineated below. The Department employs 54.63 full-time equivalent employees.



The City of Mesquite earned the 18th Annual Achievement of Excellence in Procurement from the National Purchasing Institute.

Finance Administration

The Finance Administration Division is responsible for the conduct of the City's financial affairs. This division also provides oversight and direction of those divisions in the Department of Finance which are accountable for seeing that the financial integrity of the City is maintained. Finance Administration is also responsible for cash and investing activities, portfolio management and reporting; management of the City's bonded indebtedness program, debt service payments and depository agreements.

Accounting

The Accounting Division is responsible for providing a financial and reporting system required to safeguard and account for City assets and to record financial transactions in accordance with State law, the City Charter, City ordinances and generally accepted accounting principles. Financial records are maintained for general ledger accounts, payroll, accounts payable, cash receipts and bank reconciliation. Other financial functions include interim and annual financial reporting, annual audit preparations, and state and federal grant reporting.

Purchasing

The Purchasing Division is responsible for all City purchases and contractual activities. This involves determining service needs, researching available products and services, developing City standards and specifications, obtaining informal and formal bid quotations and inspecting delivered goods and services prior to payment. Purchasing is also responsible for the sale of all obsolete equipment and goods and pursuit of used equipment/furniture via auctions.

Warehouse

The Warehouse Division is responsible for ordering, receiving, storing and issuing commodities essential for City departments. The Warehouse also estimates quantities, orders items on bid and assists in the preparation of bid documents for stock items. In addition, the division handles and stores the City's records in the records storage facility.

Transportation Pool

The Transportation Pool Division provides transportation for all City employees not regularly assigned vehicles in their respective departments.

Printshop/Mailroom _____

The Printshop/Mailroom Division is responsible for all in-house printing, mail collection and distribution, and maintaining inventory of forms, envelopes and paper.

Tax Office _____

The Tax Office Division is responsible for the billing and collection of ad valorem taxes for the City. In addition, the division collects ad valorem taxes for the Mesquite Independent School District (MISD) on a contractual basis. Cost to the MISD is on a pro-rated basis. Other responsibilities of this office include maintenance of ownership records and plat books and billing of special assessments.

Municipal Court _____

The Municipal Court Division is responsible for the legal resolution of all City traffic cases, all criminal cases arising under City ordinances and all Class C misdemeanors filed with the court. The Municipal Court is also responsible for warrants issued, processing after dispositions are finalized, quarterly warrant audits and monthly reporting.

Water and Sewer Accounting _____

Water and Sewer Accounting Division is responsible for utility customer service and centralized cash service. Duties of utility customer service personnel include the maintenance, mailing and collection of residential and commercial customer accounts for water, sewer and garbage charges. The central cashier is responsible for the collection, balancing and depositing of all other City invoices and fees.

Central Copy _____

The Central Copy budget accounts for all expenditures associated with all copiers located throughout City facilities. A predetermined rate per copy is charged to department users and reimbursed to the Central Copy budget.

Finance
Financial Summary
Fund Allocations, Division Allocations, Expenditure Categories
Fiscal Years 2012-13 to 2014-15

Funds	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
General Fund	\$3,373,834	\$3,400,954	\$3,306,274	\$3,538,416
Municipal Court Technology Fund	45,769	64,580	84,080	73,825
Water and Sewer Fund	2,825,525	3,430,385	3,363,180	3,741,834
Total Fund Allocations	\$6,245,128	\$6,895,919	\$6,753,534	\$7,354,075

Divisions	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Finance Administration	\$599,116	\$497,787	\$497,787	\$521,300
Accounting	478,632	502,631	495,017	504,969
Purchasing	321,185	389,324	332,702	375,542
Warehouse	201,277	204,632	204,691	207,206
Transportation Pool	17,260	(3,428)	(4,228)	(2,730)
Printshop/Mailroom	238,671	239,340	239,340	237,090
Central Copy	33,982	63,423	33,720	61,320
Tax Office	611,181	622,320	622,320	626,833
Municipal Court	872,530	884,925	884,925	1,006,886
Municipal Court Technology	45,769	64,580	84,080	73,825
Water and Sewer Accounting	2,825,525	3,430,385	3,363,180	3,741,834
Total Division Allocations	\$6,245,128	\$6,895,919	\$6,753,534	\$7,354,075

Expenditure Categories	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Personal Services	\$3,337,061	\$3,320,938	\$3,240,522	\$3,459,969
Supplies	38,209	48,819	50,348	44,085
Contractual Services	2,895,656	3,593,377	3,526,079	3,931,161
Capital Outlay	53,383	16,785	18,585	3,830
Reimbursements	(82,653)	(84,000)	(82,000)	(84,970)
Other Financing Uses	3,472	0	0	0
Total Expenditures	\$6,245,128	\$6,895,919	\$6,753,534	\$7,354,075

Finance
Authorized Staffing Levels
Fiscal Years 2012-13 to 2014-15

Staffing Levels by Fund

Fund	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
General Fund	40.25	40.75	42.00	43.00
Water and Sewer Fund	<u>14.00</u>	<u>15.00</u>	<u>15.00</u>	<u>15.00</u>
Total All Funds	54.25	55.75	57.00	58.00

Summary of Divisional Staffing Levels

Division	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Finance Administration	4.00	4.00	4.00	5.00
Accounting	5.75	5.75	6.00	5.00
Purchasing	4.50	5.00	5.00	5.00
Printshop/Mailroom	3.00	3.00	3.00	3.00
Warehouse	4.00	4.00	4.00	4.00
Tax Office	4.00	4.00	5.00	5.00
Municipal Court	15.00	15.00	15.00	16.00
Water and Sewer Accounting	<u>14.00</u>	<u>15.00</u>	<u>15.00</u>	<u>15.00</u>
Total Department of Finance	54.25	55.75	57.00	58.00

Finance Administration

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Cash and Debt Coordinator	1.00	1.00	1.00	1.00
Director of Finance	1.00	1.00	1.00	1.00
Financial Systems Analyst	0.00	0.00	0.00	1.00
Senior Financial Analyst	1.00	1.00	1.00	1.00
Management Analyst	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Total Finance Administration	4.00	4.00	4.00	5.00

Accounting

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Accounts Payable Technician	1.00	1.00	1.00	1.00
Administrative Clerk	0.75	0.75	1.00	0.00
Manager of Accounting	1.00	1.00	1.00	1.00
Payroll Technician	1.00	1.00	1.00	1.00
Senior Accountant	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
Total Accounting Office	5.75	5.75	6.00	5.00

Purchasing

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Buyer	2.00	2.00	2.00	2.00
Manager of Purchasing	1.00	1.00	1.00	1.00
Purchasing Supervisor	1.00	1.00	1.00	1.00
Senior Procurement Specialist	0.50	1.00	1.00	1.00
Total Purchasing Office	4.50	5.00	5.00	5.00

Printshop/Mailroom

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Print/Postal Services Supervisor	1.00	1.00	1.00	1.00
Print Shop Technician	2.00	2.00	2.00	2.00
Total Printshop/Mailroom	3.00	3.00	3.00	3.00

Warehouse

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Warehouse Clerk	2.00	2.00	2.00	2.00
Warehouse Supervisor	1.00	1.00	1.00	1.00
Warehouse Technician	1.00	1.00	1.00	1.00
Total Warehouse	4.00	4.00	4.00	4.00

Tax Office

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Accounting Clerk	1.00	1.00	1.00	1.00
Customer Service Representative	1.00	1.00	2.00	2.00
Manager of Collections	1.00	1.00	1.00	1.00
Senior Customer Service Representative	1.00	1.00	1.00	1.00
Total Tax Office	4.00	4.00	5.00	5.00

Municipal Court

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Administrative Clerk (FTE)	0.50	0.50	0.50	0.50
Assistant Municipal Judge (FTE)	0.50	0.50	0.50	0.50
Court Administrator	1.00	1.00	1.00	1.00
Court Compliance Representative	1.00	1.00	1.00	1.00
Deputy Marshal (FTE)	0.00	0.00	0.00	0.14
Municipal Court Clerk	9.00	9.00	9.00	9.00
Municipal Court Judge	1.00	1.00	1.00	1.00
Senior Marshal (FTE)	0.00	0.00	0.00	0.86
Senior Municipal Court Clerk	2.00	2.00	2.00	2.00
Total Municipal Court	15.00	15.00	15.00	16.00

Water and Sewer Accounting

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Cashier	2.00	2.00	2.00	2.00
Customer Service Representative	5.00	6.00	6.00	6.00
Customer Service Supervisor	1.00	1.00	1.00	1.00
Senior Cashier	1.00	1.00	1.00	1.00
Senior Customer Service Representative	1.00	1.00	1.00	1.00
Print Shop Technician	1.00	1.00	1.00	1.00
Telecommunications Technician	1.00	1.00	1.00	1.00
Utility Service Clerk	1.00	1.00	1.00	1.00
Warehouse Clerk	1.00	1.00	1.00	1.00
Total Water and Sewer Accounting	14.00	15.00	15.00	15.00

Departmental Job Classifications

Job Classification	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Accounting Clerk	1.00	1.00	1.00	1.00
Accounts Payable Technician	1.00	1.00	1.00	1.00
Administrative Clerk (FTE)	1.25	1.25	1.50	0.50
Assistant Municipal Judge (FTE)	0.50	0.50	0.50	0.50
Buyer	2.00	2.00	2.00	2.00
Cash and Debt Coordinator	1.00	1.00	1.00	1.00
Cashier (W&S)	2.00	2.00	2.00	2.00
Court Administrator	1.00	1.00	1.00	1.00
Court Compliance Representative	1.00	1.00	1.00	1.00
Customer Service Representative	1.00	1.00	2.00	2.00
Customer Service Representative (W&S)	5.00	6.00	6.00	6.00
Customer Service Supervisor (W&S)	1.00	1.00	1.00	1.00
Deputy Marshal	0.00	0.00	0.00	0.14
Director of Finance	1.00	1.00	1.00	1.00
Financial Systems Analyst	0.00	0.00	0.00	1.00
Management Analyst	1.00	1.00	1.00	1.00
Manager of Accounting	1.00	1.00	1.00	1.00
Manager of Collections	1.00	1.00	1.00	1.00
Manager of Purchasing	1.00	1.00	1.00	1.00
Municipal Court Clerk	9.00	9.00	9.00	9.00
Municipal Court Judge	1.00	1.00	1.00	1.00
Payroll Technician	1.00	1.00	1.00	1.00
Print/Postal Services Supervisor	1.00	1.00	1.00	1.00
Print Shop Technician	2.00	2.00	2.00	2.00
Print Shop Technician (W&S)	1.00	1.00	1.00	1.00
Purchasing Supervisor	1.00	1.00	1.00	1.00
Senior Accountant	2.00	2.00	2.00	2.00
Senior Cashier (W&S)	1.00	1.00	1.00	1.00
Senior Customer Service Representative	1.00	1.00	1.00	1.00
Senior Customer Service Representative (W&S)	1.00	1.00	1.00	1.00
Senior Financial Analyst	1.00	1.00	1.00	1.00
Senior Marshal	0.00	0.00	0.00	0.86
Senior Municipal Court Clerk	2.00	2.00	2.00	2.00
Senior Procurement Specialist	0.50	1.00	1.00	1.00
Telecommunications Technician (W&S)	1.00	1.00	1.00	1.00
Utility Service Clerk (W&S)	1.00	1.00	1.00	1.00
Warehouse Clerk	2.00	2.00	2.00	2.00
Warehouse Clerk (W&S)	1.00	1.00	1.00	1.00
Warehouse Supervisor	1.00	1.00	1.00	1.00
Warehouse Technician	1.00	1.00	1.00	1.00
Total Department of Finance	54.25	55.75	57.00	58.00

Finance

Objectives and Performance Measures

Accounting

- It is the objective of the Accounting Division to pay all vendors on a timely basis utilizing the following procedures:

Consolidated Payments – check requests of various departments are consolidated into a single payment to the vendor and the practice of returning checks to the department for mailing is discouraged.

Check Processing – checks are processed twice weekly to ensure timely payments, to take advantage of vendor’s discounts and to reduce the number of checks issued.


Electronic Payments – payments via electronic transmission should gradually be expanded. Automatic Clearing House (ACH) and wire transfers are currently being used for a few large dollar payments. In fiscal year 2011 we made our ACH payment option available to all vendors that sign up for this service.

Analysis of Payment Activities by Type, Number and Value of Payments												
Type of Payment	2012-13				2013-14				2014-15 Projected			
	Number		Value		Number		Value		Number		Value	
	No.	% of all Payments	\$(000)	% of all Payments	No.	% of all Payments	\$(000)	% of all Payments	No.	% of all Payments	\$(000)	% of all Payments
Computer Generated Checks	18,378	74.69%	76,724	32.30%	18,081	75.92%	80,397	35.06%	17,500	70.00%	80,000	33.33%
ACH/Wire Transmissions	6,226	25.31%	160,784	67.70%	5,732	24.08%	148,900	64.94%	7,500	30.00%	160,000	66.67%
Total	24,604	100.00%	237,508	100.00%	23,813	100.00%	229,297	100.00%	25,000	100.00%	240,000	100.00%

- It is the objective of the Accounting Division to enhance and maintain the efficiency and knowledge of division employees through continuous training. The Division’s goal is that each full time clerical employee receive at least 16 hours of job-related training per year and each professional/paraprofessional employee receive at least 40 hours of job-related training per year. This analysis shows the number of employees in each group, the number of hours of training received and the percentage of goal attainment per year.

Analysis of Training for Accounting Employees By Employee Type/Number of Employees, Hours of Training Received, Percentage of Goal Attainment			
	2012-13	2013-14	2014-15 Projected
<i>Clerical Staff (full-time)</i>			
Number of Employees	2	2	2
Hours of Training Received	48	48	48
% of Goal Attainment (16 hrs per employee)	100%	100%	100%
<i>Professional/Paraprofessional</i>			
Number of Employees	3	3	3
Hours of Training Received	120	162	120
% of Goal Attainment (40 hrs per employee)	100%	135%	100

- It is the objective of the Accounting Division to prepare a Comprehensive Annual Financial Report which meets the program criteria set forth in the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting Award Program. In order to be awarded a Certificate of Achievement, the City must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

Analysis of GFOA Financial Reporting						
	2012-13		2013-14		2014-15 Projected	
	Yes	No	Yes	No	Yes	No
Comprehensive Annual Financial Report Awarded GFOA Certificate of Achievement for Excellence in Financial Reporting			To be determined		To be determined	

Cash & Debt Coordinator

- It is the objective of the Cash & Debt Coordinator to effectively manage the City’s cash resources and to maximize, within the constraints of state law and the investment policies adopted by the City Council, the amount of interest earned on the City’s investment portfolio. This analysis shows the amount of the City’s portfolio at the end of each fiscal year and the amount of interest earned during the fiscal year. The analysis also shows how interest earnings compare against the City Council established benchmark of the market rate of return on US Treasury bills vs. the City’s actual weighted average maturity in days. (Weighted Average Maturity is the average maturity of all securities comprising a portfolio.)

Analysis of Portfolio Management			
By Amount of Portfolio, Interest Earnings, Rate of Return,			
Comparison to City Council Benchmark vs. Weighted Average Maturity (in days)			
(Figures shown are as of End of Fiscal Year - September 30th)			
	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15 Projected</u>
Amount of Portfolio (000)	\$78,906,749	\$75,306,762	\$80,000,000
Amount (000) Interest Earnings	\$217,237	\$145,966	\$105,000
Actual Rate of Return	0.23%	0.14%	0.15%
City Council Benchmark	0.14%	0.06%	0.06%
Variance of Actual Rate of Return v. Council Benchmark(basis points)	0.09%	0.08%	0.09%
City's Weighted Average Maturity (in days)	143	163	180

- It is the objective of the Cash & Debt Coordinator to assist in maintaining the highest possible financial rating for the City’s debt as reported by the two major raters of creditworthiness—Standard & Poor’s and Moody’s. Maintaining a high rating is important because the City’s “credit rating” directly affects how expensive it will be to fund voter-approved bonds and other authorized debt. This analysis shows the City’s Standard & Poor’s and Moody’s rating and the amount and type of bonded debt issued each fiscal year.

Revenue Debt—debt whose principal and interest will be paid from the revenues generated by the activity. For example, Water and Sewer debt is substantially funded from the revenues generated from monthly water and sewer bills sent to commercial and residential customers.

Overlapping Debt—debt the City of Mesquite helps pay, along with other governmental entities, such as Dallas County, Mesquite Independent School District, Dallas County Hospital District and others.

Government Bonded Debt—debt funded through ad valorem taxes.

Analysis of Credit Ratings* and Bonded Debt Issued			
By Rating Authority and Amount/Type of Bonded Debt Issued			
	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15 Projected</u>
Credit Ratings*			
Standard & Poor	AA	AA	AA
Type of bonded Debt Issued			
Revenue			
Water & Sewer	\$77,530,000	\$78,020,000	\$71,660,000
Drainage Utility District	3,950,000	3,335,000	2,900,000
Governmental	124,720,000	127,100,000	121,960,000
Total	\$206,200,000	\$208,455,000	\$196,520,000

*Ratings for General Obligation debt only.

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Central Copy

- It is the objective of Central Copy to provide all City departments with dependable copiers, producing good quality copies at the lowest price per copy. One way the objective can be measured is through an analysis of service contracts. This analysis shows - by manufacturer - the number of copiers the City owns or leases, the cost of service contracts, the number of service calls, the average cost per service call and the average service call cost per copier.

Analysis of Copier Maintenance Costs By Manufacturer, Cost of Service Contracts, Cost per Service Call, and Number of Copies Made						
	<u>2012-13</u>		<u>2013-14</u>		<u>2014-15 Projected</u>	
	Konica	Ricoh	Konica	Ricoh	Konica	Ricoh
Number of Copiers	41	1	39	1	40	1
Average Copier Age	3	6	4	8	4	9
Total Cost of Service Contract	\$110,000	\$513	\$91,224	\$513	\$108,720	\$513
Number of Service Calls	70	1	49	1	49	1
Average Service Contract Cost Per Machine	\$2,683	\$513	\$2,339	\$513	\$2,718	\$513
Average Cost Per Service Call Per Copier	\$38	\$513	\$48	\$513	\$55	\$513

Municipal Court

- It is the objective of the Municipal Court to be accurate in entering citations into the City's computer systems. Accuracy in entering citations is critical because warrants are issued and many legal documents written based on the information contained on a citation. One measure of this objective is achieving the goal of a 90 percent accuracy rate.

Analysis of Accuracy Rate Achieved in Entering Citations By Number of Citations Entered and Number Entered Accurately (Goal: 90% Accuracy Rate)			
	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15 Projected</u>
Number of Citations Entered	42,553	46,000	54,700
Number Entered Accurately	43,675	45,540	53,700
Accuracy Rate	97.26%	99.00%	98.00%

Finance

Objectives and Performance Measures

Purchasing

- It is the objective of the Purchasing Division to purchase the goods and services required for the operation of the City in the most efficient, cost-effective manner possible. One measure of the objective is an analysis of the number/type of purchase orders issued and the average cost of each type of purchase order.

Blanket Purchase Order - issued to a specific vendor for a specific period of time during a fiscal year for the purchase of goods or services of a general nature. The Blanket Purchase Order is based on “estimated annual requirements.” For example, the Parks Division estimates the amount of clay required for the City’s athletic fields and a Blanket Purchase Order is issued to the vendor.

Confirming/Emergency Purchase Order - issued when a City department needs to make an emergency purchase. It is also issued for non-emergency purchases that require a Purchase Order number immediately for the department to obtain the needed commodity or service.

Purchase Order - an authorization for the purchase of a specific item(s) at a specific price from a specific vendor. *All payments for encumbrances will be in the form of a Purchase Order starting FY 2014.

Analysis of Purchasing Department Activity									
By Type/Average Value of Purchase Order Issued									
		<u>2012-2013</u>			<u>2013-2014</u>			<u>2014-15 Projected</u>	
<i>Type of Purchase Order</i>	<i>Number Issued</i>	<i>Total Value</i>	<i>Average Value</i>	<i>Number Issued</i>	<i>Total Value</i>	<i>Average Value</i>	<i>Number Issued</i>	<i>Total Value</i>	<i>Average Value</i>
Blanket Purchase Orders	658	\$17,190,450	\$26,125	508	\$16,781,154	\$33,034	500	\$17,000,000	\$34,000
Confirming Purchase Orders	3,018	\$708,888	\$235	0	\$0	\$0	0	\$0	\$0
Purchase Orders	1,217	\$6,369,685	\$5,234	2,298	\$21,851,474	\$9,509	1,300	\$22,000,000	\$16,923
Total	4,893	\$23,082,970	\$4,718	2,806	\$38,632,628	\$13,768	6,278	\$39,000,000	\$6,212

General/Automotive Warehouse

- It is the objective of the General/Automotive Warehouse to maintain an adequate inventory of parts and supplies at an economically efficient level. One way to measure this objective is to show the value of parts and supplies, and fuel issued during the year, and the value of the inventory at the end of the fiscal year, together with the ratio of inventory issued during the year to the value of the closing inventory.

Analysis of Inventory Value at End of Fiscal Year By Ratio of Inventory Issued to End-of-Year Value										
Category	2012-13			2013-14 Actual			2014-15 Projected			
	Estimated Value of Inventory Issued During Year	On Hand at End-of-Fiscal Year	Ratio of Issued to On Hand at EOY	Estimated Value of Inventory Issued During Year	On Hand at End-of-Fiscal Year	Ratio of Issued to On Hand at EOY	Estimated Value of Inventory Issued During Year	On Hand at End-of-Fiscal Year	Ratio of Issued to On Hand at EOY	
Auto Parts/Supplies	\$1,642,091	\$554,491	2.96 to 1	\$1,799,244	\$552,725	3.25 to 1	\$1,650,000	\$550,000	3.0 to 1	
General Parts/Supplies	\$632,865	\$217,022	2.92 to 1	\$684,274	\$209,927	3.25 to 1	\$600,000	\$150,000	4.0 to 1	
Fuel	\$1,868,580	\$113,889	16.4 to 1	\$2,162,924	\$124,825	17.3 to 1	\$1,800,000	\$100,000	18 to 1	
Water & Sewer Parts/Supplies	\$586,564	\$317,845	1.8 to 1	\$588,922	\$362,159	1.62 to 1	\$400,000	\$275,000	1.5 to 1	
Total	\$4,730,101	\$1,203,247	4.42 to 1	\$5,235,364	\$1,249,636	4.18 to 1	\$4,450,000	\$1,075,000	4.1 to 1	

- It is the objective of the General/Automotive Warehouse to promptly respond to after-hours* calls for parts. A measure of this objective is an analysis of average response time for after-hours service. This analysis shows (by requesting department/division/group) the number of calls, the average number of after-hours responses per employee, the average response time (from portal to arrival at warehouse), the average duration of the call (portal-to-portal), and average overtime costs.

*"After-Hours" means after 5 PM, Monday-Friday; Saturday (except 7 AM-10 AM); Sundays and holidays.

Analysis of Calls for General/Automotive Warehouse After-Hours Service By Department/Division/Group, Response Time, Duration, and O/T Costs															
Requesting Dept./Division/Group	2012-13					2013-14 Actual					2014-15 Projected				
	Number of Calls	Avg. Calls per Employee	Avg. Response Time	Average Duration	Average O/T Costs/Call	Number of Calls	Avg. Calls per Employee	Avg. Response Time	Average Duration	Average O/T Costs/Call	Number of Calls	Avg. Calls per Employee	Avg. Response Time	Average Duration	Average O/T Costs/Call
Fire	1	1	10	30	\$22	1	1	10	30	\$22	1	1	10	30	\$22
Police	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Streets	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Water & Sewer	1	1	5	30	\$22	7	2	10	30	\$22	5	1	10	30	\$22
Other	3	1.5	5	30	\$22	0	0	0	0	\$22	0	0	0	0	\$0
Total	5	3.5	20	90	\$66	8	3	20	60	\$66	6	2	20	60	\$66

Finance

Objectives and Performance Measures

Transportation Pool

- It is the objective of the Transportation Pool to provide safe and well-maintained vehicles for City staff needing temporary transportation for official business. The pool consists of five sedans, one sports utility vehicle and one van. This analysis shows the number of pool vehicles, total miles/trips and total/average maintenance and fuel costs.

Analysis of Transportation Pool By Trips/Miles and Maintenance/Fuel Costs			
	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15 Projected</u>
Number of Vehicles	7	7	7
Mileage			
Total Mileage- All Vehicles	15,960	17,909	18,000
Number of Trips	337	292	320
Average Miles Per Trip	47	62	56
Maintenance/Fuel Costs			
Total Maintenance Costs- All Vehicles	\$1,203	\$298	\$1,000
Total Fuel Costs - All Vehicles	\$2,128	\$1,809	\$2,130

Information Technology

The Information Technology (IT) Department serves all City operations through the use of electronic data processing equipment. It also maintains central servers that allow user departments to access and update their respective applications and supports all departments with reporting needs. IT also maintains the local and wide area networks, personal computers and data communications within its support services divisions.

The Telecommunications Division is responsible for the administration of the telephone system. This division handles all repair calls and coordination between using departments and Southwestern Bell, AT&T, and /or Avaya Technologies for maintenance, moves, changes and new installations, ordering equipment and programming translations for the telephone system.



Information Technology
 Financial Summary
 Fund Allocations, Division Allocations, Expenditure Categories
 Fiscal Years 2012-13 to 2014-15

	Actual	Adopted	Amended	Adopted
Fund	2012-13	2013-14	2013-14	2014-15
General Fund	\$162,488	\$214,539	\$214,539	\$220,183
Total Fund Allocations	\$162,488	\$214,539	\$214,539	\$220,183

	Actual	Adopted	Amended	Adopted
Divisions	2012-13	2013-14	2013-14	2014-15
IT Administration	\$0	\$0	\$0	\$0
PC Network Support	0	0	0	0
Software Development	0	0	0	0
Public Safety Support	0	0	0	0
Telecommunications	162,488	214,539	214,539	220,183
Total Division Allocations	\$162,488	\$214,539	\$214,539	\$220,183

	Actual	Adopted	Amended	Adopted
Expenditure Categories	2012-13	2013-14	2013-14	2014-15
Personal Services	\$1,073,083	\$1,245,644	\$1,147,193	\$1,216,417
Supplies	5,244	5,372	5,206	5,372
Contractual Services	443,073	866,727	957,718	1,070,966
Capital Outlay	108,532	0	0	0
Reimbursements	(1,467,444)	(1,903,204)	(1,895,578)	(2,072,572)
Total Expenditures	\$162,488	\$214,539	\$214,539	\$220,183

Information Technology
Authorized Staffing Levels
Fiscal Years 2012-13 to 2014-15

Staffing Levels by Fund

Fund	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
General Fund	15.00	16.00	16.00	16.00
Total All Funds	15.00	16.00	16.00	16.00

Summary of Divisional Staffing Levels

Division	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
IT Administration	3.00	4.00	5.00	5.00
PC Network Support	4.00	4.00	5.00	5.00
Public Safety Support	2.00	2.00	2.00	2.00
Software Development	5.00	5.00	3.00	3.00
Telecommunications	1.00	1.00	1.00	1.00
Total IT Department	15.00	16.00	16.00	16.00

IT Administration

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Director of IT	1.00	1.00	1.00	1.00
Junior Systems Administrator	0.00	1.00	1.00	1.00
Network Administrator	1.00	1.00	2.00	2.00
Website and Systems Developer	1.00	1.00	1.00	1.00
Total IT Administration	3.00	4.00	5.00	5.00

PC Network Support

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Help Desk Technician	1.00	1.00	1.00	1.00
PC Support Analyst	2.00	2.00	3.00	3.00
Senior PC Support Analyst	1.00	1.00	1.00	1.00
Total PC Network Support	4.00	4.00	5.00	5.00

Public Safety Support

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Public Safety Computer Administrator	2.00	2.00	2.00	2.00
Total Public Safety Support	2.00	2.00	2.00	2.00

Software Development

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Database Applications Analyst	1.00	1.00	1.00	1.00
Programmer Analyst	3.00	3.00	1.00	1.00
Senior Programmer Analyst	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Total Software Development	5.00	5.00	3.00	3.00

Telecommunications

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Senior Telecommunications Technician	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Total Telecommunications	1.00	1.00	1.00	1.00

Departmental Job Classifications

Job Classification	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Database Applications Analyst	1.00	1.00	1.00	1.00
Director of IT	1.00	1.00	1.00	1.00
Help Desk Technician	1.00	1.00	1.00	1.00
Junior Systems Administrator	0.00	1.00	1.00	1.00
Network Administrator	1.00	1.00	2.00	2.00
PC Support Analyst	2.00	2.00	3.00	3.00
Programmer Analyst	3.00	3.00	1.00	1.00
Public Safety Computer Administrator	2.00	2.00	2.00	2.00
Senior PC Support Analyst	1.00	1.00	1.00	1.00
Senior Programmer Analyst	1.00	1.00	1.00	1.00
Senior Telecommunications Technician	1.00	1.00	1.00	1.00
Website and Systems Developer	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Total IT Department	15.00	16.00	16.00	16.00

Information Technology Objectives and Performance Measures

Support Services

It is the objective of Information Technology (IT) to provide prompt, effective technology support to all City departments. A comparison of average response times, against the IT goal of two days for PC and Telecom work orders and 5 days for Programming work orders is one way of measuring this objective.

Analysis of IT Support Services Average Response Time*			
	2012-2013	2013-2014	2014-2015 Projected
Total PC Work Orders	5849	7248	7500
Average Response Time	1.5	1.5	1.5
Total Telecom Work Orders	675	763	750
Average Response Time	1	1	1
Total Programming Work Orders	157	371	450
Average Response Time	4	1.5	1.5

*Average response time is the number of days from the receipt of a call for service to close the work order.

Fire Service

Delivery of fire services is an important function of the City of Mesquite. The Department of Fire Service is comprised of six divisions and provides daily 24-hour service. The department staffs seven fire stations and operates six advanced life support ambulances. All 199 sworn fire personnel are trained as emergency medical technicians (EMTs) and of these approximately 137 serve as paramedics. Divisions within the Department of Fire Service include: Administration, Operations, Emergency Medical Service, Prevention, Training and Emergency Management.



A beam from the Twin Towers obtained by the Mesquite Fire Department as the focus piece of a future memorial.

Fire Administration

The Fire Administration division is responsible for overseeing the efficient delivery of fire suppression, fire prevention and emergency medical services. All policies and procedures relating to the Department are enforced and administered by this division.

Fire Operations

The Fire Operations division is responsible for planning and executing programs to prevent and suppress fires and to respond to requests for service to a variety of emergency and non-emergency incidents in an effort to minimize the loss of life and property.

Emergency Medical Service

The Emergency Medical Service division is responsible for the planning and execution of a program to provide emergency medical care in the pre-hospital setting. It maintains and coordinates emergency medical training of firefighter/EMS personnel, performs quality assurance programs of Emergency Medical Service and prepares for mass casualty incidents through drills. The EMS Division also oversees ambulance billing and filing of third party insurance, Medicare and Medicaid claims.

Fire Prevention

The Fire Prevention division is responsible for those activities intended to reduce the incidences of fires, hazardous chemical releases and resultant life and property loss due to fires. This division develops and conducts programs aimed at these objectives as well as enforcing minimum fire codes through plan reviews and comprehensive inspection programs. Public awareness programs targeted for specific audiences are also coordinated through this division.

Fire Training

The Fire Training division is responsible for research and development and in-house training of fire department personnel in emergency operation, fire suppression and incident command. This division also prepares personnel involved in emergency services to safely and successfully control emergency situations in the City of Mesquite, and maintains records and fulfills training requirements as directed by the State and Federal government.

Emergency Management

Emergency Management at the local level is the responsibility of the local government as defined in the Texas Disaster Act and the Executive Orders of the Governor. This division is responsible for maintaining the Emergency Management Plan which addresses mitigation, preparedness, response and recovery. This division coordinates the City's adopted Emergency Management Plan in response to natural disasters or other situations as needed.

Fire Service
 Financial Summary
 Fund Allocations, Division Allocations, Expenditure Categories
 Fiscal Years 2012-13 to 2014-15

Fund	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
General Fund	\$23,113,774	\$23,542,681	\$23,660,862	\$24,112,134
Total Fund Allocations	\$23,113,774	\$23,542,681	\$23,660,862	\$24,112,134

Divisions	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
Fire Administration	\$1,154,130	\$1,107,273	\$1,116,225	\$1,143,341
Fire Operations	18,776,980	19,637,096	19,266,325	20,092,163
Emergency Medical Services	1,125,581	1,054,793	1,134,761	1,078,589
Fire Prevention	1,123,979	1,160,033	1,143,326	1,177,995
Fire Training	789,642	383,366	804,417	405,236
Emergency Management	143,462	200,120	195,808	214,810
Total Division Allocations	\$23,113,774	\$23,542,681	\$23,660,862	\$24,112,134

Expenditure Categories	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
Personal Services	\$21,737,955	\$22,027,008	\$22,111,496	\$22,465,284
Supplies	516,919	617,099	655,990	672,582
Contractual Services	830,918	887,849	882,801	966,324
Capital Outlay	27,982	10,725	10,575	7,944
Total Expenditures	\$23,113,774	\$23,542,681	\$23,660,862	\$24,112,134

Fire Service
Authorized Staffing Levels
Fiscal Years 2012-13 to 2014-15

Staffing Levels by Fund

Fund	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Grant Fund	0.00	0.00	0.00	0.00
General Fund	<u>207.00</u>	<u>206.00</u>	<u>207.00</u>	<u>207.00</u>
Total All Funds	207.00	206.00	207.00	207.00

Summary of Divisional Staffing Levels

Division	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Fire Administration	10.00	10.00	10.00	10.00
Fire Operations	178.00	177.00	178.00	178.00
Emergency Medical Service	5.00	5.00	5.00	5.00
Fire Prevention	9.00	9.00	9.00	9.00
Fire Training	3.00	3.00	3.00	3.00
Emergency Management	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
Total Fire Department	207.00	206.00	207.00	207.00

Fire Administration

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Assistant Fire Chief	2.00	2.00	2.00	2.00
Executive Secretary	1.00	1.00	1.00	1.00
Fire Chief	1.00	1.00	1.00	1.00
Fire Captain	1.00	1.00	1.00	1.00
Fire Driver-Engineer	1.00	1.00	1.00	1.00
Fire Lieutenant	1.00	1.00	1.00	1.00
Secretary	2.00	2.00	2.00	2.00
Public Safety Operations Analyst	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Total Fire Administration	10.00	10.00	10.00	10.00

Fire Operations

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Fire Captain	25.00	24.00	25.00	25.00
Fire Deputy Chief	3.00	3.00	3.00	3.00
Fire Driver-Engineer	32.00	32.00	32.00	32.00
Fire Lieutenant	9.00	9.00	9.00	9.00
Firefighter	<u>109.00</u>	<u>109.00</u>	<u>109.00</u>	<u>109.00</u>
Total Fire Operations	178.00	177.00	178.00	178.00

Emergency Medical Service

Full-time Position	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
Fire Captain	1.00	1.00	1.00	1.00
Fire Deputy Chief	1.00	1.00	1.00	1.00
Fire Lieutenant	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
Total Emergency Medical Service	5.00	5.00	5.00	5.00

Fire Prevention

Full-time Position	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
Fire Captain	1.00	1.00	1.00	1.00
Fire Deputy Chief	1.00	1.00	1.00	1.00
Fire Lieutenant	6.00	6.00	6.00	6.00
Firefighter	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Total Fire Prevention	9.00	9.00	9.00	9.00

Fire Training

Full-time Position	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
Fire Captain	1.00	1.00	1.00	1.00
Fire Department Nurse	1.00	1.00	1.00	1.00
Fire Lieutenant	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Total Fire Training	3.00	3.00	3.00	3.00

Emergency Management

Full-time Position	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
Emergency Management Coordinator	1.00	1.00	1.00	1.00
Emergency Management Specialist	1.00	1.00	1.00	1.00
Total Emergency Management	2.00	2.00	2.00	2.00

Departmental Job Classifications

Job Classification	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Fire Chief	1.00	1.00	1.00	1.00
Assistant Fire Chief	2.00	2.00	2.00	2.00
Fire Deputy Chief	5.00	5.00	5.00	5.00
Fire Captain	29.00	28.00	29.00	29.00
Fire Lieutenant	20.00	20.00	20.00	20.00
Fire Driver-Engineer	33.00	33.00	33.00	33.00
Firefighter	<u>110.00</u>	<u>110.00</u>	<u>110.00</u>	<u>110.00</u>
Total Sworn Fire Personnel	200.00	199.00	200.00	200.00
Fire Department Nurse	1.00	1.00	1.00	1.00
Emergency Management Coordinator	1.00	1.00	1.00	1.00
Senior Emergency Management Specialist	1.00	1.00	1.00	1.00
Executive Secretary	1.00	1.00	1.00	1.00
Public Safety Operations Analyst	1.00	1.00	1.00	1.00
Secretary	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
Total Civilian Personnel	7.00	7.00	7.00	7.00
Total Fire Department Personnel	<u>207.00</u>	<u>206.00</u>	<u>207.00</u>	<u>207.00</u>

Police Service

Delivery of police services is a major function of the City of Mesquite. All law enforcement services are performed in a manner which is consistent with all federal, state and local laws and in accordance with departmental policies. The Police Department provides daily 24-hour police service within the corporate limits of the City and is comprised of six divisions. Within the department there are 229 police officers and 85.50 support personnel. Divisions within the department include: Administration, Operations, Criminal Investigation, School Resource Officer Program, Technical Services and Staff Support.



Each year, the department honors staff who go above and beyond with a special awards ceremony.

Police Administration

Administration is responsible for overseeing the Police Department in order to ensure that law enforcement services are performed in a manner which is consistent with all state, local and federal laws and in accordance with departmental policies. Administration's goal is to ensure that all organizational decisions which establish departmental and operational priorities or which allocate personnel and resources are made within the context of the Department's mission and philosophy.

Police Operations

Police Operations is charged with providing a uniformed police presence to the community. Additionally, the Operations Bureau is to provide police service to the citizens of Mesquite as the primary responder of all accidents, criminal complaints, traffic violations and domestic problems. Primary goals and objectives of this division are to improve police abilities relating to the detection and prevention of criminal activity, to reduce response times for police calls for service and to promote and maintain a positive image of the police department within the community.

Police Criminal Investigation

The Criminal Investigation Bureau is primarily responsible for conducting follow-up investigations on reported criminal offenses. Other responsibilities include oversight of the Automated Fingerprint Identification Services (AFIS), the Narcotics Bureau and the Youth Action Officers program. The primary goal of this division is to conduct efficient and effective investigations of criminal offenses leading to the apprehension and prosecution of offenders.

Police School Resource Officer Program

The School Resource Officer Program (SRO) provides direct law enforcement assistance to the Mesquite Independent School District (MISD) through the placement of two Mesquite police officers in two of the five MISD high schools and one in each of the remaining three high schools, eight middle schools and the Mesquite Academy. Major objectives of the SRO program are to deter and reduce crime on high school and middle school campuses and to improve relationships between students and law enforcement officers. The Police Department also provides officers to fifth and seventh grade classrooms in the MISD through the LETS (Law Enforcement Teaching Students) Program. The LETS Program is an effort to establish a positive office-student relationship. The fifth grade program focuses on topics such as building a positive self concept, developing sound decision

making skills and recognizing and coping with pressure. The seventh grade program focuses on the effects of drug abuse on self, family and community.

Police Technical Service _____

The Technical Services Bureau provides support services for line operations of the Police Department. Support services include communications/dispatch operations, police records, jail/detention facilities, property room maintenance and security alarm/motor vehicle impounding operations.

Police Staff Support _____

The Staff Support Bureau provides services for other police department entities by providing the recruiting and selection of all police personnel as well as coordinating all training mandated by the State of Texas. The adopted mission of this division is to support, develop and enhance the abilities, skills and knowledge of the Police Department.

911 Emergency Fund _____

The 911 Emergency Fund is used for the accumulation of resources for and the payment of the 911 emergency fund telephone system maintenance to Southwestern Bell Corporation. Telephone users within the City are charged a monthly fee for being connected to 911 service. Funds collected in excess of routine maintenance are transferred to the General Fund to help offset the cost of communications operators in the Technical Services division.

Police Service
 Financial Summary
 Fund Allocations, Division Allocations, Expenditure Categories
 Fiscal Years 2012-13 to 2014-15

Funds	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
General Fund	\$30,139,234	\$30,177,360	\$30,440,167	\$30,243,415
Confiscated Seizure Fund	1,032,055	217,800	614,807	217,800
911 Service Fee Fund	977,593	990,000	980,000	970,000
Total Fund Allocations	\$32,148,882	\$31,385,160	\$32,034,974	\$31,431,215

Divisions	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
Police Administration	\$956,195	\$926,448	\$942,077	\$940,710
Police Operations	14,946,829	14,731,881	14,799,935	14,880,722
Police Criminal Investigation	5,889,490	5,863,198	5,905,006	5,752,203
Police School Resource Officers	1,050,505	1,003,800	1,091,757	1,004,100
Police Technical Services	6,108,489	6,379,540	6,369,607	6,386,986
Police Staff Support	1,187,726	1,272,493	1,331,785	1,278,694
Confiscated Seizures	1,032,055	217,800	614,807	217,800
911 Services	977,593	990,000	980,000	970,000
Total Division Allocations	\$32,148,882	\$31,385,160	\$32,034,974	\$31,431,215

Expenditure Categories	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
Personal Services	\$28,249,549	\$28,826,282	\$28,869,933	\$28,688,760
Supplies	433,175	504,199	862,779	532,177
Contractual Services	2,523,937	2,624,730	2,784,896	2,774,029
Capital Outlay	1,470,992	2,500	112,369	0
Other Financing Uses	840,000	840,000	830,000	830,000
Reimbursements	(1,368,771)	(1,412,551)	(1,425,003)	(1,393,751)
Total Expenditures	\$32,148,882	\$31,385,160	\$32,034,974	\$31,431,215

Police Service
Authorized Staffing Levels
Fiscal Years 2012-13 to 2014-15

Staffing Levels by Fund

Fund	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
General Fund	314.50	314.50	314.50	314.50
Total All Funds	314.50	314.50	314.50	314.50

Summary of Divisional Staffing Levels

Division	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Police Administration	8.00	8.00	8.00	8.00
Police Operations	144.00	144.00	144.00	144.00
Police Criminal Investigation	52.00	52.00	52.00	52.00
Police School Resource Officers	19.00	19.00	19.00	19.00
Police Technical Services	81.50	81.50	81.50	81.50
Police Staff Support	10.00	10.00	10.00	10.00
Total Police Service	314.50	314.50	314.50	314.50

Police Administration

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Chief of Police	1.00	1.00	1.00	1.00
Assistant Chief of Police	2.00	2.00	2.00	2.00
Police Sergeant	1.00	1.00	1.00	1.00
Police Officer	1.00	1.00	1.00	1.00
Administrative Aide	1.00	1.00	1.00	1.00
Executive Secretary	2.00	2.00	2.00	2.00
Total Police Administration	8.00	8.00	8.00	8.00

Police Operations

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Police Captain	1.00	1.00	1.00	1.00
Police Lieutenant	5.00	5.00	5.00	5.00
Police Sergeant	11.00	11.00	11.00	11.00
Police Officer	123.00	123.00	123.00	123.00
Office Coordinator	1.00	1.00	1.00	1.00
Police Payroll Technician	1.00	1.00	1.00	1.00
Public Service Officer	2.00	2.00	2.00	2.00
Total Police Operations	144.00	144.00	144.00	144.00

Police Criminal Investigation

	Actual	Adopted	Amended	Adopted
Full-time Position	2012-13	2013-14	2013-14	2014-15
Police Captain	1.00	1.00	1.00	1.00
Police Lieutenant	1.00	1.00	1.00	1.00
Police Sergeant	6.00	6.00	6.00	6.00
Police Officer	40.00	40.00	40.00	40.00
Administrative Secretary	3.00	3.00	3.00	3.00
Office Coordinator	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Total Criminal Investigation	52.00	52.00	52.00	52.00

Police School Resource Officers

	Actual	Adopted	Amended	Adopted
Full-time Position	2012-13	2013-14	2013-14	2014-15
Police Sergeant	1.00	1.00	1.00	1.00
Police Officer	<u>18.00</u>	<u>18.00</u>	<u>18.00</u>	<u>18.00</u>
Total Police School Resource Officers	19.00	19.00	19.00	19.00

Police Technical Services

	Actual	Adopted	Amended	Adopted
Full-time Position	2012-13	2013-14	2013-14	2014-15
Police Captain	1.00	1.00	1.00	1.00
Police Lieutenant	2.00	2.00	2.00	2.00
Police Sergeant	5.00	5.00	5.00	5.00
Police Records Supervisor	1.00	1.00	1.00	1.00
Property Room Clerk	1.00	1.00	1.00	1.00
Public Safety Dispatcher Supervisor	3.00	3.00	3.00	3.00
Public Safety Dispatcher	34.00	34.00	34.00	34.00
Public Safety Dispatcher (FTE)	0.50	0.50	0.50	0.50
Detention Officer	24.00	24.00	24.00	24.00
Office Coordinator	1.00	1.00	1.00	1.00
Records Clerk	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>
Total Police Technical Services	81.50	81.50	81.50	81.50

Police Staff Support

	Actual	Adopted	Amended	Adopted
Full-time Position	2012-13	2013-14	2013-14	2014-15
Police Captain	1.00	1.00	1.00	1.00
Police Lieutenant	1.00	1.00	1.00	1.00
Police Sergeant	1.00	1.00	1.00	1.00
Police Officer	6.00	6.00	6.00	6.00
Office Coordinator	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Total Police Staff Support	10.00	10.00	10.00	10.00

Departmental Job Classifications

Job Classification	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
Chief of Police	1.00	1.00	1.00	1.00
Assistant Chief of Police	2.00	2.00	2.00	2.00
Police Captain	4.00	4.00	4.00	4.00
Police Lieutenant	9.00	9.00	9.00	9.00
Police Sergeant	25.00	25.00	25.00	25.00
Police Officer	<u>188.00</u>	<u>188.00</u>	<u>188.00</u>	<u>188.00</u>
Total Sworn Police Personnel	<u>229.00</u>	<u>229.00</u>	<u>229.00</u>	<u>229.00</u>
Administrative Aide	1.00	1.00	1.00	1.00
Administrative Secretary	3.00	3.00	3.00	3.00
Detention Officer	24.00	24.00	24.00	24.00
Executive Secretary	2.00	2.00	2.00	2.00
Office Coordinator	4.00	4.00	4.00	4.00
Police Records Supervisor	1.00	1.00	1.00	1.00
Police Payroll Technician	1.00	1.00	1.00	1.00
Property Room Clerk	1.00	1.00	1.00	1.00
Public Safety Dispatcher	34.00	34.00	34.00	34.00
Public Safety Dispatcher (FTE)	0.50	0.50	0.50	0.50
Public Safety Dispatcher Supervisor	3.00	3.00	3.00	3.00
Public Service Officer	2.00	2.00	2.00	2.00
Records Clerk	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>
Total Civilian Personnel	<u>85.50</u>	<u>85.50</u>	<u>85.50</u>	<u>85.50</u>
Total Police Service Personnel	<u>314.50</u>	<u>314.50</u>	<u>314.50</u>	<u>314.50</u>

Police Service Objectives and Performance Measures

Crime Control

- It is the objective of the Mesquite Police Department to meet or exceed the average clearance rate for Index Crimes among all Group II cities (populations of 100,000 to 249,999). This analysis is compiled by the calendar year and can only be compared in that manner.

Analysis of Index Crimes												
By Type, Percent Change From Prior Year, MPD Clearance Rate, and National Clearance Rate												
Type of Crime	2012-13				2013-14				2014-15 Projected			
	Reported Crimes		Crimes Cleared		Reported Crimes		Crimes Cleared		Reported Crimes		Crimes Cleared	
	Number Reported	Percent Change	MPD Cleared	National Average*	Number Reported	Percent Change	MPD Cleared	National Average*	Number Reported	Percent Change	MPD Cleared	National Average*
Murder	5	66.67%	80.00%	62.50%	4	-20.00%	25.00%	62.50%	4	0.00%	80.00%	tba
Rape	16	100.00%	43.75%	40.10%	46	187.50%	54.35%	40.10%	58	26.09%	54.35%	tba
Robbery	179	1.13%	28.49%	28.10%	213	18.99%	29.11%	28.10%	200	-6.10%	30.00%	tba
Aggravated Assault	191	-9.05%	60.73%	55.80%	187	-2.09%	70.59%	55.80%	186	-0.53%	71.00%	tba
Burglary	1,466	-13.97%	7.71%	12.70%	1,160	-20.87%	11.21%	12.70%	1,130	-2.59%	12.00%	tba
Larceny Theft	4,246	1.17%	22.77%	22.00%	3,825	-9.92%	26.75%	22.00%	3,775	-1.31%	27.00%	tba
Motor Vehicle Theft	762	18.88%	7.35%	11.90%	802	5.25%	11.22%	11.90%	800	-0.25%	12.00%	tba
Total	6,865	-1.08%	21.15%	22.20%	6,237	-9.15%	23.46%	22.20%	6,153	-1.35%	24.00%	tba

* Source: *Crime in The United States* - Clearance rates shown are for Group II cities.

- It is the objective of the Mesquite Police Department to seize illicit narcotics and narcotic assets obtained from narcotic offenders. One measure of the success of this objective is an analysis of the value of the seized narcotics and narcotic assets.

Analysis of Narcotic Seizures			
By Value of Narcotics and Narcotic Assets			
	2012-13	2013-14	2014-15 Projected
Narcotics	\$1,196,483	\$1,222,782	\$978,226
Narcotic Assets	\$1,228,943	\$504,983	\$403,986
Total	\$2,425,426	\$1,727,765	\$1,382,212

*It should be noted that previous years numbers have been higher due to residuals from the Jose Vasquez Case.

- It is the objective of the Mesquite Police Department to reduce the societal costs of crime by enforcement of criminal laws. One measure of this objective is an analysis of criminal arrests by type of crime (index, non-index) and type of offender (adult/juvenile).

Analysis of Criminal Arrests By Type of Crime and Type of Offender			
	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15 Projected</u>
<i>Adult</i>			
Index Arrests	1,273	1,183	1,170
Non-Index Arrests	3,026	2,937	2,900
<i>Juvenile</i>			
Index Arrests	261	189	180
Non-Index Arrests	526	428	400

- It is the objective of the Mesquite Police Department to lift quality prints from crime scenes and to increase the identification of suspects through the Automated Fingerprint Identification System (AFIS). One measure of success is the number of suspects identified through the use of AFIS. This analysis shows the number of entries into the AFIS system and the number of suspects identified. The “Percentage of Hits” shows the percentage of identifications out of the total number of entries. This analysis is compiled by the calendar year and can only be compared in that manner.

Analysis of Automated Fingerprint Identification System Inquiries By Number of Entries/ Suspects Identified			
	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15 Projected</u>
AFIS Entries	425	396	407
Suspects Identified	70	93	96
Percentage of Hits	16.5%	23.5%	23.6%

Youth Programs

- It is the objective of the Mesquite Police Department to design and implement youth programs intended to improve self-esteem and decision-making skills, and to build resistance to drug use, gang pressures and other destructive behaviors. This is a description of the programs, followed by a programmatic analysis of the number of events/presentations, the number of participants, the number of contacts, the number of counseling sessions and the number of extracurricular activities attended.

Analysis of Mesquite Police Department Youth Programs									
By Type of Program, Number of Events, Number of Participants, and Types of Contact									
	<i>2012-13</i>			<i>2013-14</i>			<i>2014-15 Projected</i>		
	<i>School Resource Officers</i>	<i>LETS Program</i>	<i>"What If..." Program</i>	<i>School Resource Officers</i>	<i>LETS Program</i>	<i>"CSI: Choices Shaping Individuals" Program</i>	<i>School Resource Officers</i>	<i>LETS Program</i>	<i>"CSI: Choices Shaping Individuals" Program</i>
Number of Events/Presentations	328	750	0	340	754	8	345	775	8
Number of Students/Participants	19,301	15,000	0	19,389	15,089	3,200	19,350	15,250	3,248
Number of Contacts	25,903			25,999			25,950		
Number of Counseling Sessions	3,406			3,415			3,400		
Number of Extracurricular Activities Attended	510			560			530		

Traffic Control

- It is the objective of the Mesquite Police Department to reduce loss of life and personal injury as the result of motor vehicle accidents through rigorous enforcement of applicable laws and ordinances. This analysis shows the number of traffic citations issued by type, number and percentage of total citations.

Analysis of Traffic Citations						
By Type/Percentage of Citations						
	<i>2012-13</i>		<i>2013-14</i>		<i>2014-15 Projected</i>	
	Number	Percentage	Number	Percentage	Number	Percentage
Speed Related Citations	18,471	44%	15,120	45%	15,000	44%
Other Citations	23,859	56%	18,850	55%	19,000	56%
Total	42,330	100%	33,970	100%	34,000	100%

- This analysis shows the number, type, and percentage of traffic accident related injuries and deaths occurring in the City.

Analysis of Injuries and Deaths Resulting from Traffic Accidents in the City of Mesquite							
By Types of Injuries and Deaths							
	<i>2012-13</i>		<i>2013-14</i>		<i>2014-15 Projected</i>		
	Number	Percentage	Number	Percentage	Number	Percentage	
Injuries							
Persons Sustaining Incap. Injuries	63	6.9%	87	9.1%	85	9.0%	
Persons Sustaining Non-Incap. Injuries	318	34.9%	312	32.6%	310	32.8%	
Persons Sustaining Possible Injuries	521	57.1%	548	57.2%	540	57.1%	
Deaths	10	1.1%	11	1.1%	10	1.1%	
Total	912	100.0%	958	100.0%	945	100.0%	

Personnel

- It is the objective of the Mesquite Police Department to recruit qualified applicants for sworn and civilian positions. This analysis shows the number of applicants evaluated, a breakout of sworn and civilian appointments and the total number of appointments made.

Analysis of Appointments			
By Applications Evaluated, Commissioned and Civilian Evaluated, and Total Appointments			
	<i>2012-13</i>	<i>2013-14</i>	<i>2014-15 Projected</i>
Applications Evaluated*	952	402	400
Commissioned Appointments	4	16	16
Civilian Appointments	14	7	7
Total Appointments/ Ratio of Applications to Appointments	53 to 1	30 to 1	30 to 1

*Only those applicants passing initial screening by the Human Resources Division are referred to MPD.

*Only those applicants passing initial screening by the Human Resources Department are referred to MPD.

- It is the objective of the Mesquite Police Department to provide service to the community in an exemplary fashion. One measure of the quality of service is the number of commendations received by the department. This analysis shows the number/type of Commendations received by department personnel.

Analysis of Commendations Received by MPD			
By Type and Number of Commendations			
	<i>2012-13</i>	<i>2013-14</i>	<i>2014-15 Projected</i>
Internal Commendations*	323	273	300
External Commendations**	145	150	150
Total	468	423	450

*Internal Commendations are employee-generated.

**External Commendations are citizen-generated.

- It is the objective of the Mesquite Police Department to investigate all complaints of police officer or civilian staff misconduct. Investigations are conducted in order to maintain public confidence, promote efficiency, discipline and good public relations. There are two types of complaints: formal and summary. A formal complaint is the more serious and is investigated by the Staff Review Committee. A summary complaint is considered somewhat less serious and is investigated by the officer's/staff member's supervisor. This analysis shows the number of complaints filed by type, the significant results of the investigations and the number of complaints pending at the time of this report.

Analysis of Personnel Complaints						
By Type of Complaint, Disposition and Number						
	<i>2012-13</i>		<i>2013-14</i>		<i>2014-15 Projected</i>	
	<i>Number</i>	<i>Percentage of Total</i>	<i>Number</i>	<i>Percentage of Total</i>	<i>Number</i>	<i>Percentage of Total</i>
<i>Complaints Sustained</i>						
Formal	21	80.8%	23	82.1%	22	78.6%
Summary	0	0.0%	2	7.1%	4	14.3%
<i>Complaints Unfounded /Exonerated/Not Sustained</i>						
Formal	1	3.8%	1	3.6%	2	7.1%
Summary	0	0.0%	0	0.0%	0	0.0%
<i>Disposition Pending</i>						
Formal	4	15.4%	2	7.1%	0	0.0%
Summary	0	0.0%	0	0.0%	0	0.0%
Total	26	100.0%	28	100.0%	28	100.0%

Training

- It is the objective of the Mesquite Police Department to provide support, develop and enhance the abilities, skills, and knowledge of police department personnel. This analysis shows the number of hours of training department personnel received from various outside sources and the Mesquite Police Academy. The Mesquite Police Academy provides in-service training for all police personnel; basic police recruit orientation, field training programs, firearms training and monthly firearm qualifications.

Analysis of Hours of Training for Police Personnel						
By Type of Training, Type/Number of Personnel						
	2012-13		2013-14		2014-15 Projected	
<i>Type of Training</i>	<i>Commissioned</i>	<i>Civilian</i>	<i>Commissioned</i>	<i>Civilian</i>	<i>Commissioned</i>	<i>Civilian</i>
Mesquite Police Academy						
In-Service	1,672	200	1,252	300	1,300	350
Recruit Orientation	128	128	96	96	100	100
Field Training	2,160	4,800	5,440	3,400	5,500	3,500
Firearms Training	304	-	216	0	250	0
Monthly Firearms Qualification	840	-	840	0	840	0
Other Sources of Training	3,376	1,100	3,544	1,155	3,600	1,200
Total	8,480	6,228	11,388	4,951	11,590	5,150

Police Alarm Systems

- It is the objective of the Mesquite Police Department to accurately record and maintain information on police alarm systems required under Chapter 8, Article VII, Sec.441-490, Mesquite City Code. This ordinance requires a permit for the installation of a police alarm systems and assess a fee for more than five false alarms from the same police alarm system in a twelve-month period. At the time of this report, MPD had 7,870 current permits on file. This analysis shows the number of new permits issued, the amount of permit fees collected, the number of alarms received, the number and percentage of false alarms and the amount of false alarm fees assessed.

Analysis of Police Alarm Activity			
By Permits Issued, Alarm Permit Fees, Number of Alarms Received, Number/Percentage of False Alarms, and False Alarm Fees Assessed			
	2012-13	2013-14	2014-15 Projected
Number of New Alarm Permits Issued	1,538	1,740	1,600
New Permit Fees	\$30,760	\$34,800	\$30,000
Number of Alarms	9,758	9,766	9,000
Number of False Alarms	9,637	9,630	9,700
Percentage of False Alarms	98.76%	98.60%	98.70%
False Alarm Fees Assessed	\$63,600	\$62,050	\$63,000
Reinstatement Fees	\$2,000	\$3,000	\$2,000
Renewal Permits Issued	3,979	2,733	2,500
Renewal Permits Fee	\$79,580	\$54,660	\$75,000
Total Fees	\$175,940	\$154,510	\$170,000

Impound Vehicles and Equipment

- It is the objective of the Mesquite Police Department to process impound vehicles and other equipment in an efficient manner and to dispose of unclaimed vehicles and equipment through auctions that comply with state law. This analysis shows the number of impounds processed, the number released, the amount of impound fees assessed, Ten Day Letter processed and the number of impounds auctioned.

Analysis of Impound Activity - Vehicular and Other Equipment			
By Number of Impounds Processed, Impounds Released, Impound Fees Assessed, Ten Day Letters Processed, Impounds Auctioned and Auction Proceeds			
	<i>2012-13</i>	<i>2013-14</i>	<i>2014-15 Projected</i>
Impounds Processed	3,397	3,489	3,200
Impounds Released	2,893	3,023	3,000
Impound Fees Assessed	\$13,270	\$12,880	\$12,000
Ten Day Letters* Processed	1,705	1,580	1,500
Impounds Auctioned	476	463	450

*Ten Day Letter - State law requires a certified letter be sent to the registered owner and driver, if there was one, that the specified vehicle has been brought to the pound and that, if not claimed within ten days, the vehicle will be placed on the auction list.

Detention Services

- It is the objective of the Mesquite Police Department to maintain a professional detention facility that effectively detains individuals held for violations of the law and does so in a manner that addresses the basic needs and rights of incarcerated individuals, while ensuring the safety of MPD employees. This analysis shows the number of incarcerated persons by adult (17 and over) or juvenile (under 17), average length of incarceration and the annualized ratio of detention staff to incarcerated persons.

Analysis of Detention Services			
By Number of Persons Incarcerated, Average Length of Incarceration, and Ratio of Staff to Incarcerated Persons			
	<i>2012-13</i>	<i>2013-14</i>	<i>2014-15 Projected</i>
Incarcerated Persons			
Adults	8,093	7,338	7,000
Juveniles	897	652	650
Total	8,990	7,990	7,650
Average Length of Incarceration	22:32	22:48	22:00
Annualized Ratio of Detention Staff to Incarcerated Persons	*1 to 336	*1 to 307	*1 to 320

*This number is based on a full complement of 26 personnel (including 4 sergeants).

Records

- It is the objective of the Mesquite Police Department to maintain a records section that provides orderly and systematic storage of documents created by MPD, and is responsive to requests for documents that can be released under the Texas Open Records Act. This analysis shows the number of Offense and Offense Supplement Reports filed, the number of Arrest Reports filed by type, the number of Case Reports filed by type, the number of Accident Reports filed, the number of Solicitors Permits processed, the number of Texas Open Records Requests received and granted under the Texas Open Records Act and the number of MPD documents transferred to Optical Imaging during the fiscal year.

Analysis of Records Section Activity			
By Offense Reports, Arrest Reports, Case Reports, Accident Reports, Solicitor Permits, Texas Open Records Requests, and Optical Image Transfers			
	<i>2012-13</i>	<i>2013-14</i>	<i>2014-2015 Projected</i>
Offense Reports			
Number of Offense Reports	15,443	14,963	15,000
Number of Offense Supplements	6,448	6,191	6,200
Total	21,891	21,154	21,200
Arrest Reports			
Number of Adult Arrest Reports	8,171	7,301	7,500
Number of Juvenile Arrest Reports	918	633	700
Total	9,089	7,934	8,200
Case Reports			
Number of Adult Case Reports	4,490	4,486	4,500
Number of Juvenile Case Reports	640	568	600
Total	5,130	5,054	5,100
Accident Reports			
Number of Accident Reports	1,852	2,006	2,050
Solicitor's Permits			
Number of Solicitor's Permits Issued	30	28	30
Texas Open Records Requests			
Number of Texas Open Records Requests	2,974	3,063	3,070
Number/Percent of Requests for Records Granted Under the Texas Opens Records Act	97.4%	97.3%	98.0%
Optical Imaging Document Transfer			
Number of Documents Transferred	294,502	199,039	220,000

Community Development

Community Development assists City policy-makers in managing growth and development, stabilizing and conserving existing development and preserving the City's historic heritage. Community Development is also responsible for enforcing those codes designed to insure the health and safety of all citizens in Mesquite. Included in this department are the following:

- 1) Community Development Administration,
- 2) Building Inspection,
- 3) Repair and Demolition,
- 4) Environmental Code Inspection,
- 5) Licensing and Compliance,
- 6) Planning and Zoning and
- 7) Historic Preservation.



The City of Mesquite earned the Certificate of Achievement for Planning Excellence from the Texas Chapter of the American Planning Association (APA).

Community Development Administration

Community Development Administration's goal is to provide staff support in a timely and thorough manner to inquiries and request for services from the City Council, the Planning and Zoning Commission, the City Manager, other City departments, developers and applicants and citizens in general. Administration also provides direction, support and overall supervision of eight divisional budgets within the Community Development Department.

Building Inspection

Building Inspection is responsible for the enforcement of codes that regulate and control the design, construction, quality of materials, use and occupancy, location and maintenance of all buildings and structures within the city. Other duties include the implementation of the hotel/motel inspection program designed to inspect existing properties for code compliance.

Repair and Demolition

The repair and demolition program operates under the supervision of the Building Inspection Division. Responsibilities include rehabilitation, repair, securement and demolition of substandard structures through enforcement activities. The goal of this program is to assist citizens and the business community in their efforts to improve the appearance of the residential neighborhoods, multi-family complexes and commercial properties by pro-actively pursuing property in sub-standard conditions.

Environmental Code Inspection

Environmental Code Inspection is responsible for monitoring and insuring compliance with the City's nuisance codes which include trash, litter, dumping, junk cars, high grass and weeds, graffiti and other code violations. A primary goal of this Division is to maintain a safe, clean, disease-free environment for all Mesquite citizens.

Licensing and Compliance

The Food Inspection Division serves as the Local Health Authority responsible for the enforcement of health and sanitation codes for the City. Responsibilities include conducting regulatory inspections and an epidemiological investigation of food service establishments, child and adult care centers, public/private schools and public and semi-public swimming pools.

Planning and Zoning

The Planning and Zoning Division assists policy-makers in managing growth and development and conserving existing development through current and long-range planning services including administration of the subdivision and zoning regulations; preparation, updating and implementation of comprehensive and policy planning; preparation and analysis of related housing, land use, and demographic information; and staff support to the City Council, Planning and Zoning Commission and the Board of Adjustment regarding related items.

Historic Preservation

The Historic Preservation Division is responsible for increasing the awareness of the City's historic heritage through educational activities, development of programs and policies related to the preservation and commemoration of significant places and events and implementation of specific preservation activities.

Community Development
Financial Summary
Fund Allocations, Division Allocations, Expenditure Categories
Fiscal Years 2012-13 to 2014-15

	Actual	Adopted	Amended	Adopted
Funds	2012-13	2013-14	2013-14	2014-15
General Fund	\$2,619,446	\$2,776,816	\$2,631,876	\$2,796,794
Impact Fee Fund	200,019	225,000	225,000	350,000
Total Fund Allocations	\$2,819,465	\$3,001,816	\$2,856,876	\$3,146,794

	Actual	Adopted	Amended	Adopted
Divisions	2012-13	2013-14	2013-14	2014-15
Administration	\$262,746	\$270,085	\$270,085	\$269,763
Building Inspection	972,396	932,888	917,381	981,697
Environmental Code Inspection	653,774	761,720	625,302	736,673
Historic Preservation	64,200	68,097	68,097	68,420
Licensing and Compliance	356,703	410,716	430,272	408,061
Planning and Zoning	305,876	333,310	303,505	307,180
Repair and Demolition	3,751	0	17,234	25,000
Roadway Impact Fee Assessments	200,019	225,000	225,000	350,000
Total Division Allocations	\$2,819,465	\$3,001,816	\$2,856,876	\$3,146,794

	Actual	Adopted	Amended	Adopted
Expenditure Categories	2012-13	2013-14	2013-14	2014-15
Personal Services	\$2,344,327	\$2,405,930	\$2,345,471	\$2,393,657
Supplies	27,334	33,827	39,627	31,746
Contractual Services	331,177	433,272	337,857	468,557
Capital Outlay	30,355	4,400	9,534	0
Reimbursements	(113,747)	(100,613)	(100,613)	(97,166)
Other Financing Uses	200,019	225,000	225,000	350,000
Total Expenditures	\$2,819,465	\$3,001,816	\$2,856,876	\$3,146,794

Community Development
Authorized Staffing Levels
Fiscal Years 2012-13 to 2014-15

Staffing Levels by Fund

	Actual	Adopted	Amended	Adopted
Fund	2012-13	2013-14	2013-14	2014-15
General Fund	36.40	36.40	36.40	36.40
Total General Fund	36.40	36.40	36.40	36.40

Summary of Divisional Staffing Levels

	Actual	Adopted	Amended	Adopted
Division	2012-13	2013-14	2013-14	2014-15
Administration	2.00	2.00	2.00	2.00
Building Inspection	14.40	14.40	14.40	14.40
Environmental Code Inspection	7.00	7.00	7.00	7.00
Licensing and Compliance	7.50	7.50	7.50	7.50
Historic Preservation	1.50	1.50	1.50	1.50
Planning and Zoning	4.00	4.00	4.00	4.00
Total Community Development	36.40	36.40	36.40	36.40

Administration

	Actual	Adopted	Amended	Adopted
Full-time Position	2012-13	2013-14	2013-14	2014-15
Director of Community Development	1.00	1.00	1.00	1.00
Senior Administrative Supervisor	1.00	1.00	1.00	1.00
Total Administration	2.00	2.00	2.00	2.00

Building Inspection

	Actual	Adopted	Amended	Adopted
Full-time Position	2012-13	2013-14	2013-14	2014-15
Administrative Secretary	1.00	1.00	1.00	1.00
Building Inspection Field Supervisor	1.00	1.00	1.00	1.00
Building Inspector	2.00	2.00	2.00	2.00
Building Inspector (FTE)	0.50	0.50	0.50	0.50
Building Official	1.00	1.00	1.00	1.00
Electrical/Energy Inspector	2.00	2.00	2.00	2.00
Plans Examiner	1.00	1.00	1.00	1.00
Plumbing/Mechanical Inspector	2.00	2.00	2.00	2.00
Residential Building Inspector (FTE)	1.80	1.80	1.80	1.80
Residential Plans Reviewer	0.00	0.00	0.00	0.00
Senior Permit Technician	2.00	2.00	2.00	2.00
Senior Permit Technician (FTE)	0.10	0.10	0.10	0.10
Total Building Inspection	14.40	14.40	14.40	14.40

Environmental Code Inspection

	Actual	Adopted	Amended	Adopted
Full-time Position	2012-13	2013-14	2013-14	2014-15
Environmental Code Field Supervisor	1.00	1.00	1.00	1.00
Manager of Environmental Code	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Senior Environmental Code Inspector	3.00	3.00	3.00	3.00
Senior Environmental Code Inspector (FTE)	1.00	1.00	1.00	1.00
Total Environmental Code Inspection	7.00	7.00	7.00	7.00

Licensing and Compliance

	Actual	Adopted	Amended	Adopted
Full-time Position	2012-13	2013-14	2013-14	2014-15
Administrative Secretary	1.00	1.00	1.00	1.00
Health Specialist II	4.00	4.00	4.00	4.00
Manager of Health	1.00	1.00	1.00	1.00
Senior Health Specialist	1.00	1.00	1.00	1.00
Vector Control Technician (FTE)	0.50	0.50	0.50	0.50
Total Licencing and Compliance	7.50	7.50	7.50	7.50

Historic Preservation

	Actual	Adopted	Amended	Adopted
Full-time Position	2012-13	2013-14	2013-14	2014-15
Florence Ranch Park Coordinator (FTE)	0.50	0.50	0.50	0.50
Manager of Historic Preservation	1.00	1.00	1.00	1.00
Total Historic Preservation	1.50	1.50	1.50	1.50

Planning and Zoning

	Actual	Adopted	Amended	Adopted
Full-time Position	2012-13	2013-14	2013-14	2014-15
Manager of Planning and Zoning	1.00	1.00	1.00	1.00
Planner	1.00	1.00	2.00	2.00
Senior Administrative Secretary	1.00	1.00	1.00	1.00
Senior Planner	1.00	1.00	0.00	0.00
Total Planning and Zoning	4.00	4.00	4.00	4.00

Departmental Job Classifications

Job Classification	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
Administrative Secretary	2.00	2.00	2.00	2.00
Building Inspection Field Supervisor	1.00	1.00	1.00	1.00
Building Inspector	2.00	2.00	2.00	2.00
Building Inspector (FTE)	0.50	0.50	0.50	0.50
Building Official	1.00	1.00	1.00	1.00
Director of Community Development	1.00	1.00	1.00	1.00
Electrical/Energy Inspector	2.00	2.00	2.00	2.00
Environmental Code Field Supervisor	1.00	1.00	1.00	1.00
Florence Ranch Park Coordinator (FTE)	0.50	0.50	0.50	0.50
Health Specialist II	4.00	4.00	4.00	4.00
Manager of Environmental Code	1.00	1.00	1.00	1.00
Manager of Health	1.00	1.00	1.00	1.00
Manager of Historic Preservation	1.00	1.00	1.00	1.00
Manager of Planning and Zoning	1.00	1.00	1.00	1.00
Planner	1.00	1.00	2.00	2.00
Plans Examiner	1.00	1.00	1.00	1.00
Plumbing/Mechanical Inspector	2.00	2.00	2.00	2.00
Residential Building Inspector (FTE)	1.80	1.80	1.80	1.80
Residential Plans Reviewer	0.00	0.00	0.00	0.00
Secretary	1.00	1.00	1.00	1.00
Senior Administrative Secretary	1.00	1.00	1.00	1.00
Senior Administrative Supervisor	1.00	1.00	1.00	1.00
Senior Environmental Code Inspector	3.00	3.00	3.00	3.00
Senior Environmental Code Inspector (FTE)	1.00	1.00	1.00	1.00
Senior Health Specialist	1.00	1.00	1.00	1.00
Senior Permit Technician	2.00	2.00	2.00	2.00
Senior Permit Technician (FTE)	0.10	0.10	0.10	0.10
Senior Planner	1.00	1.00	0.00	0.00
Vector Control Technician	0.50	0.50	0.50	0.50
Total Department of Community Development	36.40	36.40	36.40	36.40

Community Development Objectives and Performance Measures

Administration

- It is the role of Community Development Administration to align the major activities of the Department with the Community Goals & Objectives established each year by the City Council. In Fiscal Year 2014-15, various activities of the Department will advance the following overall city goals and objectives:

Council Goal	Objectives for Change	Division / Sub-division				
		Building Inspections	Environmental Code	Licensing & Compliance	Planning	Historic Preservation
Quality Development	Promote a TND in the Kaufman I-20 area					
	Encourage a variety of aspirational housing options					
	Support sustainable new projects					
	Encourage completion of all gateways					
	Expand neighborhood revitalization					
	Identify major new redevelopment projects					
Reliable Infrastructure	Improve water & sewer infrastructure in newly annexed areas					
	Implement target neighborhood plan projects					
	Implement a Complete Streets policy					
	Consider new funding sources for infrastructure					
Positive Image	Upgrade Scenic City certification to gold					
	Enhance code enforcement					
	Educate development community on development standards					
Expanded Parks	Expand trail system					
	Feasibility study for pocket parks					
Digital Government	Increase online services					
	Implement electronic records management system					

Building Inspection

- The Building Inspection Division oversees the standards for construction and life safety in all residential and commercial buildings. The Division works closely with the Community Development Planning Division and other departments on nearly every project of note that takes place in the city. It also coordinates with the Building Standards Board on matters pertaining to condemnation and the clearance of blight conditions.

Outputs: Building Inspection Services						
By Type of Plan, Number of Plans Reviewed, Review Time						
And Inspections Requested/Percentage Inspected Within 24 Business Hours						
Type of Plan	2012-13		2013-14		2014-15	
	Number of Plans	Avg. Review Time per Plan	Number of Plans	Avg. Review Time per Plan	Number of Plans	Avg. Review Time per Plan
Residential	1,273	1-2 Days	1,414	1-2 Days	1,400	1-2 Days
Commercial	759	1-2 Weeks	646	1-2 Weeks	850	1-2 Weeks
Total	2,032		2,060		2,250	
Inspections						
Inspections Requested	43,889		47,793		48,000	
% Made Within 24 Business Hours	100%		100%		100%	

- New residential construction will continue to lag behind historical trends due to tightening of the credit markets. Commercial activity has seen a slight upswing. Demolitions are expected to remain steady as a result of the intense efforts of the Addressing Mesquite Program to eliminate substandard housing.
- The Division has a leading role in maintaining a favorable, well-respected environment for construction and

Outputs: Building Permits Issued								
By Type, Number, Value and Average Issuance Time								
Type of Permit	2012-13			2013-14			2014-15	
	New Construction	Remodel/Addition	Demolition	New Construction	Remodel/Addition	Demolition	New Construction	Remodel/Addition
Residential	19	1,253	3	38	1,376	1	80	1,400
Commercial	12	135	4	17	149	4	17	200
Total	31	1,388	7	55	1,525	5	97	1,600
Value of Permit (000)								
Residential	\$84,023	\$4,535		\$83,328	\$7,873		\$92,000	\$5,400
Commercial	\$881,784	\$93,507		\$692,333	\$166,624		\$750,000	\$150,000

development within the city. To that end, the permit technicians and inspectors seek to build strong working relationships with the construction industry through efficient permit issuance, timely plan review and consistent on-site inspection. In Fiscal Year 2013-14, the Division will strive to achieve the following Division objectives that also advance one or more of the city's overall priorities:

City Council Goal		Activities & Performance Measures		
Division Objective		2014-15		➔
<i>Positive Image</i>				
Educate the development community on development standards	Improve the ease of scheduling an on-line inspection	3.989 ^{SR}	4.100 ^{SR}	
	Improve the ease of accessing inspection results on-line	3.938 ^{SR}	3.975 ^{SR}	
	Train inspectors in the ICC Codes to achieve greater consistency	4.095 ^{SR}	4.100 ^{SR}	
<i>Digital Government</i>				
Increase online services	Select vendor for Community Development software project			*
* Completion of activity				

Environmental Code

- The Environmental Code Division helps protect the community's quality of life through property maintenance codes and the elimination of common public nuisances. The staff of certified inspectors enforces more than 30 different ordinances that impact private and public property. The results of their work create lasting impressions of how citizens, businesses and visitors view the City of Mesquite. Performed effectively, environmental code enforcement strengthens residential property values, positively influences economic development decisions, and supports other efforts of the Community Development Department to revitalize neighborhoods.

Outputs: Environmental Code Violations												
By Source of Complaint, Type of Violation and How Resolved												
	2012-13				2013-14				2014-15			
	Weeds & Grass	Trash & Junk	Parking	Inoperable Vehicles	Weeds & Grass	Trash & Junk	Parking	Inoperable Vehicles	Weeds & Grass	Trash & Junk	Parking	
Complaint Source												
Citizen												
Telephone & Walk-ins	2,500	1,205	299	346	1,240	827	581	202	1,300	1,000	500	
Internet	947	489	93	140	681	432	144	145	700	500	150	
Inspector	8,753	3,921	639	873	5,525	3,659	725	933	6,000	4,000	750	
Total	12,200	5,615	1,031	1,359	7,446	4,918	1,450	1,280	8,000	5,500	1,400	
Resolved by Abatement (Contractual)												
No.	8,684	3,860	629	821	6,615	4,437	911	1,075	6,400	4,950	980	
Percentage	71%	69%	61%	60%	89%	90%	63%	84%	80%	90%	70%	
Stage of Resolution	I	II	III	IV	I	II	III	IV	I	II	III	
All violations	74.0%	25.0%	1.0%	1.0%	68.0%	17.0%	8.0%	7.0%	75.0%	20.0%	4.0%	
	I = First Notice			II = Abatement			III = Citation			IV = Municipal Court		

- In Fiscal Year 2014-15, the Division will focus on the following objectives that measure the effectiveness of enforcement and customer satisfaction:

City Council Goal		Activities & Performance Measures		
Division Objective			2014-15	➔
Positive Image				
Enhance code enforcement		Increase Stage I compliance	75.0%	80.0%
* Completion of activity				

Licensing and Compliance

- The Licensing and Compliance Division is responsible for safeguarding the public health through the enforcement of State rules for food establishments, vector control and the Mesquite Smoking Ordinance. The Division also works closely with local, state and federal agencies in emergency management, particularly bio-terrorism.

By Establishment Classification, Number of Permits Issued, Number of Inspections Conducted (With Significant Findings) Number of Follow-Up Inspections and Average Inspection Score												
Activity	2012-13				2013-14				2014-15			
	Class I	Class II	Class III	Class IV-VII	Class I	Class II	Class III	Class IV-VII	Class I	Class II	Class III	Class IV-VII
Permits Issued	277	64	95	55	282	63	90	78	277	61	93	61
Inspections Conducted	1,066	203	269	268	1,008	61	88	254	1,055	168	226	272
Significant Findings												
Critical Violations*	1,092	47	21	81	950	24	8	94	1,775	146	69	206
Non-Critical Violations	1,896	213	163	289	1,978	112	65	166	1,782	155	116	218
Follow-Up Inspections	478	203	113	73	459	61	29	75	467	169	80	80
Average Inspection Score (Out of a Possible 100)	90	96	98	95	90	93	97	95	90	95	98	96

* Critical Violations - a violation of code that requires immediate attention by the food establishment. For example, failure to heat a hot food to the minimum temperature required by code is a critical violation.

- Timely inspections of restaurants can have a positive effect upon compliance with food sanitation requirements. In Fiscal Year 2014-15, the Licensing and Compliance Division intends to achieve the following Division objectives:

City Council Goal		Activities & Performance Measures		
Division Objective		2014-15		➔
Positive Image				
Enhance code enforcement	Inspect all facilities quarterly	100%	100%	
	Raise Class I inspection scores	91%	92%	

Planning

- The Planning Division provides the City Council and the Planning & Zoning Commission with technical assistance and advice on current and comprehensive planning issues that impact the future growth and development of the city. The Division is the starting point for permit applicants on all new construction. Staff reviews the applications for conformance with the Zoning Ordinance, Subdivision Ordinance, the Mesquite Comprehensive Plan and the Community Appearance Manual. Staff also coordinates interdepartmental review of development applications. Current planning and platting activities include processing zone changes, conditional use permits, requests for variances or special exceptions, plats, and site plans.

Outputs: Current Planning/Platting Activities																				
By Number/Type/Disposition of Cases Submitted to P&Z Commission and City Council																				
Type of Case	2012-13					2013-14					2014-15									
	Planning & Zoning					City Council		Planning & Zoning					City Council		Planning & Zoning					
	Approved (Final Action)	Approved (Sent to Council)	Withdrawn	Denied/No Appeal	Appealed to City Council	Approved	Denied	Approved (Final Action)	Approved (Sent to Council)	Withdrawn	Denied/No Appeal	Appealed to City Council	Approved	Denied	Approved (Final Action)	Approved (Sent to Council)	Withdrawn	Denied/No Appeal	Appealed to City Council	
Zoning	0	12	1	0	1	12	1	0	7	0	1	1	6	1	0	10				
Text Amendments	0	6	0	0	0	6	0	0	3	0	0	0	3	0	0	5				
Plats	6	0	0	0	0	0	0	5	0	0	0	0	0	0	6	0				
Subdivision / Traffic Variances	4	0	0	0	0	0	0	6	0	0	0	0	0	0	4	0				


(Unable to actions to by P&Z Co

- In Fiscal Year 2014-15 the Planning Division will provide comprehensive planning services to achieve the following Division objectives that also advance one or more of the city's overall priorities:

City Council Goal		Activities & Performance Measures		
Division Objective			2014-15	➔
Quality Development				
	Support sustainable new projects	Develop transition plans for retrofitting of private properties in the upper Gus Thomasson district	2	2
		Issue permits for catalyst projects within form-based districts	2	1
		Adopt Water Smart Landscape Ordinance	*	
Reliable Infrastructure				
	Implement target neighborhood infrastructure projects	Begin lane reconstruction on Thomasson Square project	*	Project completion
	Consider new funding sources for infrastructure	Update Roadway Impact Fee program; Water & Sewer	*	
Positive Image				
	Educate the development community on development standards	Adopt new Fence Ordinance	*	
		Complete Version 2.0 of the Community Appearance Manual	*	

* Completion of activity

- Historic Preservation is a part of the Planning Division and provides administrative and policy guidance to both the City and to the non-profit, Historic Mesquite, Inc. In addition to management of the City's two historic parks, Historic Preservation works with Planning on neighborhood stabilization activities and opportunities.

<i>City Council Goal</i>		<i>Activities & Performance Measures</i>		
	Division Objective		<i>2014-15</i>	
<i>Quality Development</i>				
	Expand neighborhood revitalization	Revise the Historic Preservation ordinance	*	
		Draft a conservation district for possible adoption	*	
		Apply for Certified Local Government status	*	
* Completion of activity				

Housing and Community Services

The Housing and Community Services Department provides services related to community development, housing, health, human services and transportation. The services include: 1) Administration, 2) Animal Services, 3) Health Clinic, 4) MTED, and 5) Volunteer Services.



Animal Services Superintendent, Donald White, presents Shelter Coordinator, Anne Simmons, with a letter of commendation for her work rescuing abused pets.

Administration

Administration provides direction, supervision and support for the efficient administration and effective delivery of services.

Administration goals are: 1) Improve the quality of service delivery, 2) Demonstrate good fiscal stewardship 3) Provide a positive work environment which encourages teamwork, initiative and productivity and 4) Maintain effective community partnerships and intergovernmental relationships.

Animal Services

Animal Services is responsible for the control and eradication of diseases within the community, which are spread by animal and insect populations. There is also a major emphasis within this program to provide public education programs on animal/vector health-related issues and to promote animal adoption programs. This Division also enforces City ordinances and State laws governing animals.

Health Clinic

The Mesquite Health Clinic promotes public health and quality of life by providing immunizations for children to aid in the prevention of childhood diseases. The Clinic also provides immunizations for adults to aid in the prevention of influenza and pneumococcal disease during the flu season.

Volunteer Services

The Volunteer Services program encourages community involvement and participation in local government by providing opportunities for individuals to augment City staff and services within various departments. Volunteer Services recruits volunteers and matches volunteer skills with the needs of a department and tracks volunteer progress and contributions. Volunteer Services also works closely with Keep Mesquite Beautiful, Inc. to implement and maintain litter reduction and educational programs in the community.

Mesquite Transportation for the Elderly and Disabled (MTED)

MTED is a demand response transportation system that provides limited transportation service to meet the mobility and access needs of senior and disabled residents of Mesquite. Current service includes transportation to and from medical appointments, medical treatments, and rehabilitation facilities located in Mesquite, Balch Springs, Dallas, Garland, Seagoville and Sunnyvale; transportation to and from work and school within Mesquite; transportation between municipal senior centers; and incidental transportation for senior activities sponsored by the Mesquite Parks & Recreation Department.

Housing and Community Services
 Financial Summary
 Fund Allocations, Division Allocations, Expenditure Categories
 Fiscal Years 2012-13 to 2014-15

Fund	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
General Fund	\$1,779,708	\$1,886,366	\$2,107,343	\$1,711,114
Total Fund Allocations	\$1,779,708	\$1,886,366	\$2,107,343	\$1,711,114

Divisions	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
Administration	\$179,916	\$179,675	\$181,984	\$181,015
Animal Services	781,962	722,839	760,927	751,959
MTED/Star Transit	668,012	847,610	1,057,610	637,425
Public Health Clinic	98,167	91,639	62,219	95,785
Volunteer Services	51,651	44,603	44,603	44,930
Total Division Allocations	\$1,779,708	\$1,886,366	\$2,107,343	\$1,711,114

Expenditure Categories	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
Personal Services	\$1,229,556	\$1,175,000	\$1,197,551	\$1,201,624
Supplies	55,494	70,231	52,881	67,436
Contractual Services	462,418	442,135	451,131	466,770
Capital Outlay	52,179	210,000	424,780	0
Reimbursements	(19,939)	(11,000)	(19,000)	(24,716)
Total Expenditures	\$1,779,708	\$1,886,366	\$2,107,343	\$1,711,114

Housing and Community Services
Authorized Staffing Levels
Fiscal Years 2012-13 to 2014-15

Staffing Levels by Fund

	Actual	Adopted	Amended	Adopted
Fund	2012-13	2013-14	2013-14	2014-15
General Fund	<u>26.85</u>	<u>26.85</u>	<u>27.35</u>	<u>27.35</u>
Total All Funds	26.85	26.85	27.35	27.35

Summary of Divisional Staffing Levels

	Actual	Adopted	Amended	Adopted
Division	2012-13	2013-14	2013-14	2014-15
Administration	2.00	2.00	2.50	2.50
Animal Services	10.00	10.00	10.00	10.00
Health Clinic	1.35	1.35	1.35	1.35
MTED	12.50	12.50	12.50	12.50
Volunteer Services	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Total Housing and Community Services	26.85	26.85	27.35	27.35

Administration

	Actual	Adopted	Amended	Adopted
Full-time Position	2012-13	2013-14	2013-14	2014-15
Director of Housing and Community Services	1.00	1.00	1.00	1.00
Grant Coordinator (FTE)	0.00	0.00	0.50	0.50
Executive Secretary	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Total Community Services Administration	2.00	2.00	2.50	2.50

Animal Services

	Actual	Adopted	Amended	Adopted
Full-time Position	2012-13	2013-14	2013-14	2014-15
Animal Control Officer	5.00	5.00	5.00	5.00
Animal Shelter Attendant	3.00	3.00	3.00	3.00
Animal Shelter and Rescue Coordinator	1.00	1.00	1.00	1.00
Animal Services Superintendent	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Total Animal Services	10.00	10.00	10.00	10.00

Health Clinic

	Actual	Adopted	Amended	Adopted
Full-time Position	2012-13	2013-14	2013-14	2014-15
Health Clinic Clerk	0.60	0.60	0.60	0.60
Nurse (FTE)	0.75	0.75	0.75	0.75
Total Health Clinic	1.35	1.35	1.35	1.35

Volunteer Services

	Actual	Adopted	Amended	Adopted
Full-time Position	2012-13	2013-14	2013-14	2014-15
Volunteer Coordinator	1.00	1.00	1.00	1.00
Total Volunteer Services	1.00	1.00	1.00	1.00

Mesquite Transportation for Elderly and Disabled (MTED)

	Actual	Adopted	Amended	Adopted
Full-time Position	2012-13	2013-14	2013-14	2014-15
MTED Driver	5.00	5.00	5.00	5.00
MTED Driver (FTE)	5.00	5.00	5.00	5.00
Transit Dispatcher	1.00	1.00	1.00	1.00
Transportation Coordinator	1.00	1.00	1.00	1.00
Administrative Clerk	0.50	0.50	0.50	0.50
Total MTED	12.50	12.50	12.50	12.50

Departmental Job Classifications

	Actual	Adopted	Amended	Adopted
Job Classification	2012-13	2013-14	2013-14	2014-15
Administrative Clerk	0.50	0.50	0.50	0.50
Animal Control Officer	5.00	5.00	5.00	5.00
Animal Services Superintendent	1.00	1.00	1.00	1.00
Animal Shelter Attendant	3.00	3.00	3.00	3.00
Animal Shelter and Rescue Coordinator	1.00	1.00	1.00	1.00
Director of Housing and Community Services	1.00	1.00	1.00	1.00
Executive Secretary	1.00	1.00	1.00	1.00
Grant Coordinator (FTE)	0.00	0.00	0.50	0.50
Health Clinic Clerk	0.60	0.60	0.60	0.60
MTED Driver	5.00	5.00	5.00	5.00
MTED Driver (FTE)	5.00	5.00	5.00	5.00
Nurse (FTE)	0.75	0.75	0.75	0.75
Transit Dispatcher	1.00	1.00	1.00	1.00
Transportation Coordinator	1.00	1.00	1.00	1.00
Volunteer Coordinator	1.00	1.00	1.00	1.00
Total Housing and Community Services	26.85	26.85	27.35	27.35

Housing and Community Services

Objectives and Performance Measures

Health Clinic

The Mesquite Health Clinic promotes public health and quality of life by providing immunizations for children to aid in the prevention of childhood diseases. The Clinic also provides immunizations for adults to aid in the prevention of influenza and pneumococcal disease.

- It is the objective of the Health Clinic to screen all clients for immunization coverage, provide up-to-date immunizations for 90 percent of clients and ensure all clients complete the primary immunization series for children who are age two. The following analysis shows immunization rates as measured by the Comprehensive Clinic Assessment Software Application (CoCasa) developed by the Centers for Disease Control and Prevention (CDC).

* Data provided by the Texas Department of State Health Services.

Analysis of Immunization Rates			
<i>Efficiency Measure</i>	<i>2012-13</i>	<i>2013-14</i>	<i>2014-15 Projected</i>
Percent of Children Receiving Primary Immunization Series by Age Two	45%	57%	80%
Statewide Percent of Children Receiving Primary Immunization Series by Age Two*	80%	80%	73%

Volunteer Services

The Volunteer Services program encourages community involvement and participation in local government by providing opportunities for individuals to augment City staff and services within various departments. Volunteer Services recruits volunteers and matches volunteer skills with the needs of a department and tracks volunteer progress and contributions. Independent Sector's (http://independentsector.org/volunteer_time) annual report assigns a value of \$23.40/hour for volunteers in Texas.

- It is the objective of Volunteer Services to meet the volunteer needs of City departments and to support the management of these volunteers. The following analysis shows the performance measures of the Volunteer Services program.

Analysis of Volunteer Services			
<i>Performance Measure</i>	<i>2012-2013</i>	<i>2013-2014</i>	<i>2014-2015 Projected</i>
Number of Active Volunteers	527	545	575
Number of Volunteer Hours	59,564	65,733	72,603
Value of Volunteer Hours	\$1,344,359	\$1,538,152	\$1,691,967
Hours per Volunteer	113	120	126
Value per Volunteer	\$2,551	\$2,822	\$2,942

*Significant database cleanup in 2013 eliminated duplication in volunteers working in multiple departments which accounts for the larger number of hours per volunteer but fewer volunteers.

- Volunteer Services also works to support annual City events in need of casual or one-time volunteers. These so-called special event volunteers provide service that would otherwise be covered by paid employees.

<i>Performance Measure</i>	<i>2012-2013</i>	<i>2013-2014</i>	<i>2014-2015 Projected</i>
Number of Active Volunteers	2,065	1,972	2,150
Number of Volunteer Hours	10,306	9,708	10,000
Value of Volunteer Hours	\$262,606	\$227,167	\$234,000
Hours per Volunteer	4.9	4.9	4.6
Value per Volunteer	\$111	\$115	\$115

Animal Services

- The Mesquite Animal Services Division protects the residents of Mesquite from zoonotic diseases, educates residents about the humane treatment of animals, and enforces laws to protect animals. The division's objectives are to reduce the threat of zoonotic diseases in Mesquite, facilitate adoptions for eligible animals, and enhance Animals Services' interactions with residents through community outreach.

Outputs: Animals Adopted & Rescued									
By Type/Number Returned to Owner, Adopted, Released to Rescue Organizations									
	<i>2012-13</i>			<i>2013-14</i>			<i>2014-15 Projected</i>		
	<i>Dog</i>	<i>Cat</i>	<i>Other</i>	<i>Dog</i>	<i>Cat</i>	<i>Other</i>	<i>Dog</i>	<i>Cat</i>	<i>Other</i>
Number Returned to Owner	681	22	0	787	45	0	735	45	0
Number Adopted	882	186	23	885	290	24	903	305	25
Number Released to Animal Rescue Organizations	505	193	21	1165	810	20	1188	826	22
Total	2,068	401	44	2,837	1,145	44	2,826	1,176	47

Outputs: Animal Control Activity									
By Type/Number of Animals Impounded, Quarantined and Euthanized, Bite Cases Investigated and Number/Type of Citations Issued									
	<i>2012-13</i>			<i>2013-14</i>			<i>2014-15 Projected</i>		
	<i>Dog</i>	<i>Cat</i>	<i>Other</i>	<i>Dog</i>	<i>Cat</i>	<i>Other</i>	<i>Dog</i>	<i>Cat</i>	<i>Other</i>
Impounded	3,945	2,257	194	4,183	2,197	146	4,062	2,377	109
Quarantined	115	12	0	102	20	0	120	12	0
Bite Investigations									
Number of Investigations	114	11	0	190	34	3	267	24	5
Number Rabies Test Administered	14	5	6	6	5	3	10	6	5
Citations Issued									
Vaccination Violation	223	1	0	121	0	0	192	0	0
Animal At-Large	218	7	0	140	0	0	188	3	0
Other	244	0	0	189	0	0	173	0	0

Housing and Community Services

Grant Services

Grant Services accounts for funding from the federal government pertaining to the Housing and Urban Development Community Development Block Grant program and the Section 8 Housing Choice Voucher program.

Housing Choice Voucher Program

The Housing Office administers the Housing Choice Voucher program. This program is 100% federally funded by HUD for subsidizing rental payments for eligible low-income families. Through this subsidy, participating families are able to move to decent, safe and sanitary housing.



More than 900 volunteers participate in the City's Annual Addressing Mesquite Day community service project. To date over 600 houses have been renovated under the program.

CDBG Administration

Community Development Block Grant (CDBG) Administration involves the general management, planning, and monitoring of the CDBG program. Responsibilities include program budgets, consolidated plans, liaison and reporting to HUD, compliance with regulations, citizen participation, assistance to other departments utilizing funds, assistance to eligible recipients and project monitoring and management.

Housing Rehabilitation

The Housing Office administers the Forgivable Loan and Minor Home Repair Grant programs through the City's CDBG program. The grants and loans are direct benefits to qualified homeowners by bringing each affected dwelling into compliance with HUD's Housing Quality Standards and the City's minimum codes for existing housing.

Comprehensive Planning

The Comprehensive Planning function assists policy-makers in managing growth and development and stabilizing and conserving existing development through planning services including preparation, updating and implementation of comprehensive plans, functional plans and neighborhood plans.

Code Enforcement

The function of the Code Enforcement program is to provide close interaction between the code inspectors and residents to educate and prevent neighborhood decline in areas eligible for CDBG assistance. Through education, Code Enforcement strives for willing compliance and encourages citizen participation. The residents' participation is essential to help monitor and eliminate nuisances with their neighborhood and to gain a cleaner environment.

Housing and Community Services Grant Services
 Financial Summary
 Fund Allocations, Program and Activity Allocations, Expenditure Categories
 Fiscal Years 2012-13 to 2014-15

Funds	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
Community Development Block Grant Program Fund	\$1,019,167	\$976,516	\$976,516	\$911,721
Housing Choice Voucher Program Fund	11,872,209	11,727,325	11,561,018	11,580,641
Total Fund Allocations	\$12,891,376	\$12,703,841	\$12,537,534	\$12,492,362

Programs	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
Administration	\$77,640	\$81,980	\$81,980	\$79,294
Comprehensive Planning	71,186	101,753	101,753	103,046
Housing Rehabilitation	61,273	250,162	250,162	202,213
Code Enforcement	183,814	168,191	168,191	195,094
Problem Oriented Policing	96,719	96,719	96,719	96,719
Neighborhood Development Program	171,052	158,862	158,862	166,355
New Beginnings Center	20,000	15,000	15,000	12,000
Mission East Dallas County Health Ministries	2,500	5,000	5,000	9,000
Mesquite Social Services	2,500	8,000	8,000	9,000
Neighborhood Economic Development	0	30,000	30,000	30,000
Sharing Life Outreach	2,500	8,000	8,000	9,000
Neighborhood Stabilization Program	329,983	52,849	52,849	0
Housing Choice Voucher Program	11,872,209	11,727,325	11,561,018	11,580,641
Total Program Allocations	\$12,891,376	\$12,703,841	\$12,537,534	\$12,492,362

Expenditure Categories	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
Personal Services	\$1,433,387	\$1,350,783	\$1,343,733	\$1,321,487
Supplies	10,264	11,917	13,017	15,716
Contractual Services	11,448,837	11,248,495	11,088,588	11,132,938
Capital Outlay	19,762	43,479	43,029	0
Reimbursements	(170,874)	(100,833)	(100,833)	(127,779)
Other Financing Uses	150,000	150,000	150,000	150,000
Total Expenditures	\$12,891,376	\$12,703,841	\$12,537,534	\$12,492,362

Housing and Community Services
Grant Services
Authorized Staffing Levels
Fiscal Years 2012-13 to 2014-15

Staffing Levels by Fund

Fund	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Community Development Block Grant Fund	9.10	9.10	9.10	9.10
Housing Choice Voucher Fund	11.50	11.50	11.50	11.50
Total All Funds	20.60	20.60	20.60	20.60

Summary of Divisional Staffing Levels

Division	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
CDBG Administration	1.00	1.00	1.00	1.00
CDBG Code Enforcement	3.00	3.00	3.00	3.00
CDBG Comprehensive Planning	1.00	1.00	1.00	1.00
CDBG Housing Rehabilitation	1.50	1.50	1.50	1.50
CDBG Neighborhood Development	2.60	2.60	2.60	2.60
Housing Choice Voucher	11.50	11.50	11.50	11.50
Total Grant Services	20.60	20.60	20.60	20.60

Housing Choice Voucher Program

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Housing Inspector	2.00	2.00	2.00	2.00
Housing Intake Clerk	1.00	1.00	1.00	1.00
Housing Occupancy Supervisor	1.00	1.00	1.00	1.00
Housing Occupancy Technician	3.00	3.00	3.00	3.00
Housing Records Specialist	1.00	1.00	1.00	1.00
Housing Specialist	1.00	1.00	1.00	1.00
Manager of Housing	1.00	1.00	1.00	1.00
Office Coordinator	1.00	1.00	1.00	1.00
Real Estate Services Supervisor (FTE)	0.50	0.50	0.50	0.50
Total Housing Choice Voucher	11.50	11.50	11.50	11.50

CDBG Administration

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
CDBG Coordinator	1.00	1.00	1.00	1.00
Total CDBG Administration	1.00	1.00	1.00	1.00

CDBG Housing Rehabilitation

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Grant Coordinator	1.00	1.00	1.00	1.00
Real Estate Services Supervisor (FTE)	<u>0.50</u>	<u>0.50</u>	<u>0.50</u>	<u>0.50</u>
Total Housing Rehabilitation	1.50	1.50	1.50	1.50

CDBG Comprehensive Planning

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Principal Planner	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Total CDBG Comprehensive Planning	1.00	1.00	1.00	1.00

CDBG Code Enforcement

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Senior Environmental Code Inspector	2.00	2.00	2.00	2.00
Senior Environmental Code Inspector (FTE)	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Total CDBG Code Enforcement	3.00	3.00	3.00	3.00

CDBG Neighborhood Development

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Building Inspector (FTE)	0.50	0.50	0.50	0.50
Residential Building Inspector (FTE)	1.20	1.20	1.20	1.20
Senior Permit Technician (FTE)	<u>0.90</u>	<u>0.90</u>	<u>0.90</u>	<u>0.90</u>
Total CDBG Neighborhood Development	2.60	2.60	2.60	2.60

Departmental Job Classifications

Job Classification	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Building Inspector (FTE)	0.50	0.50	0.50	0.50
CDBG Coordinator	1.00	1.00	1.00	1.00
Grant Coordinator	1.00	1.00	1.00	1.00
Housing Inspector	2.00	2.00	2.00	2.00
Housing Intake Clerk	1.00	1.00	1.00	1.00
Housing Occupancy Supervisor	1.00	1.00	1.00	1.00
Housing Occupancy Technician	3.00	3.00	3.00	3.00
Housing Records Specialist	1.00	1.00	1.00	1.00
Housing Specialist	1.00	1.00	1.00	1.00
Manager of Housing	1.00	1.00	1.00	1.00
Office Coordinator	1.00	1.00	1.00	1.00
Principal Planner	1.00	1.00	1.00	1.00
Real Estate Services Supervisor	1.00	1.00	1.00	1.00
Residential Building Inspector (FTE)	1.20	1.20	1.20	1.20
Senior Environmental Code Inspector	2.00	2.00	2.00	2.00
Senior Environmental Code Inspector (FTE)	1.00	1.00	1.00	1.00
Senior Permit Technician	<u>0.90</u>	<u>0.90</u>	<u>0.90</u>	<u>0.90</u>
Total Grant Services	20.60	20.60	20.60	20.60

Housing and Community Services

Grant Services

Objectives and Performance Measurements

Community Development Block Grant

- It is the objective of the Community Development Block Grant (CDBG) Division to provide home rehabilitation assistance for low-income homeowners in bringing their home into compliance with U S Department of Housing & Urban Development (HUD) and City standards. The rehabilitation program is funded with CDBG monies from HUD. This analysis shows the number of applicants processed and approved/not approved under the program’s provisions. Numbers for “not approved” include homeowners withdrawing their applications.

	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15 Projected</u>
Applications			
Received	10	33	35
FY Goal	17	25	25
% of FY Goal	59%	132%	100%

Housing

It is the objective of the Housing Division to have a HIGH PERFORMER program designation by the U.S. Department of Housing & Urban Development (HUD). The HIGH PERFORMER designation is based on the Section 8 Management Assessment Program (SEMAP) which measures 14 indicators to determine program compliance. The indicators measured are a combination of self-certification (8 indicators) and electronic data collection by HUD (6 indicators). SEMAP is submitted electronically 60 days after fiscal year end (November 30) and HUD conducts a confirmatory review to approve the submission. HUD can give the division a rating of High, Standard, or Troubled.

- Maintain a 98% or more Public & Indian Housing Information Center (PIC) Reporting Rate**

The Housing Division must report at least 98% of the family records to HUD by transmitting HUD Forms 50058 through PIC. If the Housing Division has less than a 98% reporting rate, the Housing Division cannot receive the full number of points in the SEMAP Indicators, resulting in a Standard or Troubled Designation.

The reporting rate also indicates that annual reexaminations are being conducted in a timely manner, since PIC does not recognize any annual reexamination records that are over 15 months. The PIC reporting rate also captures new admissions, terminations (in good or bad standing), and maintains your family record inventory. PIC is monitored on a monthly basis and directly impacts the Voucher Management System (VMS) and budget authority future allocations since any discrepancies between what is reported in VMS and what is captured in PIC have to be reconciled. The PIC system also identifies discrepancies in rent calculations, income under reporting by participants, debts owed by participants that may disqualify them from future assistance, duplicate subsidy reports, and social security number discrepancies.

- Utilize 98% or more of Housing Choice Vouchers (HCV) or Housing Assistance Payment (HAP) Budget Authority**

The Housing Division must lease up at least 95% of the baseline units or expend at least 95% of the Budget Authority on an annual basis (whichever is higher). If the Housing Division lease up is less than 95%, the

Housing and Community Services

Grant Services

Objectives and Performance Measurements

SEMAP score would be 0. The Housing Division goal is set at 98% lease up in order to receive the maximum number of points on SEMAP.

- **Insuring 100% of units meet Housing Quality Standards (HQS) guidelines**

Each unit under contract with the Housing Division must meet HQS standards. All new units that are being leased must pass the HQS inspection before the execution of the HAP contract. This indicator is tracked by PIC. All units must have at least one annual HQS inspection. This indicator is also tracked by PIC. All failed units must pass, be abated, or the HAP contract terminated if the unit does not pass within the required time frame (no more than 60 days under abatement).

- **Increase Family Self Sufficiency Program (FSS) participation to a minimum of 25 participants**

The Family Self Sufficiency program is a voluntary program that promotes independence from welfare while the participant is meeting educational, employment and financial goals. HUD encourages the FSS program by providing grant opportunities to agencies by providing grant monies for FSS coordinators. In order to apply for an FSS coordinator grant, the Housing Division must have a minimum of 25 participants for a full time position or 15 participants for a part time position.

Performance Measures			
	<u>2012-2013</u>	<u>2013-2014</u>	<u>2014-2015 Projected</u>
High Performer Designation			
Confirmed Designation	HIGH	HIGH	<i>HIGH</i>
Maintain a 98% or more PIC Reporting Rate			
Average PIC Reporting Rate	99.7 %	100 %	<i>100%</i>
Utilize 98% or more of HCV Vouchers or HAP Budget Authority			
Lease up of Baseline Units	93.51%	99.07% HCV Vouchers 106.2% Budget Authority	<i>98%</i>
Increase FSS participation to a minimum of 25 participants			
# of participants	6	6	<i>25</i>
Insuring 100% of units meet HQS guidelines in a timely manner			
Pre-Contract HQS Inspections before beginning date of lease	100%	100%	<i>100%</i>
Percent of Late Annual Inspections	0%	0%	<i>0%</i>

Public Works

The Department of Public Works is responsible for the direction of four major areas: 1) Engineering Services, 2) Drainage Services, 3) Field Service Operations and 4) Water and Sewer Operations.

Public Works Administration

Public Works Administration provides oversight and direction for all four major areas mentioned above. It manages staff groups responsible for planning and implementation of public works programs and for the delivery of essential community services so as to ensure that established community goals and needs are pursued efficiently and effectively.



Mesquite Mayor John Monaco proclaims the third week of February as National Engineers Week in the City of Mesquite.

Traffic Engineering

The primary function of the Traffic Engineering Division is to ensure that the City's transportation infrastructure is designed, constructed, operated and maintained in accordance with accepted practices so as to provide a safe and efficient transportation system for pedestrians, bicyclists and the motoring public.

Street Lighting

The primary function of the Street Lighting Division is to provide City streets and the local highway system with adequate street lighting for traffic safety purposes. The citywide street lighting system is owned, installed and maintained by Oncor. The City directs and requests additions and changes to the system and pays a monthly lease (including electrical power consumed) for each street light unit in service. The basis for said charges is a tariff authorized by the Texas Public Utilities Commission.

Engineering

The primary function of the Engineering Division is to make certain that all infrastructure projects within the city are designed and constructed in accordance with accepted engineering practices and approved specifications. A secondary function is to enforce, manage, and administer the Federal Flood Insurance Program and Flood Plain Management Program.

Geographical Information System (GIS)

The Geographical Information System (GIS) Division is responsible for developing and maintaining an integrated system of computer hardware, software and trained personnel linking resource data that is geographically referenced. The City of Mesquite's GIS program is structured to allow for the capture, storage, retrieval, analysis and display of this data.

Storm Water Operating

The function of the Storm Water Operating Program is to comply with the amended U.S. Clean Water Act. Under this act, all municipalities with populations in excess of 100,000 must obtain a National Pollution Discharge Elimination System permit.

Residential Waste Collection

Residential Waste Collection is responsible for the collection of household and small business waste twice weekly and once weekly for yard trimmings. The blue bag recycling program is also accounted for in this division.

Composting Facility

The Municipal Composting Facility collects and/or receives landscape materials from a variety of sources including residential homes, commercial landscape businesses and other municipalities. The landscape materials are processed into a useable mulch or compost product, which is distributed to the public.

Street Maintenance

Street Maintenance is responsible for the maintenance and repair of concrete and asphalt streets, concrete alley radius points, handicap ramps, curbs and gutters (along major thoroughfares), storm sewers, bridges, permanent barricades, guardrails and drainage structures. This division also provides emergency response in the event of inclement weather. The City's 50/50 Cost Share Program is also administered by this division which includes the reconstruction of curbs, gutters, drive approaches and sidewalks as requested by the homeowner.

Street Sweeping

The primary function of this program is to clean the City's main thoroughfare, arterial and collector streets on a regular basis to reduce the amount of pollution flowing into city streams as required by the City's NPDES storm water permit.

Equipment Services

The primary function of the Equipment Services is to support the City's motor fleet with maintenance and repair services. Specific duties include specification writing for new vehicles and equipment, repair and maintenance of equipment and preventive maintenance of the motorized fleet.

Water and Sewer Administration

Water Utilities Administration is responsible for overseeing the efficient delivery of water and sewer utility service to all customers and users of the utility system. This division is an integral part of utility system development, capital improvement construction and utility coordination with area builders and developers.

Water and Sewer Engineering

Water and Sewer Engineering ensures that all water and sewer infrastructure projects within the city are designed and constructed in accordance with accepted engineering practices and approved specifications. A secondary function is to manage and update the Water and Wastewater Master Plans.

Water Production

Water Production is responsible for overseeing for all pumping facilities, water quality control, and maintenance of pump station reservoirs, lift stations and elevated water tanks. Service ensures compliance with existing State and Federal water quality and delivery mandates.

Meter Services _____

Meter Services is responsible for the measurement of water to customers and related activities. These activities include meter reading, meter and box change-outs, meter repair and repair of small leaks. Meter Services also handles customer service and customer relations involving water and sewer billing.

Water Distribution _____

Water Distribution is responsible for all water mains, fire hydrants, valves, new connections and pipe replacement in short sections with recurring problems. Water Distribution insures continuous water service to all customers.

Wastewater Collection _____

Wastewater Collection maintains and repairs all city-owned sewer lines, manholes, clean-outs, taps and services in compliance with State and Federal mandates.

Wastewater Treatment _____

Wastewater Treatment provides funds for the treatment of the City's wastewater. The vast majority is treated by North Texas Municipal Water District at the Southeast Mesquite facility. The City of Dallas treats a small portion of the City's wastewater.

Water and Sewer Reconstruction _____

Water and Sewer Reconstruction is responsible for the replacement of obsolete and/or deteriorated sections of water and wastewater mains and closing loops in the distribution system to eliminate dead-end mains.

Public Works
Financial Summary
Fund Allocations, Division Allocations, Expenditure Categories
Fiscal Years 2012-13 to 2014-15

Funds	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
General Fund	\$12,693,381	\$11,301,515	\$11,680,269	\$11,675,457
Water and Sewer Fund	28,169,084	32,275,152	31,501,444	33,186,621
Drainage Utility District Fund	1,929,282	2,782,153	2,799,214	3,311,105
Total Fund Allocations	\$42,791,747	\$46,358,820	\$45,980,927	\$48,173,183

Divisions	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Public Works Administration	\$292,518	\$238,421	\$243,921	\$293,973
Traffic Engineering	905,120	882,638	911,719	886,232
Street Lighting	1,320,659	1,296,846	1,324,914	1,334,663
Engineering	(93,343)	(151,551)	(195,664)	(158,470)
Residential Solid Waste Collection	5,645,642	5,012,186	5,323,664	5,276,019
Compost Facility Operations	564,143	436,119	512,262	474,968
Street Maintenance	2,945,165	2,688,120	2,566,939	2,518,762
Equipment Services	1,113,477	898,736	992,514	1,049,310
DUD Permit Operations	1,713,093	2,590,086	2,590,768	3,123,345
DUD Street Sweeping Program	216,189	192,067	208,446	187,760
Water and Sewer Administration	400,430	434,542	446,525	398,495
Water and Sewer Engineering	538,512	568,945	513,216	578,730
Water Production	14,460,880	16,994,950	16,945,374	18,502,058
Meter Services	1,031,573	1,145,487	1,170,487	1,139,064
Water Distribution	1,685,334	1,763,324	1,764,485	1,880,909
Wastewater Collection	1,484,238	1,795,616	1,853,621	1,634,755
Wastewater Treatment	7,560,245	8,515,962	7,667,104	8,217,732
Water and Sewer Reconstruction	1,007,872	1,056,326	1,140,632	834,878
Total Division Allocations	\$42,791,747	\$46,358,820	\$45,980,927	\$48,173,183

Expenditure Categories	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Personal Services	\$13,250,529	\$13,410,323	\$13,265,624	\$13,300,174
Supplies	4,051,383	3,881,819	3,999,506	4,116,520
Contractual Services	27,379,564	30,902,741	30,412,629	32,470,194
Capital Outlay	1,861,436	1,262,371	1,399,115	871,383
Other Expenditures	14,766	8,376	8,376	4,485
Other Financing Uses	1,278,512	2,056,998	2,057,680	2,616,427
Reimbursements	(5,044,443)	(5,163,808)	(5,162,003)	(5,206,000)
Total Expenditures	\$42,791,747	\$46,358,820	\$45,980,927	\$48,173,183

Public Works
Authorized Staffing Levels
Fiscal Years 2012-13 to 2014-15

Staffing Levels by Fund

Fund	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
General Fund	150.00	150.00	150.00	151.00
Water and Sewer Fund	94.07	94.07	94.07	94.07
Drainage Utility District (DUD) Fund	7.00	7.00	7.00	7.00
Total All Funds	251.07	251.07	251.07	252.07

Summary of Divisional Staffing Levels

Division	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Public Works Administration	2.00	2.00	2.00	3.00
Street Lighting	2.00	2.00	2.00	2.00
Engineering	5.00	5.00	5.00	5.00
Traffic Engineering	12.00	12.00	12.00	12.00
DUD Operating	4.00	4.00	4.00	4.00
DUD TPDES-Street Cleaning	3.00	3.00	3.00	3.00
Residential Waste Collection	60.00	60.00	60.00	60.00
Composting Facility	3.00	3.00	3.00	3.00
Street Maintenance	43.00	43.00	43.00	43.00
Equipment Services	23.00	23.00	23.00	23.00
Water and Sewer Administration	4.00	4.00	4.00	4.00
Water and Sewer Engineering	7.00	7.00	7.00	7.00
Water Production	13.57	13.57	13.57	13.57
Meter Services	17.50	17.50	17.50	17.50
Water Distribution	20.00	20.00	20.00	20.00
Wastewater Collection	21.00	21.00	21.00	21.00
Water and Sewer Reconstruction	11.00	11.00	11.00	11.00
Total Public Works	251.07	251.07	251.07	252.07

Public Works Administration

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Administrative Aide	1.00	1.00	1.00	1.00
Director of Public Works	1.00	1.00	1.00	1.00
Management Analyst	0.00	0.00	0.00	1.00
Total Public Works Administration	2.00	2.00	2.00	3.00

Street Lighting

	Actual	Adopted	Amended	Adopted
Full-time Position	2012-13	2013-14	2013-14	2014-15
Maintenance Worker II	1.00	1.00	1.00	1.00
Street Lighting Maintenance Technician	1.00	1.00	1.00	1.00
Total Street Lighting	2.00	2.00	2.00	2.00

Engineering Services

	Actual	Adopted	Amended	Adopted
Full-time Position	2012-13	2013-14	2013-14	2014-15
City Engineer	1.00	1.00	1.00	1.00
Project Engineer	1.00	1.00	1.00	1.00
Public Works Construction Inspector	3.00	3.00	3.00	3.00
Total Engineering Services	5.00	5.00	5.00	5.00

Traffic Engineering

	Actual	Adopted	Amended	Adopted
Full-time Position	2012-13	2013-14	2013-14	2014-15
Graduate Engineer	1.00	1.00	1.00	1.00
Manager of Traffic Engineering & Street Lighting	1.00	1.00	1.00	1.00
Signal Maintenance Supervisor	1.00	1.00	1.00	1.00
Signal Maintenance Technician	3.00	3.00	3.00	3.00
Signs and Markings Supervisor	1.00	1.00	1.00	1.00
Signs and Markings Technician	3.00	3.00	3.00	3.00
Traffic Engineer	1.00	1.00	1.00	1.00
Traffic/Street Lighting Superintendent	1.00	1.00	1.00	1.00
Total Traffic Engineering	12.00	12.00	12.00	12.00

Drainage Utility District Operating

	Actual	Adopted	Amended	Adopted
Full-time Position	2012-13	2013-14	2013-14	2014-15
Assistant City Engineer	1.00	1.00	1.00	1.00
GIS Technician	1.00	1.00	1.00	1.00
Office Coordinator	1.00	1.00	1.00	1.00
Storm Water Specialist	1.00	1.00	1.00	1.00
Total DUD Operating	4.00	4.00	4.00	4.00

TPDES Street Cleaning

	Actual	Adopted	Amended	Adopted
Full-time Position	2012-13	2013-14	2013-14	2014-15
Equipment Operator II	1.00	1.00	1.00	1.00
Heavy Equipment Operator	2.00	2.00	2.00	2.00
Total TPDES Street Cleaning	3.00	3.00	3.00	3.00

Residential Solid Waste Collection

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Administrative Clerk	1.00	1.00	1.00	1.00
Assistant Manager of Solid Waste	1.00	1.00	1.00	1.00
Heavy Equipment Operator	7.00	7.00	7.00	7.00
Manager of Solid Waste	1.00	1.00	1.00	1.00
Office Coordinator	1.00	1.00	1.00	1.00
Residential Solid Waste Driver/Collector	46.00	46.00	46.00	46.00
Solid Waste Supervisor	3.00	3.00	3.00	3.00
Total Residential Solid Waste Collection	60.00	60.00	60.00	60.00

Composting Facility

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Administrative Clerk	1.00	1.00	1.00	1.00
Heavy Equipment Operator	2.00	2.00	2.00	2.00
Total Composting Facility	3.00	3.00	3.00	3.00

Street Maintenance

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Administrative Secretary	1.00	1.00	1.00	1.00
Assistant Manager of Streets	1.00	1.00	1.00	1.00
Concrete Crew Chief	4.00	4.00	4.00	4.00
Concrete Finisher	7.00	7.00	7.00	7.00
Equipment Operator I	5.00	5.00	5.00	5.00
Equipment Operator II	4.00	4.00	4.00	4.00
Heavy Equipment Operator	1.00	1.00	1.00	1.00
Maintenance Crew Chief	3.00	3.00	3.00	3.00
Maintenance Worker II	12.00	12.00	12.00	12.00
Manager of Streets	1.00	1.00	1.00	1.00
Street Assessment Technician	1.00	1.00	1.00	1.00
Streets Supervisor	3.00	3.00	3.00	3.00
Total Street Maintenance	43.00	43.00	43.00	43.00

Equipment Services

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Administrative Secretary	1.00	1.00	1.00	1.00
Assistant Manager of Equipment Services	1.00	1.00	1.00	1.00
Equipment Mechanic	9.00	9.00	9.00	9.00
Equipment Services Supervisor	1.00	1.00	1.00	1.00
Fabrication Welder	2.00	2.00	2.00	2.00
Heavy Equipment Mechanic	2.00	2.00	2.00	2.00
Manager of Equipment Services	1.00	1.00	1.00	1.00
Senior Mechanic	2.00	2.00	2.00	2.00
Service Attendant	3.00	3.00	3.00	3.00
Tire Repairer	1.00	1.00	1.00	1.00
Total Equipment Services	23.00	23.00	23.00	23.00

Water Production

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Public Works Backflow Inspector	1.00	1.00	1.00	1.00
Public Works Dispatcher/Water Station Monitor	8.00	8.00	8.00	8.00
Seasonal Utility Worker (FTE)	0.57	0.57	0.57	0.57
Senior Water Production Technician	1.00	1.00	1.00	1.00
Water Production Technician	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
Total Water Production	13.57	13.57	13.57	13.57

Meter Services

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Meter Reader	6.00	6.00	6.00	6.00
Meter Reader (FTE)	0.50	0.50	0.50	0.50
Secretary	1.00	1.00	1.00	1.00
Utilities Technician	2.00	2.00	2.00	2.00
Utility Supervisor	1.00	1.00	1.00	1.00
Water Services Representative	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>
Total Meter Services	17.50	17.50	17.50	17.50

Water Distribution

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Equipment Operator II	1.00	1.00	1.00	1.00
Heavy Equipment Operator	1.00	1.00	1.00	1.00
Maintenance Worker II	11.00	11.00	11.00	11.00
Utilities Technician	1.00	1.00	1.00	1.00
Utility Crew Chief	5.00	5.00	5.00	5.00
Utility Supervisor	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Total Water Distribution	20.00	20.00	20.00	20.00

Wastewater Collection

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Maintenance Worker II	11.00	11.00	11.00	11.00
Utilities Technician	2.00	2.00	2.00	2.00
Utility Crew Chief	7.00	7.00	7.00	7.00
Utility Supervisor	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Total Wastewater Collection	21.00	21.00	21.00	21.00

Water and Sewer Reconstruction

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Concrete Crew Chief	1.00	1.00	1.00	1.00
Concrete Finisher	3.00	3.00	3.00	3.00
Maintenance Worker II	4.00	4.00	4.00	4.00
Utility Crew Chief	2.00	2.00	2.00	2.00
Utility Supervisor	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Total Water and Sewer Reconstruction	11.00	11.00	11.00	11.00

Water and Sewer Administration

	Actual	Adopted	Amended	Adopted
Full-time Position	2012-13	2013-14	2013-14	2014-15
Administrative Supervisor	1.00	1.00	1.00	1.00
Assistant Manager of Utilities	1.00	1.00	1.00	1.00
Manager of Utilities	1.00	1.00	1.00	1.00
Water Conservation & Recycling Coordinator	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Total Water and Sewer Administration	4.00	4.00	4.00	4.00

Water and Sewer Engineering

	Actual	Adopted	Amended	Adopted
Full-time Position	2012-13	2013-14	2013-14	2014-15
Engineering Plans & Records Specialist	1.00	1.00	1.00	1.00
GIS Analyst	1.00	1.00	1.00	1.00
GIS Senior Analyst	2.00	2.00	2.00	2.00
GIS Supervisor	1.00	1.00	1.00	1.00
GIS Technician	1.00	1.00	1.00	1.00
Project Engineer	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Total Meter Services	7.00	7.00	7.00	7.00

Departmental Job Classifications

Full-time Position	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
Administrative Aide	1.00	1.00	1.00	1.00
Administrative Clerk	2.00	2.00	2.00	2.00
Administrative Secretary	2.00	2.00	2.00	2.00
Administrative Supervisor	1.00	1.00	1.00	1.00
Assistant City Engineer	1.00	1.00	1.00	1.00
Assistant Manager of Equipment Services	1.00	1.00	1.00	1.00
Assistant Manager of Solid Waste	1.00	1.00	1.00	1.00
Assistant Manager of Streets	1.00	1.00	1.00	1.00
Assistant Manager of Utilities	1.00	1.00	1.00	1.00
City Engineer	1.00	1.00	1.00	1.00
Concrete Crew Chief	4.00	4.00	4.00	4.00
Concrete Crew Chief	1.00	1.00	1.00	1.00
Concrete Finisher	7.00	7.00	7.00	7.00
Concrete Finisher	3.00	3.00	3.00	3.00
Director of Public Works	1.00	1.00	1.00	1.00
Engineering Plans & Records Specialist	1.00	1.00	1.00	1.00
Equipment Mechanic	9.00	9.00	9.00	9.00
Equipment Operator I	5.00	5.00	5.00	5.00
Equipment Operator II	4.00	4.00	4.00	4.00
Equipment Operator II	1.00	1.00	1.00	1.00
Equipment Operator II	1.00	1.00	1.00	1.00
Equipment Services Supervisor	1.00	1.00	1.00	1.00
Fabrication Welder	2.00	2.00	2.00	2.00
GIS Analyst	1.00	1.00	1.00	1.00
GIS Technician	1.00	1.00	1.00	1.00
GIS Senior Analyst	2.00	2.00	2.00	2.00
GIS Supervisor	1.00	1.00	1.00	1.00
GIS Technician	1.00	1.00	1.00	1.00
Graduate Engineer	1.00	1.00	1.00	1.00
Heavy Equipment Mechanic	2.00	2.00	2.00	2.00
Heavy Equipment Operator - Streets	1.00	1.00	1.00	1.00
Heavy Equipment Operator	1.00	1.00	1.00	1.00
Heavy Equipment Operator	2.00	2.00	2.00	2.00
Heavy Equipment Operator - Solid Waste	9.00	9.00	9.00	9.00
Maintenance Crew Chief	3.00	3.00	3.00	3.00
Maintenance Worker II	13.00	13.00	13.00	13.00
Maintenance Worker II	26.00	26.00	26.00	26.00
Manager of Equipment Services	1.00	1.00	1.00	1.00
Manager of Solid Waste	1.00	1.00	1.00	1.00
Manager of Streets	1.00	1.00	1.00	1.00
Manager of Traffic Engineering	1.00	1.00	1.00	1.00
Manager of Utilities	1.00	1.00	1.00	1.00

Departmental Job Classifications

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Management Analyst	0.00	0.00	0.00	1.00
Meter Reader	6.00	6.00	6.00	6.00
Meter Reader (FTE)	0.50	0.50	0.50	0.50
Office Coordinator	1.00	1.00	1.00	1.00
Office Coordinator	1.00	1.00	1.00	1.00
Project Engineer	1.00	1.00	1.00	1.00
Project Engineer	1.00	1.00	1.00	1.00
Public Works Backflow Inspector	1.00	1.00	1.00	1.00
Public Works Dispatcher/Water Station Monitor	8.00	8.00	8.00	8.00
Public Works Construction Inspector	3.00	3.00	3.00	3.00
Residential Solid Waste Driver/Collector	46.00	46.00	46.00	46.00
Seasonal Utility Worker (FTE)	0.57	0.57	0.57	0.57
Secretary (W&S)	1.00	1.00	1.00	1.00
Senior Mechanic	2.00	2.00	2.00	2.00
Service Attendant	3.00	3.00	3.00	3.00
Signal Maintenance Supervisor	1.00	1.00	1.00	1.00
Signal Maintenance Technician	3.00	3.00	3.00	3.00
Signs and Markings Supervisor	1.00	1.00	1.00	1.00
Signs and Markings Technician	3.00	3.00	3.00	3.00
Solid Waste Supervisor	3.00	3.00	3.00	3.00
Senior Water Production Technician	1.00	1.00	1.00	1.00
Storm Water Specialist	1.00	1.00	1.00	1.00
Street Lighting Maint. Technician	1.00	1.00	1.00	1.00
Street Assessment Technician	1.00	1.00	1.00	1.00
Streets Supervisor	3.00	3.00	3.00	3.00
Tire Repairer	1.00	1.00	1.00	1.00
Traffic Engineer	1.00	1.00	1.00	1.00
Traffic/Street Lighting Superintendent	1.00	1.00	1.00	1.00
Utilities Technician	5.00	5.00	5.00	5.00
Utility Crew Chief	14.00	14.00	14.00	14.00
Utility Supervisor	4.00	4.00	4.00	4.00
Water Conservation and Recycling Coordinator	1.00	1.00	1.00	1.00
Water Production Technician	3.00	3.00	3.00	3.00
Water Services Representative	7.00	7.00	7.00	7.00
Total Public Works	251.07	251.07	251.07	252.07

Public Works

Traffic, Engineering, & Geographical Information Systems

Objectives and Performance Measurements

Traffic Engineering

- It is the objective of the Traffic Engineering Division to improve traffic operations by efficiently and effectively operating and maintaining the City's traffic control devices. This analysis shows the number and type of traffic control devices in the City, the number of work hours installing and maintaining traffic control devices by type and the number of emergency call outs by type of traffic control device.

Analysis of Traffic Control Devices												
By Number/Type of Traffic Control Devices,												
Work Hours Installing/Maintaining, and Emergency Call Outs												
		<u>2012-13 Actual</u>			<u>2013-14 Actual</u>				<u>2014-15 Projected</u>			
		<i>Work Hours</i>			<i>Work Hours</i>				<i>Work Hours</i>			
<i>Traffic Control Devices</i>	<i>Number</i>	<i>Installing</i>	<i>Maintaining</i>	<i>Call-Outs</i>	<i>Number</i>	<i>Installing</i>	<i>Maintaining</i>	<i>Call-outs</i>	<i>Number</i>	<i>Installing</i>	<i>Maintaining</i>	<i>Call-Outs</i>
Signs	27,450	2,400	2,600	50	30,450	3,000	2,600	50	32,450	3,000	2,600	50
Traffic Signals	118	1,500	8,200	280	119	1,500	8,200	280	120	1,500	8,200	280
School Zone Flashers	70	200	300	0	70	100	300	0	70	0	300	0
Freeway Lighting	1,270	0	2,000	0	1,270	0	2,000	0	1,270	0	2,000	0
Pavement Markings	N/A	250	2,000	0	N/A	250	2,000	0	N/A	250	2,000	0
Contractor Assistance	200	1,500		70	150	1,300	0	70	150	1,300		80
Sub-total		5,850	14,830	400		6,150	14,830	400		6,050	15,100	410
Total			20,680				21,380				21,560	

Analysis of Citizen Inquiries/Complaints			
By Number Received and Percentatge Responded to			
Within Goal of Five Business Days			
	<u>2012-13 Actual</u>	<u>2013-14 Actual</u>	<u>2014-15 Projected</u>
Complaints/Inquiries Received	900	900	900
Percent Responded to Within Five Business Days	100%	100%	100%
Radar Trailer Deployments	210	210	210

- Two big Radar trailers are being deployed on rotation on twenty (20) secondary arterials and collector streets.
- Two smaller Radar trailers are being deployed on minor collectors and local streets according to priority

- It is the objective of the Traffic Engineering Division to conduct or participate in traffic studies that will lead to improved traffic safety and traffic flow on City streets. This analysis shows the number of traffic studies and the number of work hours devoted to those studies.

Analysis of Traffic Studies & Reviews									
By Type/Number, Work Hours Spent By Type and Average Work Hours									
<i>Type of Study</i>	<i>2010-11 projected</i>	2012-13 Actual		2013-14 Actual		<i>2014-15 Projected</i>			
	<i>Number</i>	<i>Total Work Hours</i>	<i>Average Work Hours Per Study</i>	<i>Number</i>	<i>Total Work Hours</i>	<i>Average Work Hours Per Study</i>	<i>Number</i>	<i>Total Work Hours</i>	<i>Average Work Hours Per Study</i>
Accident Studies	33	330	10	31	310	10	33	330	10
Parking Studies	7	56	8	3	24	8	5	40	8
School Studies	17	170	10	10	100	10	15	120	8
Speed Bump Studies	19	190	10	17	170	10	20	200	10
Speed Studies	30	300	10	33	330	10	35	350	10
Stop Sign Studies	1	10	10	5	50	10	10	100	10
Street Light Studies	18	144	8	25	200	8	30	240	8
Traffic Signal Studies	9	56	8	16	128	8	12	96	8
Plat/Zoning Reviews	15	30	2	26	52	2	25	50	2
Plan Reviews	73	146	2	52	104	2	65	130	2
Visibility Reviews	32	128	4	32	128	4	30	120	4
Miscellaneous Studies	59	236	4	52	208	4	50	200	4
Total	313	1,796	6	302	1,804	6	330	1,856	6

Engineering

- It is the objective of the Engineering Division to expeditiously review plans from private developers and plans for the City's capital improvement programs for compliance with all applicable engineering standards. The Engineering Division also works to ensure that plans are free of errors when approved for construction. This analysis shows the results of the Division's plan reviews.

Analysis of Engineering Plan Reviews						
By Type/Number of Plans, Average Review Time						
<i>Type of Plans</i>	<i>2012-2013 Actual</i>		<i>2013-14 Projected</i>		<i>2014-15 Projected</i>	
	<i>No. of Plans Reviewed</i>	<i>Average Review Time</i>	<i>No. of Plans Reviewed</i>	<i>Average Review Time</i>	<i>No. of Plans Reviewed</i>	<i>Average Review Time</i>
Private Devel. PAM Prep	43	1 Hour	40	1 Hour	40	1 Hour
Private Devel. 1st Review	38	14 Days	38	13 Days	30	12 Days
Private Devel. Subsequent	66	3 Days	65	3 Days	80	5 Days
Private Devel. Fast Track	4	3 Days	5	3 Days	10	3 Days

Geographic Information Systems

- It is the objective of GIS to provide high quality mapping, data, analysis and records to the City's citizens and employees for use in making informed decisions and providing high quality usable information to citizens. The analysis shows the results of GIS customer service and data management.

Analysis of GIS Utilization						
Types of Requests for data	<i>2012-2013 Actual</i>		<i>2013-14 Projected</i>		<i>2014-15 Projected</i>	
	Number of Requests	Average time to fill request	Number of Requests	Average time to fill request	Number of Requests	Average time to fill request
External Walk in Requests for GIS data	143	1 hr	140	1 hr	140	1 Hour
Internal Walk in Requests for GIS data	270	3 Hours	250	3 Hour	150	2 Hours
Web & phone requests for GIS data (incl As-builts & Plats)	560	3 Hours	560	3 Hours	500 (2000 web)	3 Hours
Web site hits for plats and benchmarks	15,066	N/A	15,000	N/A	N/A	N/A
Maps Produced (incl locator maps)	650	6 Hours	650	6 Hours	650	6 Hours
Analysis Requests	45	5 Hours	50	5 Hours	60	6 Hours
Map Books Produced / Updated	10	58 Hours	10	58 Hours	10	58
Web map utilization (internal + external visitors)	36,000	N/A	35,000	N/A	38,000	N/A
Special Projects: Data conversion database scripting/admin (Enterprise Software Implementation: Encode,Munis)	N/A	N/A	N/A	N/A	653 Hours	Dependent upon complexity of new software

Analysis of data added / maintained and quality of data						
Types of Measures	<i>2012-2013 Actual</i>		<i>2013-14 Projected</i>		<i>2014-15 Projected</i>	
	Number of elements	Units	Number of elements	Units	Number of elements	Units
Number of GPS points added to utility data	3,474	Each	3,500	Each	3600	Each
Number of As-builts utility features corrected	244	Each	250	Each	200	Each
Water line segments added	5 (240 segments)	Miles	5 (250 segments)	Miles	2	Miles
Sewer line segments added	4 (155 segments)	Miles	5 (200 segments)	Miles	2	Miles
Storm sewer segments added	3 (131 segments)	Miles	4 (200 segments)	Miles	2	Miles
Manholes added	230	Each	200	Each	150	Each
Valves Added	395	Each	350	Each	300	Each
Headwalls Added	32	Each	35	Each	0	Each
Street Segments added	0	Miles	2	Each	5169	Each
Address Points added / Edited	56,628	Each	50,000	Each	65700	Each
Number of As-builts added	61 (1917 sheets)	Each	60	(1500 sheets)	5 (500 sheets)	Each
Number of hydrants added	71	Each	75	Each	31	Each
Number of parcels added / edited	138	Each	140	Each	16503	Each
Routes added / edited	10	Miles	10	Miles	3	Miles
Building Footprints added / edited	1,200	Each	1,000	Each	1170	Each
Planimetric Features added / edited	75	Each	70	Each	0	Each
Plats Grid and closure checked	18	Each	20	Each	30	Each
GIS Data Files Created/Edited (scripts, layers, shapefiles etc...)	1,172	Each	1,200	Each	1624	Each
Webmaps produced/updated	83	Each	90	Each	54	Each
Data Base Maintenance	650	Hours	650	Each	700	Hours
Graphic Design	72	Hours	75	Hours	63	Hours

Public Works

Drainage Utility District

Objectives and Performance Measurements

Street Sweeping

- It is the objective of Streets Services Division to maintain the appearance and enhance the safety of arterial roads and main thoroughfares (New Market is an example of an arterial road, while Galloway Avenue is an example of a major thoroughfare). This analysis shows the annual number of miles of streets swept, the number of business days the City's street sweeper was in service and the average number of miles swept per business day.

Analysis of Street Sweeper Activity			
By Number of Miles Swept, Number of Business Days Sweeper in Service, Average Number of Miles Swept Per Day of Use			
	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15 Projected</u>
Number of Miles Swept	3,574	3,294	3,434
Number of Business Days Street Sweeper in Service	159	148	154
Average Number of Miles Swept Per Day of Use	22.48	22.26	22.37

Public Works

Field Services

Objectives and Performance Measurements

Solid Waste

- It is the objective of the Solid Waste Division to provide residential customers with dependable, efficient and courteous curbside refuse collection. This analysis shows the number of residential customers, the number of routes, the average number of customers serviced per route and the average number of compacted tons of refuse taken to the landfill per route. The analysis also shows the number of service complaints received per year, the average per route, percentage of complaints responded to within the goal of 24 business hours and the percentage of complaints found to be valid.

Analysis of Residential Solid Waste Services			
By Number of Customers/Routes, Average Customers/Compacted Tons Collected Per Route, Number of Service Complaints, Responded to Within 24 Business Hours, Percent Found to be Valid, and Average Complaints Per Route			
	<u>2012-13 Actual</u>	<u>2013-14 Actual</u>	<u>2014-15 Projected</u>
Number of Residential Customers	37,500	37,540	37,547
Number of Routes	38	38	38
Average Customers Per Route	986	986	986
Average Compacted Tons Collected Per Route	1,700	1,700	1,700
Number of Service Complaints	500	500	500
Percent Responded to Within 24 Business Hours	100%	100%	100%
Percent Found to be Valid	2%	2%	2%
Average Number of Complaints Per Route	2	2	2

- It is the objective of Solid Waste Division to promote the City's recycling program. The City's recycling program is designed to reduce landfill usage and landfill costs. This analysis shows the number of tons of refuse diverted from the landfill through recycling programs and the estimated landfill savings realized through the recycling program.
 - Blue Bag Program - a voluntary program of citizen recycling. Recyclable materials (newsprint, magazines, phone books, steel cans, aluminum cans and plastic) are placed in "Blue Bags." Sanitation Services collects the bags and delivers them to a recycling contractor.
 - Compost Program - once a week Sanitation Services collects grass clippings, other yard waste and tree branches for composting. The City gives the compost to citizens, and the Parks Division uses the compost in the City's parks. (Program began in August, 1996.)

Analysis of Recycling Program						
By Program/Number of Tons of Refuse Diverted From Landfill, and Estimated Savings						
	<u>2012-13 Actual</u>		<u>2013-14 Actual</u>		<u>2014-15 Projected</u>	
	<i>Recyclables</i>	<i>Compost</i>	<i>Recyclables</i>	<i>Compost</i>	<i>Recyclables</i>	<i>Compost</i>
Tons of Refuse Collected	2,279	35,000	2,304	35,500	2,350	35,500
Tons of Refuse Diverted From Landfill	2,279	35,000	2,304	35,500	2,350	35,500
Estimated Landfill Cost Savings	\$51,277	\$787,500	\$54,144	\$834,250	\$55,255	\$834,250

Street Services

- It is the objective of the Street Services Division to maintain the City's streets and alleys in good, serviceable condition. This analysis shows the number of miles of streets and alleys falling within the responsibility of the Streets Services Division, the number of tons of asphalt, cubic yards of concrete, gallons of Crackseal used annually for street/alley maintenance, the average usage of each per street/alley mile and the average number of work hours used making repairs with each material. The analysis also shows the number of tons of sand stored and used maintaining the serviceability of City streets during winter ice conditions.

Analysis of Usage of Street Maintenance Materials									
By Type of Material, Average Use per Mile of Streets/Alleys, Average Works Hours Per Mile of Streets/Alleys									
Type of Material/Measure	2012-13 (440 Streets/220 Alleys=660 Miles)			2013-14 (440 Streets/220 Alleys=660 Miles)			2014-15 Projected (440 Streets/220 Alleys=660 Miles)		
	Amount of Material Used	Average Use per Mile Street/Alley	Work Hours per Mile Street/Alley	Amount of Material Used	Average Use per Mile Street/Alley	Work Hours per Mile Street/Alley	Amount of Material Used	Average Use per Mile Street/Alley	Work Hours per Mile Street/Alley
Asphalt/Ton	4,554	6.90	19.32	3,428	5.19	23.57	3,991	6.05	21.45
Concrete/Cubic Yard	4,822	7.31	59.39	3,975	6.02	56.48	4,554	6.90	57.94
Crackseal/Gallons	64	0.10	0.10	558	0.85	0.33	311	0.47	0.22
Sand/Ton (winter icing)	26	0.04	0.27	378	0.57	3.72	202	0.31	1.99
Total Work Hours/Mile			79.08			84.10			81.59

Equipment Services

- It is the objective of the Equipment Services Division to reduce the amount of unleaded gasoline used by City vehicles. One measure of this objective is to show how many vehicles in the City's fleet are converted to propane and what percentage of the fleet uses propane. Also included in this analysis is the amount of unleaded gasoline, diesel fuel and propane fuel used each year by City vehicles. (The reader should be aware that police vehicles are not considered appropriate for propane use. Police vehicles make up approximately 25%-30% of the city's fleet.)

Analysis of Propane Fueled Vehicles & Fuel Consumption			
By Conversion, Percentage of Fleet, and Type/Amount of Fuel Consumed			
	2012-13	2013-14	2014-15 Projected
Beginning Number of Propane/Non-Propane Vehicles	44/ 328	44/ 328	44/ 328
Vehicles Purchased on Propane/Converted to Propane	0	0	0
Ending Number of Propane/Non-Propane Vehicles	44/ 328	44/ 328	35/ 389
% of Fleet Using Propane	13.0%	13.0%	9.0%
<i>Fuel Use (Gallons)</i>			
Gasoline	442,426	440,818	445,000
Diesel	161,318	181,522	182,000
Propane	80,415	66,673	65,000

- It is the objective of the Equipment Services Division to service all City vehicles quickly and in a cost-efficient manner. This analysis shows the number and type of vehicles maintained, the average number of mechanic hours per type of vehicle, the number of calls for road service, together with the average road service response time.

Analysis of Fleet Composition & Maintenance By Number/Type of Vehicles, Total Number of Mechanic Hours, Average Mechanic Hours Per Vehicle, and Road Service Calls			
		<u>2013-14</u>	<u>2014-15 Projected</u>
<i>Type of Vehicle</i>	<i>Number</i>	<i>Number</i>	<i>Number</i>
Sedan, General Use	38	28	28
Fire Vehicles	59	56	56
Police Vehicles	226	262	221
Van, General Use	17	17	23
Bus/Van/Sedan, MTED	18	18	0
Truck, Pick-Up	146	176	175
Truck, Diesel	53	62	52
Truck, Gas	56	65	111
Tractor (Equipment)	77	76	68
Total Fleet	690	760	734
<i>Fleet Maintenance</i>			
Total Maintenance Workhours	27,993	28,435	27,164
Average Per Vehicle	40.56	37.41	37.01
<i>Road Service</i>			
Number of Calls for Road Service	1,315	1,186	735
Average Time Charged	1.44	1.46	1.53

Public Works

Water & Sewer Operations

Objectives and Performance Measurements

Water & Sewer Operations

- It is the objective of the Water & Sewer Utilities Division to ensure that users of the City’s water and sanitary sewer system experience a high-quality, dependable, and consistent level of service. One measure of this objective is an analysis of the frequency and results of water quality tests on the City’s water supply.

Analysis of Water Quantity Pumped and Number of Water Quality Tests By Gallons of Water Pumped and Number/Frequency of Tests			
	2012-13	2013-14 Amended	2014-15 Projected
Number of Gallons Pumped	5,789,895	5,516,359	5,794,484
Number of Tests	1,539	1,648	1,580
Average Frequency Per Month	128	137	132

- Another measure of the objective is an analysis of the number of water main miles, the number of water main breaks together with the ratio of water main breaks to system miles per year. Similarly, the analysis shows the number of sewer main miles and the number of mains cleaned as a ratio of sewer main miles and the ration of Water & Sewer Utilities field personnel to water connections.

Analysis of Water & Sewer Systems By Miles of, and Connections to, Water & Sewer Systems, Number of Water Main Breaks & Sewer Mains cleaned, Ratio of Water Main Breaks & Sewer Mains Cleaned to Water & Sewer Main Connections and, Ratio of Field Personnel to Water Connections						
	2012-13		2013-14 Amended		2014-15 Projected	
	Water System	Sewer System	Water System	Sewer System	Water System	Sewer System
System Miles/ Connections to System	567/54,000	493/53,700	567/54,964	493/53,714	567/54,964	493/53,714
Number of Water Main Breaks	306		286		260	
Miles of Sewer Mains Cleaned		128		116		116
Ratio of Water main Breaks to Connections	1 to 176		1 to 192		1 to 211	
Ratio of Sewer Mains Cleaned to Connections		1 to 419		1 to 463		1 to 463
Ratio of W&S Field Service Personnel to Connections	1 to 3,375	1 to 2,440	1 to 3,435	1 to 2,557	1 to 3,435	1 to 2,557

- It is the objective of the Water & Sewer Utilities Division to investigate all customer complaints about water quality and sanitary sewer service. This analysis shows the number/type of complaints received and the major findings of complaint investigations.

Analysis of Customer Complaints – Water & Sewer Utilities			
By Number/Type of Complaints and Major Findings			
	2012-13	2013-14 Amended	2014-15 Projected
Complaints			
Water	851	962	962
Sewer	4,755	3,860	3860
Other	1,830	1,627	1,627
Major Findings			
Complaint Valid-W&S Problem	5,784	5,135	5,135
Complaint Valid-Customer problem	1,604	1,245	1,245
Complaint Not Supported by Investigation	48	69	69

Library Services

The Mesquite Public Library System offers a variety of services and materials to meet business, personal, educational and recreational needs. The library system is housed in two facilities, the Main Library and the North Branch and employs 32.08 full-time equivalent employees. Both facilities are open daily with the exception of Sunday.



Participants of the Mesquite Library's Summer Reading Program lead City Council meeting attendees in the Pledge of Allegiance.

Administration

Library Administration plans and directs the total program of service for the Library Department and generally coordinates all activities in the Main Library and the North Branch Library. Policies and appropriate procedural guidelines come from this division. Technical Services provides acquisitions and processing of materials, centralized circulation services and accounting functions for the Library Department.

Main Library

The Main Library is charged with providing the bulk of the reference/research service to the citizens of Mesquite and serves as the main repository of materials and services. Other services include free access to a variety of print and non-print media; library programs designed to meet the interests and needs of various age groups; loan of materials from other libraries; and the traditional services of advising readers on selections and encouraging reading in general. Library services are extended through cooperative efforts with the Texas State Library and the Northeast Texas Library System.

North Branch Library

The North Branch Library provides residents of the north Mesquite area with information resources including access to a variety of books, other print and non-print media, and audio-visual equipment from both the Branch and the more extensive Main Library collection. Services to the public include professional reference and reader advisory assistance, inter-library loan, community meeting room and programming for children and adults.

Library Services
 Financial Summary
 Fund Allocations, Division Allocations, Expenditure Categories
 Fiscal Years 2012-13 to 2014-15

	Actual	Adopted	Amended	Adopted
Fund	2012-13	2013-14	2013-14	2014-15
General Fund	\$1,873,424	\$1,958,793	\$1,886,251	\$1,949,287
Total Fund Allocations	\$1,873,424	\$1,958,793	\$1,886,251	\$1,949,287

	Actual	Adopted	Amended	Adopted
Divisions	2012-13	2013-14	2013-14	2014-15
Administration	\$719,836	\$738,083	\$708,100	\$720,039
North Branch	535,105	571,847	543,623	576,527
Main Branch	618,483	648,863	634,528	652,721
Total Division Allocations	\$1,873,424	\$1,958,793	\$1,886,251	\$1,949,287

	Actual	Adopted	Amended	Adopted
Expenditure Categories	2012-13	2013-14	2013-14	2014-15
Personal Services	\$1,493,690	\$1,565,191	\$1,474,498	\$1,528,257
Supplies	154,166	45,300	176,146	183,035
Contractual Services	200,344	223,806	235,607	237,995
Capital Outlay	25,224	124,496	0	0
Total Expenditures	\$1,873,424	\$1,958,793	\$1,886,251	\$1,949,287

Library Services
Authorized Staffing Levels
Fiscal Years 2012-13 to 2014-15

Staffing Levels by Fund

Fund	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
General Fund	32.08	32.08	31.71	31.71
Total All Funds	32.08	32.08	31.71	31.71

Summary of Divisional Staffing Levels

Division	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Administration/Technical Services	13.28	13.28	13.28	13.28
Library-North Branch	9.16	9.16	9.16	9.16
Library-Main	9.64	9.64	9.27	9.27
Total Department of Library Services	32.08	32.08	31.71	31.71

Administration/Technical Services

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Administrative Aide	1.00	1.00	1.00	1.00
Director of Library Services	1.00	1.00	1.00	1.00
Library Page (FTE)	0.73	0.73	0.73	0.73
Library Assistant I	4.00	4.00	4.00	4.00
Library Assistant I (FTE)	2.55	2.55	2.55	2.55
Library Assistant II	1.00	1.00	1.00	1.00
Library Services Supervisor	1.00	1.00	1.00	1.00
Senior Library Assistant	2.00	2.00	2.00	2.00
Total Administration/Technical Services	13.28	13.28	13.28	13.28

North Branch Library

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Assistant Librarian (FTE)	0.88	0.88	0.88	0.88
Librarian	2.00	2.00	2.00	2.00
Library Page (FTE)	0.55	0.55	0.55	0.55
Library Assistant I	2.00	2.00	2.00	2.00
Library Assistant I (FTE)	1.73	1.73	1.73	1.73
Manager of Branch Library Services	1.00	1.00	1.00	1.00
Senior Library Assistant	1.00	1.00	1.00	1.00
Total North Branch Library	9.16	9.16	9.16	9.16

Main Library

	Actual	Adopted	Amended	Adopted
Full-time Position	2012-13	2013-14	2013-14	2014-15
Assistant Librarian (FTE)	2.81	2.81	1.44	1.44
Librarian	3.00	3.00	4.00	4.00
Library Page (FTE)	1.83	1.83	1.83	1.83
Library Assistant I	1.00	1.00	1.00	1.00
Library Services Supervisor	1.00	1.00	1.00	1.00
Total Central Library	9.64	9.64	9.27	9.27

Departmental Job Classifications

	Actual	Adopted	Amended	Adopted
Job Classification	2012-13	2013-14	2013-14	2014-15
Administrative Aide	1.00	1.00	1.00	1.00
Assistant Librarian (FTE)	3.69	3.69	2.32	2.32
Director of Library Services	1.00	1.00	1.00	1.00
Librarian	5.00	5.00	6.00	6.00
Library Page (FTE)	3.11	3.11	3.11	3.11
Library Assistant I	7.00	7.00	7.00	7.00
Library Assistant I (FTE)	4.28	4.28	4.28	4.28
Library Assistant II	1.00	1.00	1.00	1.00
Library Services Supervisor	2.00	2.00	2.00	2.00
Manager of Branch Library Services	1.00	1.00	1.00	1.00
Senior Library Assistant	3.00	3.00	3.00	3.00
Total Department of Library Services	32.08	32.08	31.71	31.71

Library Services Objectives and Performance Measures

Satisfaction Survey

- It is the objective of the Mesquite Public Library System to provide superior service to its patrons. The results of an annual patron survey provide a measure of the library's performance relative to the goal of attaining a high (over 80%) Extremely Satisfied/Very Satisfied rating. This analysis shows the level of library patron satisfaction with staff helpfulness, ease of locating materials, and overall satisfaction with library services.

Analysis of Library Patron Satisfaction By Staff Helpfulness and Ease of Locating Materials, and Overall Satisfaction (Annual Survey of Randomly Selected Patrons)									
	<i>2012-13</i>			<i>2013-14</i>			<i>2014-15 Projected</i>		
	<i>Staff Helpfulness</i>	<i>Ease of Locating Materials</i>	<i>Overall Satisfaction With Library Services</i>	<i>Staff Helpfulness</i>	<i>Ease of Locating Materials</i>	<i>Overall Satisfaction With Library Services</i>	<i>Staff Helpfulness</i>	<i>Ease of Locating Materials</i>	<i>Overall Satisfaction With Library Services</i>
Extremely Satisfied	52.9%	29.7%	36.4%	61.2%	36.2%	48.2%	61.4%	36.4%	48.5%
Very Satisfied	43.2%	56.5%	53.1%	36.5%	50.4%	44.2%	36.3%	51.3%	44.7%
Somewhat Satisfied	3.6%	13.1%	9.7%	1.8%	12.3%	6.6%	2.1%	11.7%	6.3%
Not Very Satisfied	0.3%	0.5%	0.6%	0.3%	0.8%	0.8%	0.2%	0.5%	0.4%
Not At All Satisfied	0.0%	0.2%	0.2%	0.2%	0.3%	0.2%	0.0%	0.1%	0.1%

Per Capita Library Visits and Registrations

- It is the objective of the Mesquite Public Library System to promote the value of its holdings and services to the citizens of the community. One measure of this objective is an analysis of annual library visits made by community members and the per capita number of citizens who are registered borrowers.

Analysis of Library Visits and Patron Registrations By Number (Per Capita) of Annual Library Visits and Registered Borrowers			
	<i>2012-13</i>	<i>2013-14</i>	<i>2014-15 Projected</i>
Library Visits	2.42	2.24	2.21
Registered Borrowers	0.33	0.31	0.31

(Population designated by City of Mesquite Ordinance)

Library Collection

- It is the objective of the Mesquite Public Library System to continually build its materials collection (books and AV) in an effort to provide patrons with the best collection possible. This analysis shows how the per capita materials holdings of the Mesquite Public Library compare with the materials holdings of public libraries in area cities and the statewide average public library materials holdings.

Analysis of Comparative Per Capita Holdings By Average Number of Materials for Area City Public Libraries and Public Libraries Statewide			
	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15 Projected</u>
Mesquite	1.50	1.47	1.45
Area Cities*	1.95	1.84	1.80
Texas Cities**	1.99	1.97	1.96

**Arlington, Carrollton, Garland, Grand Prairie, Irving, Plano and Richardson*

***Based on TSLAC Statewide Comparison statistics of Texas Public Libraries.*

Use of Materials and Information Requests

- It is the objective of the Mesquite Public Library System to increase the use of the library's materials and to provide personalized answers to the wide range of informational questions from library patrons. One way to measure this objective is an analysis of materials circulated ("checked out") by patrons and materials used on-site. The analysis also shows the per capita number of requests for information received by staff members.

Analysis of Comparative Per Capita Materials Usage and Information Requests By Type of Material Usage and Source of Information Requests			
	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15 Projected</u>
Materials Usage			
Circulated*	2.39	2.17	2.15
On-Site Use	0.34	0.36	0.37
Information Requests			
Remote Inquiry	0.41	0.40	0.41
On-Site Inquiry	0.72	0.73	0.73

**Does not include electronic materials.*

Library Use by Children

- It is the objective of the Mesquite Public Library System to increase library awareness and usage among the community's children. This objective can be measured through an analysis of attendance at programs designed to inform, educate, entertain, and further library use by children. Additionally, the objective can be measured by examining the per capita participation in the annual Summer Reading Program, together with the percentage of participants completing the program.

Analysis of Library Usage by Children By Type of Program and Per Capita (Under 9) Attendance			
	<i>2012-13</i>	<i>2013-14</i>	<i>2014-15 Projected</i>
Children's Programs			
Number of Programs	381	373	376
Per Capita* Attendance	0.64	0.46	0.50
Summer Reading Program			
Per Capita* Attendance	0.10	0.10	0.11
Completion Rate	44.6%	45.5%	46.5%

*Per Capita calculations taken from American Community Survey of Mesquite for population under 9 years on <http://factfinder2.census.gov/faces/nav/jsf/pages/index.xhtml>

Library Volunteers

- It is the objective of the Mesquite Public Library System to encourage citizen volunteers to participate in the delivery of library services to the community. This analysis shows the number of annual volunteer hours donated and the value of those hours.

Analysis of Library Volunteerism By Number/Monetary Value* of Volunteer Hours			
	<i>2012-13</i>	<i>2013-14</i>	<i>2014-15 Projected</i>
Number of Volunteer Hours	3,667	3,412	3,450
Value of Volunteer Hours	\$81,187	\$79,841	\$84,767

*Based on value of \$22.14 (2012) per hour of volunteer service and \$23.40 (2013) reported on http://www.independentsector.org/volunteer_time

Technological Resources

- It is the objective of the Mesquite Public Library System to promote access to resources that are increasingly offered through technological means. One measure of this objective is the annual usage of the Library's public access computers. This objective can also be measured by the number of visits to online databases offered through the Library and the number of e-audiobooks and e-books that are downloaded annually.

Technological Resource Usage By Number of Annual Public Access Computer Sessions, Database Visits, Downloaded E-Audiobooks & E-Books			
	<i>2012-13</i>	<i>2013-14</i>	<i>2014-15 Projected</i>
Computer Sessions	84,852	83,112	84,000
Database Visits	31,277	24,844	25,000
E-Audiobooks Downloaded	2,922	3,464	3,780
E-Books Downloaded	8,593	12,969	16,000

Parks and Recreation

Parks and Recreation is responsible for maintaining and developing a quality park system, furnishing recreational opportunities to citizens and maintaining park buildings and facilities in clean and safe conditions. These objectives are achieved through the following divisions.



Mesquite Parks & Recreation was recognized at the annual Texas Recreation and Parks Region 2 & 3 Conference with the Excellence in Programming Award - Special Event for Christmas in the Park.

Administration

This Division provides direction, support and overall supervision for seven divisions within the department. It works with the Parks and Recreation Advisory Board, the Tree Board, the Youth Services Committee and many special interest groups to gain a feel for the community's needs.

Parks

The Parks Division is responsible for professional grounds maintenance of City parks, school/parks, building sites, athletic fields, playgrounds, color beds, bird sanctuary habitat, picnic facilities, swimming pool landscapes, community center landscapes, drainage channel vegetation, medians and the urban forestry program.

Recreation

The primary function of the Recreation Division is to provide for the organization, administration and leadership of a wide variety of activities designed to meet the leisure needs of the entire community. Recreation's goal is to provide quality leisure experiences by providing a wide range of activities for all age levels.

Pools

The Pools Division provides for the operation and maintenance of the four municipal pools during the months of May, June, July and August. It's primary goal is to provide a diverse, quality aquatic program as well as a safe, clean environment for users of the swimming pools.

Tennis

The tennis budget provides funding for all costs associated with the City's tennis program, specifically those at the Westlake Tennis Center. The Tennis Division's goal is to provide leagues, lessons and tournaments and to promote youth programs.

Parks and Recreation
Financial Summary
Fund Allocations, Division Allocations, Expenditure Categories
Fiscal Years 2012-13 to 2014-15

Fund	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
General Fund	\$2,749,214	\$3,535,933	\$3,111,024	\$4,438,720
Total Fund Allocations	\$2,749,214	\$3,535,933	\$3,111,024	\$4,438,720

Divisions	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
Administration	\$572,158	\$569,884	\$569,884	\$562,259
Park Operations	(2,722,907)	(1,662,597)	(2,402,060)	(954,054)
Tennis Center	91,021	139,926	126,926	99,061
Golf Course	827,436	919,684	1,002,718	1,062,396
Recreation Administration	762,523	768,151	765,757	1,326,006
Festival	450,186	370,969	398,980	370,969
Special Events	94,173	72,500	77,380	75,625
Florence Recreation Center	208,915	159,329	195,872	94,590
Lakeside Activity Center	14,993	17,325	14,925	18,295
Shaw Gymnasium	54,606	43,406	56,107	11,915
Goodbar Activity Center	182,183	164,565	159,507	22,897
Athletic Programs	454,146	442,783	500,007	476,549
Evans Recreation Center	412,986	374,002	412,270	241,994
Dunford Recreation Center	276,387	185,015	311,886	115,508
Westlake House	6,741	8,000	8,017	7,500
Rutherford Recreation Center	437,189	381,944	395,165	107,697
Day Camp	47,448	35,121	44,926	27,322
Thompson School Gym	82,958	75,376	73,667	2,470
Achziger Program	34,331	39,925	36,504	0
RASP Program	0	0	0	83,956
Senior Program	0	0	0	227,772
Summer Camp Program	0	0	0	27,565
City Lake Pool	188,011	177,221	151,540	191,983
Town East Pool	128,314	85,347	35,281	70,244
Vanston Pool	127,039	145,101	152,809	140,110
Marlins Swim Team	18,377	22,956	22,956	28,091
Total Division Allocations	\$2,749,214	\$3,535,933	\$3,111,024	\$4,438,720

Expenditure Categories	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
Personal Services	\$5,298,195	\$5,062,315	\$5,359,667	\$5,309,164
Supplies	577,013	570,435	569,026	587,544
Contractual Services	2,666,041	2,781,639	2,858,250	2,834,468
Capital Outlay	69,987	0	0	0
Other	75,277	99,000	99,000	77,000
Reimbursements	(5,937,299)	(4,977,456)	(5,774,919)	(4,369,456)
Total Expenditures	\$2,749,214	\$3,535,933	\$3,111,024	\$4,438,720

Parks and Recreation
Authorized Staffing Levels
Fiscal Years 2012-13 to 2014-15

Staffing Levels by Fund

Fund	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
General Fund	122.68	122.68	117.47	117.47
Total All Funds	122.68	122.68	117.47	117.47

Summary of Divisional Staffing Levels

Division	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Administration	7.00	7.00	7.00	7.00
Aquatics	13.67	13.67	8.11	8.11
Athletics	0.00	0.00	0.00	3.00
Park Operations	38.50	38.50	36.76	36.76
Golf Course	13.38	13.38	16.72	16.72
Recreation Center Programs	0.00	0.00	0.00	9.00
Recreation Services	47.88	47.88	46.63	31.13
Senior Programs	0.00	0.00	0.00	4.75
Tennis Center	2.25	2.25	2.25	1.00
Total Parks and Recreation	122.68	122.68	117.47	117.47

Administration

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Assistant City Manager/Director of Parks & Recreation	1.00	1.00	1.00	1.00
Executive Secretary	1.00	1.00	1.00	1.00
Manager of Park Planning	1.00	1.00	1.00	1.00
Park Planner	1.00	1.00	1.00	1.00
Sponsorship & Festival Coordinator	1.00	1.00	1.00	1.00
Secretary	2.00	2.00	2.00	2.00
Total Administration	7.00	7.00	7.00	7.00

Park Operations

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Chemical Application Technician	1.00	1.00	1.00	1.00
District Park Supervisor	3.00	3.00	3.00	3.00
Manager of Park Services	1.00	1.00	1.00	1.00
Park Athletic Fields Technician	5.00	5.00	5.00	5.00
Park Equipment Mechanic	1.00	1.00	1.00	1.00
Park Equipment Operator	7.00	7.00	6.00	6.00
Park Grounds Maintenance Technician	3.00	3.00	3.00	3.00
Park Irrigation Technician	4.00	4.00	4.00	4.00
Park Maintenance Mechanic Facilities	3.00	3.00	4.00	4.00
Park Maintenance Specialist	3.00	3.00	3.00	3.00
Seasonal Park Workers (FTE)	3.50	3.50	1.76	1.76
Secretary	1.00	1.00	1.00	1.00
Senior Grounds Maintenance Technician	3.00	3.00	3.00	3.00
Total Park Operations	38.50	38.50	36.76	36.76

Golf Course

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Food and Beverage Worker (FTE)	1.50	1.50	0.75	0.75
Golf Cart Attendant (FTE)	2.50	2.50	2.00	2.00
Golf Course Equipment Operator	3.00	3.00	3.00	3.00
Golf Course Maintenance Technician	1.00	1.00	1.00	1.00
Golf Course Maintenance Worker (FTE)	0.50	0.50	0.63	0.63
Golf Course Superintendent	0.00	0.00	1.00	1.00
Manager of Golf	1.00	1.00	1.00	1.00
Pro Shop Attendant (FTE)	2.00	2.00	5.34	5.34
Senior Food and Beverage Worker	0.88	0.88	1.00	1.00
Senior Pro Shop Attendant	1.00	1.00	1.00	1.00
Total Golf Course	13.38	13.38	16.72	16.72

Recreation Services

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Athletics and Aquatics Coordinator	2.00	2.00	2.00	0.00
Senior Recreation Supervisor Athletics & Aquatics	1.00	1.00	1.00	0.00
Custodian	8.00	8.00	8.00	8.00
Custodian (FTE)	0.50	0.50	0.50	0.50
Manager of Recreation Services	1.00	1.00	1.00	1.00
Marketing Specialist	1.00	1.00	1.00	1.00
Recreation Center Supervisor	3.00	3.00	2.00	0.00
Recreation Leader (FTE)	18.75	18.75	19.50	17.75
Recreation Specialist	5.00	5.00	5.00	0.00
Recreation Services Superintendent	1.00	1.00	0.00	0.00
Recreation Supervisor - RASP	1.00	1.00	1.00	0.00
Seasonal Recreation Leader (FTE)	0.63	0.63	0.63	0.63
Senior Programs Supervisor	2.00	2.00	2.00	0.00
Senior Recreation Supervisor	2.00	2.00	2.00	0.00
Support Services Supervisor	1.00	1.00	1.00	1.00
Tennis Center Attendant (FTE)	0.00	0.00	0.00	1.25
Total Recreation Services	47.88	47.88	46.63	31.13

Aquatics

Full-time Position	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Cashier (FTE)	1.10	1.10	1.10	1.10
Facility Attendant (FTE)	0.84	0.84	0.84	0.84
Head Lifeguard (FTE)	0.69	0.69	0.69	0.69
Lifeguard (FTE)	9.66	9.66	4.10	4.10
Swim Coach (FTE)	0.26	0.26	0.26	0.26
Swimming Pool Supervisor (FTE)	1.12	1.12	1.12	1.12
Total Aquatics	13.67	13.67	8.11	8.11

Athletics

	Actual	Adopted	Amended	Adopted
Full-time Position	2012-13	2013-14	2013-14	2014-15
Athletics and Aquatics Coordinator	0.00	0.00	0.00	2.00
Senior Recreation Supervisor Athletics & Aquatics	0.00	0.00	0.00	1.00
Total Athletics	0.00	0.00	0.00	3.00

Recreation Center Programs

	Actual	Adopted	Amended	Adopted
Full-time Position	2012-13	2013-14	2013-14	2014-15
Recreation Center Supervisor	0.00	0.00	0.00	2.00
Recreation Specialist	0.00	0.00	0.00	5.00
Recreation Supervisor - RASP	0.00	0.00	0.00	1.00
Senior Recreation Supervisor	0.00	0.00	0.00	1.00
Total Recreation Center Programs	0.00	0.00	0.00	9.00

Senior Programs

	Actual	Adopted	Amended	Adopted
Full-time Position	2012-13	2013-14	2013-14	2014-15
Recreation Leader (FTE)	0.00	0.00	0.00	1.75
Senior Programs Supervisor	0.00	0.00	0.00	2.00
Senior Recreation Supervisor	0.00	0.00	0.00	1.00
Total Senior Programs	0.00	0.00	0.00	4.75

Tennis Center

	Actual	Adopted	Amended	Adopted
Full-time Position	2012-13	2013-14	2013-14	2014-15
Tennis Center Attendant (FTE)	1.25	1.25	1.25	0.00
Tennis Center Supervisor	1.00	1.00	1.00	1.00
Total Tennis Center	2.25	2.25	2.25	1.00

Departmental Job Classifications

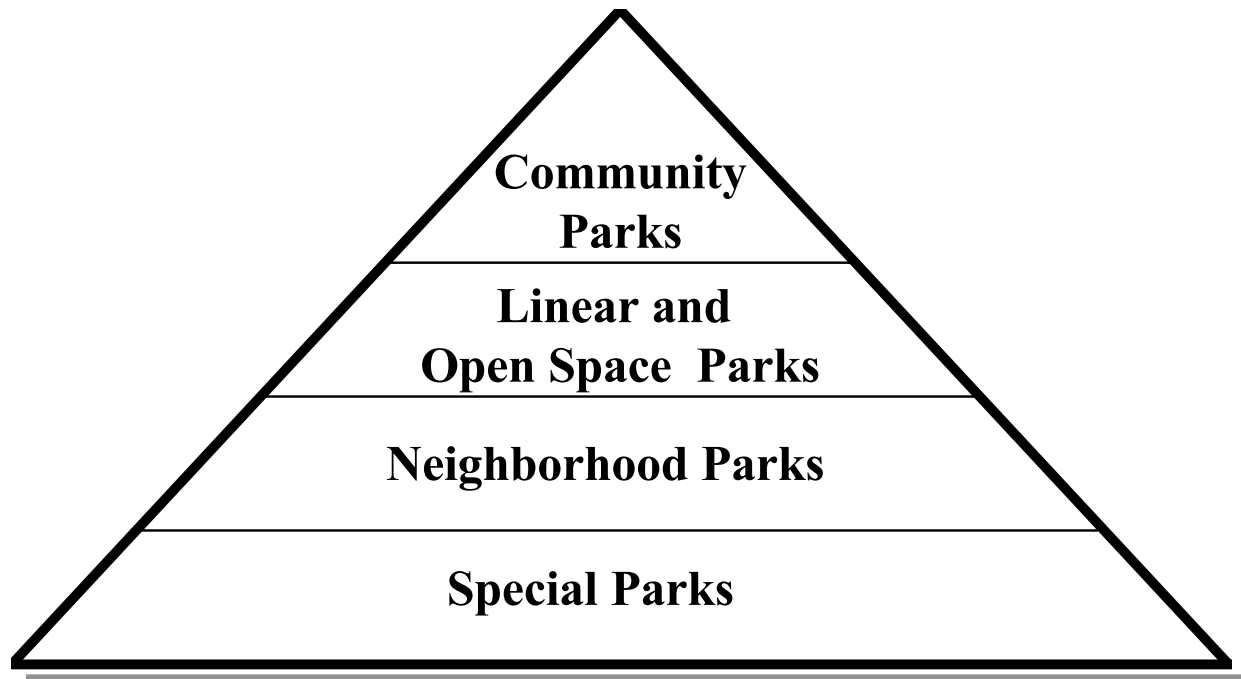
Job Classification	Actual	Adopted	Amended	Adopted
	2012-13	2013-14	2013-14	2014-15
Assistant City Manager/Director of Parks & Recreation	1.00	1.00	1.00	1.00
Athletics and Aquatics Coordinator	2.00	2.00	2.00	2.00
Cashier (FTE)	1.10	1.10	1.10	1.10
Chemical Application Technician	1.00	1.00	1.00	1.00
Custodian	8.00	8.00	8.00	8.00
Custodian (FTE)	0.50	0.50	0.50	0.50
District Park Supervisor	3.00	3.00	3.00	3.00
Executive Secretary	1.00	1.00	1.00	1.00
Facility Attendant (FTE)	0.84	0.84	0.84	0.84
Food and Beverage Worker (FTE)	1.50	1.50	0.75	0.75
Golf Cart Attendant (FTE)	2.50	2.50	2.00	2.00
Golf Course Equipment Operator	3.00	3.00	3.00	3.00
Golf Course Maintenance Technician	1.00	1.00	1.00	1.00
Golf Course Maintenance Worker (FTE)	0.50	0.50	0.63	0.63
Golf Course Superintendent	0.00	0.00	1.00	1.00
Head Lifeguard (FTE)	0.69	0.69	0.69	0.69
Lifeguard (FTE)	9.66	9.66	4.10	4.10
Manager of Golf	1.00	1.00	1.00	1.00
Manager of Park Planning	1.00	1.00	1.00	1.00
Manager of Park Services	1.00	1.00	1.00	1.00
Manager of Recreation Services	1.00	1.00	1.00	1.00
Marketing Specialist	1.00	1.00	1.00	1.00
Park Athletic Fields Technician	5.00	5.00	5.00	5.00
Park Equipment Mechanic	1.00	1.00	1.00	1.00
Park Equipment Operator	7.00	7.00	6.00	6.00
Park Grounds Maintenance Technician	3.00	3.00	3.00	3.00
Park Irrigation Technician	4.00	4.00	4.00	4.00
Park Maintenance Mechanic Facilities	3.00	3.00	4.00	4.00
Park Maintenance Specialist	3.00	3.00	3.00	3.00
Park Planner	1.00	1.00	1.00	1.00
Pro Shop Attendant (FTE)	2.00	2.00	5.34	5.34
Recreation Center Supervisor	3.00	3.00	2.00	2.00
Recreation Leader (FTE)	18.75	18.75	19.50	19.50
Recreation Services Superintendent	1.00	1.00	0.00	0.00
Recreation Specialist	5.00	5.00	5.00	5.00
Recreation Supervisor - RASP	1.00	1.00	1.00	1.00
Seasonal Park Workers (FTE)	3.50	3.50	1.76	1.76
Seasonal Recreation Leader (FTE)	0.63	0.63	0.63	0.63
Secretary	3.00	3.00	3.00	3.00
Senior Food and Beverage Worker (FTE)	0.88	0.88	1.00	1.00
Senior Grounds Maintenance Technician	3.00	3.00	3.00	3.00
Senior Programs Supervisor	2.00	2.00	2.00	2.00
Senior Pro Shop Attendant	1.00	1.00	1.00	1.00
Senior Recreation Supervisor	2.00	2.00	2.00	2.00
Senior Recreation Supervisor Athletics & Aquatics	1.00	1.00	1.00	1.00
Sponsorship & Festival Coordinator	1.00	1.00	1.00	1.00
Support Services Supervisor	1.00	1.00	1.00	1.00
Swim Coach (FTE)	0.26	0.26	0.26	0.26
Swimming Pool Supervisor (FTE)	1.12	1.12	1.12	1.12
Tennis Center Attendant (FTE)	1.25	1.25	1.25	1.25
Tennis Center Supervisor	1.00	1.00	1.00	1.00
Total Parks and Recreation	122.68	122.68	117.47	117.47

Parks and Recreation

Objectives and Performance Measurements

Park Planning

- It is the objective of the Mesquite Parks and Recreation Department to provide the citizens of Mesquite a park system (including developed open spaces) that meets the overall minimum standards published by The National Recreation and Park Association (NRPA). This objective can be measured by comparing Mesquite’s overall parks system against the NRPA standard. A brief definition of Mesquite park types based on the City’s *Comprehensive Park Master Plan* precedes the analysis.



City of Mesquite Park Classification System

- Community Parks: Designed to offer large or special facilities for organized recreationalists, Community Parks include both intensive and passive uses, are planned at a ratio of 3 acres per 1,000 population, are typically 20-100 acres in size and service an area of two miles radius.
- Linear and Open Space Parks: Designed to act as buffers around various land uses and linkages between parks and neighborhoods, these parks include activities that promote exposure to the experience offered in this environment, vary greatly in size and shape and service areas vary greatly and have no designations.
- Neighborhood Parks: Designed to serve as active play or passive recreation areas for families in the immediate neighborhood, these parks include school parks and other smaller type parks not associated with the school system. Neighborhood Parks are typically 1-20 acres in size, are planned at a ratio of 2-3 acres per 1,000 population and service an area of one-half mile.

Tree Plantings

- The objective of the Parks Division to plant 20,000 trees in the City by the year 2000 was fulfilled in fiscal year 1999-00. Plantings have continued and this analysis shows the anticipated plantings during the coming year. Trees are purchased or transplanted (from the City's tree farm) by the City and either planted by parks personnel, contractors and/or donated to non-profit organizations (i.e. schools, civic organizations) for planting.

Analysis of Cumulative Tree Plantings						
By Park Services Division & Through Donations to Non-Profits (Since 1991)						
	<u>2012-13</u>		<u>2013-14 Amended</u>		<u>2014-15 Projected</u>	
	<i>No. Trees</i>	<i>% of Total</i>	<i>No. Trees</i>	<i>% of Total</i>	<i>No. Trees</i>	<i>% of Total</i>
Park Services Division	14,872	50%	15,000	47%	15,470	52%
Non-Profits	14,400	50%	14,400	45%	14,400	48%
Free Tree Program	1,508	0	2,508	0	2,508	0
Remainder of Goal	0%	0%	0%	0%	0%	0%
Total	30,780	100%	31,908	100%	32,378	100%

Parks

- It is the objective of the Parks Division to maintain, beautify and make safe the grounds for the entire City's parks. One measure of this objective is an analysis of the number and percentage of park employee work hours devoted to attaining the objective.

Analysis of Park Services Employee Workhours Per Acre									
Annual Work Hours by Activity Per Acre of Park Land									
<i>Activity</i>	<u>2012-13</u>			<u>2013-14 Amended</u>			<u>2014-15 Projected</u>		
	<i>(1,450 Acres)</i>			<i>(1,450 Acres)</i>			<i>(1,650 Acres)</i>		
	<i>Annual Workhours</i>	<i>Annual W/H per Acre</i>	<i>Percentage W/H Used</i>	<i>Annual Workhours</i>	<i>Annual W/H per Acre</i>	<i>Percentage W/H Used</i>	<i>Annual Workhours</i>	<i>Annual W/H per Acre</i>	<i>Percentage W/H Used</i>
Litter Control	14,000	9.65	16.25%	14,000	9.65	16.25%	17,010	10.3	17.40%
Athletic Field Maint.	10,500	7.24	11.27%	10,500	7.24	11.27%	12,400	7.52	12.69%
Mowing	25,000	17.24	29.13%	25,000	17.24	29.13%	26,400	16.00	27.01%
Urban Forestry	12,000	8.27	14.13%	12,000	8.27	14.13%	16,800	10.18	17.19%
Playground Maint.	6,225	4.29	6.03%	6,225	4.29	6.03%	7,248	4.39	7.42%
Irrigation Maint.	11,000	7.58	13.06%	11,000	7.58	13.06%	8,624	5.23	8.82%
Pest Control	8,500	5.86	10.13%	8,500	5.86	10.13%	9,250	5.61	9.47%
Total Work Hours	87,225	60.13	100%	87,225	60.13	100%	97,732	59.23	100%

Airport Services

The Department of Airport Services provides safe, efficient and environmentally sensitive air transportation facilities appropriate to the needs of the community. This responsibility is accomplished through such means as promulgation and enforcement of the “Airport Minimum Standards, Rules and Regulations” maintenance and marketing of this facilities, promotion of the airport as an economic development tool of the City, public awareness of the airport and local city resident support.



On December 16, 2013, the new Mesquite Metro Airport Air Traffic Control Tower opened for operation. The tower was funded by the Federal Aviation Airport Improvement Program and the City of Mesquite. It stands more than 80 feet tall.

Airport Services
Financial Summary
Fund Allocations, Division Allocations, Expenditure Categories
Fiscal Years 2012-13 to 2014-15

	Actual	Adopted	Amended	Adopted
Fund	2012-13	2013-14	2013-14	2014-15
Airport Operating Fund	\$2,040,684	\$1,746,992	\$1,746,918	\$1,939,327
Total Fund Allocations	\$2,040,684	\$1,746,992	\$1,746,918	\$1,939,327

	Actual	Adopted	Amended	Adopted
Division	2012-13	2013-14	2013-14	2014-15
Airport Operations	\$2,040,684	\$1,746,992	\$1,746,918	\$1,939,327
Total Division Allocations	\$2,040,684	\$1,746,992	\$1,746,918	\$1,939,327

	Actual	Adopted	Amended	Adopted
Expenditure Categories	2012-13	2013-14	2013-14	2014-15
Personal Services	\$341,248	\$386,855	\$386,855	\$373,952
Supplies	1,240,662	887,667	887,667	1,063,017
Contractual Services	258,970	261,766	261,766	277,554
Capital Outlay	0	10,900	10,826	25,000
Other Financing Uses	199,804	199,804	199,804	199,804
Total Expenditures	\$2,040,684	\$1,746,992	\$1,746,918	\$1,939,327

Authorized Staffing Levels

Staffing Levels by Fund

	Actual	Adopted	Amended	Adopted
Fund	2012-13	2013-14	2013-14	2014-15
Municipal Airport Fund	7.90	7.90	7.90	7.90
Total Municipal Airport Fund	7.90	7.90	7.90	7.90

Summary of Divisional Staffing Levels

	Actual	Adopted	Amended	Adopted
Division	2012-13	2013-14	2013-14	2014-15
Airport Services	7.90	7.90	7.90	7.90
Total Airport Services	7.90	7.90	7.90	7.90

Departmental Job Classifications

	Actual	Adopted	Amended	Adopted
Job Classification	2012-13	2013-14	2013-14	2014-15
Airport Director	1.00	1.00	1.00	1.00
Airport Operations Manager	1.00	1.00	1.00	1.00
Airport Security Technician (FTE)	1.40	1.40	1.40	1.40
Executive Secretary (FTE)	0.60	0.60	0.60	0.60
Line Services Technician (FTE)	3.90	3.90	3.90	3.90
Total Airport Services	7.90	7.90	7.90	7.90

Non-Departmental

Non-departmental expenditures are those expenditures that do not readily pertain to any specific department. Examples include debt service payments, insurance, reserve appropriations and fund transfers.



Debt Service Funds

The Debt Service Funds accumulate resources for the payment of general long-term debt principal, interest and related costs on debt issued by the city. Funds are normally transferred into these funds from other funds. The City of Mesquite maintains three debt service funds; 1) the General Obligation Debt Service Fund, 2) the Water and Sewer Revenue Bond Debt Service Fund and 3) the Drainage Utility District Revenue Bond Debt Service Fund.

Reserve Funds

Reserve funds are normally authorized by City Council action or by bond covenants and accumulate resources for specified purposes. Funds are transferred into these funds from other funds. The City of Mesquite has three reserve funds; 1) the Water and Sewer Revenue Reserve Fund, 2) the Drainage Utility District Revenue Reserve Fund and 3) the Duck Creek Reserve Fund.

Reserve Appropriations (General and Water & Sewer)

The Reserve Appropriation budgets provide funding for emergency purposes as well as a variety of other purposes including 1) uncollectible accounts, 2) purchase of plastic bags for resale to the public, 3) bank depository services and 4) public safety equipment.

Insurance

These budgets provide appropriations for the city's general liability insurance program. Coverage is provided for auto, general liability, property damage, fire and extended coverage, police liability, public officials and employee's liability, workers' compensation and unemployment insurance. Funds for retirement health insurance are also accounted for here.

Non-Departmental
Financial Summary
Fund Allocations, Division Allocations, Expenditure Categories
Fiscal Years 2012-13 to 2014-15

Funds	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
General Fund	\$14,128,978	\$12,276,945	\$13,719,412	\$14,483,432
General Obligation Debt Service Fund	10,704,339	10,913,027	10,960,010	12,073,944
Water and Sewer Operating Fund	15,124,692	15,139,444	14,828,723	15,066,000
Water and Sewer Debt Service Fund	8,302,643	8,376,555	8,277,561	8,071,135
Drainage Utility District Revenue Reserve Fund	66,943	29,973	29,973	13,586
Drainage Utility District Debt Service Fund	717,453	527,400	527,400	497,578
Total Fund Allocations	\$49,045,048	\$47,263,344	\$48,343,079	\$50,205,675

Divisions	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
Drainage Utility District Debt Service	\$717,453	\$527,400	\$527,400	\$497,578
Drainage Utility District Revenue Reserve	66,943	29,973	29,973	13,586
General Obligation Debt Service	10,704,339	10,913,027	10,960,010	12,073,944
General Fund Debt Service	10,000,000	9,339,505	9,600,000	9,500,000
General Fund Reserve	1,131,259	694,000	795,500	2,921,332
Public Safety Equipment	1,113,393	762,000	980,472	155,000
Insurance	1,451,377	1,400,000	1,470,000	1,510,600
General Liability	300,000	0	0	0
Group Medical Insurance	0	0	500,000	0
Convention Center Chill Plant	132,949	81,440	373,440	396,500
Water and Sewer Debt Service	8,302,643	8,376,555	8,277,561	8,071,135
Water and Sewer Operating Transfers	13,482,913	13,404,444	13,093,723	13,359,000
Water and Sewer Insurance	1,385,100	1,405,000	1,405,000	1,405,000
Water and Sewer Reserve	256,679	330,000	330,000	302,000
Total Division Allocations	\$49,045,048	\$47,263,344	\$48,343,079	\$50,205,675

Expenditure Categories	Actual 2012-13	Adopted 2013-14	Amended 2013-14	Adopted 2014-15
Personal Services	\$1,445,235	\$1,431,000	\$1,501,000	\$1,541,600
Supplies	27,234	70,000	80,000	70,000
Contractual Services	1,505,128	1,004,440	1,352,940	3,518,832
Capital Outlay	1,113,021	727,000	0	0
Other Expenditures	(4,961)	35,000	35,000	0
Other Financing Uses	25,234,956	24,178,922	25,609,168	24,432,586
Debt Service	19,724,435	19,816,982	19,764,971	20,642,657
Total Expenditures	\$49,045,048	\$47,263,344	\$48,343,079	\$50,205,675

MESQUITE

T E X A S

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Capital Budget

Summary
2015 Debt Issuance
Impact of Capital Budget on Operating Budgets
Airport Projects
Drainage Utility District Projects
Municipal Projects
Parks and Recreation Projects
Public Safety Projects
Street Projects
Traffic Projects
Water and Sewer Projects
Routine Vehicle and Equipment Expenditures

CAPITAL BUDGET

The first year of the City's five-year Capital Improvement Plan is known as the Capital Budget, and funding for the capital projects identified therein is contained in the FY 2014-15 Adopted Budget. Capital projects are significant expenditures to acquire long-term assets that have a minimum value of \$5,000 and a useful life of five years or more. These assets are usually financed with debt obligations or sales tax revenues for projects eligible under the 4B Sales Tax provisions. Other revenues such as assessments, contributions from other governmental entities and developer participation are also utilized.

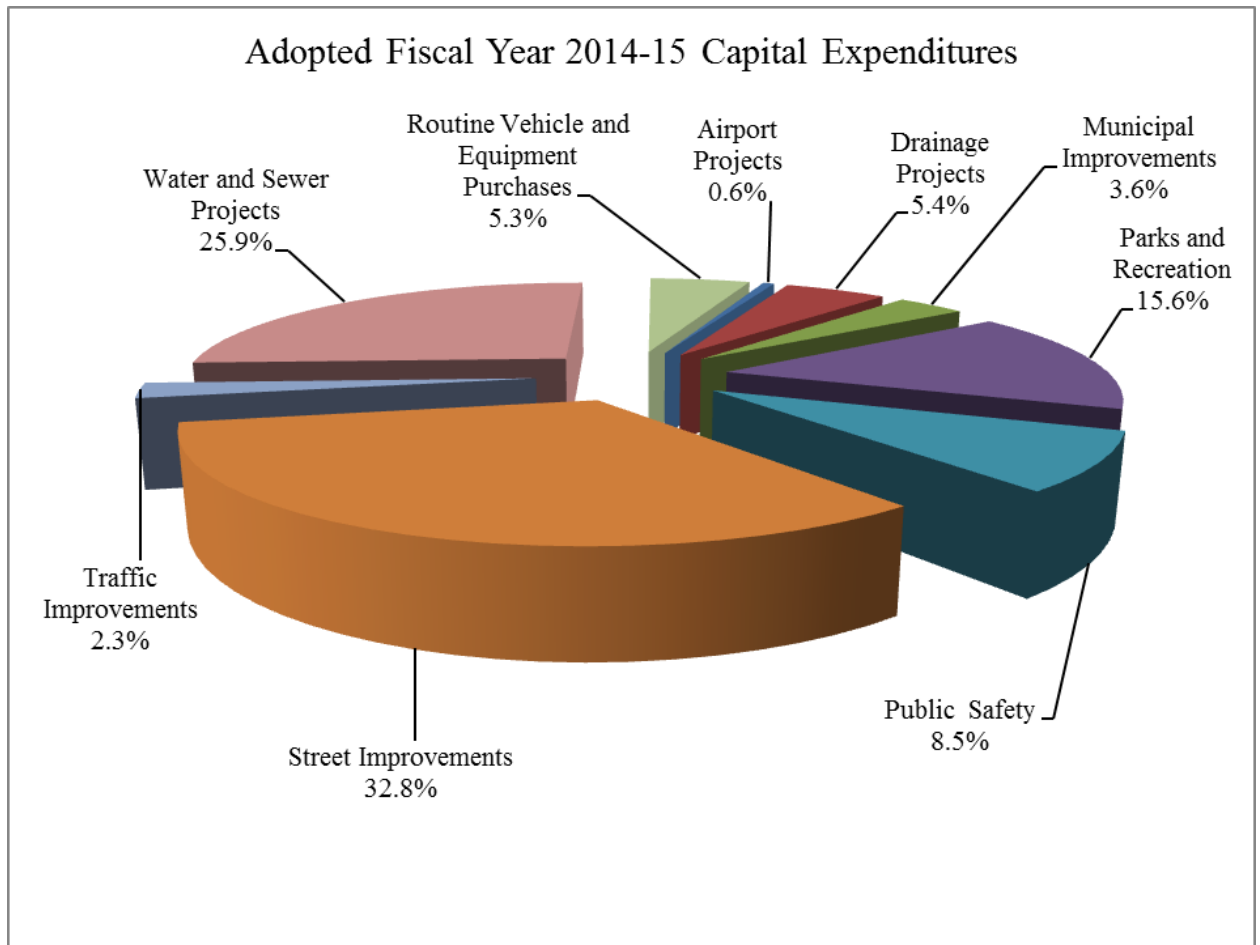
The Budget also contains funding for capital assets that are routine in nature and may be lesser in value – a minimum of \$1,000 and a useful life of at least two years. These capital expenditures are usually finance through general revenues or, if eligible, are included in short-term debt obligations. As recommended by GASB Statement 34, the City reports all capital assets, including infrastructure, in the government-wide Statement of Net Assets and reports depreciation expenses – the cost of “using up” capital assets – in the statement of activities. All capital assets have a minimum capitalization threshold of \$5,000 for each individual item, and the expected useful life of capitalized assets varies depending on the type of asset; for example, a computer has an expected useful life of five years, but a building has an expected useful life of 45 years.

Nonrecurring capital expenditures may be classified into eight program areas: Airport, Drainage, Municipal, Parks and Recreation, Public Safety, Streets, Traffic, Water and Sewer, and nonrecurring capital expenditures such as Routine Vehicle and Equipment Expenditures are itemized and grouped by funding source. Municipal projects, for example, account for \$2,712,191, or 3.6 percent, of all adopted capital expenditures, and street improvements represent 32.8 percent of the Capital Budget. Parks and Recreation projects account for 15.6 percent of all capital expenditures and are funded entirely through 4B Economic Development Sales Tax proceeds.

Funding sources for all capital expenditures vary by project type and use, and a more detailed description of all capital expenditures and their funding sources is found in this section of the budget document and debt service schedules for the associated outstanding debt can be found in the Appendix section.

City of Mesquite
Capital Expenditure Summary
Fiscal Year 2014-15

Capital Expenditure Category:	Prior Year Expenditures	Adopted 14-15 Funding	Total Funding
Airport Projects	\$163,890	\$452,410	\$616,300
Drainage Projects	211,842	4,095,791	4,307,633
Municipal Improvements	26,895,241	2,712,191	29,607,432
Parks and Recreation	16,261,766	11,855,834	28,117,600
Public Safety	88,317	6,465,911	6,554,228
Street Improvements	13,343,274	25,032,907	38,376,181
Traffic Improvements	813,592	1,780,519	2,594,111
Water and Sewer Projects	11,314,523	19,768,927	31,083,450
Routine Vehicle and Equipment Purchases	3,529,599	4,041,736	7,571,335
Total Capital Expenditures	\$72,622,044	\$76,206,226	\$148,828,270



2015 General Obligation Bond Sale

The fiscal year 2014-15 budget includes \$12,073,944 in debt service for the City’s outstanding general obligation debt and the issuance of \$15,810,000 in additional general obligation debt to fund the capital improvements described below. The General Fund’s portion of total debt service is \$9,500,000, a decrease of \$100,000 from the current year’s budget amount.

<u>Project Description</u>	<u>Funding Source</u>	<u>Amount</u>
Street and Alley Reconstruction	Certificates of Obligation	\$1,000,000
Town East Blvd. (Military to Skyline)	Certificates of Obligation	2,650,000
Motley Drive Reconstruction	Certificates of Obligation	1,300,000
Gus Thomasson Road (Moon to Karla)	Certificates of Obligation	200,000
Gus Thomasson (US 80 to Towne Centre)	Certificates of Obligation	600,000
Retro-reflectivity Sign Replacement	Certificates of Obligation	130,000
Sidewalk Replacements	Certificates of Obligation	100,000
Screening Wall Replacement	Certificates of Obligation	250,000
Total Streets and Alley Improvements		<u>\$6,230,000</u>
Fuel Tank and Fuel System Replacement	Certificates of Obligation	\$600,000
Municipal Building Improvements	Certificates of Obligation	250,000
Total Municipal Improvements		<u>\$850,000</u>
Vehicles and Computer Equipment	Certificates of Obligation	\$2,330,000
P25 Public Safety Radio System Upgrade	Certificates of Obligation	5,350,000
9-1-1 Phone System Upgrade	Certificates of Obligation	750,000
Total Equipment/Software		<u>\$8,430,000</u>
Cost of Issue	Certificates of Obligation	\$300,000
Total Bond Sale		<u>\$15,810,000</u>

2015 Water and Sewer Revenue Bond Sale

The 2014-15 Water and Sewer Fund budget includes \$6,895,000 in water and sewer revenue bonds to undertake the projects listed below.

<u>Project Description</u>	<u>Funding Source</u>	<u>Amount</u>
Sanitary Sewer Rehabilitation Program	Revenue Bonds	\$3,000,000
Water Main and Concrete Replacement Program	Revenue Bonds	900,000
Emergency Repairs	Revenue Bonds	300,000
Water Meter Replacement Program	Revenue Bonds	100,000
Large Valve Water Main Replacement Program	Revenue Bonds	450,000
Barnes Bridge Transmission Main	Revenue Bonds	1,550,000
Revenue Reserve	Revenue Bonds	270,000
Cost of Issue	Revenue Bonds	325,000
Total Water and Sewer Revenue Bond Sale		<u>\$6,895,000</u>

Half of the City's general obligation bond sale will be financed by the 4B Sales Tax Fund. This portion of the bond sale includes \$2,650,000 for the second phase of reconstructing Town East Boulevard, that portion serving the City's industrial zone from Military Parkway to Skyline Drive, and \$5,350,000 for the first phase of the P25 Public Safety Radio System upgrade. The debt service cost for these two projects is estimated at \$547,000 and will be financed in fiscal year 2016 through a Project Agreement between the City and the Mesquite Quality of Life Corporation. Last year, \$2,000,000 was issued for phase one of the Town East reconstruction project and the debt service cost of \$136,658 is included in this year's Mesquite Quality of Life 4B Sales Tax Fund budget. Similarly, another Project Agreement will finance \$5,350,000 for the second phase of the P25 Public Safety Radio System Upgrade to be issued in the 2016 bond sale. Altogether, the \$15.3 million issued for both projects will be financed by the Mesquite Quality of Life Corporation over the 20-year life of the bonds at an average cost of \$1,008,000 each year.

The 2015 bond sale also includes \$250,000 for the annual screening wall replacement program, \$600,000 for upgrades to the fleet fueling system, \$750,000 for required upgrades to the City's 9-1-1 phone system and \$2.3 million for scheduled replacement of City vehicles and computer equipment. Although \$8 million of next year's bond sale is financed by the 4B Fund, the other \$7.8 million is financed by general revenues.

Next year's bond sale continues to aggressively address the City's aging infrastructure and adds \$6.2 million for street and alley improvements. Factoring in other funding sources for street improvements, such as the Town Centre Tax Increment Financing District, Drainage Utility District and Water and Sewer Funds, next year's budget adds \$9.7 million towards street projects for a total of \$28.3 million in street-related improvements, or 37 percent of the total \$76 million Capital Budget. This funding includes:

- \$600,000 for Gus Thomasson Road, from US 80 to Towne Centre Drive
- \$2,095,000 in TIF funding for Gus Thomasson Road, from Towne Centre to Town East
- \$200,000 for Gus Thomasson Road, from Moon Drive to Karla Drive
- \$1,300,000 for Motley Drive, from Gus Thomasson to Town East
- \$2,650,000 to complete Town East Blvd, from Military Parkway to Skyline Drive
- \$500,000 in alley improvements
- \$500,000 towards the annual Street Pavement Preservation and Street Leveling Programs, which since their inception in 2011 has covered 47.2 miles of roadway
- \$427,000 for annual in-house street maintenance within the General Fund
- \$950,000 for Motley Drive drainage improvements
- \$450,000 for Town East drainage improvements

The water and sewer revenue bond sale includes \$270,000 to fund the Water and Sewer Revenue Reserve Fund and \$325,000 for bond issuance costs. Roughly half of the bond issue will fund the completion of sewer main replacements in the Northridge Addition. All capital projects financed with general obligation debt and water and sewer system revenue bonds are more fully described in this Section along with capital projects financed with prior year bond issues and all other funding sources.

Impact of Capital Budget on Operating Budgets

The cost to finance large, nonrecurring capital projects or to acquire other capital equipment is not necessarily limited to annual principal and interest payments to pay off debt. Some capital projects require additional funds to operate or maintain them once they are acquired and may have an impact on yearly operating budgets. For example, a new traffic signal will require additional electricity, or a new building may require additional janitorial staffing and will increase routine maintenance and utility costs. Generally speaking, a capital project's impact to yearly operating budgets of \$10,000 or more is considered significant, whether the impact is limited to the current budget fiscal year or in subsequent fiscal years.

The following projects are expected to have a significant impact on the fiscal year 2014-15 operating budget or future operating budgets:

Airport Property Acquisition – The anticipated purchase of 31 acres of private property to protect the municipal airport Runway Protection Zone (RPZ) will require one-time cleanup costs to remove trees, debris and vegetation and will increase mowing costs to the Airport Operating Fund. These costs may approach \$10,000 in the first year of acquisition, but yearly mowing costs will have a minor affect to the Airport operating budget.

Integrated Data Management System – With the phased implementation of the new Tyler Technologies Enterprise Resource Planning system, additional information technology support staff positions were added to the General Fund during the past three fiscal years. During fiscal year 2012, a frozen programmer analyst position was filled with a prorated cost of \$25,000 in salary and benefit costs. This position cost the General Fund \$47,640 beginning with fiscal year 2013. This project is financed with certificates of obligation; therefore, debt service costs are approximately \$250,000 with the final \$750,000 issued in fiscal year 2014. In 2013, a Programmer Analyst position was eliminated and substituted with a Network Administrator position at a net cost increase of \$2,480. Last year, a Junior Systems Administrator position was added at a cost of \$47,640. The total operating impact to the General Fund and Water and Sewer Fund (a proportionate share of IT costs are allocated to the Water and Sewer Fund) is estimated at \$348,000. Annual software licenses associated with the ERP and added modules are offset by the elimination of legacy software licenses and staff programming time.

Facility HVAC Upgrades – The scheduled replacement of heating and air conditioning units and installation of building automation systems at the Evans Recreation Center, Main Library and Branch Library facilities will actually reduce electricity costs by as much as 30 percent through improved energy efficient units. Costs savings in electricity is estimated at \$10,000 to \$15,000 each year.

Golf Course Improvements – This project to renovate the golf club house, pro shop and all of the fairways and greens was funded in the 4B Sales Tax Fund. However, ongoing operation and maintenance of the golf course is funded out of the General Fund. During the two years that the course was closed and under construction, a total of \$1,275,000 in golf course fee revenue was lost to the General Fund. This loss of revenue was offset by a \$700,000 transfer from the 4B Fund and \$43,000 in reduced staff costs. The net loss of \$532,000 was anticipated and will be recovered over the next five years through increased golf course fees and participation at the newly renovated course.

Adopted Capital Budget
 Airport Projects
 Fiscal Year 2014-15

Project Name	Prior Year	Adopted	Total Funding
	Expenditures	14-15 Funding	
Airport Maintenance	\$147,590.20	\$24,409.80	\$172,000.00
Airport Property Acquisition	16,300.00	400,000.00	416,300.00
FAA Wildlife Assessment Study	0.00	10,000.00	10,000.00
Runway Rehabilitation Design	0.00	18,000.00	18,000.00
Total Airport Projects	\$163,890.20	\$452,409.80	\$616,300.00

Airport Projects

- 1) Project:** *Airport Maintenance*
Funding Sources: *4B Sales Tax Funds (2012 Appropriations) - \$50,000*
4B Sales Tax Funds (2013 Appropriations) - \$100,000
4B Sales Tax Funds (2015 Appropriations) - \$22,000
Total Project Cost: *\$172,000*
Description:
Routine renovation and improvements to airport facilities and hangar space.
- 2) Project:** *Airport Property Acquisition*
Funding Source: *Capital Project Reserve Fund*
Total Project Cost: *\$416,300*
Description:
To acquire approximately 31 acres within the Runway Protection Zone (RPZ) to prevent encroachment and to acquire approximately three acres to straighten Airport Boulevard. Activities included with the acquisitions include: property appraisals/reappraisals for three tracts; creation of metes and bounds property surveys for three tracts; conducting Environmental Due Diligence Audits for three tracts; actual property purchase; negotiations; and filing and recording of deeds and other documents.
- 3) Project:** *FAA Wildlife Assessment Study*
Funding Source: *4B Sales Tax Funds (2015 Appropriations)*
Total Project Cost: *\$10,000*
Description:
This study will identify hazardous species and trends in wildlife on the airport to mitigate potential aircraft strikes through operational changes, habitat modifications, and/or species removal.
- 4) Project:** *Runway Rehabilitation Design*
Funding Source: *4B Sales Tax Funds (2015 Appropriations)*
Total Project Cost: *\$18,000*
Description:
Engineer and design of runway improvements, upgrade lighting, drainage and taxiway lighting.

Adopted Capital Budget
 Drainage Utility District Projects
 Fiscal Year 2014-15

Project Name	Prior Year Expenditures	Adopted 14-15 Funding	Total Funding
FEMA LOMRs	\$40,676.86	\$34,223.14	\$74,900.00
City Lake Dam Plan Update	56,762.82	7,037.18	63,800.00
Thomasson Square Drainage Improvements	114,402.71	1,039,938.50	1,154,341.21
JetVac Truck Replacement	0.00	397,592.00	397,592.00
LaPrada Drainage Improvements	0.00	450,000.00	450,000.00
Motley Drive Drainage Improvements	0.00	950,000.00	950,000.00
Town East Boulevard Drainage Improvements	0.00	450,000.00	450,000.00
South Mesquite Creek Drainage Improvements	0.00	767,000.00	767,000.00
Total Drainage Utility District Projects	<u>\$211,842.39</u>	<u>\$4,095,790.82</u>	<u>\$4,307,633.21</u>

Drainage Utility District Projects

- 1) **Project:** *FEMA Letter of Map Revisions (LOMRs)*
Funding Sources: *2002 Drainage Utility District Revenues Bonds—\$14,900*
DUD Revenues (2008 Appropriations) - \$60,000
Total Project Cost: *\$74,900*
Description:
Completing LOMR for new bridges constructed by the Texas Department of Transportation (TXDOT). The LOMR is needed to comply with FEMA regulations and to maintain current floodplain maps. TXDOT is construction several bridge projects within the City of Mesquite as follows:
1. Lucas Boulevard at South Mesquite Creek
 2. US 80 at the West Fork of South Mesquite Creek
 3. US 80 at Stream 2B6
 4. US 80 at North Mesquite Creek
- 2) **Project:** *City Lake Dam Plan Update*
Funding Sources: *DUD Revenues (2011 Appropriations)*
Total Project Cost: *\$63,800*
Description:
Development of Hydrology and Hydraulic information for City Lake Park Dam including a dam breach analysis, Operations and Maintenance Plan, an Emergency Action Plan (EAP) and obtaining a water right permits for the dam. This is to adhere to the new TCEQ Dam safety regulations.
- 3) **Project:** *Thomasson Square Drainage Improvements*
Funding Sources: *DUD Revenues (2012 Appropriations) - \$101,341*
DUD Revenues (2014 Appropriations) - \$1,053,000
Total Project Cost: *\$1,154,341*
Description:
Drainage improvements related to the Gus Thomasson Corridor Revitalization project to spur private redevelopment of underutilized commercial property through mixed-use development that adopts form-based code principles of promoting pedestrian friendly streetscapes and store fronts that enhance walkability for residents. The first project of its kind in Mesquite, this project is supplemented with a \$3 million Sustainable Development Grant through the North Central Texas Council of Governments.

Drainage Utility District Projects

- 4) **Project:** *JetVac Truck Replacement*
Funding Sources: *DUD Revenues (2015 Appropriations)*
Total Project Cost: *\$397,592*

Description:

This vehicle replaces a 2001 model Sterling JetVac Truck. This truck is a combination vacuum loader and high pressure sewer cleaning system that is used to clear debris from storm sewer drainage inlets and drainage pipe. Regular maintenance and cleaning of the City's storm drainage system is mandated by the City's storm water permit under State and federal environmental law.

- 5) **Project:** *LaPrada Drive Drainage Improvements*
Funding Sources: *DUD Revenues (2013 Appropriations) - \$300,000*
DUD Revenues (2014 Appropriations) - \$150,000
Total Project Cost: *\$450,000*

Description:

Participation with Dallas County for drainage improvements along the median of LaPrada Drive from the City Limits at Motley Drive to South Mesquite Creek. This project is 50 percent of the total funding for the portion within Mesquite City Limits. The improvements within the City of Dallas along LaPrada Drive, from Millmar Drive to Motley Drive, will require the system in Mesquite to be enlarged to accommodate the potential increase storm water capacity.

- 6) **Project:** *Motley Drive Drainage Improvements*
Funding Sources: *DUD Revenues (2015 Appropriations)*
Total Project Cost: *\$950,000*

Description:

Drainage improvements in conjunction with the reconstruction of Motley Drive, from Town East Boulevard to Gus Thomasson Road. The existing two-lane roadway is over 50 years old and was designed for surface storm water drainage. The new four-lane divided roadway will include curb and gutter and storm water inlets designed to handle a 100-year flood and divert storm water runoff underground and into the City's storm water system.

Drainage Utility District Projects

- 7) **Project:** *Town East Boulevard Drainage Improvements*
 Funding Sources: *DUD Revenues (2015 Appropriations)*
 Total Project Cost: *\$450,000*

Description:

Upgrade to the existing drainage system along Town East Boulevard in conjunction with the reconstruction of Town East, from Skyline to Military Parkway. The project will include four lanes separated by a depressed bioswale median with concrete curb and gutter designed to handle a 100-year flood and divert storm water runoff underground and into the City's storm water system.

- 8) **Project:** *South Mesquite Creek Drainage Improvements*
 Funding Sources: *DUD Revenues (2015 Appropriations)*
 Total Project Cost: *\$767,000*

Description:

Concrete channel improvements along South Mesquite Creek, from North Mesquite Drive to Towne Centre Drive, to address erosion and help facilitate commercial development in the Town East Restaurant and Retail Area. Total project budget is estimated at \$6 million and construction will be phased in over a three-year period. Once completed, all expenditures from the DUD Fund will be reimbursed by the Towne Centre Tax Increment Financing District Fund.

Adopted Capital Budget
Municipal Projects
Fiscal Year 2014-15

Project Name	Prior Year Expenditures	Adopted 14-15 Funding	Total Funding
Municipal Building Renovations	\$320,702.89	\$211,929.52	\$532,632.41
City Hall Facility Expansion	23,063,570.51	116,386.41	23,179,956.92
Compass Bus Service	893,167.99	343,832.01	1,237,000.00
TEEX Parking Lot Lighting	55,615.83	52,227.17	107,843.00
Branch Library HVAC Replacement	82,094.00	2,906.00	85,000.00
Integrated Data Management System	2,480,090.14	719,909.86	3,200,000.00
Arts Center Roof Renovation	0.00	125,000.00	125,000.00
Fire Station No. 6 Roof Renovation	0.00	40,000.00	40,000.00
Main Library Roof and HVAC Replacement	0.00	230,000.00	230,000.00
Evans Recreation Center BMS Upgrade	0.00	20,000.00	20,000.00
Tax Softwre Upgrade	0.00	250,000.00	250,000.00
Fleet Fuel System Replacement	0.00	600,000.00	600,000.00
Total Municipal Projects	\$26,895,241.36	\$2,712,190.97	\$29,607,432.33

Municipal Projects

1) **Project:** *Municipal Building Renovations*

Funding Source: *2008 Certificates of Obligation - \$34,349
2012 Certificates of Obligation - \$248,283
2013 Certificates of Obligation - \$250,000*

Total Project Cost: *\$532,632*

Description:

This on-going project includes funding to perform major repairs and maintenance at various municipal facilities. The 2013 allotment includes \$150,000 for a facility audit of all major facilities to identify capital improvement needs over the next 20 years.

2) **Project:** *City Hall Facility*

Funding Source: *2006 Certificates of Obligation - \$96,089
2007 Certificates of Obligation - \$2,482,209
2008 Certificates of Obligation - \$197,547
2009 Certificates of Obligation - \$5,999,693
2010 Certificates of Obligation - \$6,500,000
2011 Certificates of Obligation - \$6,754,418
2012 Certificates of Obligation - \$849,201
2013 Certificates of Obligation - \$300,800*

Total Project Cost: *\$23,179,957*

Description:

Demolition of existing City Hall facility and the design and construction of a new City Hall connected to the Police facility located at 777 North Galloway.

3) **Project:** *Compass Bus Service*

Funding Source: *4B Sales Tax Funds (2012 Appropriations) - \$400,000
4B Sales Tax Funds (2013 Appropriations) - \$183,000
4B Sales Tax Funds (2014 Appropriations) - \$324,000
4B Sales Tax Funds (2015 Appropriations) - \$330,000*

Total Project Cost: *\$1,237,000*

Description:

Funding for an interim plan to demonstrate support for light rail in the Mesquite area. Payments will be made to Dallas Areas Rapid Transit (DART) for a park and ride bus service from the Convention Center to Lawnview station in East Dallas in order to provide needed data on ridership potential for light rail in Mesquite.

Municipal Projects

- 4) **Project:** *TEEX Parking Lot Lighting*
Funding Source: *2008 Certificates of Obligation - \$72,000*
2009 Certificates of Obligation - \$35,843
Total Project Cost: *\$107,843*

Description:

Engineering design and replacement of 27 high pressure sodium parking lot light fixtures and aluminum poles with steel poles and energy efficient LED light fixtures at the City-owned facility that is currently leased to the Texas Engineering Extension Service.

- 5) **Project:** *Branch Library Mechanical Equipment*
Funding Source: *2014 Certificates of Obligation*
Total Project Cost: *\$85,000*

Description:

The existing heating and cooling units are approaching the end of their life cycle, and this project will replace the existing units with six roof top units that have a high SEER rating and provide greater energy savings.

- 6) **Project:** *Integrated Data Management System*
Funding Source: *2012 Certificates of Obligation - \$750,000*
2013 Certificates of Obligation - \$1,700,000
2014 Certificates of Obligation - \$750,000
Total Project Cost: *\$3,200,000*

Description:

This project provides funds for the design and implementation of a new integrated accounting, purchasing and budgeting software system. The existing system is over 20 years old and is no longer supported by the software vendor. The new system, estimated to cost \$3.7 million will provide even greater functionality to include integration of municipal court, water billings, inventory, fleet management, work orders and citizen inquiries and will lead to greater efficiencies throughout the organization and will improve customer service.

Municipal Projects

- 7) ***Project:*** *Arts Center Roof Renovation*
Funding Source: *2014 Certificates of Obligation*
Total Project Cost: *\$125,000*

Description:

Partial replacement of a 7,932 square-foot section of 23,000 square-foot roof at the Mesquite Performing Arts Center. The four section configuration of the Arts Center will allow the roof replacement to be completed in four phases as funding becomes available.

- 8) ***Project:*** *Fire Station No. 6 Roof Renovation*
Funding Source: *2014 Certificates of Obligation*
Total Project Cost: *\$40,000*

Description:

Replacement of the existing roof system and exterior repairs and painting at Fire Station No. 6. This station was constructed in 1984 and the original roof is scheduled for replacement.

- 9) ***Project:*** *Main Library Roof and HVAC Replacement*
Funding Source: *2015 Certificates of Obligation*
Total Project Cost: *\$230,000*

Description:

Partial roof replacement as well as the removal and replacement of nine Roof Top Air Conditioning Units (RTUs) and the installation of a Building Automation System (BAS) that will provide optimum control of each unit and pre-event scheduling. The average service life of RTUs is 10 to 15 years and seven of the existing RTUs are 1986 models and two are 2005 models, all operating on R-22 refrigerant which is no longer manufactured or imported in the United States. The new RTUs will reduce electricity costs up to 30 percent through improved energy efficiency and will also operate on the EPA approved R-410A Puron refrigerant.

Municipal Projects

- 10) Project:** *Evans Recreation Center BMS Upgrade*
Funding Source: *2015 Certificates of Obligation*
Total Project Cost: *\$20,000*

Description:

The existing Building Automation System (BAS) was installed in 2003. Due to technology changes, the existing software compatibility will not operate the mechanical equipment efficiently. The new Johnson Controls BAS will provide a broader ability to efficiently operate and regulate climate control for the building thereby reducing overall operating costs.

- 11) Project:** *Tax Software Upgrade*
Funding Source: *2015 Certificates of Obligation*
Total Project Cost: *\$250,000*

Description:

This software upgrade will replace the existing property tax billing and administration software. The current software program is outdated and no longer supported by the software vendor. Project funding will cover the purchase and implementation of a new software system which is fully supported and up to date.

- 12) Project:** *Fleet Fuel System Replacement*
Funding Source: *2015 Certificates of Obligation*
Total Project Cost: *\$600,000*

Description:

This project will replace the three underground fuel storage tanks to comply with EPA standards and all the fueling stations and pumps which serves the City's police, public works and other fleet vehicles. The project will also upgrade the fuel system and software for tracking fuel inventory and will integrate into the City's new accounting software system.

Adopted Capital Budget
Parks and Recreation Projects
Fiscal Year 2014-15

Project Name	Prior Year	Adopted	Total
	Expenditures	14-15 Funding	Funding
Opal Lawrence Historical Park	\$1,487,348.02	\$281,904.80	\$1,769,252.82
Highway Corridor Maintenance	578,101.12	986,898.88	1,565,000.00
Parks and Recreation System Maintenance	843,248.74	602,970.86	1,446,219.60
Park Operations	5,350,721.03	4,255,000.00	9,605,721.03
High-Profile Median Maintenance	39,394.38	70,605.62	110,000.00
Playground Replacements	55,214.70	144,785.30	200,000.00
Trail Construction	4,266,349.44	1,806,681.02	6,073,030.46
Recreation Facility Drainage Improvements	59,196.73	3,029.73	62,226.46
Palos Verde Erosion Control	81,862.13	248,137.87	330,000.00
Weight Room Equipment Replacement	149,870.68	129.32	150,000.00
Golf Course Improvements	2,173,113.84	26,886.16	2,200,000.00
Eastfield Soccer Complex	106,542.89	74,606.55	181,149.44
Pocket Parks	176,452.57	18,547.43	195,000.00
Park Security Enhancements	0.00	50,000.00	50,000.00
Park Signs	172,171.33	202,828.67	375,000.00
Park Entryway Signage	4,500.00	295,500.00	300,000.00
DeBusk Park Improvements	197,636.03	2,363.97	200,000.00
City Lake Park Improvements	97,345.07	402,654.93	500,000.00
Florence Recreation Center Roof Replacement	0.00	250,000.00	250,000.00
Rutherford Recreation Center Roof Replacement	202,270.86	47,729.14	250,000.00
Picnic Shelter Replacements	0.00	125,000.00	125,000.00
Energy Efficient Athletic Lighting	45,078.00	4,922.00	50,000.00
School Park Land Acquisition	175,348.51	4,651.49	180,000.00
Beasley Park Parking Expansion	0.00	275,000.00	275,000.00
Evans Recreation Center Roof Replacement	0.00	250,000.00	250,000.00
Florence Park Improvements	0.00	300,000.00	300,000.00
Paschall Park Concession Improvements	0.00	75,000.00	75,000.00
Rutherford Recreation Center Interior Renovation	0.00	500,000.00	500,000.00
Range Park Improvements	0.00	250,000.00	250,000.00
Vanston Park Improvements (Design)	0.00	200,000.00	200,000.00
Vanston Swimming Pool Renovation	0.00	100,000.00	100,000.00
Total Parks and Recreation Projects	\$16,261,766.07	\$11,855,833.74	\$28,117,599.81

Park Projects

- 1) **Project:** *Opal Lawrence Historical Park*
Funding Source: *4B Sales Tax Funds (1999-2015 Appropriations)*
Total Project Cost: *\$1,769,253*
Description:
This project provides funding for restoration work at the Opal Lawrence Historical Park. The funds will go for foundation and ground moisture stabilization on the S.D. Lawrence House, construction of a new foundation and placement of the Range House, utilities/site work and architectural/engineering fees. To date, Historic Mesquite Inc. has contributed a total of \$218,613.84 towards the project with contributions of \$56,012.33 in fiscal year 2002-03; \$60,707.26 in 2003-04; \$8,701.00 in 2005-06; \$9,198.89 in 2006-07; \$33,571.78 in 2007-08; \$28,145.00 in 2008-09; \$7,152.61 in 2009-10 and \$15,124.97 in 2010-11.

- 2) **Project:** *Highway Corridor Maintenance (ongoing)*
Funding Source: *4B Sales Tax Funds (2013-2015 Appropriations)*
Total Project Cost: *\$1,565,000*
Description:
This project provides funding to maintain the annual landscaping of highway corridors and gateway entrances to Mesquite.

- 3) **Project:** *Parks and Recreation System Maintenance (ongoing)*
Funding Source: *4B Sales Tax Funds (2013-2015 Appropriations)*
Total Project Cost: *\$1,446,220*
Description:
This project is the replacement of park site and swimming pool furnishings and appurtenances supportive of a larger facility not associated with any particular project or any particular park site that has been approved for improvements. Items would include small scale and relatively inexpensive improvements and/or replacements such as but not limited to: drinking fountains, BBQ grills, picnic tables, litter receptacles, re-dressing playground surfacing, fence gates, court re-stripping, basketball goal/backboards, irrigation systems, etc.

Park Projects

- 4) **Project:** *Park Operations (ongoing)*
Funding Source: *4B Sales Tax Funds (2014 & 2015 Appropriations)*
Total Project Cost: *\$9,605,721*
Description:
This project will provide funding for the day-to-day repair, maintenance and operations cost of park property and improvements.
- 5) **Project:** *High Profile Median Maintenance (ongoing)*
Funding Source: *4B Sales Tax Funds (2012-2015 Appropriations)*
Total Project Cost: *\$110,000*
Description:
This project will provide funding for the landscape construction enhancement and maintenance of highly visible intersections at major thoroughfares. This includes the planting of seasonal color beds for the summer season and again for the winter season.
- 6) **Project:** *Playground Replacements*
Funding Source: *4B Sales Tax Funds (2012-2014 Appropriations)*
Total Project Cost: *\$200,000*
Description:
Replacement of various park playgrounds. Include demolition, design of new playgrounds and installation of new equipment to meet ADA regulations and Consumer Products Safety Commission Guidelines.
- 7) **Project:** *Trail Construction (ongoing)*
Funding Source: *4B Sales Tax Funds (2007-2015 Appropriations) - \$1,740,900*
Towne Centre TIF - \$750,000
Texas Department of Transportation - \$3,582,131
Total Project Cost: *\$6,073,031*
Description:
Design and construction of Heritage Trail, Phase I and II, as identified by the Trails Master Plan. This project will complete over eight miles of connected trails and hike and bike trails throughout Mesquite.

Park Projects

- 8) **Project:** *Recreation Facility Drainage Improvements*
Funding Source: *4B Sales Tax Funds (2010 Appropriations)*
Total Project Cost: *\$62,226*
Description:
Funding for drainage improvements for recreation facilities at various location within the City.
- 9) **Project:** *Palos Verdes Erosion Control*
Funding Source: *4B Sales Tax Funds (2011-2012 Appropriations)*
Total Project Cost: *\$330,000*
Description:
This project provides funding for the study, engineering and design for the Palos Verdes Dam Emergency Action Plan Preparation and Dam Overflow Repair.
- 10) **Project:** *Weight Room Equipment Replacements*
Funding Source: *4B Sales Tax Funds (2011 & 2013-2014 Appropriations)*
Total Project Cost: *\$150,000*
Description:
This project provides funding for the replacement and upgrade of weight room equipment in various recreation centers. The equipment will meet the new standards for cardiovascular and strength training.
- 11) **Project:** *Golf Course Improvements*
Funding Source: *4B Sales Tax Funds (2012-2014 Appropriations)*
Total Project Cost: *\$2,200,000*
Description:
This project provides funding for a comprehensive update to the golf course including new greens, tee boxes, bunkers and restroom facility, along with repairs to cart paths and drainage structures throughout the course. Updates to the club house and snack bar buildings are also planned. The funding also includes a business plan (\$26,100) to identify operational improvements to the golf course. The total cost of the project is estimated at \$2.5 million.

Park Projects

- 12) **Project:** *Eastfield Soccer Complex (ongoing)*
Funding Source: *4B Sales Tax Funds (2013-2015 Appropriations)*
Total Project Cost: *\$181,150*
Description:
This project provides funding for the annual lease payment with the Dallas County Community College District for the City's use of the District's 30-acre soccer field complex located at Eastfield College in north Mesquite, which includes onsite security, and various replacements of goals, lighting and renovations to the concession building.
- 13) **Project:** *Pocket Parks*
Funding Source: *4B Sales Tax Funds (2012 Appropriations)*
Total Project Cost: *\$195,000*
Description:
This project is for the development of small parks in certain residential neighborhoods. These parks will provide passive recreation and enhance the neighborhood.
- 14) **Project:** *Park Security Enhancements*
Funding Source: *4B Sales Tax Funds (2012 Appropriations)*
Total Project Cost: *\$50,000*
Description:
This funding is for the installation of security cameras at the park sites that tend to have the most frequency of graffiti and illegal activities.
- 15) **Project:** *Park Signs*
Funding Source: *4B Sales Tax Funds (2012-2014 Appropriations)*
Total Project Cost: *\$375,000*
Description:
This project is for the replacement of the park identification signs that are usually located at the main entrances to the parks. These signs are in need of replacement due to their age and exposure to vandalism and the elements.

Park Projects

- 16) Project:** *Park Entryway Signage*
Funding Source: *4B Sales Tax Funds (2012-2014 Appropriations)*
Total Project Cost: *\$300,000*
Description: *Description:*

This funding is for the development of entryway signage at major intersections. The signage will be thematic and possibly advertise community events through an electronic format.

- 17) Project:** *DeBusk Park Improvements*
Funding Source: *4B Sales Tax Funds (2013 Appropriations)*
Total Project Cost: *\$200,000*
Description:

This project provides funds for the design and construction of a new picnic pavilion to accommodate 50 to 75 people. The new picnic pavilion will be pre-fabricated, made of metal, contain a 3-tier standing seam metal roof with lights. Provisions will be made to allow for a security camera to be installed under the highest part of the roof. The structure will be located on the site to allow for ease of observation to the existing playground and to the existing restrooms facilities.

- 18) Project:** *City Lake Park Improvements*
Funding Source: *4B Sales Tax Funds (2014 Appropriations)*
Total Project Cost: *\$500,000*
Description:

This project provides funds for the design and construction of a new picnic shelter and pavilion to accommodate large events. The new picnic pavilion will be pre-fabricated, made of metal, contain a 3-tier standing seam metal roof with lights. The project will also update many of the existing park fixtures including picnic tables and benches throughout the park. The new pavilion will be located near the City Lake Aquatic Center and will enhance the reservation capacity at this popular venue.

Park Projects

- 19) **Project:** *Florence Recreation Center Roof Replacement*
Funding Source: *4B Sales Tax Funds (2014 Appropriations)*
Total Project Cost: *\$250,000*

Description:

This project will fund the replacement of the aging roof at this facility.

- 20) **Project:** *Rutherford Recreation Center Roof Replacement*
Funding Source: *4B Sales Tax Funds (2014 Appropriations)*
Total Project Cost: *\$250,000*

Description:

This project will fund the replacement of the aging roof at this facility.

- 21) **Project:** *Picnic Shelter Replacements (ongoing)*
Funding Source: *4B Sales Tax Funds (2014 Appropriations)*
Total Project Cost: *\$125,000*

Description:

This funding will begin an ongoing project to replace the existing six picnic shelters throughout the City. These shelters typically have four to six picnic tables and are reserved for family gatherings and birthday parties. Many of the shelters are over 30 years old and have reached the end of their useful life.

- 22) **Project:** *Energy Efficient Athletic Lighting*
Funding Source: *4B Sales Tax Funds (2014 Appropriations)*
Total Project Cost: *\$50,000*

Description:

This project will install remote lighting controls at various athletic facilities that currently depend on manual key operation. The new controllers utilize a computerized system to turn lights off and on by use of a cell phone. The upgrades will lead to electricity savings over the life of the project.

Park Projects

- 23) **Project:** *School Park Land Acquisition*
Funding Source: *4B Sales Tax Funds (2014 Appropriations)*
Total Project Cost: *\$180,000*
Description:
This funding will reimburse the Mesquite Independent School District for the purchase of property on McKenzie Road adjacent to the existing Girl's Softball Complex. The City and School have a longstanding practice of developing recreational parks wherever a new school is built in order to take advantage of location and cost of providing neighborhood park amenities that are within walking distance of nearby residential areas.
- 24) **Project:** *Beasley Park Parking Expansion*
Funding Source: *4B Sales Tax Funds (2015 Appropriations)*
Total Project Cost: *\$275,000*
Description:
This project is the expansion of the concrete parking lot at Beasley Park to provide up to 40 additional parking spaces to alleviate parking congestion along Green Canyon Drive and Via Del Norte during youth soccer and football practices.
- 25) **Project:** *Evans Recreation Center Roof Replacement*
Funding Source: *4B Sales Tax Funds (2015 Appropriations)*
Total Project Cost: *\$250,000*
Description:
This project will fund the replacement of the aging roof system over the senior center portion of the facility.
- 26) **Project:** *Florence Park Improvements*
Funding Source: *4B Sales Tax Funds (2015 Appropriations)*
Total Project Cost: *\$300,000*
Description:
Updates and renovations to Florence Park, including new backstops, benches, picnic tables and other park infrastructure.

Park Projects

- 27) **Project:** *Paschall Park Concession Improvements*
Funding Source: *4B Sales Tax Funds (2015 Appropriations)*
Total Project Cost: *\$75,000*
Description:
Architecture design services to replace the outdated structure at Paschall Park.
- 28) **Project:** *Rutherford Recreation Center Interior Renovation*
Funding Source: *4B Sales Tax Funds (2015 Appropriations)*
Total Project Cost: *\$500,000*
Description:
Interior renovations including windows, doors, flooring, paint and lighting.
- 29) **Project:** *Range Park Improvements*
Funding Source: *4B Sales Tax Funds (2015 Appropriations)*
Total Project Cost: *\$250,000*
Description:
Infrastructure improvements at Range Park to coincide with the reconstruction of Range Elementary School by MISD.
- 30) **Project:** *Vanston Park Improvements*
Funding Source: *4B Sales Tax Funds (2015 Appropriations)*
Total Project Cost: *\$200,000*
Description:
Updates and renovations to Florence Park, including new backstops, benches, picnic tables and other park infrastructure.
- 31) **Project:** *Vanston Swimming Pool Renovation*
Funding Source: *4B Sales Tax Funds (2015 Appropriations)*
Total Project Cost: *\$100,000*
Description:
Renovation to the plaster floor of the swimming pool.

Adopted Capital Budget
Public Safety Projects
Fiscal Year 2014-15

Project Name	Prior Year Expenditures	Adopted 14-15 Funding	Total Funding
Physical Agility Test Validation Study	\$6,955.00	\$33,045.00	\$40,000.00
Rescue Air Bag System	0.00	32,000.00	32,000.00
Glock Pistols	0.00	20,000.00	20,000.00
Ambulance Remount	0.00	135,000.00	135,000.00
9-1-1 Phone System Upgrade	0.00	750,000.00	750,000.00
Public Safety Radio System Upgrade	<u>81,362.23</u>	<u>5,495,865.94</u>	<u>5,577,228.17</u>
Total Public Safety Projects	<u>\$88,317.23</u>	<u>\$6,465,910.94</u>	<u>\$6,554,228.17</u>

Public Safety Projects

1) **Project:** *Physical Agility Test Validation Study*

Funding Sources: *General Fund*

Total Project Cost: *\$40,000*

Description:

This project will fund a study to develop and/or revalidate the physical agility testing currently done for firefighter applicants. The study will also provide a non-punitive physical agility test for incumbent firefighters.

2) **Project:** *Rescue Air Bag System*

Funding Sources: *4B Sales Tax Funds (2015 Appropriations)*

Total Project Cost: *\$32,000*

Description:

Purchase of three rescue air bag systems that are used in industrial and transportation accidents to lift/move machinery and vehicles in order to facilitate the rescue of trapped individuals.

3) **Project:** *Glock Pistols*

Funding Sources: *General Fund*

Total Project Cost: *\$20,000*

Description:

Purchase of 20 Glock pistols for the Police Department.

4) **Project:** *Ambulance Remount*

Funding Sources: *General Fund*

Total Project Cost: *\$135,000*

Description:

Replacement of the drive chassis for a frontline ambulance per the Fire Department's vehicle replacement schedule.

Public Safety Projects

- 5) **Project:** **9-1-1 Phone System Upgrade**
 Funding Sources: **2015 Certificates of Obligation**
 Total Project Cost: **\$750,000**

Description:

The current 9-1-1 system operating the city emergency phone system will no longer be supported in February 2015. A new system is necessary for reliable operation of the city emergency communication system. This new system also includes upgrade options for future public safety communications such as texting to 9-1-1 and sending and receiving photos and video. The new system will operate digitally and no longer rely on older analog technology. The new system will allow the citizens of Mesquite to rely on the most modern equipment to supply their emergency communication needs, coupled with the reassurance of repairs and upgrades to the system by AT&T.

- 6) **Project:** **Public Safety Radio System Upgrade**
 Funding Sources: **2008 Certificates of Obligation - \$102,228**
 4B Sales Tax Funds (2014 Appropriations) - \$125,000
 2015 Certificates of Obligation - \$5,350,000
 Total Project Cost: **\$5,577,228**

Description:

Phase I and II of the P25 Radio System Upgrade. The current analog radio system will become obsolete after 2017. The first phase involves hiring a consultant to help identify and document the City's current and future radio coverage requirements. The consultant will evaluate how to best obtain the optimal public safety radio system coverage for the planned next generation P25 digital radio system and will develop proposed system budgetary costs and alternatives. Phase II will fund the development of an RFP for the two implementation phases scheduled in 2015 and 2016. Total cost of the project is estimated at \$11 million and will be funded with Certificates of Obligation; however, the debt service for these bonds will be reimbursed by the 4B Quality of Life Fund.

Adopted Capital Budget
Street Projects
Fiscal Year 2014-15

Project Name	Prior Year Expenditures	Adopted 14-15 Funding	Total Funding
Alley Reconstruction	\$77,121.05	\$1,705,218.68	\$1,782,339.73
Concrete Street Reconstruction	4,048,829.33	303,345.12	4,352,174.45
Pioneer Road Reconstruction	5,568,625.22	11,049.53	5,579,674.75
Motley Drive Reconstruction	380,663.68	5,243,042.12	5,623,705.80
Gus Thomasson Sustainability	451,794.46	5,748,205.54	6,200,000.00
Residential Street Rehabilitation Program	2,177,286.64	0.00	2,177,286.64
Orphan Sidewalks and Roadside Aesthetics	23,840.00	176,160.00	200,000.00
50/50 Sidewalk Program	135,132.06	230,867.94	366,000.00
Gus Thomasson Reconstruction	101,467.15	6,393,532.85	6,495,000.00
Town East Blvd. Reconstruction	108,698.86	4,891,301.14	5,000,000.00
Roadway Impact Fee Study	57,266.00	92,734.00	150,000.00
ADA Compliance and Orphan Sidewalk Program	12,779.99	37,220.01	50,000.00
Street Leveling Program	199,770.00	200,230.00	400,000.00
Total Street Projects	\$13,343,274.44	\$25,032,906.93	\$38,376,181.37

Street Projects

- 1) **Project:** *Alley Reconstruction (ongoing)*
- Funding Source:** *2010 Certificates of Obligation - \$170,515*
2011 Certificates of Obligation - \$122,525
2012 Certificates of Obligation - \$405,587
2013 Certificates of Obligation - \$283,713
2014 Certificates of Obligation - \$300,000
2015 Certificates of Obligation - \$500,000
- Total Project Cost:** *\$1,782,340*
- Description:**
This project includes funding for the reconstruction of deteriorated paved alleyways throughout the City.
- 2) **Project:** *Concrete Street Rehabilitation Program (ongoing)*
- Funding Source:** *2007 Certificates of Obligation - \$1,000,000*
2008 Certificates of Obligation - \$981,176
2009 Certificates of Obligation - \$925,525
Towne Centre TIF - \$845,473
2014 Certificates of Obligation - \$300,000
2015 Certificates of Obligation - \$300,000
- Total Project Cost:** *\$4,352,174*
- Description:**
Annual maintenance program to reconstruct portions of concrete thoroughfares throughout the City to help prolong the service life of major arterial roadways.
- 3) **Project:** *Pioneer Road*
- Funding Source:** *Developer Participation - \$335,000*
2005 General Obligation Bonds - \$800,000
2007 Certificates of Obligation - \$3,217,845
- Total Project Cost:** *\$5,579,675*
- Description:**
Reconstruction and widening of Pioneer Road from two-lane asphalt to a four-lane concrete roadway. The City of Mesquite and Dallas County are sharing project costs on a 50/50 cost-sharing basis, with the City being responsible for all right-of-way acquisition.

Street Projects

- 4) **Project:** *Motley Drive Engineering*
- Funding Source:** *2008 Certificates of Obligation - \$536,706*
2009 Certificates of Obligation - \$787,000
2014 Certificates of Obligation - \$3,000,000
2015 Certificates of Obligation - \$1,300,000
- Total Project Cost:** *\$5,623,706*
- Description:**
Reconstruction of Motley Drive from Town East Boulevard to Gus Thomasson Road to four-lane divided roadway with curb and gutter and associated drainage improvements.
- 5) **Project:** *Gus Thomasson Sustainability*
- Funding Source:** *4B Sales Tax Funds - (2012 Appropriations) - \$3,750,000*
4B Sales Tax Funds - (2013 Appropriations) - \$100,000
4B Sales Tax Funds - (2014 Appropriations) - \$750,000
4B Sales Tax Funds - (2015 Appropriations) - \$1,400,000
2015 Certificates of Obligation - \$200,000
- Total Project Cost:** *\$6,200,000*
- Description:**
Widening of a three-block section of Gus Thomasson Road, between Moon and Karla Drive. Project includes the construction of two roundabouts, new safe zones composed of a dedicated bike path, parallel parking, sidewalk, and a new pedestrian bridge over an imposing drainage channel. The City received a \$3 million grant to offset project costs by 50%. The total cost of the project is estimated at \$7 million. This project is part of the City's revitalization initiative to restore the vitality of neighborhoods and its adjoining commercial corridor.
- 6) **Project:** *Residential Street Rehabilitation Program (ongoing)*
- Funding Source:** *2011 Certificates of Obligation - \$500,000*
2012 Certificates of Obligation - \$961,000
2013 Certificates of Obligation - \$716,287
- Total Project Cost:** *\$2,177,287*
- Description:**
This project provides funding for participation with Dallas County Road and Bridge crews to reconstruct asphalt streets, and curb and gutter as needed throughout residential neighborhoods.

Street Projects

- 7) **Project:** *Orphan Sidewalks and Roadside Aesthetics*
Funding Source: *4B Sales Tax Funds - (2013 Appropriations)*
Total Project Cost: *\$200,000*

Description:

Installation of sidewalks where gaps in sidewalks connectivity exist. Four sidewalk segments in total. Initial scope of project includes the reconstruction of the intersection of the US 80 Westbound Service Road at Franklin Drive to provide aesthetic enhancements to existing deteriorated concrete curb and gutter.

- 8) **Project:** *50/50 Sidewalk Program*
Funding Source: *Citizen Contributions - \$116,000*
2014 Certificates of Obligation - \$175,000
2015 Certificates of Obligation - \$75,000
Total Project Cost: *\$366,000*

Description:

Reconstruction of deteriorated sidewalks, curb and gutter, and driveway approaches on a first-come, first-serve basis and requires participating residents to reimburse the City for 50 percent of total costs. By ordinance, residents and other property owners are responsible for the maintenance of sidewalks, drive approaches and abutting curb and gutter. The 50/50 program was first started in 1990 as a financial incentive to encourage property owners to maintain their sidewalks, and to date, \$2.7 million worth of improvements have been completed under the program.

- 9) **Project:** *Gus Thomasson Reconstruction*
Funding Source: *Town Center TIF Funds - \$5,895,000*
2015 Certificates of Obligation - \$600,000
Total Project Cost: *\$6,495,000*

Description:

Reconstruction of Gus Thomasson Road within existing right-of-way, from US Highway 80 to Town East Boulevard, reducing the number of lanes from six to four lanes for the majority of the project length and incorporating a hike and bike trail on the residential side of the road and a five-foot sidewalk on the east side. Public meetings will be held to obtain residents' input into the design. The engineering phase includes an analysis of the existing drainage, water and sanitary sewer systems within the right-of-way and any recommendations for upgrades if they are deteriorated or lacking in capacity.

Street Projects

- 10) Project:** *Town East Boulevard Reconstruction*
- Funding Source:** *4B Sales Tax Funds - (2013 Appropriations) - \$350,000*
2014 Certificates of Obligation - \$2,000,000
2015 Certificates of Obligation - \$2,650,000
- Total Project Cost:** *\$5,000,000*
- Description:**
- Reconstruction of Town East Blvd., from Skyline to Military Parkway, to include four lanes separated by a depressed/bioswale median with concrete curb and gutter. On the east side, a 12-inch wide concrete pedestrian trail will be constructed. Water and sanitary sewer within the right-of-way will also be replaced due to their age and condition. Drainage will be upgraded to meet current 100-year design criteria. Certificates of Obligation will be used to finance the construction of the roadway portion; however, debt service costs for the bond issues will be reimbursed by the 4B Quality of Life Corporation.
- 11) Project:** *Roadway Impact Fee Study*
- Funding Source:** *4B Sales Tax Funds - (2013 Appropriations)*
- Total Project Cost:** *\$150,000*
- Description:**
- Chapter 395 of the Texas Local Government Code authorizes cities to collect fees from new developments to finance new construction or expansion of existing capital improvements. State law also mandates that impact fees be reviewed and updated at least every five years. The City has adopted roadway impact fees, and as required by state law, an update is required to assess land use assumptions, the Capital Improvement Plan and fee structure.
- 12) Project:** *ADA Compliance and Orphan Sidewalk Program*
- Funding Source:** *2014 Certificates of Obligation - \$25,000*
2015 Certificates of Obligation - \$25,000
- Total Project Cost:** *\$50,000*
- Description:**
- This project will allow funding to address isolated areas of intersections that do not have sidewalk or ramps that currently meet Title II guidelines of the federal Americans with Disabilities Act.

Street Projects

13) Project: *Street Leveling Program*

Funding Source: *2014 Certificates of Obligation - \$200,000*
2015 Certificates of Obligation - \$200,000

Total Project Cost: *\$400,000*

Description:

This project will allow for the leveling of concrete streets by injection methods when the area of concrete is structurally sound and costly repairs are not yet required. Recent drought conditions have cause sections of concrete streets to raise or become separated. This work will be performed by contract crews who will pump a slurry through small holes drilled in the concrete. The slurry material fills voids under the concrete panels and creates a permanent subgrade.

Adopted Capital Budget
Traffic Projects
Fiscal Year 2014-15

Project Name	Prior Year	Adopted	Total
	Expenditures	14-15 Funding	Funding
ROWS Street Lighting Improvements	\$185,570.57	\$293,136.00	\$478,706.57
Screening Wall Replacements	91,140.80	939,897.00	1,031,037.80
Traffic Management Operations	174,367.01	120,000.00	294,367.01
Quiet Zone Implementation	233,271.79	116,728.21	350,000.00
Flash Yellow Signal Upgrades	86,052.86	93,947.14	180,000.00
Retroreflectivity Sign Upgrades	<u>43,189.64</u>	<u>216,810.36</u>	<u>260,000.00</u>
Total Traffic Projects	\$813,592.67	\$1,780,518.71	\$2,594,111.38

Traffic Projects

- 1) Project:** *ROWS Street Lighting Improvements*

Funding Source: *Towne Centre TIF (2009 Appropriations) - \$109,267*
Towne Centre TIF (2013 Appropriations) - \$369,440

Total Project Cost: *\$478,707*

Description:
Installation of decorative streetlight systems within the ROWS of Texas project improvement district boundaries.

- 2) Project:** *Screening Wall Replacements*

Funding Source: *1989 General Obligation Bonds - \$23,320*
1996 General Obligation Bonds - \$7,718
2013 Certificates of Obligation - \$250,000
2014 Certificates of Obligation - \$250,000
2015 Certificates of Obligation - \$500,000

Total Project Cost: *\$1,031,038*

Description:
Replacement of fallen or deteriorated traffic screening walls at various locations throughout the City.

- 3) Project:** *Traffic Management Operations (ongoing)*

Funding Source: *4B Sales Tax Funds (2014 Appropriations) - \$174,367*
4B Sales Tax Funds (2015 Appropriations) - \$120,000

Total Project Cost: *\$294,367*

Description:
This project will provide funding for the day-to-day repair, maintenance and operations of the Traffic Management Center.

Traffic Projects

- 4) **Project:** *Quiet Zone Implementation*
Funding Source: *4B Sales Tax Funds - (2011 Appropriations) - \$250,000*
4B Sales Tax Funds - (2014 Appropriations) - \$100,000
Total Project Cost: *\$350,000*
Description:
Construction of supplementary safety measures at six at-grade crossings to implement a Railroad Quiet Zone from Gross Road to Clay Road per Federal Railroad Administration guidelines.
- 5) **Project:** *Flash Yellow Signal Upgrades*
Funding Source: *4B Sales Tax Funds - (2014 Appropriations) - \$90,000*
4B Sales Tax Funds - (2015 Appropriations) - \$90,000
Total Project Cost: *\$180,000*
Description:
Phased-in changing of traffic signal head configurations from a solid green left-turn signal to a flashing yellow arrow signal. A recent Federal Highway Administration study demonstrated that flashing yellow arrows help reduce left-turn crashes and facilitate better traffic flow through signalized intersections. The conversion is estimated to take two years to complete and cost approximately \$90,000 each year.
- 6) **Project:** *Retroreflectivity Sign Upgrades*
Funding Source: *2014 Certificates of Obligation - \$130,000*
2015 Certificates of Obligation - \$130,000
Total Project Cost: *\$260,000*
Description:
Based on a federally mandated minimum standards of reflectivity, Traffic staff will change out all the regulatory, warning and ground mounted guide signs in the City, in three phases. North District of the City is scheduled for change out in FY 2014-15, the Central District is scheduled for change out in FY 2015-16, and the South District is scheduled for change out in FY 2016-17. The mandatory date of completion is set for January 1, 2017.

Adopted Capital Budget
Water and Sewer System Projects
Fiscal Year 2014-15

Project Name	Prior Year Expenditures	Adopted 14-15 Funding	Total Funding
Sanitary Sewer Line Inflow and Infiltration Program	\$4,876,371.05	\$6,599,238.89	\$11,475,609.94
In-House Water Line Replacement and Concrete Repair	434,405.40	1,563,744.60	1,998,150.00
Alley Sanitary Sewer Line Replacements	0.00	248,600.00	248,600.00
Water Line Replacement Program	791,834.34	2,486,191.29	3,278,025.63
Northridge Water Line Replacement	19,027.76	580,972.24	600,000.00
Emergency Utility Repairs	804,100.61	970,899.39	1,775,000.00
Town East Elevated Water Storage Tank	2,188,807.95	1,191,154.63	3,379,962.58
Hailey Water Pump Station Emergency Generator	568,243.79	131,756.21	700,000.00
Large Diameter Sanitary Sewer Rehabilitation by CIPP	1,158,199.25	1,166,800.75	2,325,000.00
Water Meter Replacement Program	299,821.56	126,075.00	425,896.56
Thomasson Square Utility Replacements	59,313.84	803,494.00	862,807.84
Town East Water Main Replacement (Skyline to Military)	0.00	1,600,000.00	1,600,000.00
Large Valve Replacement Program	0.00	450,000.00	450,000.00
Barnes Bridge Transmission Mains	114,397.36	1,850,000.00	1,964,397.36
Total Water and Sewer Projects	\$11,314,522.91	\$19,768,927.00	\$31,083,449.91

Water and Sewer Projects

1) **Project:** *Sewer Line Inflow and Infiltration Program (ongoing)*

Funding Source: *2009 Water and Sewer Revenue Bonds - \$2,500,000*
2010 Water and Sewer Revenue Bonds - \$2,500,000
2012 Water and Sewer Revenue Bonds - \$1,975,610
2014 Water and Sewer Revenue Bonds - \$2,500,000
2015 Water and Sewer Revenue Bonds - \$2,000,000

Total Project Cost: *\$11,475,610*

Description:

This project is the ongoing replacement of older, deteriorated sanitary sewer lines to prevent ground water infiltration and inflow into the system.

2) **Project:** *In-House Water Line Replacement and Concrete Repair*

Funding Source: *2012 Water and Sewer Revenue Bonds - \$198,150*
2014 Water and Sewer Revenue Bonds - \$900,000
2015 Water and Sewer Revenue Bonds - \$900,000

Total Project Cost: *\$1,998,150*

Description:

Replacement of deteriorated water mains by City crews and any related concrete repair of streets that required excavation during the course of water and sewer line replacements projects throughout the City.

3) **Project:** *Alley Sanitary Sewer Line Replacements*

Funding Source: *2005 Water and Sewer Revenue Bonds - \$44,978*
2006 Water and Sewer Revenue Bonds - \$44,048
2007 Water and Sewer Revenue Bonds - \$96,555
2008 Water and Sewer Revenue Bonds - \$63,019

Total Project Cost: *\$248,600*

Description:

Replacement of deteriorated sewer lines throughout the City by contracted work crews in conjunction with alley reconstruction.

Water and Sewer Projects

- 4) **Project:** *Water Line Replacement Program (ongoing)*
Funding Source: *2012 Water and Sewer Revenue Bonds - \$1,378,026*
2013 Water and Sewer Revenue Bonds - \$1,400,000
2014 Water and Sewer Revenue Bonds - \$500,000
- Total Project Cost:** *\$3,278,026*
- Description:**
Replacement of deteriorated water lines throughout the City by contracted work crews.
- 5) **Project:** *Northridge Water Line Replacement*
Funding Source: *2011 Water and Sewer Revenue Bonds*
- Total Project Cost:** *\$600,000*
- Description:**
Replacement of water lines within Northridge Estates 1, Hillview, El Rosa, Village East, and Pasadena Gardens subdivisions.
- 6) **Project:** *Emergency Water and Sewer Repairs (ongoing)*
Funding Source: *2009 Water and Sewer Revenue Bonds - \$400,000*
2010 Water and Sewer Revenue Bonds - \$300,000
2012 Water and Sewer Revenue Bonds - \$300,000
2013 Water and Sewer Revenue Bonds - \$275,000
2014 Water and Sewer Revenue Bonds - \$200,000
2015 Water and Sewer Revenue Bonds - \$300,000
- Total Project Cost:** *\$1,775,000*
- Description:**
Project will fund unexpected or unfunded water and/or sanitary sewer repairs that may occur within the fiscal year.

Water and Sewer Projects

- 7) **Project:** *Town East Elevated Storage Tank*
- Funding Source:** *2008 Water and Sewer Revenue Bonds - \$850,000*
2009 Water and Sewer Revenue Bonds - \$500,000
2011 Water and Sewer Revenue Bonds - \$729,963
2013 Water and Sewer Revenue Bonds - \$800,000
2014 Water and Sewer Revenue Bonds - \$500,000
- Total Project Cost:** *\$3,379,963*
- Description:**
Treating the interior and repainting the exterior of the Town East Elevated Storage Tank located in the Town East Mall retail area and reconstructing the foundation and adding a masonry screening wall and exterior lighting.
- 8) **Project:** *Hailey Pump Station Emergency Generator*
- Funding Source:** *2010 Water and Sewer Revenue Bonds*
- Total Project Cost:** *\$700,000*
- Description:**
Retrofit Hailey Pump Station with an emergency generator, 1,000 gallon fuel tank, automatic transfer switch, motor soft starters and SCADA modifications in order to ensure water distribution in the event of power outages.
- 9) **Project:** *Large Diameter Sanitary Sewer Rehabilitation
(Cured In Place Pipe - CIPP)*
- Funding Source:** *2012 Water and Sewer Revenue Bonds - \$325,000*
2013 Water and Sewer Revenue Bonds - \$1,000,000
2015 Water and Sewer Revenue Bonds - \$1,000,000
- Total Project Cost:** *\$2,325,000*
- Description:**
Rehabilitation of large diameter Reinforced Concrete Pipe (RCP) sanitary sewer trunk main up to 48-inches in diameter that have eroded over time from sewer gas. The CIPP method involves lining the interior of the existing mains in place. The first phase of this project is the North Trunk Main along Belt Line Road, from Tripp Road to north of Bluffview Drive (approximately 8,150 feet) and the following phase will be the South Trunk Main, from the South Mesquite Creek Wastewater Treatment Plant to Pioneer Road (approximately 18,800 feet).

Water and Sewer Projects

- 10) **Project:** *Water Meter Replacement Program*
Funding Source: *2012 Water and Sewer Revenue Bonds - \$125,897*
2013 Water and Sewer Revenue Bonds - \$100,000
2014 Water and Sewer Revenue Bonds - \$100,000
2015 Water and Sewer Revenue Bonds - \$100,000
Total Project Cost: *\$425,897*
Description:
Improve infrastructure by implementing a systemic water meter replacement program. Approximately 1,300 water meters are planned for replacement in each fiscal year.
- 11) **Project:** *Thomasson Square Water & Sewer Replacements*
Funding Source: *2009 Water and Sewer Revenue Bonds - \$62,808*
2013 Water and Sewer Revenue Bonds - \$800,000
Total Project Cost: *\$862,808*
Description:
Water and sewer relocations and improvements related to the Gus Thomasson Corridor Revitalization project to spur private redevelopment of underutilized commercial property in north Mesquite through mixed use development that adopts form-based code principles of promoting pedestrian friendly streetscapes and store fronts that enhance walkability for residents. The first project of its kind in Mesquite, this project is supplemented with a \$3 million Sustainable Development Grant through the North Central Texas Council of Governments. Existing water and sewer lines within the existing right-of-way will be relocated to allow for street widening and on-street parallel parking.
- 12) **Project:** *Town East Water Main Replacement (Skyline to Military)*
Funding Source: *2009 Water and Sewer Revenue Bonds - \$345,000*
2010 Water and Sewer Revenue Bonds - \$285,000
2011 Water and Sewer Revenue Bonds - \$400,000
2013 Water and Sewer Revenue Bonds - \$240,000
2014 Water and Sewer Revenue Bonds - \$330,000
Total Project Cost: *\$1,600,000*
Description:
Funds for the design of a replacement 24-inch diameter water main to be constructed with the Town East Boulevard roadway reconstruction project. Current funding is for the design portion only and further appropriations will be required to fund construction costs.

Water and Sewer Projects

- 13) **Project:** *Large Valve Replacement Program*
Funding Source: *2015 Water and Sewer Revenue Bonds*
Total Project Cost: *\$450,000*

Description:

Replacement of old, deteriorated water valves ranging in size from 12-inch to 30-inch diameter on major water mains at various locations throughout the City. The age of the valves being replaced varies between 40 to 50-years old on average.

- 14) **Project:** *Barnes Bridge Transmission Mains*
Funding Source: *2013 Water and Sewer Revenue Bonds - \$114,397*
2014 Water and Sewer Revenue Bonds - \$300,000
2015 Water and Sewer Revenue Bonds - \$1,500,000
Total Project Cost: *\$1,964,397*

Description:

The Barnes Bridge Pump Station pumps approximately 70 percent of the City's water consumption; however, the pump station is served by only a single 30-inch diameter water main that was constructed in 1959, and in order to improve system reliability, several additional water mains are needed. The water mains will run through heavily developed areas of the City with right-of-way that is already congested with numerous utility facilities. This project includes a route study to determine the best routes for each main segment and the engineering design and construction of each transmission main. The first phase will be the transmission main from the pump station to LaPrada Drive. The second transmission main will run along LaPrada, from Barnes Bridge Road to Gus Thomasson Road, and the third transmission main will run along LaPrada, from Barnes Bridge Road to Pinehurst Lane. Total cost of the project is estimated at \$7 million.

**Adopted Capital Budget
Routine Vehicle and Equipment Expenditures
Fiscal Year 2014-15**

User and Description	Funding Source	Prior Year Expenditures	Adopted 14-15 Funding	Total Funding
General Government				
City Manager - Replacement Vehicle	Certificates of Obligation	\$23,171.61	\$0.00	\$23,171.61
City Manager - Replacement Computers (2)	Certificates of Obligation	0.00	3,820.00	3,820.00
Economic Development - Replacement Computer	Certificates of Obligation	1,056.00	1,200.00	2,256.00
Facility Maintenance - Replacement Computer Workstation	Certificates of Obligation	2,770.40	2,000.00	4,770.40
Facility Maintenance - Replacement Printer	Certificates of Obligation	1,631.18	0.00	1,631.18
Mesquite Arts Center - Replacement Computer	Certificates of Obligation	0.00	1,200.00	1,200.00
City Attorney - Laptop Computers (2)	Certificates of Obligation	2,088.80	3,600.00	5,688.80
City Attorney - Replacement Computers (3)	Certificates of Obligation	0.00	3,600.00	3,600.00
Human Resources - Replacement Scanner	Certificates of Obligation	1,530.51	0.00	1,530.51
Human Resources - Replacement Computer	Certificates of Obligation	1,518.77	1,200.00	2,718.77
Finance Administration - Replacement Computer	Certificates of Obligation	1,518.77	0.00	1,518.77
Municipal Court - Security Scanners	General Fund	0.00	3,830.00	3,830.00
Purchasing - Replacement Computer	Certificates of Obligation	0.00	1,200.00	1,200.00
Tax Office - Replacement Computer	Certificates of Obligation	1,385.20	0.00	1,385.20
Warehouse - Replacement Computers (4)	Certificates of Obligation	0.00	4,800.00	4,800.00
Information Technology - Network Fiber Switch	Certificates of Obligation	0.00	52,997.00	52,997.00
Information Technology - Workstation	Certificates of Obligation	0.00	3,400.00	3,400.00
Information Technology - Printer	Certificates of Obligation	0.00	4,000.00	4,000.00
Information Technology - Replacement Computers (3)	Certificates of Obligation	0.00	3,600.00	3,600.00
Information Technology - Replacement Laptop Computers (10)	Certificates of Obligation	0.00	18,000.00	18,000.00
Housing and Community Services				
Administraton - Laptop Computer	Certificates of Obligation	0.00	1,320.00	1,320.00
Animal Services - Replacement Computer	Certificates of Obligation	6,926.00	1,200.00	8,126.00
Animal Services - Replacement Vehicles (2)	Certificates of Obligation	0.00	87,319.00	87,319.00
Animal Services - Ethernet	General Fund	3,129.47	0.00	3,129.47
MTED - Replacement Vehicles (6)	General Fund	418,802.82	0.00	418,802.82
Fire Service				
Administration - Replacement Laptop Computers (2)	Certificates of Obligation	0.00	2,640.00	2,640.00
Administration - Replacement Printer	Certificates of Obligation	815.59	0.00	815.59
Operations - Replacement Computers (3)	Certificates of Obligation	4,155.60	0.00	4,155.60
Operations - Replacement Vehicle	Certificates of Obligation	0.00	48,968.00	48,968.00
Operations - Exercise Equipment	General Fund	7,308.84	7,944.00	15,252.84
Operations - Carbon Monoxide Gas Detector	General Fund	0.00	5,727.00	5,727.00
Emergency Medical Service - Replacement Computer	Certificates of Obligation	1,385.20	0.00	1,385.20
Emergency Medical Service - Replacement Vehicle	Certificates of Obligation	0.00	22,019.00	22,019.00
Prevention - H2 Tablet Computers with Accessories (5)	Certificates of Obligation	26,418.75	0.00	26,418.75
Prevention - Storage Container	General Fund	2,850.00	0.00	2,850.00
Emergency Management - Replacement Laptop Computers (5)	Certificates of Obligation	9,384.25	0.00	9,384.25

**Adopted Capital Budget
Routine Vehicle and Equipment Expenditures
Fiscal Year 2014-15**

Police Service				
Administration - Replacement Computers (4)	Certificates of Obligation	1,385.20	4,800.00	6,185.20
Administration - Workstation	Certificates of Obligation	0.00	3,300.00	3,300.00
Administration - Printer	General Fund	939.00	0.00	939.00
Administration - Laptop	Certificates of Obligation	1,872.29	0.00	1,872.29
Operations - Vehicle Parts	General Fund	1,566.20	0.00	1,566.20
Operations - Replacement Vehicles (15)	Certificates of Obligation	811,338.78	547,991.20	1,359,329.98
Operations - Replacement Computers (9)	Certificates of Obligation	0.00	10,800.00	10,800.00
Criminal Investigations - Replacement Computers (26)	Certificates of Obligation	0.00	31,200.00	31,200.00
Criminal Investigations - Replacement Vehicles (2)	Certificates of Obligation	0.00	44,038.00	44,038.00
School Resource Officers - Replacement Computers	Certificates of Obligation	5,540.80	0.00	5,540.80
Technical Services - Replacement Computers (43)	Certificates of Obligation	0.00	51,600.00	51,600.00
Technical Services - Restraint Chair	General Fund	1,600.00	0.00	1,600.00
Staff Support - Firearm Facility Fence and Gate Assembly	General Fund	2,287.00	0.00	2,287.00
Staff Support - Laptop Computer	Certificates of Obligation	0.00	1,800.00	1,800.00
Staff Support - Replacement Computers (2)	Certificates of Obligation	9,696.40	2,400.00	12,096.40

Public Works				
Administration - Replacement Computer	Certificates of Obligation	1,385.20	0.00	1,385.20
Administration - Furniture	General Fund	3,772.96	0.00	3,772.96
Administration - Semi-rugged Laptop Computers (2)	Certificates of Obligation	5,299.03	0.00	5,299.03
Traffic Engineering - Replacement Computers (3)	Certificates of Obligation	4,155.60	0.00	4,155.60
Traffic Engineering - Replacement Vehicle	General Fund	26,215.20	0.00	26,215.20
Traffic Engineering - Replacement Traffic Signal Poles	General Fund	0.00	20,000.00	20,000.00
Traffic Engineering - Replacement NEMA Cabinet Assemblies (2)	Certificates of Obligation	19,900.00	0.00	19,900.00
Traffic Engineering - Replacement School Zone Flasher	Certificates of Obligation	7,656.00	8,000.00	15,656.00
Traffic Engineering - Autoscope Terra Video Card Units (4)	Certificates of Obligation	8,400.00	9,600.00	18,000.00
Traffic Engineering - Wireless Radio Panel Units (2)	Certificates of Obligation	0.00	7,200.00	7,200.00
Traffic Engineering - Replacement Vehicles (6)	Certificates of Obligation	0.00	346,236.00	346,236.00
Traffic Engineering - Replacement Traffic Controllers (2)	Certificates of Obligation	6,000.00	6,000.00	12,000.00
Engineering - Semi-rugged Laptop Computer	Certificates of Obligation	2,813.95	1,800.00	4,613.95
Engineering - Replacement Computer	Certificates of Obligation	0.00	1,200.00	1,200.00
Engineering - Workstations (3)	Certificates of Obligation	0.00	9,400.00	9,400.00
Engineering - Replacement Vehicles (3)	Certificates of Obligation	0.00	70,528.00	70,528.00
Residential Solid Waste - Semi-rugged Laptop Computer	Certificates of Obligation	2,813.95	0.00	2,813.95
Residential Solid Waste - Replacement Vehicle	General Fund	88,000.00	0.00	88,000.00
Residential Solid Waste - Replacement Vehicles (6)	Certificates of Obligation	327,290.30	626,089.00	953,379.30
Compost - Replacement Vehicle	General Fund	24,621.30	0.00	24,621.30
Compost - Replacement Vehicles (3)	Certificates of Obligation	156,429.00	0.00	156,429.00
Streets - Replacement Vehicles (6)	Certificates of Obligation	213,604.95	321,609.00	535,213.95
Street Maintenance - Replacement Trailers (5)	Certificates of Obligation	0.00	60,040.00	60,040.00
Equipment Services - Laptop Computer	Certificates of Obligation	2,395.66	0.00	2,395.66
Equipment Services - Replacement Computer	Certificates of Obligation	1,385.20	1,200.00	2,585.20

**Adopted Capital Budget
Routine Vehicle and Equipment Expenditures
Fiscal Year 2014-15**

Community Development				
Administration - Laptop Computer	Certificates of Obligation	1,458.00	0.00	1,458.00
Building Inspection - Replacement Toughbook Computers (11)	Certificates of Obligation	0.00	38,500.00	38,500.00
Building Inspection - Replacement Computer	Certificates of Obligation	1,847.97	1,200.00	3,047.97
Environmental Code - Replacement Computer	Certificates of Obligation	0.00	1,200.00	1,200.00
Environmental Code - Semi-rugged Laptop Computers (5)	Certificates of Obligation	11,242.19	0.00	11,242.19
Environmental Code - Replacement Printer	Certificates of Obligation	815.59	0.00	815.59
Environmental Code - Replacement Vehicle	Certificates of Obligation	15,677.00	22,138.00	37,815.00
Environmental Code - Furniture	General Fund	0.00	1,122.00	1,122.00
Licensing and Compliance - Replacement Vehicle	Certificates of Obligation	25,315.00	0.00	25,315.00
Licensing and Compliance - Semi-rugged Laptop Computer	Certificates of Obligation	2,395.66	0.00	2,395.66
Planning & Zoning - Furniture	General Fund	2,570.85	4,012.00	6,582.85
Planning & Zoning - Replacement Computer	Certificates of Obligation	1,385.20	0.00	1,385.20
Historic Preservation - Fiber Network Switch	Certificates of Obligation	0.00	8,428.00	8,428.00
Historic Preservation - Replacement Computer	Certificates of Obligation	1,385.20	0.00	1,385.20
Historic Preservation - Laptop Computer	Certificates of Obligation	1,876.85	0.00	1,876.85

Library Services				
Administration - Replacement Computers (2)	Certificates of Obligation	2,770.40	0.00	2,770.40
Administration - Replacement Printer	Certificates of Obligation	815.59	0.00	815.59
North Branch - Replacement Computers (12)	Certificates of Obligation	17,295.00	0.00	17,295.00
Central Branch - Replacement Computers (9)	Certificates of Obligation	8,321.20	10,800.00	19,121.20

Parks and Recreation				
Administration - Replacement Laptop Computer	Certificates of Obligation	2,088.80	0.00	2,088.80
Administration - Workstation	Certificates of Obligation	3,037.54	0.00	3,037.54
Administration - Replacement Vehicle	Certificates of Obligation	15,677.00	0.00	15,677.00
Park Services - Replacement Vehicle	Certificates of Obligation	0.00	38,553.00	38,553.00
Park Services - Replacement Flail Mower	Certificates of Obligation	0.00	81,100.00	81,100.00
Athletic Programs - Replacement Vehicle	Certificates of Obligation	0.00	33,742.00	33,742.00
Dunford Recreation Center - Replacement Computer	Certificates of Obligation	1,518.77	1,200.00	2,718.77
Golf Course - Replacement Computer	Certificates of Obligation	0.00	1,200.00	1,200.00
Goodbar Recreation Center - Replacement Computer	Certificates of Obligation	0.00	1,200.00	1,200.00
Recreation Services - Replacement Van	Certificates of Obligation	0.00	33,908.00	33,908.00
Rutherford Recreation Center - Workstation	Certificates of Obligation	3,037.54	0.00	3,037.54

Airport Operations				
Municipal Airport - Computer	Hangar Rental Proceeds	2,112.00	0.00	2,112.00
Municipal Airport - Aircraft Tug	Hangar Rental Proceeds	0.00	25,000.00	25,000.00
Municipal Airport - Furniture	Hangar Rental Proceeds	4,792.71	0.00	4,792.71

**Adopted Capital Budget
Routine Vehicle and Equipment Expenditures
Fiscal Year 2014-15**

Water and Sewer Operations					
Administration - Replacement Computers (3)	Water and Sewer User Fees	0.00	3,600.00	3,600.00	
Administration - Semi-rugged Laptop Computer	Water and Sewer User Fees	0.00	2,500.00	2,500.00	
Accounting - Replacement Computer	Water and Sewer User Fees	2,112.00	1,200.00	3,312.00	
Engineering - Workstations (5)	Water and Sewer User Fees	15,016.40	0.00	15,016.40	
Engineering - Replacement Server	Water and Sewer User Fees	0.00	16,000.00	16,000.00	
Water Production - Replacement Computers (3)	Water and Sewer User Fees	3,168.00	0.00	3,168.00	
Water Production - Laptop Computer	Water and Sewer User Fees	1,759.59	0.00	1,759.59	
Water Production - Replacement Vehicles (2)	Water and Sewer User Fees	0.00	58,142.00	58,142.00	
Water Production - Security Camera System	Water and Sewer User Fees	0.00	3,060.00	3,060.00	
Meter Services - Replacement Computers (2)	Water and Sewer User Fees	2,112.00	0.00	2,112.00	
Meter Services - Laptop Computer	Water and Sewer User Fees	1,759.59	0.00	1,759.59	
Meter Services - Replacement Water Meters and Boxes	Water and Sewer User Fees	117,343.96	183,868.00	301,211.96	
Meter Services - Replacement Vehicles (4)	Water and Sewer User Fees	0.00	107,742.00	107,742.00	
Meter Services - Acoustic Leak Detectors	Water and Sewer User Fees	6,628.00	0.00	6,628.00	
Water Distribution - Backhoe and Loader	Water and Sewer User Fees	88,719.00	0.00	88,719.00	
Water Distribution - Replacement Vehicles (5)	Water and Sewer User Fees	216,119.43	346,109.00	562,228.43	
Water Distribution - Acoustic Leak Detectors	Water and Sewer User Fees	6,628.00	0.00	6,628.00	
Water Distribution - Leak Detection System	Water and Sewer User Fees	0.00	30,000.00	30,000.00	
Water Distribution - Replacement Equipment	Water and Sewer User Fees	0.00	14,600.00	14,600.00	
Wastewater Collection - Replacement Vehicles (4)	Water and Sewer User Fees	80,112.94	168,297.00	248,409.94	
Wastewater Collection - Replacement Jet Vac Truck	Water and Sewer User Fees	0.00	189,000.00	189,000.00	
Wastewater Collection - Mini Push Sewer Camera	Water and Sewer User Fees	11,018.00	0.00	11,018.00	
Reconstruction Crew - Replacement Computer	Water and Sewer User Fees	1,056.00	0.00	1,056.00	
Reconstruction Crew - Replacement Equipment	Water and Sewer User Fees	0.00	6,700.00	6,700.00	
Reconstruction Crew - Replacement Vehicle	Water and Sewer User Fees	84,143.48	25,200.00	109,343.48	
Reconstruction Crew - Replacement Backhoe (2) and Skid Loader	Water and Sewer User Fees	236,799.00	0.00	236,799.00	
Community Development Block Grant					
Code Enforcement - Semi-rugged Laptop Computers (3)	Grants	4,942.28	0.00	4,942.28	
Housing Rehabilitation - Replacement Computer	Grants	1,056.00	0.00	1,056.00	
Neighborhood Development - Semi-rugged Laptop Computer	Grants	1,547.65	0.00	1,547.65	
Housing Choice Voucher Program					
Voucher Program - Laptop Computers (3)	Grants	5,278.77	0.00	5,278.77	
Voucher Program - Scanner	Grants	984.71	0.00	984.71	
Voucher Program - Replacement Computer	Grants	2,112.00	0.00	2,112.00	
Conference Center Capital Replacement Fund					
Conference Center & Exhibit Hall Equipment	Room Rental Proceeds	71,377.45	85,000.00	156,377.45	
Public, Educational and Government Access Fund					
City Hall - Public Access Equipment Upgrade	PEG Fees	80,642.07	25,000.00	105,642.07	
9-1-1 Service Fee Fund					
Police Communications - Equipment	9-1-1 Fees	10,750.00	0.00	10,750.00	
Confiscated Seizure Fund					
Police - Equipment	Court Awarded Proceeds	92,765.17	0.00	92,765.17	
Total Routine Vehicle and Equipment Expenditures		\$3,529,599.28	\$4,041,736.20	\$7,571,335.48	

Statistical Section

Community Profile
General Fund Expenditures by Category
General Fund Revenues by Source
Property Tax Levies and Collections
Assessed Value of Taxable Property, Tax Levy and Distribution
Property Tax Rates-Direct and Overlapping
Principal Taxpayers
Ratio of Net General Bonded Debt to Assessed Value
Ratio of Annual Debt Service Expenditures to Total General Expenditures
Computation of Direct and Estimated Overlapping Bonded Debt
Schedule of Revenue Bond Coverage
Demographic Statistics
Growth Indices
Property and Construction Values

Community Profile

History



The first plat for the town site of Mesquite was recorded on May 22, 1873 at the Dallas County Courthouse by A.R. Alcott, a Texas & Pacific Railroad Company engineer and planner of depot towns. The railroad company bought a square mile of land, built a depot, and offered business property and residential lots for sale. Mesquite incorporate on December 3, 1887 – it was the second town outside of Dallas in Dallas County to do so.

In 1882, Senator R.S. Kimbrough established *The Texas Mesquiter* (now *The Mesquite News*), the oldest newspaper in the county outside of the city of Dallas. It began its news coverage of hometown people and events, printing with handset metal and wood type on an old George Washington hand press.

Mesquite remained a quiet agricultural town from 1873 to the late 1950s, as the population only increased by 1,561 residents between 1890 and 1950. However, the post-World War II building boom brought phenomenal growth as new subdivisions began to spring up. Big Town Mall, the first enclosed mall in the Southwest, was constructed in 1959, and the first public library in Mesquite was built in 1964 as City services were expanded to meet the needs of a growing population.



In 1970, LBJ Freeway connected Mesquite to neighboring communities. The expressway, as well as Town East Mall, brought increased economic growth to the city. Located at the crossroads of Interstates 20, 30 and 635, State Highway 352, U.S. Highway 80, and Union Pacific railroad, Mesquite now covers over 49 square miles and is surrounded by Garland to the north, Dallas to the west, Lake Ray Hubbard to the northeast, Sunnyvale to the east and Balch Springs to the south.

Schools

Each school day, the Mesquite Independent School District welcomes more than 39,000 students through the doors of its 46 campuses, including 32 elementary schools, eight middle schools, five high schools, and the Mesquite Academy, an alternative education campus. Mesquite ISD has a record of steady, marked improvement and a continual quest for excellence is home to two nationally recognized Blue Ribbon Schools selected and honored by the U.S. Department of Education.



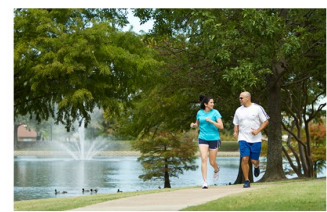
Higher Education



Eastfield Community College, a member of the seven-campus Dallas County Community College District, is a two-year community college offering freshmen and sophomore level academic transfer programs, technical and occupational training and a variety of non-credit personal enrichment classes. Texas A & M University-Commerce, Mesquite Metroplex Center offers various Graduate Degree Programs and the Texas Engineering Extension Service, a member of the Texas A & M University System, offers adult occupational and technical training.

Recreation and Leisure Activities

The Parks and Recreation Department offers a variety of programs through four recreation centers, two gymnasiums, and three senior centers. There are 69 parks with amenities such as pavilions, disc golf courses, ball fields, athletic fields, and swimming pools.



The Mesquite Public Library was founded in 1963 with the North Branch opening in 1981. The Library has a collection of over 200,000 items including books, magazines, DVDs, CDs, ebooks and eaudiobooks. Additional services include computers for public use and a variety of databases that can be accessed over the internet.

The Mesquite Golf Course is a 154-acre, 18-hole public golf course owned and managed by the City of Mesquite. At 6,280 yards and par 71, the Mesquite Golf Course offers a challenging course for beginner and intermediate golfers. The Mesquite Golf Course is located at 825 N. Hwy 67 (IH-30 at Northwest Drive).

Entertainment

Town East Mall completed a major renovation in 2008, which included the creation of three distinct areas in the shopping center:

- CitySide between Sears and Macy's, named for its juxtaposition to the Dallas-Fort Worth Metroplex
- ParkSide between Dillard's and Sears, named for its proximity to parks and neighborhoods of Mesquite
- LakeSide between Foley's and Dillard's named for the nearby lakes and recreation area.



Each area of the Mall is defined with new signage and colors. Glass rails on the second level feature stanchions lit with colors, serving as a wayfinding system. On the first level, floors have graphics that define the areas and reinforce each area's theme. CitySide signage and decor is yellow with floor graphics with floor tiles featuring building graphics; LakeSide is blue with flooring that mimics gravel and sand; and ParkSide is green with leafy patterns on the flooring. Three new soft seating areas with comfortable chairs and sofas serve as gathering areas and offer visitors places to rest while visiting the mall. The central tower of Town East Mall, already a landmark, has been revitalized with the addition of special-effect lighting which gives the structure a lighthouse appearance.

Mesquite Performing Arts Center opened in 1995 and is a regional concert venue hosting a black box theater, concert hall, two galleries and a garden courtyard. The Arts Center hosts more than 1,200 diverse events each year.



Neal Gay founded Mesquite Championship Rodeo in 1958. In 1986 the rodeo moved to the new Resistol Arena, which is enclosed and air-conditioned. In 2009, Camelot Sports and Entertainment LLC purchased the Mesquite Championship Rodeo, with an intention to re-establish Mesquite Arena as a year around sports and entertainment venue with the Mesquite Pro Rodeo as the anchor attraction. Rodeo action can be seen every Friday and Saturday night from June through August, along with other events throughout the year.

In April 2007, the City of Mesquite along with valued sponsors premiered the Real.Texas.Festival. which has become an annual event for the entire family. The festival is held at Rodeo Center in Mesquite, TX, 1818 Rodeo Drive and includes a wide array of entertainment from major recording artists and the Mesquite Championship Rodeo to the midway rides, crafts, car shows, and a barbeque competition. It is definitely a quality event that provides family entertainment for North Texas.

With over 4 million square feet of retail space, more than 6 million square feet of total business space, and two restaurant rows offering over 30 restaurants and 30 movie screens, Mesquite's reputation as a retail, restaurant and entertainment destination is well deserved. Come visit the *ROWS of Texas* and sample some Real. Texas. Flavor.



Employment

The Skyline Industrial Park is over 300 acres in size and is home to the largest concentration of industries on the east side of the Metroplex. Ranging in size from the small manufacturer employing less than 10 people to the giant of industry - United Parcel Service -- that employs over 2,000 people, the Skyline Industrial Park is ideally located for manufacturing and distribution industries.

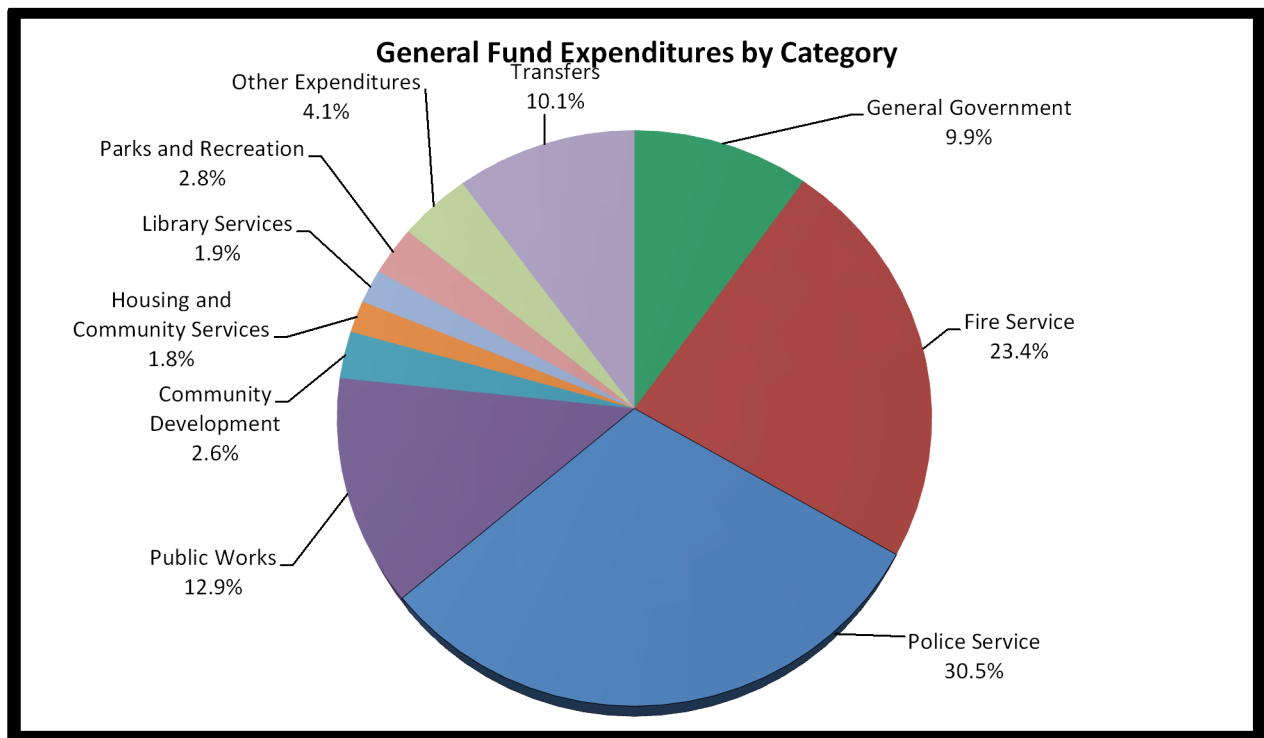
The Union Pacific Railroad operates an intermodal operation within the Skyline Industrial Park which is one of the largest intermodal facilities in the country. Recent projects have added over 3,500,000 square feet of industrial/office space.

MESQUITE CLIMATE

Average Temperature	65.5 degrees
Average Relative Humidity	64%
Average Annual Rainfall	35.94 inches
Highest Elevation	530 feet
Lowest Elevation	415 feet

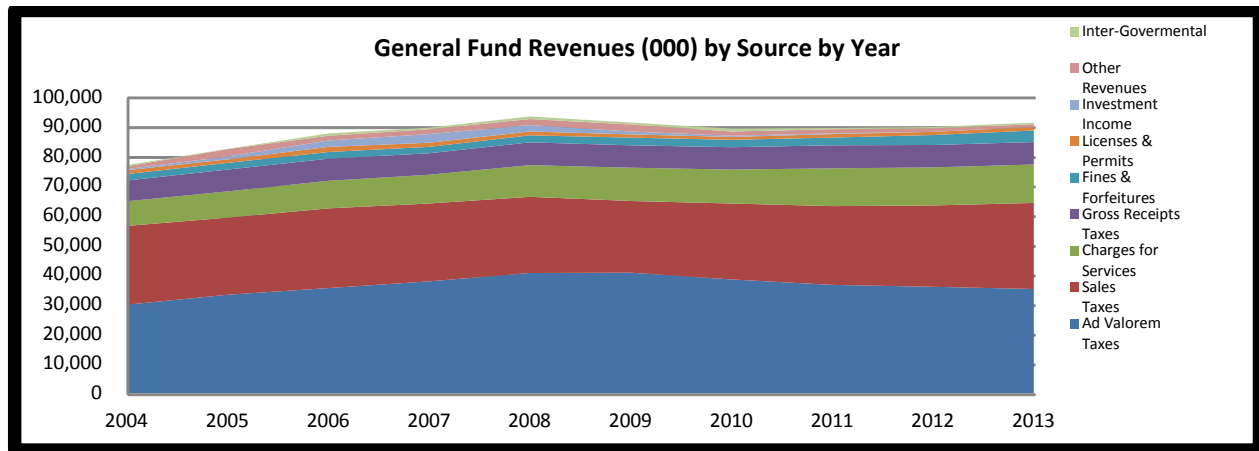
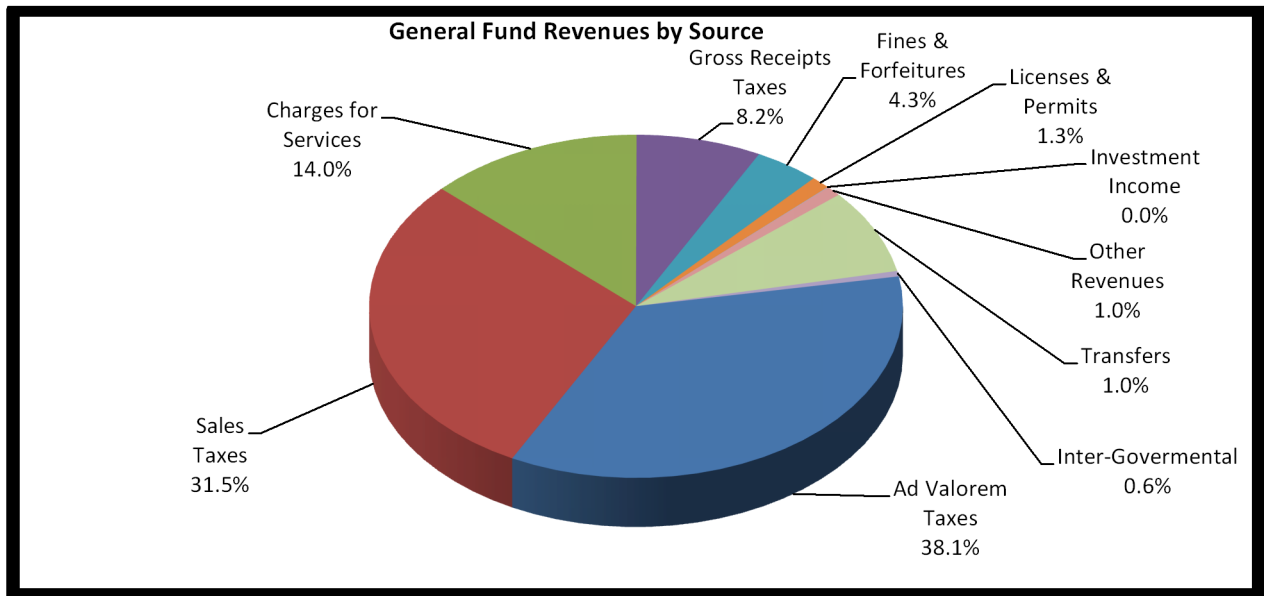
General Government Expenditures by Category
Last Ten Fiscal Years
In Thousands (000)

Fiscal Year	General Government	Fire Service	Police Service	Public Works	Community Development	Housing and Community Services	Library Services	Parks and Recreation	Other Expenditures	Transfers	Total (1)
2004	6,620	17,909	22,882	11,301	2,792	974	2,008	6,190	4,402	9,215	84,293
2005	6,684	18,680	24,560	11,122	2,852	995	1,953	7,496	4,980	9,315	88,637
2006	7,209	19,848	26,215	11,788	2,348	1,698	2,028	8,115	3,519	9,802	92,570
2007	7,235	21,489	28,585	12,120	2,307	2,001	2,100	8,284	3,801	11,170	99,092
2008	10,023	22,584	29,864	13,594	2,867	2,032	2,140	6,746	4,591	9,839	104,280
2009	10,013	22,520	28,907	12,492	2,584	1,906	1,883	5,662	3,855	9,246	99,068
2010	10,009	22,701	29,627	12,370	2,719	2,003	1,941	3,943	2,902	9,266	97,481
2011	10,071	23,198	29,958	12,511	2,850	1,718	2,060	4,313	2,548	8,952	98,179
2012	9,642	22,830	30,032	12,586	2,817	1,659	1,925	4,158	2,384	9,559	97,592
2013	9,801	23,114	30,139	12,693	2,616	1,780	1,873	2,749	4,000	10,000	98,765



General Fund Revenues by Source
Last Ten Fiscal Years
In Thousands (000)

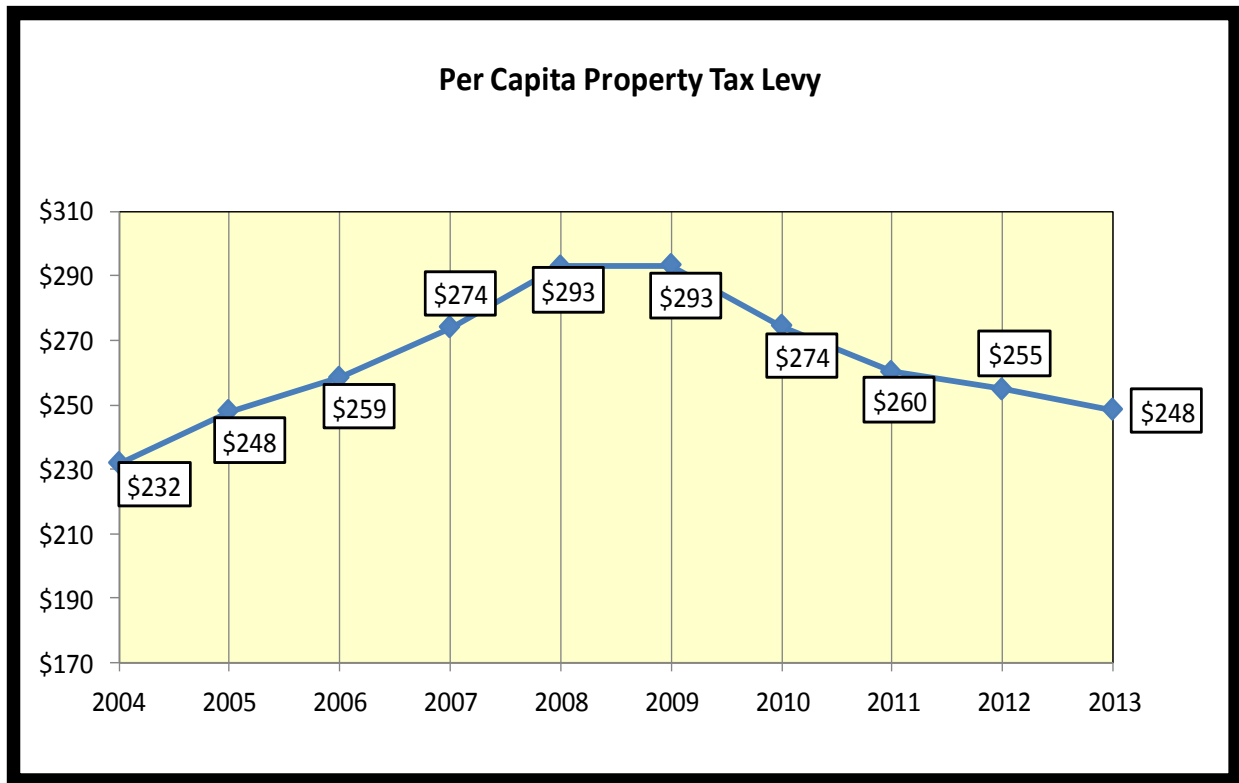
Year	Gross											Total (1)
	Ad Valorem Taxes	Sales Taxes	Charges for Services	Receipts Taxes	Fines & Forfeitures	Licenses & Permits	Investment Income	Other Revenues	Transfers	Inter-Governmental		
2004	29,874	26,475	8,335	7,020	2,156	1,336	427	823	7,382	419	84,247	
2005	33,159	26,062	8,805	7,305	2,297	1,248	979	2,442	7,107	95	89,499	
2006	35,392	26,900	9,333	7,441	2,301	1,659	2,136	1,636	7,170	747	94,715	
2007	37,735	26,197	9,707	7,240	2,147	1,393	2,913	1,604	8,089	592	97,617	
2008	40,502	25,712	10,732	7,569	2,407	1,292	2,223	2,047	10,310	803	103,597	
2009	40,571	24,239	11,201	7,541	2,598	1,106	1,016	2,291	8,380	721	99,664	
2010	38,334	25,627	11,477	7,536	2,419	983	419	1,412	8,043	1,006	97,256	
2011	36,571	26,498	12,722	7,802	2,567	1,158	232	1,399	8,016	497	97,462	
2012	35,828	27,440	12,902	7,507	3,328	1,086	65	1,126	7,893	438	97,613	
2013	35,138	29,072	12,927	7,538	3,928	1,167	36	928	7,885	513	99,132	



Property Tax Levies and Collections

Last Ten Fiscal Years

Year	Adjusted Current Tax Levy	Current Tax Collections	Percentage of Current Taxes Collected	Delinquent Tax Collections (1)	Total Tax Collections	% Total Tax Collections/Current Levy
2004	30,501,206	29,200,767	95.74%	1,226,623	30,427,390	99.76%
2005	33,124,683	32,151,536	97.06%	878,841	33,030,377	99.72%
2006	35,132,527	34,433,390	98.01%	536,993	34,970,383	99.54%
2007	37,446,166	36,659,819	97.90%	588,487	37,248,306	99.47%
2008	40,274,065	39,602,124	98.33%	524,393	40,126,517	99.63%
2009	40,414,901	39,752,647	98.36%	509,943	40,262,590	99.62%
2010	38,362,233	37,683,829	98.23%	492,371	38,176,200	99.52%
2011	36,392,283	35,761,897	98.27%	366,566	36,128,463	99.28%
2012	35,677,427	35,225,462	98.73%	167,988	35,393,450	99.20%
2013	34,819,001	34,336,926	98.62%	-	34,336,926	98.62%

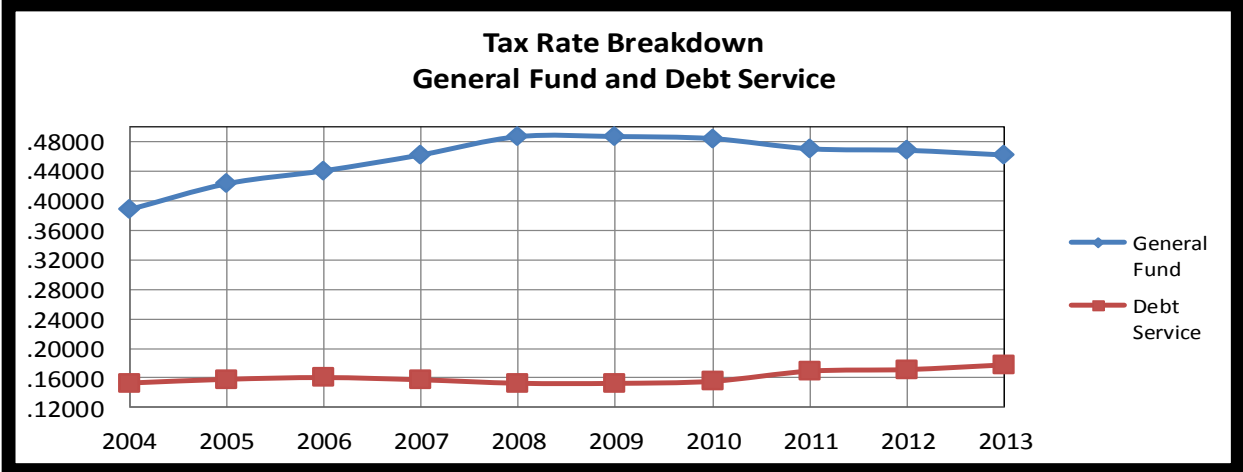
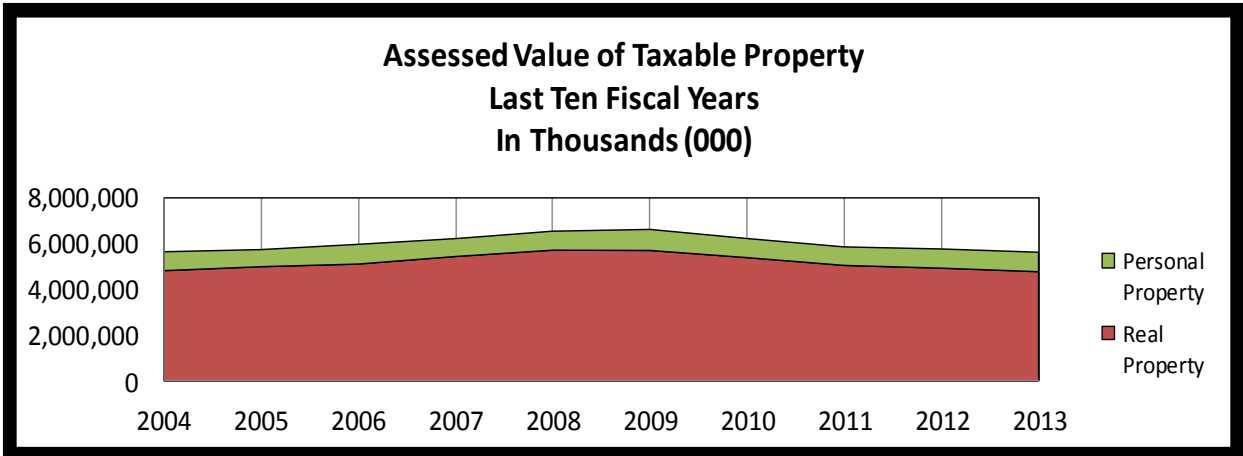


(1) Includes penalty and interest.

(2) Outstanding delinquent taxes includes the City of Mesquite's delinquent taxes before deduction of allowance for doubtful accounts.

Assessed Value of Taxable Property, Tax Levy, and Distribution
Last Ten Fiscal Years

Year	Assessed Valuation of Taxable Property			Tax Rate (2)	Total Tax Levy	Tax Levy Distribution	
	Real Property	Personal Property	Total (1)			General Fund	Debt Service
2004	4,803,913,201	823,581,580	5,627,494,781	.54148	29,758,669	.38833	.15315
2005	4,978,065,910	744,513,178	5,722,579,088	.58148	33,299,913	.42325	.15823
2006	5,092,408,131	860,017,920	5,952,426,051	.60148	35,795,856	.44090	.16058
2007	5,421,709,537	779,253,940	6,200,963,477	.62000	38,445,974	.46246	.15754
2008	5,697,014,981	826,534,610	6,523,549,591	.64000	41,750,717	.48716	.15284
2009	5,684,886,219	915,847,060	6,600,733,279	.64000	42,244,693	.48727	.15273
2010	5,372,627,213	831,518,890	6,204,146,103	.64000	39,706,535	.48443	.15557
2011	5,033,253,710	806,244,680	5,839,498,390	.64000	37,372,790	.47076	.16924
2012	4,913,543,225	835,748,720	5,749,291,945	.64000	36,795,468	.46859	.17141
2013	4,759,235,572	847,624,630	5,606,860,202	.64000	35,883,905	.46225	.17775



Source: Tax Division, Finance Department

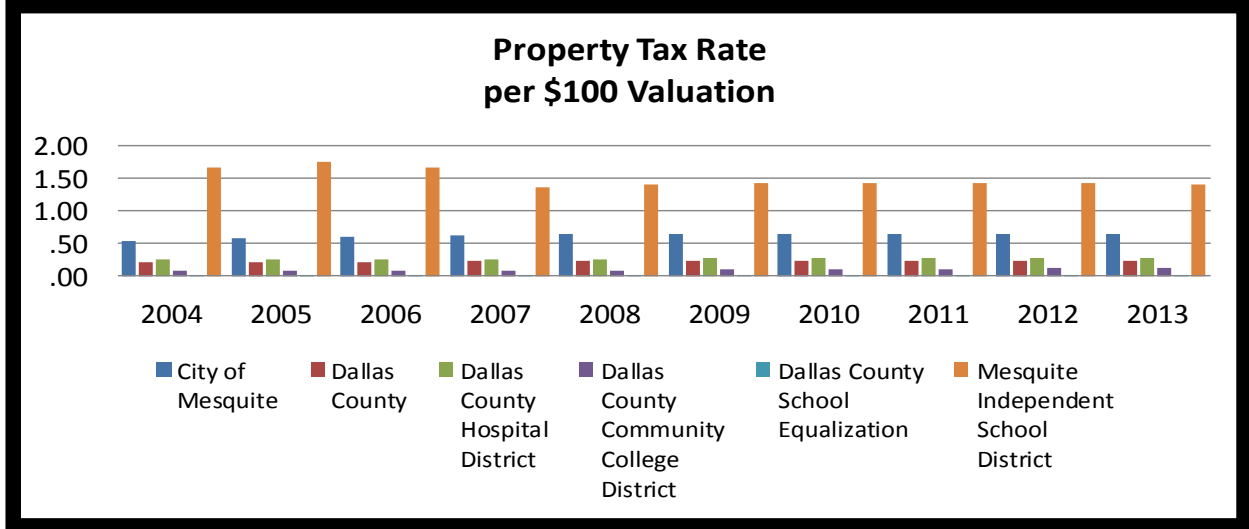
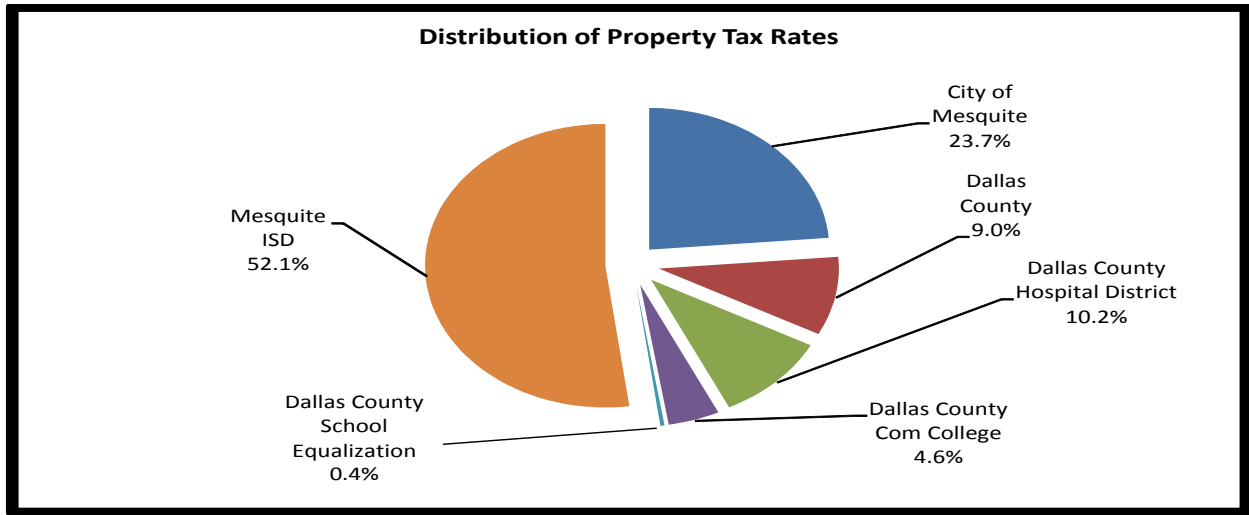
(1) Assessed value is 100% of estimated actual value for all years. Values are as of January 1 of the calendar year prior to the fiscal year-end date and are net of tax exemptions.

(2) Tax rate is per \$100 assessed valuation.

Property Tax Rates Direct and Overlapping Governments
(per \$100 Valuation)

Last Ten Fiscal Years

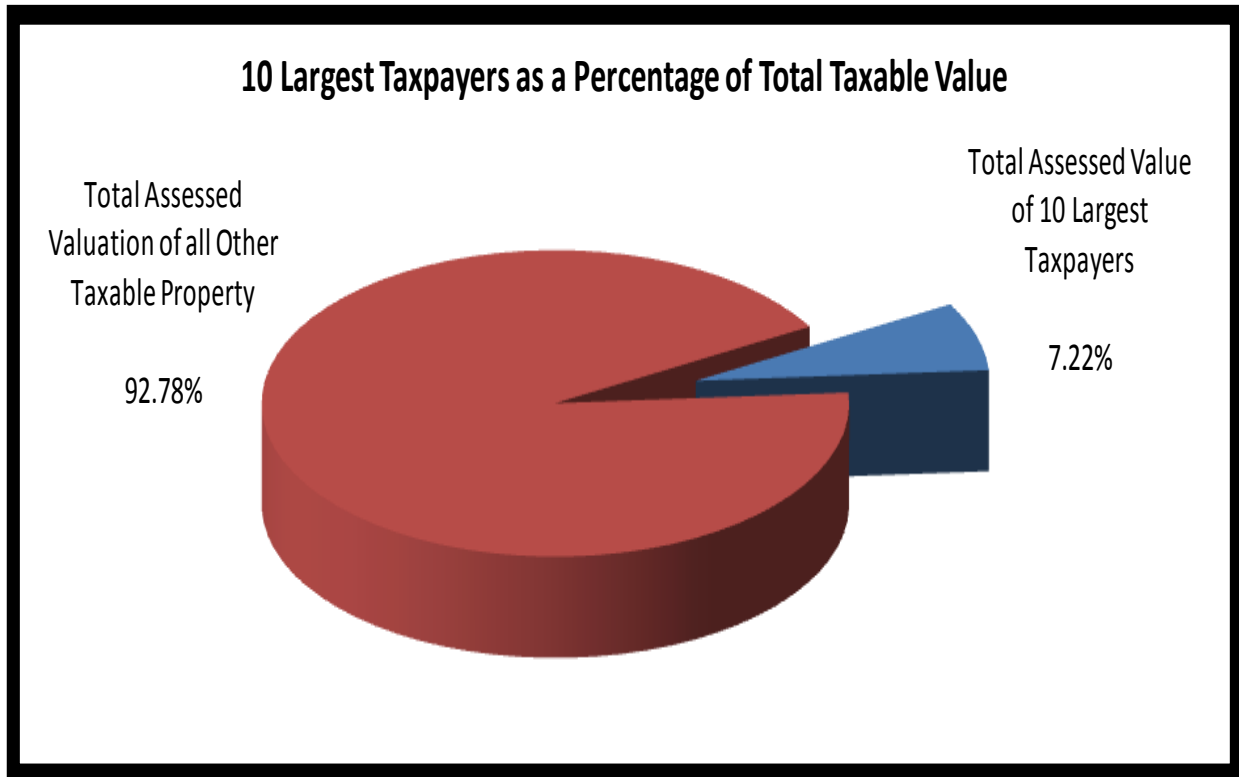
Year	City of Mesquite	Dallas County	Dallas County Hospital District	Dallas County Community College District	Dallas County School Equalization	Mesquite Independent School District	Total
2004	.54148	.20390	.25400	.07780	.00546	1.67	2.75264
2005	.58148	.20390	.25400	.08030	.00546	1.76	2.88514
2006	.60148	.21390	.25400	.08100	.00503	1.67	2.82541
2007	.62000	.22810	.25400	.08040	.00471	1.37	2.55721
2008	.64000	.22810	.25400	.08940	.00493	1.40	2.61643
2009	.64000	.22810	.27400	.09490	.00521	1.42	2.66221
2010	.64000	.24310	.27100	.09923	.01000	1.42	2.68333
2011	.64000	.24310	.27100	.09967	.01000	1.42	2.68377
2012	.64000	.24310	.27100	.11938	.00994	1.42	2.70341
2013	.64000	.24310	.27600	.12470	.01000	1.41	2.70380



Source: Dallas Central Appraisal District website, Tax Unit Rates.

Principal Taxpayers
September 30, 2013

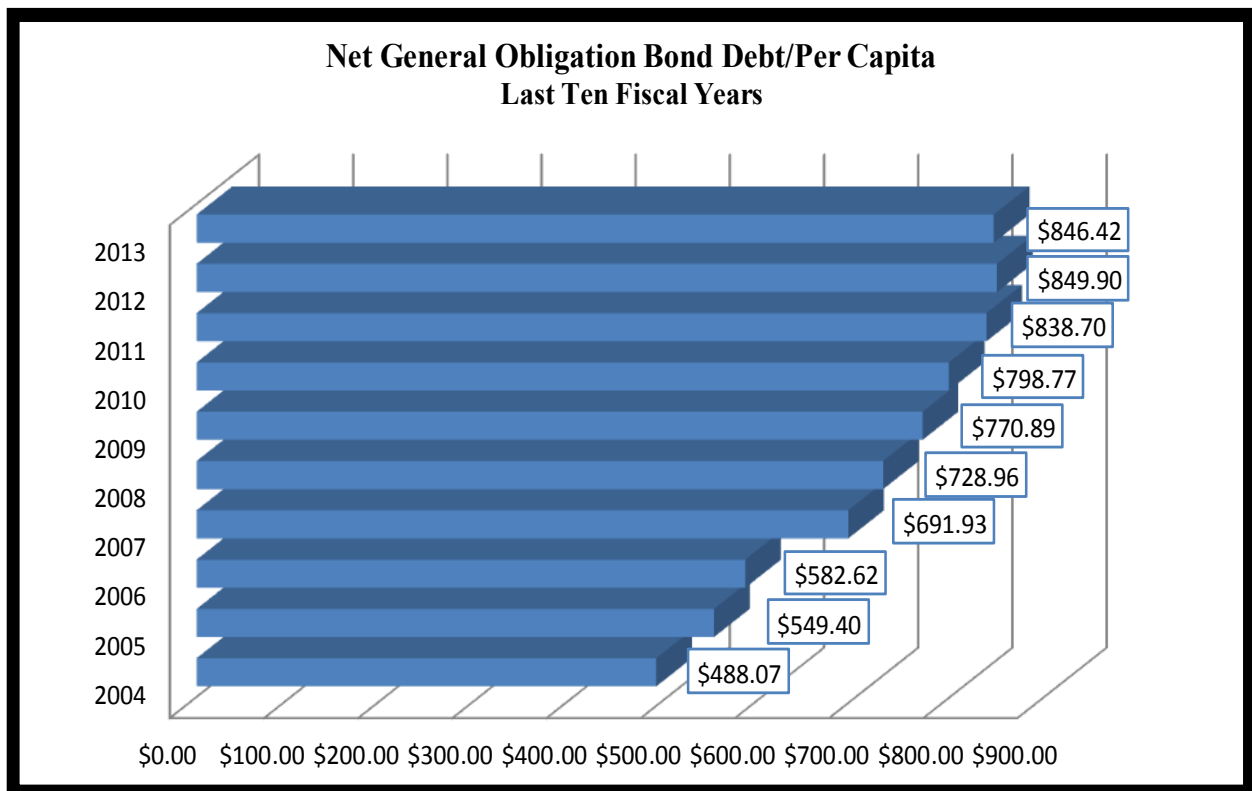
Name of Taxpayer	Nature of Property	2013 Assessed Valuation (1)	Percent of Total Assessed Valuation
1. Town East Mall	Shopping Mall	130,274,610	2.32%
2. Oncor Electric Delivery	Electric Utility	46,366,540	0.83%
3. Pepsi Cola	Soft Drink Bottling	39,554,878	0.71%
4. Barons Investors	Apartment Complex	35,814,000	0.64%
5. Sun Life Financial	Shopping Center	35,000,000	0.62%
6. DDR MDT Marketplace	Shopping Center & Resta	26,814,480	0.48%
7. Alliance WE LP	Apartment Complex	24,175,800	0.43%
8. IRIS USA	Manufacturer	23,761,639	0.42%
9. Virtu Mission Ranch	Apartment Complex	23,000,000	0.41%
10. SCI Mesquite Puente Fund	Apartment Complex	20,250,000	<u>0.36%</u>
Total Assessed Value of 10 Largest Taxpayers		\$405,011,947	7.22%
Total Assessed Valuation of Taxable Property		\$5,606,860,202	



Source: Tax Division, Finance Department, Texas Municipal Reports.
 (1) Assessed valuation presented is 100% of the estimated actual value of all property owned by the taxpayer as of January 1, 2013.

**Ratio of Net General Bonded Debt to Assessed Value
and Net Bonded Debt per Capita
Last Ten Fiscal Years**

Year	Population(1)	Taxable Assessed Value (in 000s)(2)	General Bonded Debt(3)	Less: Amounts		Net General Bonded Debt/ Assessed Value	Net General Bonded Debt Per Capita
				Available in Debt Service Fund(4)	Net General Bonded Debt		
2004	131,600	5,523,768	64,650,000	416,834	64,233,166	1.16%	\$488.07
2005	133,600	5,604,270	73,930,000	530,789	73,399,211	1.31%	\$549.40
2006	135,894	5,844,175	79,175,000	583,706	78,591,294	1.34%	\$582.62
2007	136,750	6,054,638	95,205,000	918,639	94,286,361	1.56%	\$691.93
2008	137,539	6,334,441	101,180,000	537,527	100,642,473	1.59%	\$728.96
2009	137,850	6,402,085	106,880,000	612,164	106,267,836	1.66%	\$770.89
2010	139,824	6,047,885	112,250,000	563,067	111,686,933	1.85%	\$798.77
2011	139,870	5,709,877	117,370,000	61,150	117,308,850	2.05%	\$838.70
2012	139,950	5,627,571	119,000,000	56,293	118,943,707	2.11%	\$849.90
2013	140,240	5,478,295	118,840,000	138,486	118,701,514	2.17%	\$846.42



⁽¹⁾Population estimates were prepared by North Central Texas Council of Governments, except 2010 official U.S. Census Bureau count.

⁽²⁾ Assessed Value is from "Assessed Value of Taxable Property" Table.

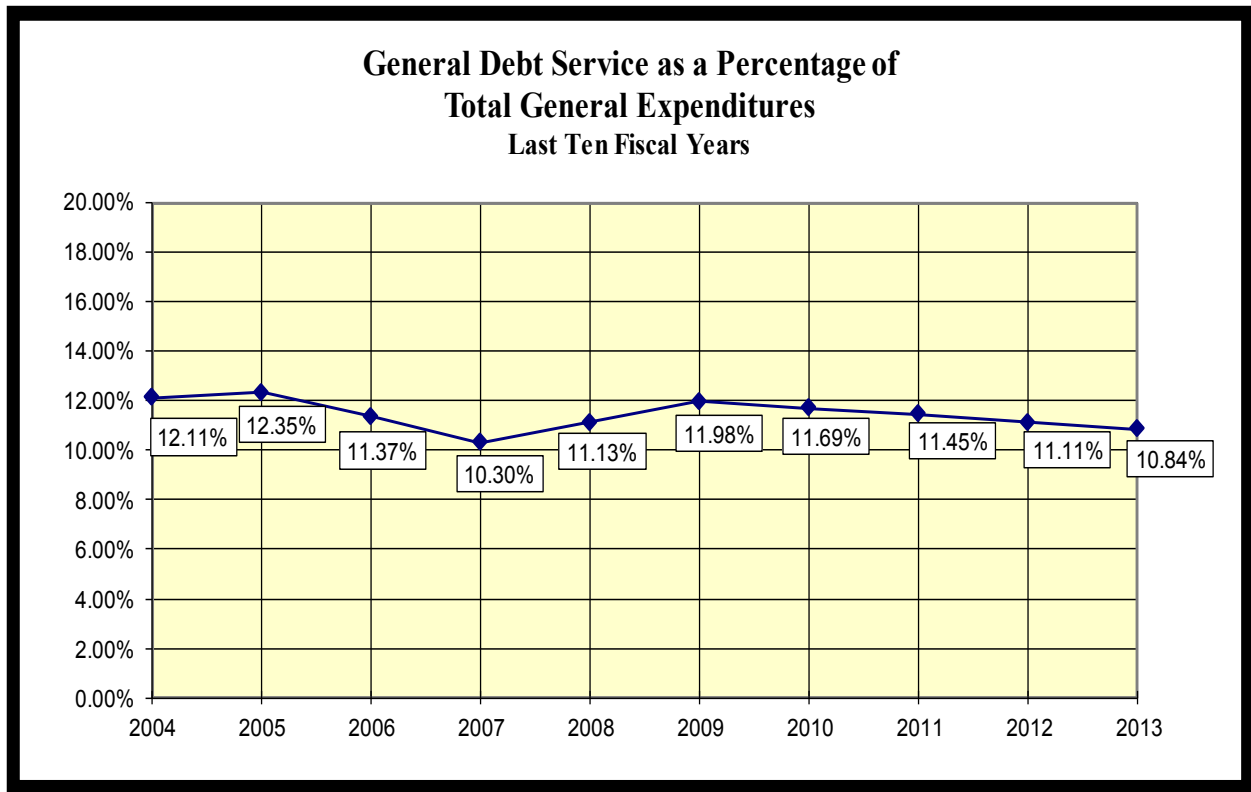
⁽³⁾ Includes future accretion on capital appreciation bonds and refunding deferred amount.

⁽⁴⁾ Amount that is available for repayment of general obligation bonded debt

Ratio of Annual Debt Service Expenditures
For General Obligation Bonded Debt
To Total General Governmental

Last Ten Fiscal Years

Year	Principal	Interest & Fiscal Charges	Total Debt Services	Total General Governmental	Ratio of Debt Service to General Governmental
2004	7,830,000	2,381,600	10,211,600	84,293,407	12.11%
2005	8,350,000	2,593,732	10,943,732	88,636,874	12.35%
2006	7,480,000	3,046,539	10,526,539	92,570,359	11.37%
2007	6,775,000	3,433,016	10,208,016	99,091,626	10.30%
2008	7,625,000	3,977,210	11,602,210	104,280,355	11.13%
2009	7,720,000	4,145,688	11,865,688	99,067,658	11.98%
2010	7,100,000	4,293,355	11,393,355	97,481,228	11.69%
2011	6,570,000	4,676,018	11,246,018	98,179,247	11.45%
2012	5,860,000	4,982,415	10,842,415	97,591,738	11.11%
2013	5,880,000	4,829,589	10,709,589	98,764,802	10.84%



Computation of Direct and Estimated Overlapping Bonded Debt
September 30, 2013

Taxing Jurisdiction	Total Outstanding Bonded Debt ⁽¹⁾	Estimated Percent Applicable	Direct and Estimated Overlapping Bonded Debt
<u>Direct</u>			
City of Mesquite	\$121,808,588	100.00%	\$121,808,588
<u>Overlapping</u>			
Dallas County	136,430,000	3.22%	4,393,046
Dallas County Community College District	355,880,000	3.22%	11,459,336
Dallas County Hospital District	705,000,000	3.22%	22,701,000
Dallas County Schools	67,675,000	3.22%	2,179,135
Kaufman County	13,760,000	0.37%	50,912
Mesquite Independent School District	369,567,822	87.26%	322,484,881
Dallas Independent School District	2,470,770,000	0.13%	3,212,001
Garland Independent School District	372,319,346	0.04%	148,928
Total overlapping	<u>4,491,402,168</u>		<u>366,629,239</u>
Total Direct and Estimated Overlapping Bonded Debt	<u>\$4,613,210,756</u>		<u>\$488,437,827</u>

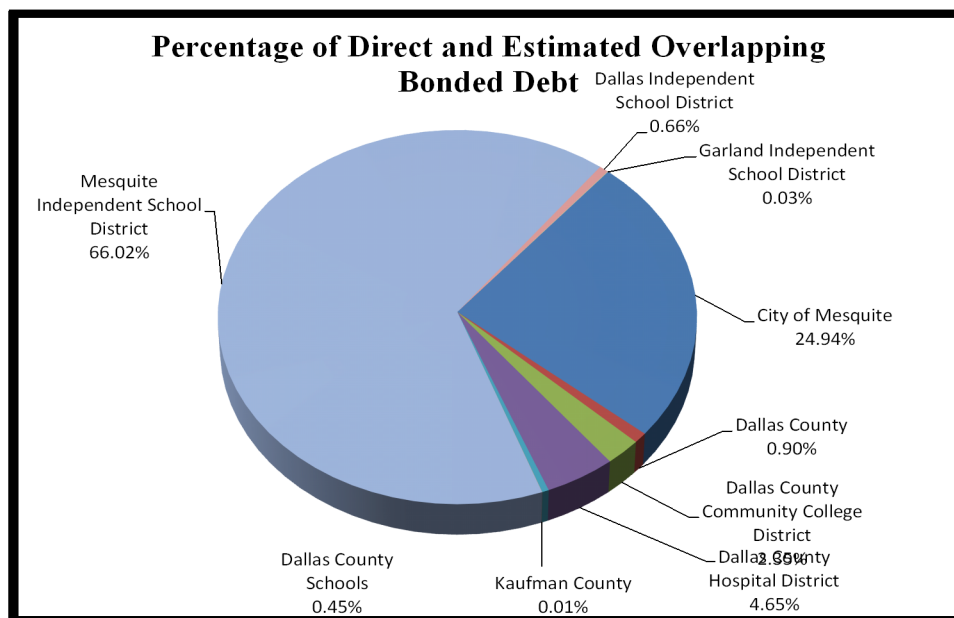
Ratio Direct and Estimated Overlapping Debt
to Fiscal 2013 Assessed Valuation⁽²⁾ 8.92%

Per Capita Direct and Estimated
Overlapping Bonded Debt⁽³⁾ \$3,483

⁽¹⁾ Excluding self-supporting debt. Source is the Municipal Advisory Council of Texas Report.

⁽²⁾ Fiscal 2013 Assessed Valuation net of value within the City's Tax Increment Finance (TIF) districts \$5,478,295,464

⁽³⁾ Based on 2013 Population of 140,240.



Schedule of Revenue Bond Coverage
Last Ten Fiscal Years

Water and Sewer Bonds

Year Ended September	Operating Revenue and Other (1)	Less:		Net Available Revenue	Total Debt Payments Required (3)	Years Remaining	Average Annual Debt Payment	Coverage (4)
		Operating Expense and Other (2)						
2004	28,057,312	20,975,204		7,082,108	63,294,441	20	3,164,722	2.2
2005	31,775,214	21,144,536		10,630,678	69,214,508	20	3,460,725	3.1
2006	33,798,839	21,259,997		12,538,842	73,841,441	20	3,692,072	3.4
2007	31,363,451	24,220,549		7,142,902	80,115,266	20	4,005,763	1.8
2008	36,536,774	25,384,450		11,152,324	86,091,447	20	4,304,572	2.6
2009	36,344,387	26,806,906		9,537,481	92,010,474	20	4,600,524	2.1
2010	39,705,639	27,830,065		11,875,574	96,880,248	20	4,844,012	2.5
2011	46,023,584	31,283,576		14,740,008	97,779,815	20	4,888,991	3.0
2012	44,339,863	30,452,086		13,887,777	95,751,908	20	4,787,595	2.9
2013	44,892,336	34,046,541		10,845,795	94,114,740	20	4,705,737	2.3

Drainage Utility Bonds

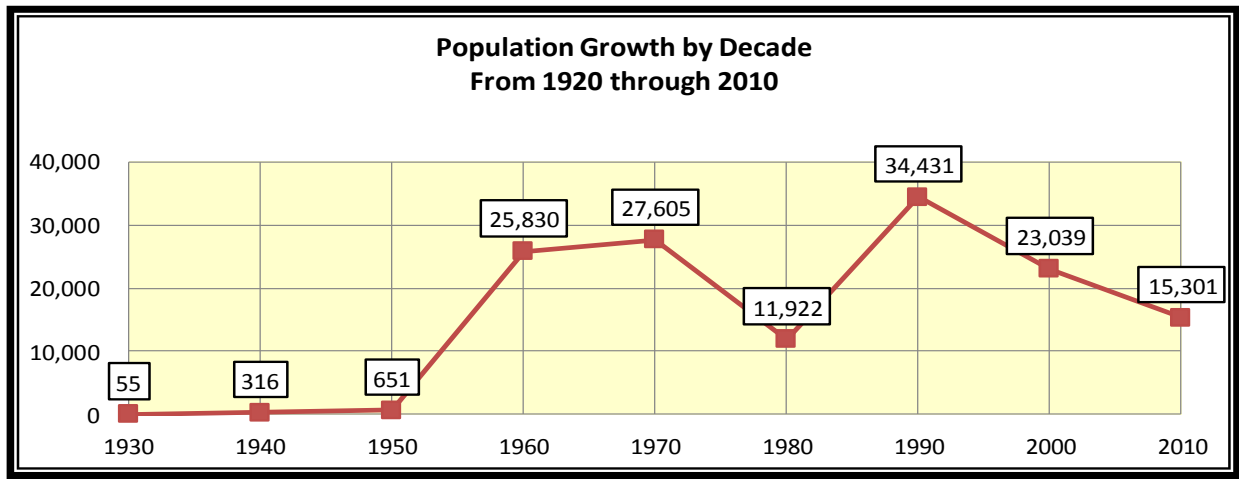
Year Ended September	Operating Revenue and Other (1)	Less:		Net Available Revenue	Total Debt Payments Required (3)	Years Remaining	Average Annual Debt Payment	Coverage (4)
		Operating Expense and Other (2)						
2004	2,124,677	595,083		1,529,594	14,513,632	17	853,743	1.8
2005	2,177,952	592,580		1,585,372	13,297,478	17	782,205	2.0
2006	2,262,875	570,903		1,691,972	12,079,052	16	754,941	2.2
2007	2,294,313	715,195		1,579,118	10,862,710	15	724,181	2.2
2008	2,238,126	760,017		1,478,109	9,656,911	14	689,779	2.1
2009	2,219,139	705,047		1,514,092	8,450,808	13	650,062	2.3
2010	2,184,301	693,285		1,491,016	7,242,523	12	603,544	2.5
2011	2,162,146	869,181		1,292,965	5,666,423	11	515,129	2.5
2012	2,201,193	943,626		1,257,567	4,481,859	10	448,186	2.8
2013	2,171,118	661,823		1,509,295	3,763,916	9	418,213	3.6

Notes:

- (1) Includes operating and nonoperating revenues.
- (2) Includes operating and non-operating expenses exclusive of depreciation and interest expense.
- (3) Includes principal and interest of revenue bonds only. Principal and interest amounts represent the amounts payable in subsequent fiscal years.
- (4) The Water and Sewer Bond coverage requirement is 1.5 and the Drainage Utility District Bond coverage requirement is 1.25. The coverage calculation is Net Revenue Available divided

Demographic Statistics

Year	Population ⁽¹⁾	Increase	Percentage Increase by Decade
1920	674	-	-
1930	729	55	8.2%
1940	1,045	316	43.3%
1950	1,696	651	62.3%
1960	27,526	25,830	1523.0%
1970	55,131	27,605	100.3%
1980	67,053	11,922	21.6%
1990	101,484	34,431	51.3%
2000	124,523	23,039	22.7%
2010	139,824	15,301	12.3%



Year	Population ⁽¹⁾	Labor Force ⁽²⁾	Unemployment Rate ⁽²⁾	School Enrollment ⁽³⁾
2004	131,600	69,205	5.2%	34,181
2005	133,600	69,710	5.9%	35,451
2006	135,894	68,356	4.7%	34,318
2007	136,750	67,483	3.8%	34,408
2008	137,539	67,441	4.0%	34,786
2009	137,850	67,187	7.0%	35,381
2010	139,824	68,810	8.7%	36,687
2011	139,870	69,816	8.5%	37,137
2012	139,950	69,941	6.8%	38,118
2013	140,240	71,025	6.3%	38,609

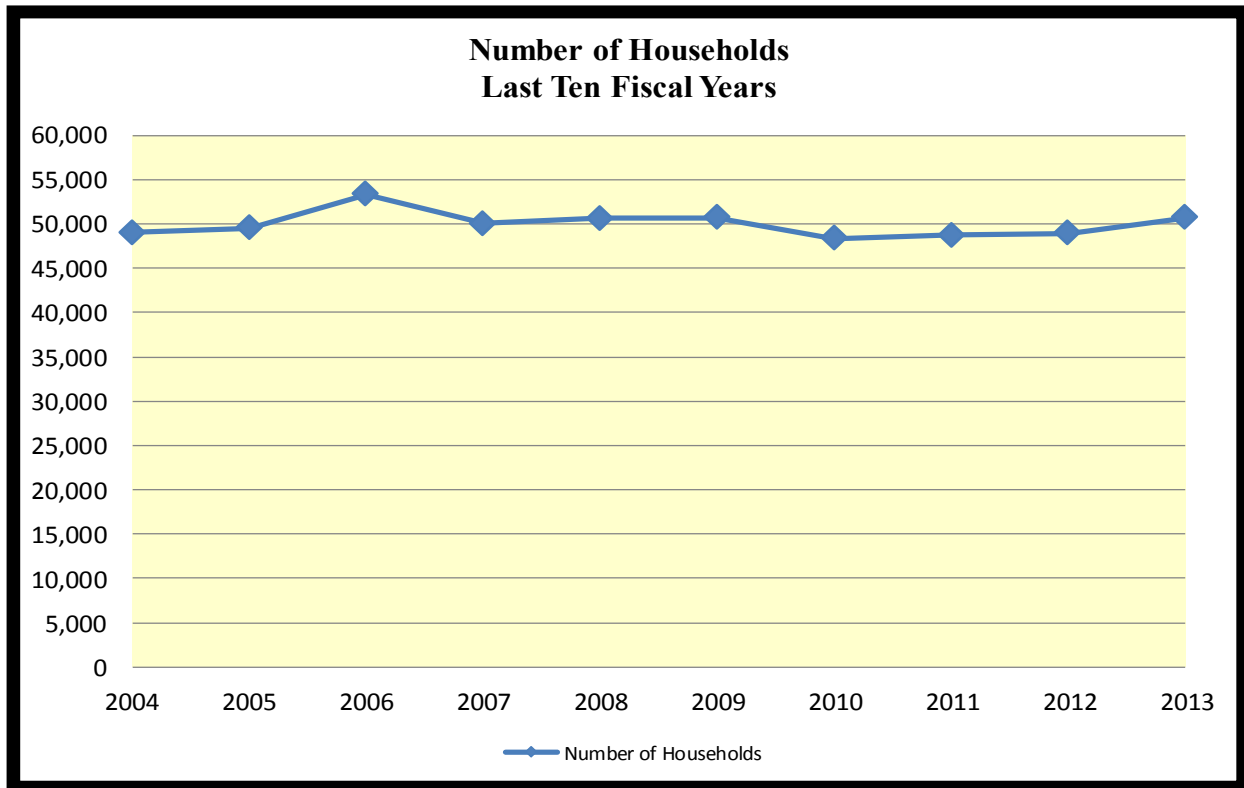
⁽¹⁾ 1920 through 2000 & 2010 populations are official U.S. Census Bureau count; 2002 through 2009 & 2011 populations are estimates provided by the North Central Texas Council of Governments.

⁽²⁾ Texas Workforce Commission.

⁽³⁾ Mesquite Independent School District serves most of the City, encompassing approximately 60 square miles.

Growth Indices
Last Ten Fiscal Years

Year	# of Households ⁽¹⁾	Income per Household ⁽¹⁾	Utility Customers ⁽²⁾		
			Water	Electric	Gas
2004	49,051	52,750	37,827	41,388	26,433
2005	49,559	50,424	38,308	37,500	29,036
2006	53,353	50,424	39,028	38,567	29,488
2007	50,030	50,134	39,382	38,628	29,818
2008	50,663	51,780	38,944	39,854	28,987
2009	50,707	50,043	35,914	39,110	28,653
2010	48,390	51,217	39,174	53,642	25,422
2011	48,732	51,368	39,169	53,977	25,586
2012	48,986	51,773	39,374	53,796	27,088
2013	50,695	51,763	39,766	53,967	27,064

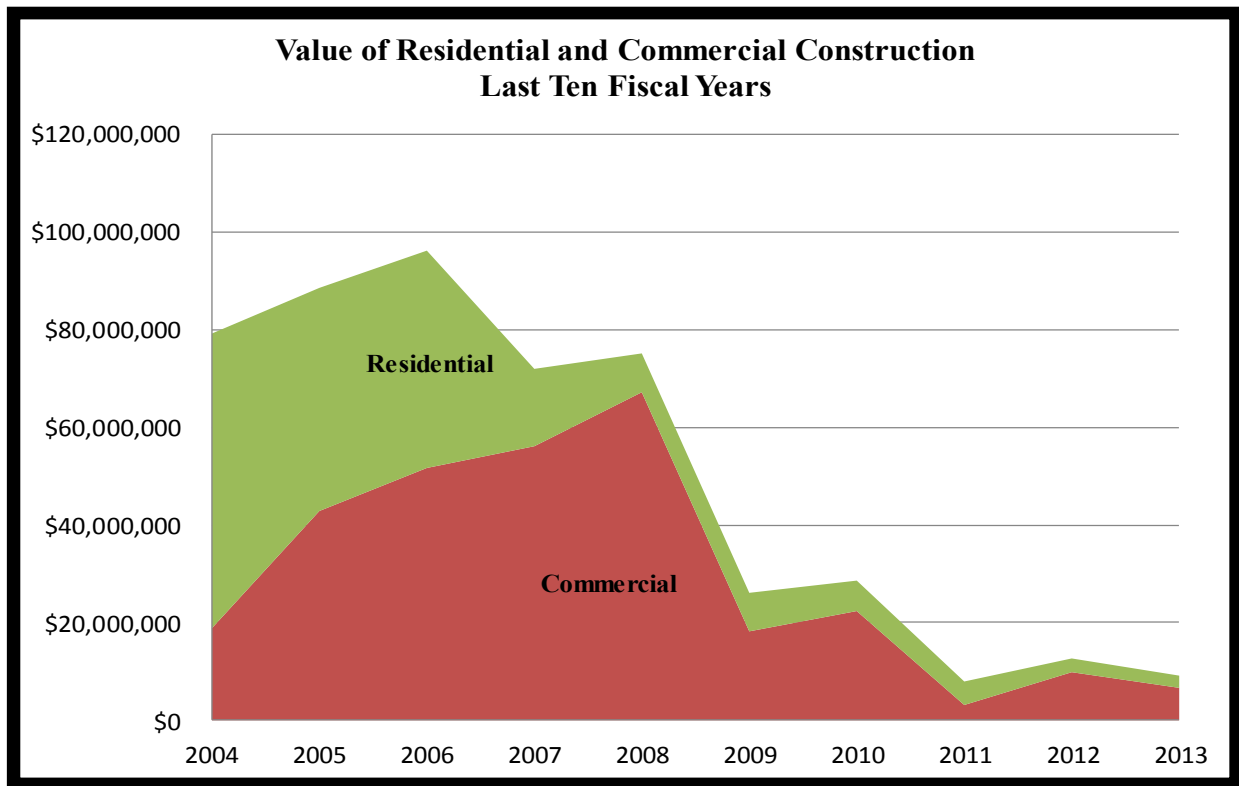


⁽¹⁾ Source: U.S. Census Bureau

⁽²⁾ Source: City of Mesquite Water Department, Oncor Electric, and Atmos Energy

**Property and Construction Values
Last Ten Fiscal Years**

Year	Commercial Construction		Residential Construction		Property Value ⁽²⁾
	No. of Units ⁽¹⁾	Value ⁽¹⁾	No. of Units ⁽¹⁾	Value ⁽¹⁾	
2004	30	\$18,856,439	542	\$60,334,305	\$4,803,913,201
2005	27	\$42,858,249	429	\$45,679,837	\$4,978,065,910
2006	28	\$51,667,089	385	\$44,497,913	\$5,092,408,131
2007	31	\$56,118,561	167	\$15,833,860	\$5,421,709,537
2008	35	\$67,169,226	65	\$7,953,510	\$5,697,014,918
2009	16	\$18,215,000	78	\$7,884,777	\$5,684,886,219
2010	10	\$22,369,090	54	\$6,234,957	\$5,372,627,213
2011	7	\$3,140,000	35	\$4,807,510	\$5,033,253,710
2012	15	\$9,850,505	35	\$2,814,355	\$5,372,627,213
2013	12	\$6,645,556	24	\$2,502,498	\$4,759,235,572



Sources:

⁽¹⁾ Building Inspection Division

⁽²⁾ Tax Division - See Assessed Value of Taxable Property

MESQUITE

T E X A S

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Appendix

Debt Service Requirements

Per Capita Outstanding Tax Supported Debt
Types of Debt Outstanding
Legal Debt Limit

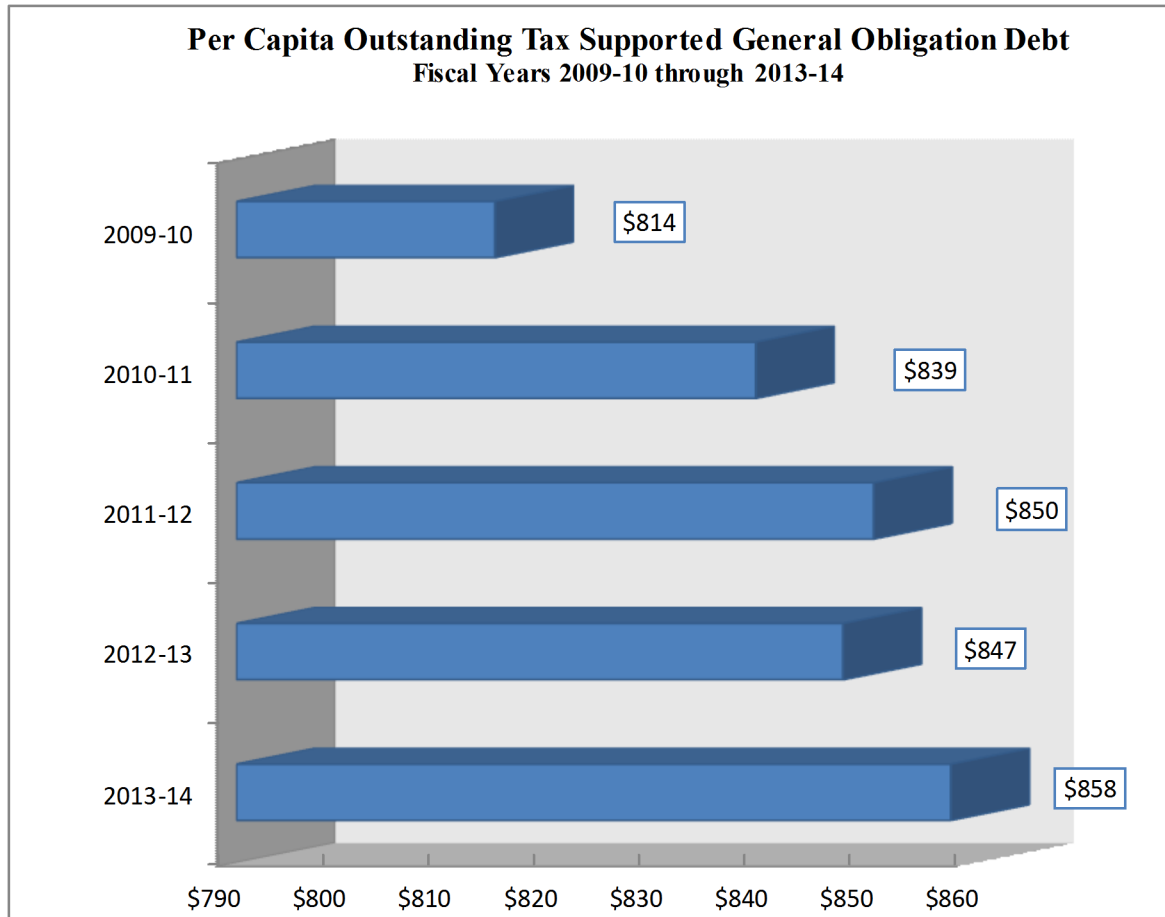
Details of Outstanding Debt

Summary of Tax Supported Debt
General Obligation Debt
Certificate of Obligation Debt
Water and Sewer Revenue Bond Debt
Drainage Utility District Revenue Bond Debt

Miscellaneous

Budget Appropriation Ordinance
Ad Valorem Tax Levy Ordinance

DEBT SERVICE REQUIREMENTS



Over the years, the City of Mesquite has issued long-term general obligation debt to finance its tax supported capital improvement needs. On September 30, 2014 the outstanding principal balance of these issues was \$121,960,000. Repayment of this debt is scheduled over a 20-year period and is payable from a general property tax levy. Highlighted above are the per capita outstanding debt amounts for the City of Mesquite over a five-year period. Population and outstanding debt amounts for the above fiscal periods are:

<u>Fiscal Year</u>	<u>Outstanding Debt*</u>	<u>Population</u>
2010	112,250,000	137,824
2011	117,370,000	137,870
2012	119,000,000	139,950
2013	118,840,000	140,240
2014	121,960,000	142,210

* Excludes Capital Lease and Loan Payments

TYPES OF DEBT OUTSTANDING

Various types of long-term debt have been issued by the City for the acquisition and construction of major capital facilities and equipment as follows:

- General Obligation bonds are issued pursuant to voter authorization for infrastructure and facility projects accounted for in Capital Projects Fund and for improvements at the Municipal Airport, an enterprise fund. The City intends to retire this debt, plus interest, from ad valorem (property) taxes. Individual projects financed with these proceeds can be found in the Capital Budget section of this budget document.
- Certificate of Obligation debt is similar to General Obligation bond debt in its usage and retirement, but does not require voter authorization and is not used for refunding debt. Individual projects financed with these proceeds can also be found in the Capital Budget section. Certificates of obligation are also issued to acquire capital equipment. The City intends to issue \$8,430,000 in certificates of obligation for equipment alone; \$2,330,000 for replacement vehicles and computers, \$750,000 for 9-1-1 communications equipment, and \$5,350,000 for digital upgrades to the public safety radio system.
- Water and Sewer Revenue Bonds are issued to provide funds for certain improvements to the water distribution and wastewater collection systems as well as to refund prior water and sewer revenue bond issues. These bonds are reported in the Water and Sewer Fund and will be repaid from revenues from this enterprise fund operation. Individual projects to be financed with these proceeds can be found in the Capital Budget section.
- Municipal drainage utility system revenue bonds are used to provide funds for drainage improvements, including the acquisition and construction of structures, equipment, and facilities for the Drainage Utility District. Existing Drainage Utility District debt will be repaid from revenues generated from customer charges and no future bond issues are anticipated. Outstanding DUD bonds will be retired in fiscal year 2022.

LEGAL DEBT LIMITS

As a home rule city, the City of Mesquite is not limited by law in the amount of debt it may issue. The City's charter, (Article 5, Section 2) states:

“The city council shall have the power and is hereby authorized and made its duty to levy, assess, and collect annually for general purposes authorized by laws and for the purpose of paying the interest and providing the sinking fund on the bonded indebtedness of the City of Mesquite now in existence or which may hereafter be created an ad valorem tax on real, personal or mixed property in such amounts and at such rates as shall be determined by the city council subject

to applicable limitations and prohibitions now or hereafter contained in the Constitution of the State of Texas.”

Article 11, Section 5 of the State of Texas Constitution states in part:

“but no tax for any purpose shall ever be lawful for any one year, which shall exceed two and one-half percent of the taxable property of such city.”

However, Ordinance No. 3889, which formally adopted the City’s Debt Management Policy states, “the portion of the City’s property tax rate levied for general obligation debt service shall not exceed 35% of the total tax rate.”

The adopted tax rate for the 2014-15 annual budget is 0.6400000 per \$100.00 of assessed valuation with assessed valuation being 100% of market value. The portion reserved for debt service is 0.1778034, or 27.78 percent.

Summary of
General Obligation Bonds
and
Certificates of Obligation

MESQUITE

T E X A S

Real. Texas. Flavor.

Schedule of Indebtedness
Composite Summary of All General Obligation Debt Issues
Principal and Interest Requirements
Fiscal Years 2015 to 2034

Maturity	Principal	Interest	Date Total	Fiscal Year Total	Fiscal Year
15-Feb-15	\$7,385,000.00	\$2,434,738.93	\$9,819,738.93		
15-Aug-15	0.00	2,249,203.79	2,249,203.79	\$12,068,942.72	2015
15-Feb-16	7,585,000.00	2,249,203.79	9,834,203.79		
15-Aug-16	0.00	2,113,635.04	2,113,635.04	11,947,838.83	2016
15-Feb-17	6,080,000.00	2,113,635.04	8,193,635.04		
15-Aug-17	0.00	2,010,750.66	2,010,750.66	10,204,385.70	2017
15-Feb-18	6,435,000.00	2,010,750.66	8,445,750.66		
15-Aug-18	0.00	1,895,641.28	1,895,641.28	10,341,391.94	2018
15-Feb-19	7,050,000.00	1,895,641.28	8,945,641.28		
15-Aug-19	0.00	1,760,739.41	1,760,739.41	10,706,380.69	2019
15-Feb-20	7,430,000.00	1,760,739.41	9,190,739.41		
15-Aug-20	0.00	1,629,086.28	1,629,086.28	10,819,825.69	2020
15-Feb-21	8,775,000.00	1,629,086.28	10,404,086.28		
15-Aug-21	0.00	1,460,168.78	1,460,168.78	11,864,255.06	2021
15-Feb-22	9,140,000.00	1,460,168.78	10,600,168.78		
15-Aug-22	0.00	1,286,278.15	1,286,278.15	11,886,446.93	2022
15-Feb-23	9,155,000.00	1,286,278.15	10,441,278.15		
15-Aug-23	0.00	1,106,135.02	1,106,135.02	11,547,413.17	2023
15-Feb-24	9,580,000.00	1,106,135.02	10,686,135.02		
15-Aug-24	0.00	910,168.77	910,168.77	11,596,303.79	2024
15-Feb-25	8,780,000.00	910,168.77	9,690,168.77		
15-Aug-25	0.00	727,046.89	727,046.89	10,417,215.66	2025
15-Feb-26	8,015,000.00	727,046.89	8,742,046.89		
15-Aug-26	0.00	553,325.01	553,325.01	9,295,371.90	2026
15-Feb-27	7,925,000.00	553,325.01	8,478,325.01		
15-Aug-27	0.00	380,047.51	380,047.51	8,858,372.52	2027
15-Feb-28	6,735,000.00	380,047.51	7,115,047.51		
15-Aug-28	0.00	232,760.01	232,760.01	7,347,807.52	2028
15-Feb-29	4,140,000.00	232,760.01	4,372,760.01		
15-Aug-29	0.00	148,409.38	148,409.38	4,521,169.39	2029
15-Feb-30	2,770,000.00	148,409.38	2,918,409.38		
15-Aug-30	0.00	92,128.13	92,128.13	3,010,537.51	2030
15-Feb-31	1,970,000.00	92,128.13	2,062,128.13		
15-Aug-31	0.00	52,921.88	52,921.88	2,115,050.01	2031
15-Feb-32	1,290,000.00	52,921.88	1,342,921.88		
15-Aug-32	0.00	30,593.75	30,593.75	1,373,515.63	2032
15-Feb-33	930,000.00	30,593.75	960,593.75		
15-Aug-33	0.00	14,318.75	14,318.75	974,912.50	2033
15-Feb-34	<u>790,000.00</u>	<u>14,318.75</u>	<u>804,318.75</u>	<u>804,318.75</u>	2034
Totals	<u>\$121,960,000.00</u>	<u>\$39,741,455.91</u>	<u>\$161,701,455.91</u>	<u>\$161,701,455.91</u>	

MESQUITE

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Real. Texas. Flavor.

Summary of
General Obligation Bonded Indebtedness

MESQUITE

T E X A S

Real. Texas. Flavor.

**Schedule of General Obligation and Refunding Improvement Bonds
Principal and Interest Requirements
Fiscal Year 2014-15**

Issue	Outstanding Balance 10-1-14	Principal	Interest	Total
General Obligation Refunding Taxable Bonds-Series 2004B	\$625,000.00	\$625,000.00	\$14,531.25	\$639,531.25
General Obligation Refunding and Improvement Bonds-Series 2005	1,705,000.00	795,000.00	59,706.26	854,706.26
General Obligation Bonds Series 2006	190,000.00	95,000.00	7,125.00	102,125.00
General Obligation and Refunding Bonds-Series 2008	1,225,000.00	155,000.00	44,970.63	199,970.63
General Obligation and Refunding Bonds-Series 2009	3,770,000.00	130,000.00	153,460.00	283,460.00
General Obligation and Refunding Bonds-Series 2010	1,295,000.00	20,000.00	41,950.00	61,950.00
General Obligation and Refunding Bonds-Series 2011	12,395,000.00	0.00	619,750.00	619,750.00
General Obligation and Refunding Bonds-Series 2012	3,545,000.00	35,000.00	84,475.00	119,475.00
General Obligation and Refunding Bonds-Series 2013	7,525,000.00	115,000.00	213,750.00	328,750.00
General Obligation and Refunding Bonds-Series 2014	<u>9,080,000.00</u>	<u>415,000.00</u>	<u>343,175.00</u>	<u>758,175.00</u>
Total General Obligation and Refunding Improvement Bond Debt Service Requirements 2014-15	<u>\$41,355,000.00</u>	<u>\$2,385,000.00</u>	<u>\$1,582,893.14</u>	<u>\$3,967,893.14</u>

**General Obligation Refunding Taxable Bonds
Series 2004B
Dated April 1, 2004
Issue Amount—\$5,510,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
15-Feb-15	<u>\$625,000.00</u>	<u>\$14,531.25</u>	<u>\$639,531.25</u>	\$625,000.00 <u>0.00</u>
Bonds to be Retired Fiscal Year 2015	<u>\$625,000.00</u>	<u>\$14,531.25</u>	<u>\$639,531.25</u>	

**General Obligation Refunding and Improvement Bonds
Series 2005
Dated April 1, 2005
Issue Amount—\$13,465,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$1,705,000.00
15-Feb-15	\$795,000.00	\$39,790.63	\$834,790.63	910,000.00
15-Aug-15	0.00	19,915.63	19,915.63	910,000.00
15-Feb-16	215,000.00	19,915.63	234,915.63	695,000.00
15-Aug-16	0.00	15,346.88	15,346.88	695,000.00
15-Feb-17	230,000.00	15,346.88	245,346.88	465,000.00
15-Aug-17	0.00	10,315.63	10,315.63	465,000.00
15-Feb-18	235,000.00	10,315.63	245,315.63	230,000.00
15-Aug-18	0.00	5,175.00	5,175.00	230,000.00
15-Feb-19	<u>230,000.00</u>	<u>5,175.00</u>	<u>235,175.00</u>	<u>0.00</u>
Bonds to be Retired				
Fiscal Years 2015-2019	<u>\$1,705,000.00</u>	<u>\$141,296.91</u>	<u>\$1,846,296.91</u>	

**General Obligation Bonds
Series 2006
Dated May 1, 2006
Issue Amount—\$1,840,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$190,000.00
15-Feb-15	\$95,000.00	\$4,750.00	\$99,750.00	95,000.00
15-Aug-15	0.00	2,375.00	2,375.00	95,000.00
15-Feb-16	<u>95,000.00</u>	<u>2,375.00</u>	<u>97,375.00</u>	<u>0.00</u>
Bonds to be Retired				
Fiscal Years 2015-2016	<u>\$190,000.00</u>	<u>\$9,500.00</u>	<u>\$199,500.00</u>	

**General Obligation Refunding Bonds
Series 2008
Dated May 1, 2008
Issue Amount—\$2,115,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$1,225,000.00
15-Feb-15	\$155,000.00	\$23,890.00	\$178,890.00	1,070,000.00
15-Aug-15	0.00	21,080.63	21,080.63	1,070,000.00
15-Feb-16	160,000.00	21,080.63	181,080.63	910,000.00
15-Aug-16	0.00	18,080.63	18,080.63	910,000.00
15-Feb-17	170,000.00	18,080.63	188,080.63	740,000.00
15-Aug-17	0.00	14,786.88	14,786.88	740,000.00
15-Feb-18	175,000.00	14,786.88	189,786.88	565,000.00
15-Aug-18	0.00	11,286.88	11,286.88	565,000.00
15-Feb-19	180,000.00	11,286.88	191,286.88	385,000.00
15-Aug-19	0.00	7,821.88	7,821.88	385,000.00
15-Feb-20	190,000.00	7,821.88	197,821.88	195,000.00
15-Aug-20	0.00	4,021.88	4,021.88	195,000.00
15-Feb-21	<u>195,000.00</u>	<u>4,021.88</u>	<u>199,021.88</u>	<u>0.00</u>
Bonds to be Retired				
Fiscal Years 2015-2021	<u>\$1,225,000.00</u>	<u>\$178,047.56</u>	<u>\$1,403,047.56</u>	

**General Obligation Refunding Bonds
Series 2009
Dated June 15, 2009
Issue Amount—\$4,245,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$3,770,000.00
15-Feb-15	\$130,000.00	\$77,705.00	\$207,705.00	3,640,000.00
15-Aug-15	0.00	75,755.00	75,755.00	3,640,000.00
15-Feb-16	130,000.00	75,755.00	205,755.00	3,510,000.00
15-Aug-16	0.00	73,642.50	73,642.50	3,510,000.00
15-Feb-17	215,000.00	73,642.50	288,642.50	3,295,000.00
15-Aug-17	0.00	69,880.00	69,880.00	3,295,000.00
15-Feb-18	230,000.00	69,880.00	299,880.00	3,065,000.00
15-Aug-18	0.00	65,855.00	65,855.00	3,065,000.00
15-Feb-19	230,000.00	65,855.00	295,855.00	2,835,000.00
15-Aug-19	0.00	61,255.00	61,255.00	2,835,000.00
15-Feb-20	155,000.00	61,255.00	216,255.00	2,680,000.00
15-Aug-20	0.00	58,155.00	58,155.00	2,680,000.00
15-Feb-21	160,000.00	58,155.00	218,155.00	2,520,000.00
15-Aug-21	0.00	54,955.00	54,955.00	2,520,000.00
15-Feb-22	170,000.00	54,955.00	224,955.00	2,350,000.00
15-Aug-22	0.00	51,555.00	51,555.00	2,350,000.00
15-Feb-23	190,000.00	51,555.00	241,555.00	2,160,000.00
15-Aug-23	0.00	47,755.00	47,755.00	2,160,000.00
15-Feb-24	300,000.00	47,755.00	347,755.00	1,860,000.00
15-Aug-24	0.00	41,455.00	41,455.00	1,860,000.00
15-Feb-25	320,000.00	41,455.00	361,455.00	1,540,000.00
15-Aug-25	0.00	34,575.00	34,575.00	1,540,000.00
15-Feb-26	360,000.00	34,575.00	394,575.00	1,180,000.00
15-Aug-26	0.00	26,655.00	26,655.00	1,180,000.00
15-Feb-27	380,000.00	26,655.00	406,655.00	800,000.00
15-Aug-27	0.00	18,200.00	18,200.00	800,000.00
15-Feb-28	400,000.00	18,200.00	418,200.00	400,000.00
15-Aug-28	0.00	9,200.00	9,200.00	400,000.00
15-Feb-29	<u>400,000.00</u>	<u>9,200.00</u>	<u>409,200.00</u>	<u>0.00</u>
Bonds to be Retired				
Fiscal Years 2015-2029	<u>\$3,770,000.00</u>	<u>\$1,455,490.00</u>	<u>\$5,225,490.00</u>	

**General Obligation Refunding Bonds
Series 2010
Dated May 15, 2010
Issue Amount—\$1,320,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$1,295,000.00
15-Feb-15	\$20,000.00	\$21,087.50	\$41,087.50	1,275,000.00
15-Aug-15	0.00	20,862.50	20,862.50	1,275,000.00
15-Feb-16	145,000.00	20,862.50	165,862.50	1,130,000.00
15-Aug-16	0.00	18,868.75	18,868.75	1,130,000.00
15-Feb-17	145,000.00	18,868.75	163,868.75	985,000.00
15-Aug-17	0.00	16,693.75	16,693.75	985,000.00
15-Feb-18	150,000.00	16,693.75	166,693.75	835,000.00
15-Aug-18	0.00	14,443.75	14,443.75	835,000.00
15-Feb-19	155,000.00	14,443.75	169,443.75	680,000.00
15-Aug-19	0.00	12,021.88	12,021.88	680,000.00
15-Feb-20	160,000.00	12,021.88	172,021.88	520,000.00
15-Aug-20	0.00	9,321.88	9,321.88	520,000.00
15-Feb-21	165,000.00	9,321.88	174,321.88	355,000.00
15-Aug-21	0.00	6,434.38	6,434.38	355,000.00
15-Feb-22	175,000.00	6,434.38	181,434.38	180,000.00
15-Aug-22	0.00	3,262.50	3,262.50	180,000.00
15-Feb-23	<u>180,000.00</u>	<u>3,262.50</u>	<u>183,262.50</u>	<u>0.00</u>
Bonds to be Retired				
Fiscal Years 2015-2023	<u>\$1,295,000.00</u>	<u>\$224,906.28</u>	<u>\$1,519,906.28</u>	

**General Obligation Refunding Bonds
Series 2011
Dated May 1, 2011
Issue Amount—\$12,715,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$12,395,000.00
15-Feb-15	\$0.00	\$309,875.00	\$309,875.00	12,395,000.00
15-Aug-15	0.00	309,875.00	309,875.00	12,395,000.00
15-Feb-16	0.00	309,875.00	309,875.00	12,395,000.00
15-Aug-16	0.00	309,875.00	309,875.00	12,395,000.00
15-Feb-17	0.00	309,875.00	309,875.00	12,395,000.00
15-Aug-17	0.00	309,875.00	309,875.00	12,395,000.00
15-Feb-18	0.00	309,875.00	309,875.00	12,395,000.00
15-Aug-18	0.00	309,875.00	309,875.00	12,395,000.00
15-Feb-19	0.00	309,875.00	309,875.00	12,395,000.00
15-Aug-19	0.00	309,875.00	309,875.00	12,395,000.00
15-Feb-20	0.00	309,875.00	309,875.00	12,395,000.00
15-Aug-20	0.00	309,875.00	309,875.00	12,395,000.00
15-Feb-21	1,290,000.00	309,875.00	1,599,875.00	11,105,000.00
15-Aug-21	0.00	277,625.00	277,625.00	11,105,000.00
15-Feb-22	1,360,000.00	277,625.00	1,637,625.00	9,745,000.00
15-Aug-22	0.00	243,625.00	243,625.00	9,745,000.00
15-Feb-23	1,425,000.00	243,625.00	1,668,625.00	8,320,000.00
15-Aug-23	0.00	208,000.00	208,000.00	8,320,000.00
15-Feb-24	1,500,000.00	208,000.00	1,708,000.00	6,820,000.00
15-Aug-24	0.00	170,500.00	170,500.00	6,820,000.00
15-Feb-25	1,580,000.00	170,500.00	1,750,500.00	5,240,000.00
15-Aug-25	0.00	131,000.00	131,000.00	5,240,000.00
15-Feb-26	1,660,000.00	131,000.00	1,791,000.00	3,580,000.00
15-Aug-26	0.00	89,500.00	89,500.00	3,580,000.00
15-Feb-27	1,745,000.00	89,500.00	1,834,500.00	1,835,000.00
15-Aug-27	0.00	45,875.00	45,875.00	1,835,000.00
15-Feb-28	<u>1,835,000.00</u>	<u>45,875.00</u>	<u>1,880,875.00</u>	<u>0.00</u>
Bonds to be Retired				
Fiscal Years 2015-2028	<u>\$12,395,000.00</u>	<u>\$6,360,625.00</u>	<u>\$18,755,625.00</u>	

**General Obligation Refunding Bonds
Series 2012
Dated July 15, 2012
Issue Amount—\$3,765,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$3,545,000.00
15-Feb-15	\$35,000.00	\$42,412.50	\$77,412.50	3,510,000.00
15-Aug-15	0.00	42,062.50	42,062.50	3,510,000.00
15-Feb-16	45,000.00	42,062.50	87,062.50	3,465,000.00
15-Aug-16	0.00	41,612.50	41,612.50	3,465,000.00
15-Feb-17	45,000.00	41,612.50	86,612.50	3,420,000.00
15-Aug-17	0.00	41,162.50	41,162.50	3,420,000.00
15-Feb-18	455,000.00	41,162.50	496,162.50	2,965,000.00
15-Aug-18	0.00	36,612.50	36,612.50	2,965,000.00
15-Feb-19	465,000.00	36,612.50	501,612.50	2,500,000.00
15-Aug-19	0.00	31,962.50	31,962.50	2,500,000.00
15-Feb-20	475,000.00	31,962.50	506,962.50	2,025,000.00
15-Aug-20	0.00	27,212.50	27,212.50	2,025,000.00
15-Feb-21	485,000.00	27,212.50	512,212.50	1,540,000.00
15-Aug-21	0.00	19,937.50	19,937.50	1,540,000.00
15-Feb-22	500,000.00	19,937.50	519,937.50	1,040,000.00
15-Aug-22	0.00	14,312.50	14,312.50	1,040,000.00
15-Feb-23	515,000.00	14,312.50	529,312.50	525,000.00
15-Aug-23	0.00	7,875.00	7,875.00	525,000.00
15-Feb-24	<u>525,000.00</u>	<u>7,875.00</u>	<u>532,875.00</u>	<u>0.00</u>
Bonds to be Retired Fiscal Years 2015-2024	<u>\$3,545,000.00</u>	<u>\$567,912.50</u>	<u>\$4,112,912.50</u>	

**General Obligation Refunding Bonds
Series 2013
Dated June 19, 2013
Issue Amount—\$7,635,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$7,525,000.00
15-Feb-15	\$115,000.00	\$107,450.00	\$222,450.00	7,410,000.00
15-Aug-15	0.00	106,300.00	106,300.00	7,410,000.00
15-Feb-16	500,000.00	106,300.00	606,300.00	6,910,000.00
15-Aug-16	0.00	101,300.00	101,300.00	6,910,000.00
15-Feb-17	470,000.00	101,300.00	571,300.00	6,440,000.00
15-Aug-17	0.00	96,600.00	96,600.00	6,440,000.00
15-Feb-18	215,000.00	96,600.00	311,600.00	6,225,000.00
15-Aug-18	0.00	93,375.00	93,375.00	6,225,000.00
15-Feb-19	465,000.00	93,375.00	558,375.00	5,760,000.00
15-Aug-19	0.00	86,400.00	86,400.00	5,760,000.00
15-Feb-20	1,005,000.00	86,400.00	1,091,400.00	4,755,000.00
15-Aug-20	0.00	71,325.00	71,325.00	4,755,000.00
15-Feb-21	970,000.00	71,325.00	1,041,325.00	3,785,000.00
15-Aug-21	0.00	56,775.00	56,775.00	3,785,000.00
15-Feb-22	945,000.00	56,775.00	1,001,775.00	2,840,000.00
15-Aug-22	0.00	42,600.00	42,600.00	2,840,000.00
15-Feb-23	965,000.00	42,600.00	1,007,600.00	1,875,000.00
15-Aug-23	0.00	28,125.00	28,125.00	1,875,000.00
15-Feb-24	1,005,000.00	28,125.00	1,033,125.00	870,000.00
15-Aug-24	0.00	13,050.00	13,050.00	870,000.00
15-Feb-25	<u>870,000.00</u>	<u>13,050.00</u>	<u>883,050.00</u>	<u>0.00</u>
Bonds to be Retired				
Fiscal Years 2015-2025	<u>\$7,525,000.00</u>	<u>\$1,499,150.00</u>	<u>\$9,024,150.00</u>	

**General Obligation Refunding Bonds
Series 2014
Dated May 15, 2014
Issue Amount—\$9,080,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$9,080,000.00
15-Feb-15	\$415,000.00	\$174,700.00	\$589,700.00	8,665,000.00
15-Aug-15	0.00	168,475.00	168,475.00	8,665,000.00
15-Feb-16	360,000.00	168,475.00	528,475.00	8,305,000.00
15-Aug-16	0.00	163,075.00	163,075.00	8,305,000.00
15-Feb-17	605,000.00	163,075.00	768,075.00	7,700,000.00
15-Aug-17	0.00	154,000.00	154,000.00	7,700,000.00
15-Feb-18	610,000.00	154,000.00	764,000.00	7,090,000.00
15-Aug-18	0.00	141,800.00	141,800.00	7,090,000.00
15-Feb-19	790,000.00	141,800.00	931,800.00	6,300,000.00
15-Aug-19	0.00	126,000.00	126,000.00	6,300,000.00
15-Feb-20	750,000.00	126,000.00	876,000.00	5,550,000.00
15-Aug-20	0.00	111,000.00	111,000.00	5,550,000.00
15-Feb-21	915,000.00	111,000.00	1,026,000.00	4,635,000.00
15-Aug-21	0.00	92,700.00	92,700.00	4,635,000.00
15-Feb-22	970,000.00	92,700.00	1,062,700.00	3,665,000.00
15-Aug-22	0.00	73,300.00	73,300.00	3,665,000.00
15-Feb-23	1,010,000.00	73,300.00	1,083,300.00	2,655,000.00
15-Aug-23	0.00	53,100.00	53,100.00	2,655,000.00
15-Feb-24	1,050,000.00	53,100.00	1,103,100.00	1,605,000.00
15-Aug-24	0.00	32,100.00	32,100.00	1,605,000.00
15-Feb-25	790,000.00	32,100.00	822,100.00	815,000.00
15-Aug-25	0.00	16,300.00	16,300.00	815,000.00
15-Feb-26	<u>815,000.00</u>	<u>16,300.00</u>	<u>831,300.00</u>	<u>0.00</u>
Bonds to be Retired				
Fiscal Years 2015-2026	<u>\$9,080,000.00</u>	<u>\$2,438,400.00</u>	<u>\$11,518,400.00</u>	

MESQUITE

T E X A S

Real. Texas. Flavor.

Summary of
Certificate of Obligation Indebtedness

MESQUITE

T E X A S

Real. Texas. Flavor.

City of Mesquite
Schedule of Combination Tax and Revenue Certificates of Obligation
Principal and Interest Requirements
Fiscal Year 2014-15

Issue	Outstanding Balance 10-1-14	Principal	Interest	Total
Combination Tax and Revenue Certificates of Obligation-Series 2005	\$2,145,000.00	\$60,000.00	\$97,818.76	\$157,818.76
Combination Tax and Revenue Certificates of Obligation-Series 2006	660,000.00	510,000.00	20,250.00	530,250.00
Combination Tax and Revenue Certificates of Obligation-Series 2007	15,185,000.00	895,000.00	633,686.26	1,528,686.26
Combination Tax and Revenue Certificates of Obligation-Series 2008	8,840,000.00	205,000.00	368,379.38	573,379.38
Combination Tax and Revenue Certificates of Obligation-Series 2009	10,025,000.00	340,000.00	408,292.50	748,292.50
Combination Tax and Revenue Certificates of Obligation-Series 2010	11,410,000.00	1,210,000.00	425,925.00	1,635,925.00
Combination Tax and Revenue Certificates of Obligation-Series 2011	11,025,000.00	510,000.00	433,225.01	943,225.01
Combination Tax and Revenue Certificates of Obligation-Series 2012	6,700,000.00	400,000.00	197,975.00	597,975.00
Combination Tax and Revenue Certificates of Obligation-Series 2013	4,900,000.00	335,000.00	139,643.76	474,643.76
Combination Tax and Revenue Certificates of Obligation-Series 2014	<u>9,715,000.00</u>	<u>535,000.00</u>	<u>375,853.91</u>	<u>910,853.91</u>
Total Combination Tax and Revenue Certificate of Obligation Debt Service Requirements 2014-15	<u>\$80,605,000.00</u>	<u>\$5,000,000.00</u>	<u>\$3,101,049.58</u>	<u>\$8,101,049.58</u>

**Combination Tax and Revenue Certificates of Obligation
Series 2005
Dated April 1, 2005
Issue Amount—\$8,330,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$2,145,000.00
15-Feb-15	\$60,000.00	\$49,659.38	\$109,659.38	2,085,000.00
15-Aug-15	0.00	48,159.38	48,159.38	2,085,000.00
15-Feb-16	65,000.00	48,159.38	113,159.38	2,020,000.00
15-Aug-16	0.00	46,534.38	46,534.38	2,020,000.00
15-Feb-17	65,000.00	46,534.38	111,534.38	1,955,000.00
15-Aug-17	0.00	44,909.38	44,909.38	1,955,000.00
15-Feb-18	70,000.00	44,909.38	114,909.38	1,885,000.00
15-Aug-18	0.00	43,378.13	43,378.13	1,885,000.00
15-Feb-19	75,000.00	43,378.13	118,378.13	1,810,000.00
15-Aug-19	0.00	41,690.63	41,690.63	1,810,000.00
15-Feb-20	300,000.00	41,690.63	341,690.63	1,510,000.00
15-Aug-20	0.00	34,940.63	34,940.63	1,510,000.00
15-Feb-21	290,000.00	34,940.63	324,940.63	1,220,000.00
15-Aug-21	0.00	28,415.63	28,415.63	1,220,000.00
15-Feb-22	285,000.00	28,415.63	313,415.63	935,000.00
15-Aug-22	0.00	21,825.00	21,825.00	935,000.00
15-Feb-23	300,000.00	21,825.00	321,825.00	635,000.00
15-Aug-23	0.00	14,887.50	14,887.50	635,000.00
15-Feb-24	310,000.00	14,887.50	324,887.50	325,000.00
15-Aug-24	0.00	7,718.75	7,718.75	325,000.00
15-Feb-25	<u>325,000.00</u>	<u>7,718.75</u>	<u>332,718.75</u>	<u>0.00</u>
Bonds to be Retired				
Fiscal Years 2015-2025	<u>\$2,145,000.00</u>	<u>\$714,578.20</u>	<u>\$2,859,578.20</u>	

**Combination Tax and Revenue Certificates of Obligation
Series 2006
Dated May 1, 2006
Issue Amount—\$9,145,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$660,000.00
15-Feb-15	\$510,000.00	\$16,500.00	\$526,500.00	150,000.00
15-Aug-15	0.00	3,750.00	3,750.00	150,000.00
15-Feb-16	<u>150,000.00</u>	<u>3,750.00</u>	<u>153,750.00</u>	<u>0.00</u>
Bonds to be Retired				
Fiscal Years 2015-2016	<u>\$660,000.00</u>	<u>\$24,000.00</u>	<u>\$684,000.00</u>	

**Combination Tax and Revenue Certificates of Obligation
Series 2007
Dated May 1, 2007
Issue Amount—\$20,545,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$15,185,000.00
15-Feb-15	\$895,000.00	\$325,793.13	\$1,220,793.13	14,290,000.00
15-Aug-15	0.00	307,893.13	307,893.13	14,290,000.00
15-Feb-16	930,000.00	307,893.13	1,237,893.13	13,360,000.00
15-Aug-16	0.00	289,293.13	289,293.13	13,360,000.00
15-Feb-17	970,000.00	289,293.13	1,259,293.13	12,390,000.00
15-Aug-17	0.00	269,893.13	269,893.13	12,390,000.00
15-Feb-18	1,010,000.00	269,893.13	1,279,893.13	11,380,000.00
15-Aug-18	0.00	249,693.13	249,693.13	11,380,000.00
15-Feb-19	1,055,000.00	249,693.13	1,304,693.13	10,325,000.00
15-Aug-19	0.00	223,318.13	223,318.13	10,325,000.00
15-Feb-20	1,105,000.00	223,318.13	1,328,318.13	9,220,000.00
15-Aug-20	0.00	200,527.50	200,527.50	9,220,000.00
15-Feb-21	1,155,000.00	200,527.50	1,355,527.50	8,065,000.00
15-Aug-21	0.00	176,272.50	176,272.50	8,065,000.00
15-Feb-22	1,205,000.00	176,272.50	1,381,272.50	6,860,000.00
15-Aug-22	0.00	150,666.25	150,666.25	6,860,000.00
15-Feb-23	1,255,000.00	150,666.25	1,405,666.25	5,605,000.00
15-Aug-23	0.00	123,683.75	123,683.75	5,605,000.00
15-Feb-24	1,310,000.00	123,683.75	1,433,683.75	4,295,000.00
15-Aug-24	0.00	94,863.75	94,863.75	4,295,000.00
15-Feb-25	1,370,000.00	94,863.75	1,464,863.75	2,925,000.00
15-Aug-25	0.00	64,723.75	64,723.75	2,925,000.00
15-Feb-26	1,430,000.00	64,723.75	1,494,723.75	1,495,000.00
15-Aug-26	0.00	33,263.75	33,263.75	1,495,000.00
15-Feb-27	<u>1,495,000.00</u>	<u>33,263.75</u>	<u>1,528,263.75</u>	<u>0.00</u>
Bonds to be Retired				
Fiscal Years 2015-2027	<u>\$15,185,000.00</u>	<u>\$4,693,976.93</u>	<u>\$19,878,976.93</u>	

**Combination Tax and Revenue Certificates of Obligation
Series 2008
Dated May 1, 2008
Issue Amount—\$10,070,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$8,840,000.00
15-Feb-15	\$205,000.00	\$186,047.50	\$391,047.50	8,635,000.00
15-Aug-15	0.00	182,331.88	182,331.88	8,635,000.00
15-Feb-16	515,000.00	182,331.88	697,331.88	8,120,000.00
15-Aug-16	0.00	172,675.63	172,675.63	8,120,000.00
15-Feb-17	535,000.00	172,675.63	707,675.63	7,585,000.00
15-Aug-17	0.00	162,310.00	162,310.00	7,585,000.00
15-Feb-18	555,000.00	162,310.00	717,310.00	7,030,000.00
15-Aug-18	0.00	151,210.00	151,210.00	7,030,000.00
15-Feb-19	580,000.00	151,210.00	731,210.00	6,450,000.00
15-Aug-19	0.00	140,045.00	140,045.00	6,450,000.00
15-Feb-20	600,000.00	140,045.00	740,045.00	5,850,000.00
15-Aug-20	0.00	128,045.00	128,045.00	5,850,000.00
15-Feb-21	625,000.00	128,045.00	753,045.00	5,225,000.00
15-Aug-21	0.00	115,154.38	115,154.38	5,225,000.00
15-Feb-22	655,000.00	115,154.38	770,154.38	4,570,000.00
15-Aug-22	0.00	101,235.63	101,235.63	4,570,000.00
15-Feb-23	680,000.00	101,235.63	781,235.63	3,890,000.00
15-Aug-23	0.00	86,615.63	86,615.63	3,890,000.00
15-Feb-24	710,000.00	86,615.63	796,615.63	3,180,000.00
15-Aug-24	0.00	71,084.38	71,084.38	3,180,000.00
15-Feb-25	745,000.00	71,084.38	816,084.38	2,435,000.00
15-Aug-25	0.00	54,787.50	54,787.50	2,435,000.00
15-Feb-26	775,000.00	54,787.50	829,787.50	1,660,000.00
15-Aug-26	0.00	37,350.00	37,350.00	1,660,000.00
15-Feb-27	810,000.00	37,350.00	847,350.00	850,000.00
15-Aug-27	0.00	19,125.00	19,125.00	850,000.00
15-Feb-28	<u>850,000.00</u>	<u>19,125.00</u>	<u>869,125.00</u>	<u>0.00</u>
Bonds to be Retired				
Fiscal Years 2015-2028	<u>\$8,840,000.00</u>	<u>\$3,029,987.56</u>	<u>\$11,869,987.56</u>	

**Combination Tax and Revenue Certificates of Obligation
Series 2009
Dated June 15, 2009
Issue Amount—\$11,260,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$10,025,000.00
15-Feb-15	\$340,000.00	\$206,696.25	\$546,696.25	9,685,000.00
15-Aug-15	0.00	201,596.25	201,596.25	9,685,000.00
15-Feb-16	350,000.00	201,596.25	551,596.25	9,335,000.00
15-Aug-16	0.00	195,908.75	195,908.75	9,335,000.00
15-Feb-17	570,000.00	195,908.75	765,908.75	8,765,000.00
15-Aug-17	0.00	185,933.75	185,933.75	8,765,000.00
15-Feb-18	605,000.00	185,933.75	790,933.75	8,160,000.00
15-Aug-18	0.00	175,346.25	175,346.25	8,160,000.00
15-Feb-19	615,000.00	175,346.25	790,346.25	7,545,000.00
15-Aug-19	0.00	163,046.25	163,046.25	7,545,000.00
15-Feb-20	410,000.00	163,046.25	573,046.25	7,135,000.00
15-Aug-20	0.00	154,846.25	154,846.25	7,135,000.00
15-Feb-21	430,000.00	154,846.25	584,846.25	6,705,000.00
15-Aug-21	0.00	146,246.25	146,246.25	6,705,000.00
15-Feb-22	450,000.00	146,246.25	596,246.25	6,255,000.00
15-Aug-22	0.00	137,246.25	137,246.25	6,255,000.00
15-Feb-23	505,000.00	137,246.25	642,246.25	5,750,000.00
15-Aug-23	0.00	127,146.25	127,146.25	5,750,000.00
15-Feb-24	790,000.00	127,146.25	917,146.25	4,960,000.00
15-Aug-24	0.00	110,556.25	110,556.25	4,960,000.00
15-Feb-25	845,000.00	110,556.25	955,556.25	4,115,000.00
15-Aug-25	0.00	92,388.75	92,388.75	4,115,000.00
15-Feb-26	960,000.00	92,388.75	1,052,388.75	3,155,000.00
15-Aug-26	0.00	71,268.75	71,268.75	3,155,000.00
15-Feb-27	1,015,000.00	71,268.75	1,086,268.75	2,140,000.00
15-Aug-27	0.00	48,685.00	48,685.00	2,140,000.00
15-Feb-28	1,070,000.00	48,685.00	1,118,685.00	1,070,000.00
15-Aug-28	0.00	24,610.00	24,610.00	1,070,000.00
15-Feb-29	<u>1,070,000.00</u>	<u>24,610.00</u>	<u>1,094,610.00</u>	<u>0.00</u>
Bonds to be Retired Fiscal Years 2015-2029	<u>\$10,025,000.00</u>	<u>\$3,876,346.25</u>	<u>\$13,901,346.25</u>	

**Combination Tax and Revenue Certificates of Obligation
Series 2010
Dated May 15, 2010
Issue Amount—\$12,340,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$11,410,000.00
15-Feb-15	\$1,210,000.00	\$223,550.00	\$1,433,550.00	10,200,000.00
15-Aug-15	0.00	202,375.00	202,375.00	10,200,000.00
15-Feb-16	505,000.00	202,375.00	707,375.00	9,695,000.00
15-Aug-16	0.00	192,275.00	192,275.00	9,695,000.00
15-Feb-17	530,000.00	192,275.00	722,275.00	9,165,000.00
15-Aug-17	0.00	181,675.00	181,675.00	9,165,000.00
15-Feb-18	550,000.00	181,675.00	731,675.00	8,615,000.00
15-Aug-18	0.00	170,675.00	170,675.00	8,615,000.00
15-Feb-19	575,000.00	170,675.00	745,675.00	8,040,000.00
15-Aug-19	0.00	157,737.50	157,737.50	8,040,000.00
15-Feb-20	600,000.00	157,737.50	757,737.50	7,440,000.00
15-Aug-20	0.00	144,237.50	144,237.50	7,440,000.00
15-Feb-21	625,000.00	144,237.50	769,237.50	6,815,000.00
15-Aug-21	0.00	133,300.00	133,300.00	6,815,000.00
15-Feb-22	645,000.00	133,300.00	778,300.00	6,170,000.00
15-Aug-22	0.00	121,609.38	121,609.38	6,170,000.00
15-Feb-23	675,000.00	121,609.38	796,609.38	5,495,000.00
15-Aug-23	0.00	109,375.00	109,375.00	5,495,000.00
15-Feb-24	695,000.00	109,375.00	804,375.00	4,800,000.00
15-Aug-24	0.00	96,343.75	96,343.75	4,800,000.00
15-Feb-25	725,000.00	96,343.75	821,343.75	4,075,000.00
15-Aug-25	0.00	82,750.00	82,750.00	4,075,000.00
15-Feb-26	750,000.00	82,750.00	832,750.00	3,325,000.00
15-Aug-26	0.00	68,125.00	68,125.00	3,325,000.00
15-Feb-27	785,000.00	68,125.00	853,125.00	2,540,000.00
15-Aug-27	0.00	52,425.00	52,425.00	2,540,000.00
15-Feb-28	815,000.00	52,425.00	867,425.00	1,725,000.00
15-Aug-28	0.00	36,125.00	36,125.00	1,725,000.00
15-Feb-29	850,000.00	36,125.00	886,125.00	875,000.00
15-Aug-29	0.00	18,593.75	18,593.75	875,000.00
15-Feb-30	<u>875,000.00</u>	<u>18,593.75</u>	<u>893,593.75</u>	<u>0.00</u>
Bonds to be Retired				
Fiscal Years 2015-2030	<u>\$11,410,000.00</u>	<u>\$3,758,793.76</u>	<u>\$15,168,793.76</u>	

**Combination Tax and Revenue Certificates of Obligation
Series 2011
Dated May 1, 2011
Issue Amount—\$11,575,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$11,025,000.00
15-Feb-15	\$510,000.00	\$219,640.63	\$729,640.63	10,515,000.00
15-Aug-15	0.00	213,584.38	213,584.38	10,515,000.00
15-Feb-16	2,330,000.00	213,584.38	2,543,584.38	8,185,000.00
15-Aug-16	0.00	166,984.38	166,984.38	8,185,000.00
15-Feb-17	415,000.00	166,984.38	581,984.38	7,770,000.00
15-Aug-17	0.00	161,278.13	161,278.13	7,770,000.00
15-Feb-18	425,000.00	161,278.13	586,278.13	7,345,000.00
15-Aug-18	0.00	154,903.13	154,903.13	7,345,000.00
15-Feb-19	440,000.00	154,903.13	594,903.13	6,905,000.00
15-Aug-19	0.00	147,753.13	147,753.13	6,905,000.00
15-Feb-20	455,000.00	147,753.13	602,753.13	6,450,000.00
15-Aug-20	0.00	139,790.63	139,790.63	6,450,000.00
15-Feb-21	475,000.00	139,790.63	614,790.63	5,975,000.00
15-Aug-21	0.00	130,290.63	130,290.63	5,975,000.00
15-Feb-22	490,000.00	130,290.63	620,290.63	5,485,000.00
15-Aug-22	0.00	120,490.63	120,490.63	5,485,000.00
15-Feb-23	510,000.00	120,490.63	630,490.63	4,975,000.00
15-Aug-23	0.00	111,246.88	111,246.88	4,975,000.00
15-Feb-24	530,000.00	111,246.88	641,246.88	4,445,000.00
15-Aug-24	0.00	100,646.88	100,646.88	4,445,000.00
15-Feb-25	550,000.00	100,646.88	650,646.88	3,895,000.00
15-Aug-25	0.00	89,646.88	89,646.88	3,895,000.00
15-Feb-26	575,000.00	89,646.88	664,646.88	3,320,000.00
15-Aug-26	0.00	77,787.50	77,787.50	3,320,000.00
15-Feb-27	600,000.00	77,787.50	677,787.50	2,720,000.00
15-Aug-27	0.00	62,787.50	62,787.50	2,720,000.00
15-Feb-28	635,000.00	62,787.50	697,787.50	2,085,000.00
15-Aug-28	0.00	46,912.50	46,912.50	2,085,000.00
15-Feb-29	665,000.00	46,912.50	711,912.50	1,420,000.00
15-Aug-29	0.00	31,950.00	31,950.00	1,420,000.00
15-Feb-30	695,000.00	31,950.00	726,950.00	725,000.00
15-Aug-30	0.00	16,312.50	16,312.50	725,000.00
15-Feb-31	<u>725,000.00</u>	<u>16,312.50</u>	<u>741,312.50</u>	<u>0.00</u>
Bonds to be Retired				
Fiscal Years 2015-2031	<u>\$11,025,000.00</u>	<u>\$3,764,371.99</u>	<u>\$14,789,371.99</u>	

**Combination Tax and Revenue Certificates of Obligation
Series 2012
Dated July 15, 2012
Issue Amount—\$7,235,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$6,700,000.00
15-Feb-15	\$400,000.00	\$100,987.50	\$500,987.50	6,300,000.00
15-Aug-15	0.00	96,987.50	96,987.50	6,300,000.00
15-Feb-16	410,000.00	96,987.50	506,987.50	5,890,000.00
15-Aug-16	0.00	90,837.50	90,837.50	5,890,000.00
15-Feb-17	420,000.00	90,837.50	510,837.50	5,470,000.00
15-Aug-17	0.00	84,537.50	84,537.50	5,470,000.00
15-Feb-18	435,000.00	84,537.50	519,537.50	5,035,000.00
15-Aug-18	0.00	75,837.50	75,837.50	5,035,000.00
15-Feb-19	455,000.00	75,837.50	530,837.50	4,580,000.00
15-Aug-19	0.00	66,737.50	66,737.50	4,580,000.00
15-Feb-20	470,000.00	66,737.50	536,737.50	4,110,000.00
15-Aug-20	0.00	62,037.50	62,037.50	4,110,000.00
15-Feb-21	480,000.00	62,037.50	542,037.50	3,630,000.00
15-Aug-21	0.00	56,037.50	56,037.50	3,630,000.00
15-Feb-22	490,000.00	56,037.50	546,037.50	3,140,000.00
15-Aug-22	0.00	50,525.00	50,525.00	3,140,000.00
15-Feb-23	0.00	50,525.00	50,525.00	3,140,000.00
15-Aug-23	0.00	50,525.00	50,525.00	3,140,000.00
15-Feb-24	305,000.00	50,525.00	355,525.00	2,835,000.00
15-Aug-24	0.00	44,425.00	44,425.00	2,835,000.00
15-Feb-25	315,000.00	44,425.00	359,425.00	2,520,000.00
15-Aug-25	0.00	39,700.00	39,700.00	2,520,000.00
15-Feb-26	330,000.00	39,700.00	369,700.00	2,190,000.00
15-Aug-26	0.00	34,750.00	34,750.00	2,190,000.00
15-Feb-27	340,000.00	34,750.00	374,750.00	1,850,000.00
15-Aug-27	0.00	29,650.00	29,650.00	1,850,000.00
15-Feb-28	350,000.00	29,650.00	379,650.00	1,500,000.00
15-Aug-28	0.00	24,400.00	24,400.00	1,500,000.00
15-Feb-29	355,000.00	24,400.00	379,400.00	1,145,000.00
15-Aug-29	0.00	18,853.13	18,853.13	1,145,000.00
15-Feb-30	370,000.00	18,853.13	388,853.13	775,000.00
15-Aug-30	0.00	12,840.63	12,840.63	775,000.00
15-Feb-31	380,000.00	12,840.63	392,840.63	395,000.00
15-Aug-31	0.00	6,665.63	6,665.63	395,000.00
15-Feb-32	<u>395,000.00</u>	<u>6,665.63</u>	<u>401,665.63</u>	<u>0.00</u>
Bonds to be Retired				
Fiscal Years 2015-2032	<u>\$6,700,000.00</u>	<u>\$1,791,681.28</u>	<u>\$8,491,681.28</u>	

**Combination Tax and Revenue Certificates of Obligation
Series 2013
Dated June 19, 2013
Issue Amount—\$5,450,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$4,900,000.00
15-Feb-15	\$335,000.00	\$71,496.88	\$406,496.88	4,565,000.00
15-Aug-15	0.00	68,146.88	68,146.88	4,565,000.00
15-Feb-16	340,000.00	68,146.88	408,146.88	4,225,000.00
15-Aug-16	0.00	64,746.88	64,746.88	4,225,000.00
15-Feb-17	350,000.00	64,746.88	414,746.88	3,875,000.00
15-Aug-17	0.00	59,496.88	59,496.88	3,875,000.00
15-Feb-18	360,000.00	59,496.88	419,496.88	3,515,000.00
15-Aug-18	0.00	54,096.88	54,096.88	3,515,000.00
15-Feb-19	370,000.00	54,096.88	424,096.88	3,145,000.00
15-Aug-19	0.00	48,546.88	48,546.88	3,145,000.00
15-Feb-20	380,000.00	48,546.88	428,546.88	2,765,000.00
15-Aug-20	0.00	42,846.88	42,846.88	2,765,000.00
15-Feb-21	390,000.00	42,846.88	432,846.88	2,375,000.00
15-Aug-21	0.00	36,996.88	36,996.88	2,375,000.00
15-Feb-22	405,000.00	36,996.88	441,996.88	1,970,000.00
15-Aug-22	0.00	30,921.88	30,921.88	1,970,000.00
15-Feb-23	535,000.00	30,921.88	565,921.88	1,435,000.00
15-Aug-23	0.00	22,896.88	22,896.88	1,435,000.00
15-Feb-24	125,000.00	22,896.88	147,896.88	1,310,000.00
15-Aug-24	0.00	21,021.88	21,021.88	1,310,000.00
15-Feb-25	130,000.00	21,021.88	151,021.88	1,180,000.00
15-Aug-25	0.00	19,071.88	19,071.88	1,180,000.00
15-Feb-26	130,000.00	19,071.88	149,071.88	1,050,000.00
15-Aug-26	0.00	17,121.88	17,121.88	1,050,000.00
15-Feb-27	135,000.00	17,121.88	152,121.88	915,000.00
15-Aug-27	0.00	15,096.88	15,096.88	915,000.00
15-Feb-28	140,000.00	15,096.88	155,096.88	775,000.00
15-Aug-28	0.00	12,909.38	12,909.38	775,000.00
15-Feb-29	145,000.00	12,909.38	157,909.38	630,000.00
15-Aug-29	0.00	10,643.75	10,643.75	630,000.00
15-Feb-30	150,000.00	10,643.75	160,643.75	480,000.00
15-Aug-30	0.00	8,206.25	8,206.25	480,000.00
15-Feb-31	155,000.00	8,206.25	163,206.25	325,000.00
15-Aug-31	0.00	5,687.50	5,687.50	325,000.00
15-Feb-32	160,000.00	5,687.50	165,687.50	165,000.00
15-Aug-32	0.00	2,887.50	2,887.50	165,000.00
15-Feb-33	<u>165,000.00</u>	<u>2,887.50</u>	<u>167,887.50</u>	<u>0.00</u>
Bonds to be Retired				
Fiscal Years 2015-2033	<u>\$4,900,000.00</u>	<u>\$1,154,184.52</u>	<u>\$6,054,184.52</u>	

**Combination Tax and Revenue Certificates of Obligation
Series 2014
Dated May 15, 2014
Issue Amount—\$9,715,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$9,715,000.00
15-Feb-15	\$535,000.00	\$218,175.78	\$753,175.78	9,180,000.00
15-Aug-15	0.00	157,678.13	157,678.13	9,180,000.00
15-Feb-16	340,000.00	157,678.13	497,678.13	8,840,000.00
15-Aug-16	0.00	152,578.13	152,578.13	8,840,000.00
15-Feb-17	345,000.00	152,578.13	497,578.13	8,495,000.00
15-Aug-17	0.00	147,403.13	147,403.13	8,495,000.00
15-Feb-18	355,000.00	147,403.13	502,403.13	8,140,000.00
15-Aug-18	0.00	142,078.13	142,078.13	8,140,000.00
15-Feb-19	370,000.00	142,078.13	512,078.13	7,770,000.00
15-Aug-19	0.00	136,528.13	136,528.13	7,770,000.00
15-Feb-20	375,000.00	136,528.13	511,528.13	7,395,000.00
15-Aug-20	0.00	130,903.13	130,903.13	7,395,000.00
15-Feb-21	125,000.00	130,903.13	255,903.13	7,270,000.00
15-Aug-21	0.00	129,028.13	129,028.13	7,270,000.00
15-Feb-22	395,000.00	129,028.13	524,028.13	6,875,000.00
15-Aug-22	0.00	123,103.13	123,103.13	6,875,000.00
15-Feb-23	410,000.00	123,103.13	533,103.13	6,465,000.00
15-Aug-23	0.00	114,903.13	114,903.13	6,465,000.00
15-Feb-24	425,000.00	114,903.13	539,903.13	6,040,000.00
15-Aug-24	0.00	106,403.13	106,403.13	6,040,000.00
15-Feb-25	215,000.00	106,403.13	321,403.13	5,825,000.00
15-Aug-25	0.00	102,103.13	102,103.13	5,825,000.00
15-Feb-26	230,000.00	102,103.13	332,103.13	5,595,000.00
15-Aug-26	0.00	97,503.13	97,503.13	5,595,000.00
15-Feb-27	620,000.00	97,503.13	717,503.13	4,975,000.00
15-Aug-27	0.00	88,203.13	88,203.13	4,975,000.00
15-Feb-28	640,000.00	88,203.13	728,203.13	4,335,000.00
15-Aug-28	0.00	78,603.13	78,603.13	4,335,000.00
15-Feb-29	655,000.00	78,603.13	733,603.13	3,680,000.00
15-Aug-29	0.00	68,368.75	68,368.75	3,680,000.00
15-Feb-30	680,000.00	68,368.75	748,368.75	3,000,000.00
15-Aug-30	0.00	54,768.75	54,768.75	3,000,000.00
15-Feb-31	710,000.00	54,768.75	764,768.75	2,290,000.00
15-Aug-31	0.00	40,568.75	40,568.75	2,290,000.00
15-Feb-32	735,000.00	40,568.75	775,568.75	1,555,000.00
15-Aug-32	0.00	27,706.25	27,706.25	1,555,000.00
15-Feb-33	765,000.00	27,706.25	792,706.25	790,000.00
15-Aug-33	0.00	14,318.75	14,318.75	790,000.00
15-Feb-34	<u>790,000.00</u>	<u>14,318.75</u>	<u>804,318.75</u>	<u>0.00</u>
Bonds to be Retired				
Fiscal Years 2015-2034	<u>\$9,715,000.00</u>	<u>\$4,043,675.92</u>	<u>\$13,758,675.92</u>	

MESQUITE

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Summary of
Water and Sewer Revenue Bond Indebtedness

MESQUITE

T E X A S

Real. Texas. Flavor.

**Schedule of Water and Sewer Revenue Bond Indebtedness
Composite Summary of All Issues
Principal and Interest Requirements
Fiscal Year 2015-2034**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Date Total</u>	<u>Fiscal Year Total</u>	<u>Fiscal Year</u>
01-Mar-15	\$5,275,000.00	\$1,488,643.12	\$6,763,643.12		
01-Sep-15	0.00	1,303,741.27	1,303,741.27	\$8,067,384.39	2015
01-Mar-16	5,200,000.00	1,303,741.27	6,503,741.27		
01-Sep-16	0.00	1,210,031.89	1,210,031.89	7,713,773.16	2016
01-Mar-17	5,110,000.00	1,210,031.89	6,320,031.89		
01-Sep-17	0.00	1,107,856.27	1,107,856.27	7,427,888.16	2017
01-Mar-18	5,325,000.00	1,107,856.27	6,432,856.27		
01-Sep-18	0.00	1,003,410.02	1,003,410.02	7,436,266.29	2018
01-Mar-19	5,255,000.00	1,003,410.02	6,258,410.02		
01-Sep-19	0.00	897,097.52	897,097.52	7,155,507.54	2019
01-Mar-20	5,045,000.00	897,097.52	5,942,097.52		
01-Sep-20	0.00	800,266.27	800,266.27	6,742,363.79	2020
01-Mar-21	4,835,000.00	800,266.27	5,635,266.27		
01-Sep-21	0.00	707,410.64	707,410.64	6,342,676.91	2021
01-Mar-22	4,635,000.00	707,410.64	5,342,410.64		
01-Sep-22	0.00	617,486.26	617,486.26	5,959,896.90	2022
01-Mar-23	4,295,000.00	617,486.26	4,912,486.26		
01-Sep-23	0.00	534,528.76	534,528.76	5,447,015.02	2023
01-Mar-24	4,475,000.00	534,528.76	5,009,528.76		
01-Sep-24	0.00	444,065.64	444,065.64	5,453,594.40	2024
01-Mar-25	4,100,000.00	444,065.64	4,544,065.64		
01-Sep-25	0.00	361,721.88	361,721.88	4,905,787.52	2025
01-Mar-26	3,920,000.00	361,721.88	4,281,721.88		
01-Sep-26	0.00	282,115.63	282,115.63	4,563,837.51	2026
01-Mar-27	3,400,000.00	282,115.63	3,682,115.63		
01-Sep-27	0.00	212,571.89	212,571.89	3,894,687.52	2027
01-Mar-28	2,940,000.00	212,571.89	3,152,571.89		
01-Sep-28	0.00	153,100.00	153,100.00	3,305,671.89	2028
01-Mar-29	2,460,000.00	153,100.00	2,613,100.00		
01-Sep-29	0.00	104,140.63	104,140.63	2,717,240.63	2029
01-Mar-30	1,930,000.00	104,140.63	2,034,140.63		
01-Sep-30	0.00	65,696.88	65,696.88	2,099,837.51	2030
01-Mar-31	1,405,000.00	65,696.88	1,470,696.88		
01-Sep-31	0.00	38,481.25	38,481.25	1,509,178.13	2031
01-Mar-32	985,000.00	38,481.25	1,023,481.25		
01-Sep-32	0.00	20,562.50	20,562.50	1,044,043.75	2032
01-Mar-33	695,000.00	20,562.50	715,562.50		
01-Sep-33	0.00	7,500.00	7,500.00	723,062.50	2033
01-Mar-34	<u>375,000.00</u>	<u>7,500.00</u>	<u>382,500.00</u>	<u>382,500.00</u>	2034
Totals	<u>\$71,660,000.00</u>	<u>\$21,232,213.52</u>	<u>\$92,892,213.52</u>	<u>\$92,892,213.52</u>	

MESQUITE

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City of Mesquite
Schedule of Water and Sewer Revenue Debt
Principal and Interest Requirements
Fiscal Year 2014-15

Issue	Outstanding Balance 10-1-14	Principal	Interest	Total
Waterworks and Sewer System Revenue Refunding and Improvement Bonds-Series 2005	\$5,490,000.00	\$975,000.00	\$251,137.50	\$1,226,137.50
Waterworks and Sewer System Revenue Bonds Series 2006	2,200,000.00	380,000.00	91,850.00	471,850.00
Waterworks and Sewer System Revenue Bonds Series 2007	5,820,000.00	345,000.00	243,671.26	588,671.26
Waterworks and Sewer System Revenue Refunding and Improvement Bonds-Series 2008	6,770,000.00	465,000.00	274,090.63	739,090.63
Waterworks and Sewer System Revenue Bonds Series 2009	6,810,000.00	340,000.00	275,318.76	615,318.76
Waterworks and Sewer System Revenue Bonds Series 2010	7,080,000.00	335,000.00	259,561.26	594,561.26
Waterworks and Sewer System Revenue Refunding and Improvement Bonds-Series 2011	11,395,000.00	900,000.00	460,137.50	1,360,137.50
Waterworks and Sewer System Revenue Refunding and Improvement Bonds-Series 2012	7,525,000.00	795,000.00	203,400.00	998,400.00
Waterworks and Sewer System Revenue Refunding and Improvement Bonds-Series 2013	6,915,000.00	225,000.00	206,743.76	431,743.76
Waterworks and Sewer System Revenue Refunding and Improvement Bonds-Series 2014	<u>11,655,000.00</u>	<u>515,000.00</u>	<u>526,473.72</u>	<u>1,041,473.72</u>
Total Water and Sewer System Bonds Debt Service Requirements Fiscal Year 2014-15	<u>\$71,660,000.00</u>	<u>\$5,275,000.00</u>	<u>\$2,792,384.39</u>	<u>\$8,067,384.39</u>

**Waterworks and Sewer System Revenue Refunding and Improvement Bonds
Series 2005
Dated April 1, 2005
Issue Amount—\$13,510,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$5,490,000.00
01-Mar-15	\$975,000.00	\$137,756.25	\$1,112,756.25	4,515,000.00
01-Sep-15	0.00	113,381.25	113,381.25	4,515,000.00
01-Mar-16	705,000.00	113,381.25	818,381.25	3,810,000.00
01-Sep-16	0.00	94,875.00	94,875.00	3,810,000.00
01-Mar-17	745,000.00	94,875.00	839,875.00	3,065,000.00
01-Sep-17	0.00	75,318.75	75,318.75	3,065,000.00
01-Mar-18	780,000.00	75,318.75	855,318.75	2,285,000.00
01-Sep-18	0.00	54,843.75	54,843.75	2,285,000.00
01-Mar-19	725,000.00	54,843.75	779,843.75	1,560,000.00
01-Sep-19	0.00	35,812.50	35,812.50	1,560,000.00
01-Mar-20	460,000.00	35,812.50	495,812.50	1,100,000.00
01-Sep-20	0.00	25,462.50	25,462.50	1,100,000.00
01-Mar-21	200,000.00	25,462.50	225,462.50	900,000.00
01-Sep-21	0.00	20,962.50	20,962.50	900,000.00
01-Mar-22	210,000.00	20,962.50	230,962.50	690,000.00
01-Sep-22	0.00	16,106.25	16,106.25	690,000.00
01-Mar-23	220,000.00	16,106.25	236,106.25	470,000.00
01-Sep-23	0.00	11,018.75	11,018.75	470,000.00
01-Mar-24	230,000.00	11,018.75	241,018.75	240,000.00
01-Sep-24	0.00	5,700.00	5,700.00	240,000.00
01-Mar-25	<u>240,000.00</u>	<u>5,700.00</u>	<u>245,700.00</u>	<u>0.00</u>
Bonds to be Retired				
Fiscal Years 2015-2025	<u>\$5,490,000.00</u>	<u>\$1,044,718.75</u>	<u>\$6,534,718.75</u>	

**Waterworks and Sewer System Revenue Bonds
Series 2006
Dated May 1, 2006
Issue Amount—\$8,570,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$2,200,000.00
01-Mar-15	\$380,000.00	\$50,675.00	\$430,675.00	1,820,000.00
01-Sep-15	0.00	41,175.00	41,175.00	1,820,000.00
01-Mar-16	410,000.00	41,175.00	451,175.00	1,410,000.00
01-Sep-16	0.00	30,925.00	30,925.00	1,410,000.00
01-Mar-17	440,000.00	30,925.00	470,925.00	970,000.00
01-Sep-17	0.00	21,465.00	21,465.00	970,000.00
01-Mar-18	470,000.00	21,465.00	491,465.00	500,000.00
01-Sep-18	0.00	11,125.00	11,125.00	500,000.00
01-Mar-19	<u>500,000.00</u>	<u>11,125.00</u>	<u>511,125.00</u>	<u>0.00</u>
Bonds to be Retired Fiscal Years 2015-2019	<u>\$2,200,000.00</u>	<u>\$260,055.00</u>	<u>\$2,460,055.00</u>	

**Waterworks and Sewer System Revenue Bonds
Series 2007
Dated May 1, 2007
Issue Amount—\$7,670,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$5,820,000.00
01-Mar-15	\$345,000.00	\$125,285.63	\$470,285.63	5,475,000.00
01-Sep-15	0.00	118,385.63	118,385.63	5,475,000.00
01-Mar-16	355,000.00	118,385.63	473,385.63	5,120,000.00
01-Sep-16	0.00	111,063.75	111,063.75	5,120,000.00
01-Mar-17	370,000.00	111,063.75	481,063.75	4,750,000.00
01-Sep-17	0.00	103,432.50	103,432.50	4,750,000.00
01-Mar-18	390,000.00	103,432.50	493,432.50	4,360,000.00
01-Sep-18	0.00	95,632.50	95,632.50	4,360,000.00
01-Mar-19	405,000.00	95,632.50	500,632.50	3,955,000.00
01-Sep-19	0.00	87,532.50	87,532.50	3,955,000.00
01-Mar-20	420,000.00	87,532.50	507,532.50	3,535,000.00
01-Sep-20	0.00	77,032.50	77,032.50	3,535,000.00
01-Mar-21	440,000.00	77,032.50	517,032.50	3,095,000.00
01-Sep-21	0.00	67,792.50	67,792.50	3,095,000.00
01-Mar-22	460,000.00	67,792.50	527,792.50	2,635,000.00
01-Sep-22	0.00	58,017.50	58,017.50	2,635,000.00
01-Mar-23	480,000.00	58,017.50	538,017.50	2,155,000.00
01-Sep-23	0.00	47,697.50	47,697.50	2,155,000.00
01-Mar-24	505,000.00	47,697.50	552,697.50	1,650,000.00
01-Sep-24	0.00	36,587.50	36,587.50	1,650,000.00
01-Mar-25	525,000.00	36,587.50	561,587.50	1,125,000.00
01-Sep-25	0.00	25,037.50	25,037.50	1,125,000.00
01-Mar-26	550,000.00	25,037.50	575,037.50	575,000.00
01-Sep-26	0.00	12,937.50	12,937.50	575,000.00
01-Mar-27	<u>575,000.00</u>	<u>12,937.50</u>	<u>587,937.50</u>	<u>0.00</u>
Bonds to be Retired				
Fiscal Years 2015-2027	<u>\$5,820,000.00</u>	<u>\$1,807,584.39</u>	<u>\$7,627,584.39</u>	

**Waterworks and Sewer System Revenue Refunding and Improvement Bonds
Series 2008
Dated May 1, 2008
Issue Amount—\$11,585,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$6,770,000.00
01-Mar-15	\$465,000.00	\$141,259.38	\$606,259.38	6,305,000.00
01-Sep-15	0.00	132,831.25	132,831.25	6,305,000.00
01-Mar-16	485,000.00	132,831.25	617,831.25	5,820,000.00
01-Sep-16	0.00	123,737.50	123,737.50	5,820,000.00
01-Mar-17	505,000.00	123,737.50	628,737.50	5,315,000.00
01-Sep-17	0.00	113,953.13	113,953.13	5,315,000.00
01-Mar-18	525,000.00	113,953.13	638,953.13	4,790,000.00
01-Sep-18	0.00	103,453.13	103,453.13	4,790,000.00
01-Mar-19	390,000.00	103,453.13	493,453.13	4,400,000.00
01-Sep-19	0.00	95,896.88	95,896.88	4,400,000.00
01-Mar-20	410,000.00	95,896.88	505,896.88	3,990,000.00
01-Sep-20	0.00	87,696.88	87,696.88	3,990,000.00
01-Mar-21	425,000.00	87,696.88	512,696.88	3,565,000.00
01-Sep-21	0.00	78,931.25	78,931.25	3,565,000.00
01-Mar-22	445,000.00	78,931.25	523,931.25	3,120,000.00
01-Sep-22	0.00	69,116.25	69,116.25	3,120,000.00
01-Mar-23	465,000.00	69,116.25	534,116.25	2,655,000.00
01-Sep-23	0.00	59,118.75	59,118.75	2,655,000.00
01-Mar-24	485,000.00	59,118.75	544,118.75	2,170,000.00
01-Sep-24	0.00	48,509.38	48,509.38	2,170,000.00
01-Mar-25	505,000.00	48,509.38	553,509.38	1,665,000.00
01-Sep-25	0.00	37,462.50	37,462.50	1,665,000.00
01-Mar-26	530,000.00	37,462.50	567,462.50	1,135,000.00
01-Sep-26	0.00	25,537.50	25,537.50	1,135,000.00
01-Mar-27	555,000.00	25,537.50	580,537.50	580,000.00
01-Sep-27	0.00	13,050.00	13,050.00	580,000.00
01-Mar-28	<u>580,000.00</u>	<u>13,050.00</u>	<u>593,050.00</u>	<u>0.00</u>
Bonds to be Retired				
Fiscal Years 2015-2028	<u>\$6,770,000.00</u>	<u>\$2,119,848.18</u>	<u>\$8,889,848.18</u>	

Waterworks and Sewer System Revenue Bonds
Series 2009
Dated June 15, 2009
Issue Amount—\$8,380,000

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$6,810,000.00
01-Mar-15	\$340,000.00	\$140,421.88	\$480,421.88	6,470,000.00
01-Sep-15	0.00	134,896.88	134,896.88	6,470,000.00
01-Mar-16	355,000.00	134,896.88	489,896.88	6,115,000.00
01-Sep-16	0.00	128,684.38	128,684.38	6,115,000.00
01-Mar-17	365,000.00	128,684.38	493,684.38	5,750,000.00
01-Sep-17	0.00	122,296.88	122,296.88	5,750,000.00
01-Mar-18	380,000.00	122,296.88	502,296.88	5,370,000.00
01-Sep-18	0.00	115,171.88	115,171.88	5,370,000.00
01-Mar-19	395,000.00	115,171.88	510,171.88	4,975,000.00
01-Sep-19	0.00	107,271.88	107,271.88	4,975,000.00
01-Mar-20	410,000.00	107,271.88	517,271.88	4,565,000.00
01-Sep-20	0.00	99,071.88	99,071.88	4,565,000.00
01-Mar-21	425,000.00	99,071.88	524,071.88	4,140,000.00
01-Sep-21	0.00	90,571.88	90,571.88	4,140,000.00
01-Mar-22	445,000.00	90,571.88	535,571.88	3,695,000.00
01-Sep-22	0.00	81,671.88	81,671.88	3,695,000.00
01-Mar-23	460,000.00	81,671.88	541,671.88	3,235,000.00
01-Sep-23	0.00	72,184.38	72,184.38	3,235,000.00
01-Mar-24	480,000.00	72,184.38	552,184.38	2,755,000.00
01-Sep-24	0.00	61,984.38	61,984.38	2,755,000.00
01-Mar-25	505,000.00	61,984.38	566,984.38	2,250,000.00
01-Sep-25	0.00	50,937.50	50,937.50	2,250,000.00
01-Mar-26	525,000.00	50,937.50	575,937.50	1,725,000.00
01-Sep-26	0.00	39,256.25	39,256.25	1,725,000.00
01-Mar-27	550,000.00	39,256.25	589,256.25	1,175,000.00
01-Sep-27	0.00	26,881.25	26,881.25	1,175,000.00
01-Mar-28	575,000.00	26,881.25	601,881.25	600,000.00
01-Sep-28	0.00	13,800.00	13,800.00	600,000.00
01-Mar-29	<u>600,000.00</u>	<u>13,800.00</u>	<u>613,800.00</u>	<u>0.00</u>
Bonds to be Retired				
Fiscal Years 2015-2029	<u>\$6,810,000.00</u>	<u>\$2,429,784.48</u>	<u>\$9,239,784.48</u>	

**Waterworks and Sewer System Revenue Bonds
Series 2010
Dated May 15, 2010
Issue Amount—\$8,270,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$7,080,000.00
01-Mar-15	\$335,000.00	\$131,874.38	\$466,874.38	6,745,000.00
01-Sep-15	0.00	127,686.88	127,686.88	6,745,000.00
01-Mar-16	345,000.00	127,686.88	472,686.88	6,400,000.00
01-Sep-16	0.00	122,511.88	122,511.88	6,400,000.00
01-Mar-17	355,000.00	122,511.88	477,511.88	6,045,000.00
01-Sep-17	0.00	116,743.13	116,743.13	6,045,000.00
01-Mar-18	370,000.00	116,743.13	486,743.13	5,675,000.00
01-Sep-18	0.00	110,499.38	110,499.38	5,675,000.00
01-Mar-19	380,000.00	110,499.38	490,499.38	5,295,000.00
01-Sep-19	0.00	103,611.88	103,611.88	5,295,000.00
01-Mar-20	395,000.00	103,611.88	498,611.88	4,900,000.00
01-Sep-20	0.00	96,205.63	96,205.63	4,900,000.00
01-Mar-21	410,000.00	96,205.63	506,205.63	4,490,000.00
01-Sep-21	0.00	89,030.63	89,030.63	4,490,000.00
01-Mar-22	425,000.00	89,030.63	514,030.63	4,065,000.00
01-Sep-22	0.00	81,327.50	81,327.50	4,065,000.00
01-Mar-23	440,000.00	81,327.50	521,327.50	3,625,000.00
01-Sep-23	0.00	73,187.50	73,187.50	3,625,000.00
01-Mar-24	460,000.00	73,187.50	533,187.50	3,165,000.00
01-Sep-24	0.00	64,562.50	64,562.50	3,165,000.00
01-Mar-25	475,000.00	64,562.50	539,562.50	2,690,000.00
01-Sep-25	0.00	55,537.50	55,537.50	2,690,000.00
01-Mar-26	495,000.00	55,537.50	550,537.50	2,195,000.00
01-Sep-26	0.00	45,637.50	45,637.50	2,195,000.00
01-Mar-27	515,000.00	45,637.50	560,637.50	1,680,000.00
01-Sep-27	0.00	35,015.63	35,015.63	1,680,000.00
01-Mar-28	535,000.00	35,015.63	570,015.63	1,145,000.00
01-Sep-28	0.00	23,981.25	23,981.25	1,145,000.00
01-Mar-29	560,000.00	23,981.25	583,981.25	585,000.00
01-Sep-29	0.00	12,431.25	12,431.25	585,000.00
01-Mar-30	<u>585,000.00</u>	<u>12,431.25</u>	<u>597,431.25</u>	<u>0.00</u>
Bonds to be Retired Fiscal Years 2015-2030	<u>\$7,080,000.00</u>	<u>\$2,447,814.46</u>	<u>\$9,527,814.46</u>	

**Waterworks and Sewer System Revenue Refunding and Improvement Bonds
Series 2011
Dated May 1, 2011
Issue Amount—\$14,240,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$11,395,000.00
01-Mar-15	\$900,000.00	\$239,068.75	\$1,139,068.75	10,495,000.00
01-Sep-15	0.00	221,068.75	221,068.75	10,495,000.00
01-Mar-16	935,000.00	221,068.75	1,156,068.75	9,560,000.00
01-Sep-16	0.00	202,368.75	202,368.75	9,560,000.00
01-Mar-17	975,000.00	202,368.75	1,177,368.75	8,585,000.00
01-Sep-17	0.00	177,993.75	177,993.75	8,585,000.00
01-Mar-18	1,020,000.00	177,993.75	1,197,993.75	7,565,000.00
01-Sep-18	0.00	157,593.75	157,593.75	7,565,000.00
01-Mar-19	1,070,000.00	157,593.75	1,227,593.75	6,495,000.00
01-Sep-19	0.00	136,193.75	136,193.75	6,495,000.00
01-Mar-20	1,110,000.00	136,193.75	1,246,193.75	5,385,000.00
01-Sep-20	0.00	113,993.75	113,993.75	5,385,000.00
01-Mar-21	1,155,000.00	113,993.75	1,268,993.75	4,230,000.00
01-Sep-21	0.00	90,893.75	90,893.75	4,230,000.00
01-Mar-22	805,000.00	90,893.75	895,893.75	3,425,000.00
01-Sep-22	0.00	74,793.75	74,793.75	3,425,000.00
01-Mar-23	320,000.00	74,793.75	394,793.75	3,105,000.00
01-Sep-23	0.00	68,793.75	68,793.75	3,105,000.00
01-Mar-24	330,000.00	68,793.75	398,793.75	2,775,000.00
01-Sep-24	0.00	62,193.75	62,193.75	2,775,000.00
01-Mar-25	345,000.00	62,193.75	407,193.75	2,430,000.00
01-Sep-25	0.00	55,293.75	55,293.75	2,430,000.00
01-Mar-26	360,000.00	55,293.75	415,293.75	2,070,000.00
01-Sep-26	0.00	47,868.75	47,868.75	2,070,000.00
01-Mar-27	375,000.00	47,868.75	422,868.75	1,695,000.00
01-Sep-27	0.00	39,196.88	39,196.88	1,695,000.00
01-Mar-28	395,000.00	39,196.88	434,196.88	1,300,000.00
01-Sep-28	0.00	30,062.50	30,062.50	1,300,000.00
01-Mar-29	415,000.00	30,062.50	445,062.50	885,000.00
01-Sep-29	0.00	20,465.63	20,465.63	885,000.00
01-Mar-30	430,000.00	20,465.63	450,465.63	455,000.00
01-Sep-30	0.00	10,521.88	10,521.88	455,000.00
01-Mar-31	<u>455,000.00</u>	<u>10,521.88</u>	<u>465,521.88</u>	<u>0.00</u>
Bonds to be Retired				
Fiscal Years 2015-2031	<u>\$11,395,000.00</u>	<u>\$3,257,662.53</u>	<u>\$14,652,662.53</u>	

**Waterworks and Sewer System Revenue Refunding and Improvement Bonds
Series 2012
Dated July 15, 2012
Issue Amount—\$7,945,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$7,525,000.00
01-Mar-15	\$795,000.00	\$105,675.00	\$900,675.00	6,730,000.00
01-Sep-15	0.00	97,725.00	97,725.00	6,730,000.00
01-Mar-16	600,000.00	97,725.00	697,725.00	6,130,000.00
01-Sep-16	0.00	91,725.00	91,725.00	6,130,000.00
01-Mar-17	445,000.00	91,725.00	536,725.00	5,685,000.00
01-Sep-17	0.00	86,162.50	86,162.50	5,685,000.00
01-Mar-18	455,000.00	86,162.50	541,162.50	5,230,000.00
01-Sep-18	0.00	80,475.00	80,475.00	5,230,000.00
01-Mar-19	465,000.00	80,475.00	545,475.00	4,765,000.00
01-Sep-19	0.00	74,662.50	74,662.50	4,765,000.00
01-Mar-20	480,000.00	74,662.50	554,662.50	4,285,000.00
01-Sep-20	0.00	68,662.50	68,662.50	4,285,000.00
01-Mar-21	490,000.00	68,662.50	558,662.50	3,795,000.00
01-Sep-21	0.00	61,312.50	61,312.50	3,795,000.00
01-Mar-22	505,000.00	61,312.50	566,312.50	3,290,000.00
01-Sep-22	0.00	53,737.50	53,737.50	3,290,000.00
01-Mar-23	525,000.00	53,737.50	578,737.50	2,765,000.00
01-Sep-23	0.00	45,862.50	45,862.50	2,765,000.00
01-Mar-24	545,000.00	45,862.50	590,862.50	2,220,000.00
01-Sep-24	0.00	34,962.50	34,962.50	2,220,000.00
01-Mar-25	250,000.00	34,962.50	284,962.50	1,970,000.00
01-Sep-25	0.00	31,212.50	31,212.50	1,970,000.00
01-Mar-26	255,000.00	31,212.50	286,212.50	1,715,000.00
01-Sep-26	0.00	27,387.50	27,387.50	1,715,000.00
01-Mar-27	265,000.00	27,387.50	292,387.50	1,450,000.00
01-Sep-27	0.00	23,412.50	23,412.50	1,450,000.00
01-Mar-28	270,000.00	23,412.50	293,412.50	1,180,000.00
01-Sep-28	0.00	19,193.75	19,193.75	1,180,000.00
01-Mar-29	280,000.00	19,193.75	299,193.75	900,000.00
01-Sep-29	0.00	14,818.75	14,818.75	900,000.00
01-Mar-30	290,000.00	14,818.75	304,818.75	610,000.00
01-Sep-30	0.00	10,106.25	10,106.25	610,000.00
01-Mar-31	300,000.00	10,106.25	310,106.25	310,000.00
01-Sep-31	0.00	5,231.25	5,231.25	310,000.00
01-Mar-32	<u>310,000.00</u>	<u>5,231.25</u>	<u>315,231.25</u>	<u>0.00</u>
Bonds to be Retired				
Fiscal Years 2015-2032	<u>\$7,525,000.00</u>	<u>\$1,758,975.00</u>	<u>\$9,283,975.00</u>	

Waterworks and Sewer System Revenue Refunding and Improvement Bonds
Series 2013
Dated June 19, 2013
Issue Amount—\$7,090,000

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$6,915,000.00
01-Mar-15	\$225,000.00	\$104,496.88	\$329,496.88	6,690,000.00
01-Sep-15	0.00	102,246.88	102,246.88	6,690,000.00
01-Mar-16	540,000.00	102,246.88	642,246.88	6,150,000.00
01-Sep-16	0.00	96,846.88	96,846.88	6,150,000.00
01-Mar-17	550,000.00	96,846.88	646,846.88	5,600,000.00
01-Sep-17	0.00	88,596.88	88,596.88	5,600,000.00
01-Mar-18	565,000.00	88,596.88	653,596.88	5,035,000.00
01-Sep-18	0.00	80,121.88	80,121.88	5,035,000.00
01-Mar-19	540,000.00	80,121.88	620,121.88	4,495,000.00
01-Sep-19	0.00	69,321.88	69,321.88	4,495,000.00
01-Mar-20	430,000.00	69,321.88	499,321.88	4,065,000.00
01-Sep-20	0.00	63,946.88	63,946.88	4,065,000.00
01-Mar-21	315,000.00	63,946.88	378,946.88	3,750,000.00
01-Sep-21	0.00	59,221.88	59,221.88	3,750,000.00
01-Mar-22	320,000.00	59,221.88	379,221.88	3,430,000.00
01-Sep-22	0.00	54,421.88	54,421.88	3,430,000.00
01-Mar-23	330,000.00	54,421.88	384,421.88	3,100,000.00
01-Sep-23	0.00	49,471.88	49,471.88	3,100,000.00
01-Mar-24	340,000.00	49,471.88	389,471.88	2,760,000.00
01-Sep-24	0.00	44,371.88	44,371.88	2,760,000.00
01-Mar-25	355,000.00	44,371.88	399,371.88	2,405,000.00
01-Sep-25	0.00	39,046.88	39,046.88	2,405,000.00
01-Mar-26	270,000.00	39,046.88	309,046.88	2,135,000.00
01-Sep-26	0.00	34,996.88	34,996.88	2,135,000.00
01-Mar-27	275,000.00	34,996.88	309,996.88	1,860,000.00
01-Sep-27	0.00	30,871.88	30,871.88	1,860,000.00
01-Mar-28	285,000.00	30,871.88	315,871.88	1,575,000.00
01-Sep-28	0.00	26,418.75	26,418.75	1,575,000.00
01-Mar-29	295,000.00	26,418.75	321,418.75	1,280,000.00
01-Sep-29	0.00	21,625.00	21,625.00	1,280,000.00
01-Mar-30	305,000.00	21,625.00	326,625.00	975,000.00
01-Sep-30	0.00	16,668.75	16,668.75	975,000.00
01-Mar-31	315,000.00	16,668.75	331,668.75	660,000.00
01-Sep-31	0.00	11,550.00	11,550.00	660,000.00
01-Mar-32	325,000.00	11,550.00	336,550.00	335,000.00
01-Sep-32	0.00	5,862.50	5,862.50	335,000.00
01-Mar-33	<u>335,000.00</u>	<u>5,862.50</u>	<u>340,862.50</u>	<u>0.00</u>
Bonds to be Retired				
Fiscal Years 2015-2033	<u>\$6,915,000.00</u>	<u>\$1,895,715.76</u>	<u>\$8,810,715.76</u>	

Waterworks and Sewer System Revenue Refunding and Improvement Bonds
Series 2014
Dated May 15, 2014
Issue Amount—\$11,655,000

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$11,655,000.00
01-Mar-15	\$515,000.00	\$312,129.97	\$827,129.97	11,140,000.00
01-Sep-15	0.00	214,343.75	214,343.75	11,140,000.00
01-Mar-16	470,000.00	214,343.75	684,343.75	10,670,000.00
01-Sep-16	0.00	207,293.75	207,293.75	10,670,000.00
01-Mar-17	360,000.00	207,293.75	567,293.75	10,310,000.00
01-Sep-17	0.00	201,893.75	201,893.75	10,310,000.00
01-Mar-18	370,000.00	201,893.75	571,893.75	9,940,000.00
01-Sep-18	0.00	194,493.75	194,493.75	9,940,000.00
01-Mar-19	385,000.00	194,493.75	579,493.75	9,555,000.00
01-Sep-19	0.00	186,793.75	186,793.75	9,555,000.00
01-Mar-20	930,000.00	186,793.75	1,116,793.75	8,625,000.00
01-Sep-20	0.00	168,193.75	168,193.75	8,625,000.00
01-Mar-21	975,000.00	168,193.75	1,143,193.75	7,650,000.00
01-Sep-21	0.00	148,693.75	148,693.75	7,650,000.00
01-Mar-22	1,020,000.00	148,693.75	1,168,693.75	6,630,000.00
01-Sep-22	0.00	128,293.75	128,293.75	6,630,000.00
01-Mar-23	1,055,000.00	128,293.75	1,183,293.75	5,575,000.00
01-Sep-23	0.00	107,193.75	107,193.75	5,575,000.00
01-Mar-24	1,100,000.00	107,193.75	1,207,193.75	4,475,000.00
01-Sep-24	0.00	85,193.75	85,193.75	4,475,000.00
01-Mar-25	900,000.00	85,193.75	985,193.75	3,575,000.00
01-Sep-25	0.00	67,193.75	67,193.75	3,575,000.00
01-Mar-26	935,000.00	67,193.75	1,002,193.75	2,640,000.00
01-Sep-26	0.00	48,493.75	48,493.75	2,640,000.00
01-Mar-27	290,000.00	48,493.75	338,493.75	2,350,000.00
01-Sep-27	0.00	44,143.75	44,143.75	2,350,000.00
01-Mar-28	300,000.00	44,143.75	344,143.75	2,050,000.00
01-Sep-28	0.00	39,643.75	39,643.75	2,050,000.00
01-Mar-29	310,000.00	39,643.75	349,643.75	1,740,000.00
01-Sep-29	0.00	34,800.00	34,800.00	1,740,000.00
01-Mar-30	320,000.00	34,800.00	354,800.00	1,420,000.00
01-Sep-30	0.00	28,400.00	28,400.00	1,420,000.00
01-Mar-31	335,000.00	28,400.00	363,400.00	1,085,000.00
01-Sep-31	0.00	21,700.00	21,700.00	1,085,000.00
01-Mar-32	350,000.00	21,700.00	371,700.00	735,000.00
01-Sep-32	0.00	14,700.00	14,700.00	735,000.00
01-Mar-33	360,000.00	14,700.00	374,700.00	375,000.00
01-Sep-33	0.00	7,500.00	7,500.00	375,000.00
01-Mar-34	<u>375,000.00</u>	<u>7,500.00</u>	<u>382,500.00</u>	<u>360,000.00</u>
 Bonds to be Retired				
Fiscal Years 2015-2034	<u>\$11,655,000.00</u>	<u>\$4,210,054.97</u>	<u>\$15,865,054.97</u>	

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Summary of
Drainage Utility District
Revenue Bond Indebtedness

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**Schedule of Revenue Bond Indebtedness—Drainage Utility District
Composite Summary of All Issues
Principal and Interest Requirements
Fiscal Year 2015-2022**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Date Total</u>	<u>Fiscal Year Total</u>	<u>Fiscal Year</u>
01-Mar-15	\$415,000.00	\$43,503.13	\$458,503.13		
01-Sep-15	0.00	38,575.00	38,575.00	\$497,078.13	2015
01-Mar-16	425,000.00	38,575.00	463,575.00		
01-Sep-16	0.00	33,262.50	33,262.50	496,837.50	2016
01-Mar-17	435,000.00	33,262.50	468,262.50		
01-Sep-17	0.00	27,281.25	27,281.25	495,543.75	2017
01-Mar-18	450,000.00	27,281.25	477,281.25		
01-Sep-18	0.00	20,531.25	20,531.25	497,812.50	2018
01-Mar-19	360,000.00	20,531.25	380,531.25		
01-Sep-19	0.00	14,681.25	14,681.25	395,212.50	2019
01-Mar-20	370,000.00	14,681.25	384,681.25		
01-Sep-20	0.00	8,206.25	8,206.25	392,887.50	2020
01-Mar-21	220,000.00	8,206.25	228,206.25		
01-Sep-21	0.00	4,218.75	4,218.75	232,425.00	2021
01-Mar-22	<u>225,000.00</u>	<u>4,218.75</u>	<u>229,218.75</u>	<u>229,218.75</u>	2022
Totals	<u>\$2,900,000.00</u>	<u>\$337,015.63</u>	<u>\$3,237,015.63</u>	<u>\$3,237,015.63</u>	

City of Mesquite
Schedule of Drainage Utility District Debt
Principal and Interest Requirements
Fiscal Year 2014-15

Issue	Outstanding Balance 10-1-14	Principal	Interest	Total
Municipal Drainage Utility System Revenue Refunding Bonds-Series 2011	<u>\$2,900,000.00</u>	<u>\$415,000.00</u>	<u>\$82,078.13</u>	<u>\$497,078.13</u>
Total Municipal Drainage Utility System Debt Service Requirements-Fiscal Year 2014-15	<u>\$2,900,000.00</u>	<u>\$415,000.00</u>	<u>\$82,078.13</u>	<u>\$497,078.13</u>

**Municipal Drainage Utility System Revenue Refunding Bonds
Series 2011
Dated May 1, 2011
Issue Amount—\$4,385,000**

<u>Maturity</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal Balance</u>
				\$2,900,000.00
01-Mar-15	\$415,000.00	\$43,503.13	\$458,503.13	2,485,000.00
01-Sep-15	0.00	38,575.00	38,575.00	2,485,000.00
01-Mar-16	425,000.00	38,575.00	463,575.00	2,060,000.00
01-Sep-16	0.00	33,262.50	33,262.50	2,060,000.00
01-Mar-17	435,000.00	33,262.50	468,262.50	1,625,000.00
01-Sep-17	0.00	27,281.25	27,281.25	1,625,000.00
01-Mar-18	450,000.00	27,281.25	477,281.25	1,175,000.00
01-Sep-18	0.00	20,531.25	20,531.25	1,175,000.00
01-Mar-19	360,000.00	20,531.25	380,531.25	815,000.00
01-Sep-19	0.00	14,681.25	14,681.25	815,000.00
01-Mar-20	370,000.00	14,681.25	384,681.25	445,000.00
01-Sep-20	0.00	8,206.25	8,206.25	445,000.00
01-Mar-21	220,000.00	8,206.25	228,206.25	225,000.00
01-Sep-21	0.00	4,218.75	4,218.75	225,000.00
01-Mar-22	<u>225,000.00</u>	<u>4,218.75</u>	<u>229,218.75</u>	<u>0.00</u>
Bonds to be Retired				
Fiscal Years 2015-2022	<u>\$2,900,000.00</u>	<u>\$337,015.63</u>	<u>\$3,237,015.63</u>	

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Miscellaneous Budget Information

ORDINANCE NO. 4328

AN ORDINANCE OF THE CITY OF MESQUITE, TEXAS, PROVIDING FUNDS FOR THE FISCAL YEAR 2014-2015 BY ADOPTING AND APPROVING THE BUDGET FOR SAID PERIOD AND APPROPRIATING AND SETTING ASIDE THE NECESSARY FUNDS OUT OF THE GENERAL AND OTHER REVENUES OF THE CITY OF MESQUITE FOR SAID FISCAL YEAR FOR THE MAINTENANCE AND OPERATION OF VARIOUS DEPARTMENTS AND FOR VARIOUS ACTIVITIES AND IMPROVEMENTS OF THE CITY; PROVIDING A REPEALER CLAUSE; PROVIDING A SEVERABILITY CLAUSE; AND DECLARING AN EMERGENCY.

WHEREAS, the City Manager has prepared and submitted to the City Council a proposed budget of expenditures and revenues for the municipal government of the City of Mesquite for the fiscal year beginning October 1, 2014, and ending September 30, 2015; and

WHEREAS, the City Council has received the City Manager's proposed budget, a copy of which has been filed with the City Secretary of the City of Mesquite as required by law; and

WHEREAS, a copy of the City Manager's proposed budget has been posted on the City's website as required by law; and

WHEREAS, the City Council has conducted a public hearing on the proposed budget with prior notice thereof as required by law.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MESQUITE, TEXAS:

SECTION 1. That the budget of the City of Mesquite for the fiscal year beginning October 1, 2014, and ending September 30, 2015, heretofore prepared by the City Manager and submitted to the Mayor and City Council for consideration and approval, a true and correct copy of which is attached hereto as Exhibit "A" and made a part hereof for all purposes (the "2014-2015 Fiscal Year Budget"), be and the same is hereby adopted and approved.

SECTION 2. That for the purpose of providing the funds necessary and proposed to be expended in the 2014-2015 Fiscal Year Budget, available resources and revenues of the City of Mesquite be, and the same are hereby appropriated and set aside out of the general and other revenues of the City of Mesquite for said fiscal year for the maintenance and operation of various departments of the City of Mesquite and for the various activities and improvements of the City of Mesquite, all as more fully set forth in the 2014-2015 Fiscal Year Budget.


SECTION 3. That the said 2014-2015 Fiscal Year Budget is attached hereto and shall be made a part of this ordinance the same as if copied in full herein.

SECTION 4. That all ordinances or portions thereof in conflict with the provisions of this ordinance, to the extent of such conflict, are hereby repealed. To the extent that such ordinances or portions thereof are not in conflict herewith, the same shall remain in full force and effect.

SECTION 5. That should any word, sentence, clause, paragraph or provision of this ordinance be held to be invalid or unconstitutional, the validity of the remaining provisions of this ordinance shall not be affected and shall remain in full force and effect.

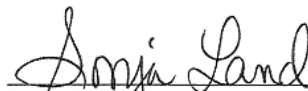
SECTION 6. That the necessity for making and approving of a budget for the fiscal year 2014-15, as required by the laws of the State of Texas, creates an urgency and emergency and requires that this ordinance shall take effect immediately from and after its passage.

DULY PASSED AND APPROVED by the City Council of the City of Mesquite, Texas, on the 15th day of September, 2014.



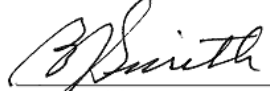
John Monaco
Mayor

ATTEST:



Sonja Land
City Secretary

APPROVED:



B. J. Smith
City Attorney

ORDINANCE NO. 4331

AN ORDINANCE OF THE CITY OF MESQUITE, TEXAS, LEVYING THE AD VALOREM TAXES FOR THE YEAR 2014 AT A RATE OF \$0.64 PER \$100.00 ASSESSED VALUATION OF ALL TAXABLE PROPERTY WITHIN THE CORPORATE LIMITS OF THE CITY OF MESQUITE, TEXAS, AS OF JANUARY 1, 2014, TO PROVIDE REVENUE FOR THE PAYMENT OF CURRENT EXPENSES AND INTEREST AND SINKING FUND REQUIREMENTS; PROVIDING FOR DUE AND DELINQUENT DATES TOGETHER WITH PENALTIES AND INTEREST; PROVIDING FOR PLACE OF PAYMENT; APPROVING THE 2014 TAX ROLLS AND ANY SUPPLEMENT THERETO; PROVIDING CERTAIN EXEMPTIONS; PROVIDING A REPEALER CLAUSE; PROVIDING A SEVERABILITY CLAUSE; AND DECLARING AN EFFECTIVE DATE THEREOF.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MESQUITE, TEXAS:

SECTION 1. That there be and is hereby levied for the year 2014 on all taxable property, real, personal and mixed situated within the corporate limits of the City of Mesquite, Texas, and not exempt by the Constitution of the State and valid State laws, a tax of \$0.64 on each \$100.00 assessed valuation of taxable property with a ratio of 100 percent of the market value and shall be apportioned and distributed as follows:

For the purpose of defraying the current operating expenses of the municipal government, a tax of \$0.4622 and for interest and sinking fund of the municipal government, a tax of \$0.1778 on each \$100.00 assessed value of taxable property with a ratio of 100 percent of the market value.

SECTION 2. Provided, however, that there is hereby adopted an exemption to ad valorem taxation in the amount of \$65,000.00 on the residence homestead of individuals over the age of 65 years of age, said "residence homestead" being as defined in V.T.C.A., Tax Code §11.13(j).

Provided, also, that there is hereby adopted an exemption to ad valorem taxation in the amount of \$15,000.00 on the residence homestead for a disabled person, said "residence homestead" being as defined in V.T.C.A., Tax Code §11.13(j). A person must be classified as "disabled" for Social Security purposes and must be the owner of the property to qualify for the exemption.

Provided, however, that a person's qualification allows eligibility for only one exemption: the over-65 years of age exemption or the disabled person exemption.

SECTION 3. That all ad valorem taxes shall become due and payable on October 1, 2014, and all ad valorem taxes for the year 2014 shall become delinquent after

January 31, 2014. If any person fails to pay the ad valorem taxes on or before the 31st day of January, 2014, the following penalties shall be payable thereon, to wit: during the month of February, 2014, six percent plus one percent for each additional month or portion of a month thereafter that the ad valorem tax remains unpaid prior to July 1, 2014, provided; however, an ad valorem tax delinquent on July 1, 2014, shall incur a total penalty of 12 percent of the amount of the delinquent tax without regard to the number of months the tax has been delinquent.

SECTION 4. That taxes are payable in Mesquite, Texas, at City Hall located at 757 North Galloway, Mesquite, Texas 75149. The City shall have available all the rights and remedies provided by law for the enforcement of the collection of taxes levied under this ordinance.

SECTION 5. That the 2014 tax rolls, as presented to the City Council, together with any supplement thereto, be and the same are hereby approved.

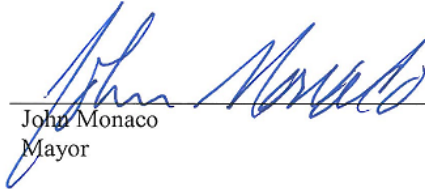
SECTION 6. That all delinquent tax accrues interest at a rate of one percent for each month or portion of a month the tax remains unpaid.

SECTION 7. That all ordinances or portions thereof in conflict with the provisions of this ordinance, to the extent of such conflict, are hereby repealed. To the extent that such ordinances or portions thereof are not in conflict herewith, the same shall remain in full force and effect.

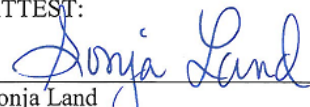
SECTION 8. That should any word, sentence, clause, paragraph or provision of this ordinance be held to be invalid or unconstitutional, the remaining provisions of this ordinance shall remain in full force and effect.

SECTION 9. That this ordinance shall take effect immediately on and after its passage and publication of said ordinance as the law in such cases provides.


DULY PASSED AND APPROVED by the City Council of the City of Mesquite, Texas, on the 15th day of September, 2014.



John Monaco
Mayor

ATTEST:


Sonja Land
City Secretary

APPROVED:


B.J. Smith
City Attorney

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Glossary

Abatement – A complete or partial cancellation of a levy imposed by a governmental unit. Abatements usually apply to tax levies, special assessments, or service charges.

Account – A financial reporting unit for budget, management, or accounting purposes.

Account Group – Used to establish accounting control and accountability for the City’s general fixed assets and general long-term debt. The City of Mesquite has two account groups: 1) General Fixed Assets Group, and 2) General Long-Term Debt Group.

Accrual Basis – A basis of accounting in which transactions and events are recognized at the time they are incurred, as opposed to when cash is received or spent.

Activity – Departmental efforts that contribute to the achievement of a specific set of program objectives.

Actual – Refers to the final audited revenue and expenditure results of operations for the fiscal year indicated.

Actuarial – A person or methodology that makes determinations based on time and risk factors of required contributions to achieve future funding levels, such as funding retirement or health care liabilities.

Adopted – Refers to the revenue and expenditure estimates initially approved by the City Council for the fiscal year indicated.

Adopted Budget – The proposed budget as initially formally approved by the City Council.

Ad Valorem Tax – Tax levied in proportion to the value of both real and personal property against which it is levied.

Amended – Refers to revised revenue and expenditure estimates for the fiscal year indicated that are approved by the City Council as a result of unanticipated revenues.

Appropriation – A legal authorization granted by the legislative body to incur expenditures and obligations for specific purpose. An appropriation is usually limited in amount and as to the time it may be expended.

Assessed Valuation – A valuation set upon real estate or other property by the Dallas Central Appraisal District as a basis for levying property taxes, which is currently 100% of market value. Taxable valuation is calculated from the assessed valuation.

Assessment Ratio – The ratio at which the tax rate is applied to the tax base, currently per \$100 valuation.

Asset – Resources owned or held by a government, which have monetary value.

Attrition – A method of achieving a reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement, or means other than layoffs. A temporary condition is commonly referred to as a frozen position or hiring freeze.

Authorized Positions – Employee positions, which are authorized in the adopted budget, to be filled during the year.

Balanced Budget – A budget in which planned funds or revenues available are equal to fund planned expenditures.

Benefits – Payments to which participants may be entitled under a pension plan, including pension benefits, death benefits, health care, social security, or due upon termination of employment.

Glossary

Bond – Written evidence of the issuer’s obligation to repay a specified principal amount of money (the face amount of the bond) on a particular date (the maturity date), together with interest at a stated rate, or according to a formula for determining that rate. Bonds are primarily used to finance capital projects and are usually issued (sold) in denominations of \$5,000.

Bond Rating – The rating established by a rating company (Moody’s, Standard and Poors, Fitch) that assesses the City’s financial stability, resources and capacity to repay the financing issue by evaluating the organization’s administrative management, financial management, debt load and local economy.

Bond Refinancing – The payoff and re-issuance of bonds, to obtain better interest rates and/or bond conditions.

Bonds Authorized and Unissued – Bonds which have been legally authorized by voters, but have not yet been issued, and which can be issued and sold without further voter approval.

Bonds Issued – Bonds which have been sold and proceeds used for designated purposes as authorized by the voters.

Budget – A plan of financial operation embodying an estimate of proposed expenditures for a given period, and the proposed means of financing. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. Once adopted, the budget is the legal authorization to expend City funds during the fiscal year. The budget may be amended during the fiscal year by the governing body and/or management, in accordance with procedures specified by law, City Charter, and/or administrative rules and regulations.

Budget Calendar – The schedule of key dates, which a government follows in preparation and adoption of the budget.

Budget Deficit – Amount by which the City’s budget outlays exceed its budget receipts for a given period, usually a fiscal year.

Budget Message – A general discussion of the proposed budget as presented in writing to the legislative body.

Budget Surplus – Amount by which the City’s budget receipts exceed its budget outlays for a given period, usually a fiscal year.

Capital Assets – Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets and are depreciated over the useful life of the fixed asset.

Capital Budget – The appropriation of bond proceeds or operating revenue for improvements to facilities and other fixed assets or infrastructure.

Capital Expenditure (Outlay) – An expenditure to acquire long-term assets. The asset will have a unit cost of \$1,000 or more and a useful life at least two years after date of acquisition.

Capital Improvement Program (CIP) – A plan for capital project expenditures to be incurred each year over a fixed number of years to meet capital needs arising from the City’s long-term financial plan.

Capital Lease – An agreement conveying the right to use property, plant, or equipment usually for a stated period of time where the lessee assumes all the risks and rewards of ownership.

Capital Project – Major construction, acquisition, or renovation activities which add value to a government’s physical assets or significantly increase their useful life. Also called capital improvements, the assets are significant capital expenditures with a useful life of 5 years or more and minimum value of \$5,000 or more.

Glossary

Cash Basis – A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Certificates of Obligation (CO) – Legal debt instruments used to finance capital improvement projects. Certificates of Obligation are backed by the full faith and credit of the governmental entity and are fully payable from a property tax levy. Certificates of Obligation differ from General Obligation debt in that they may be approved by the City Council without prior voter approved.

Charges for Current Services – Revenue resulting from user fees for various City services, such as garbage collection fees or animal adoption fees.

City Charter – Refers to the Home Rule Charter adopted by Mesquite voters on August 22, 1953 pursuant to State law, which establishes the City's governmental structure (Council-Manager Form of Government) and provides for the distribution of powers and duties among the legislative body and various appointive officers.

Comprehensive Annual Financial Report (CAFR) – A report prepared by the Accounting Division of the Finance Department, usually referred to by its abbreviation, and summarizes financial data for the previous fiscal year in a standardized format. The CAFR is organized by fund and contains two basic types of information: 1) a balance sheet that compares assets with liabilities and fund balance, and 2) an operating statement that compares revenues with expenditures.

Community Development Block Grant (CDBG) – An entitlement grant program authorized by the federal government, which provides a federal grant each year in which the program is authorized by Congress. The entitlement is based upon a formula that includes the City's population. CDBG proceeds are limited to specific eligible uses and projects that generally benefit low- and moderate-income persons.

Consumer Price Index (CPI) – A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living (i.e., economic inflation).

Contingency – A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services – Services rendered to the City by private firms, individuals, or other governmental agencies, such as utilities, rent, maintenance agreements, and professional consulting services.

Credit Rating – The creditworthiness of a governmental unit as determined by an independent rating agency. The City of Mesquite is rated by two rating agencies: 1) Moody's Investor Service and 2) Standard and Poor's. See Bond Rating.

Debt Limit – The maximum amount of gross or net debt that is legally permitted. The Constitution of the State of Texas and the City of Mesquite set no legal debt limit; however, the amount of debt is limited by the overall tax rate, which includes both the portion for debt service and ongoing operations, and which can never exceed 2.5% of the taxable valuation.

Debt Ratios – Comparative statistics showing the relationship between the City's outstanding debt and such factors as its tax base, income or population. Such ratios are often used in the process of determining credit quality of a bond issue.

Debt Service – The annual payments required to support debt issues, including interest and principal payments.

Debt Service Fund – A fund used to account for the accumulation of resources for and payment of general long-term debt principal, interest and related costs of issuance. Also known as an Interest and Sinking Fund.

Delinquent Taxes – Taxes remaining unpaid on and after the date on which a penalty for non-payment is attached.

Glossary

Department – A basic organizational unit of government which is functionally unique in its delivery of services, and which may be sub-divided into divisions, programs, activity groups and/or activities.

Depreciation – The decrease in value of physical assets due to use and the passage of time.

Designated – Funds that have been identified to be spent for a specific purpose. This differs from reserved funds, in that there is no legal requirement for funds that have been designated.

Development-related Fees – Those fees and charges for services generated by building, development and growth in the community, such as building permits, development review fees and inspection permits.

Disbursement – The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program – A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Drainage Utility District – A special revenue district authorized by State law to account for funds reserved for drainage and flood improvements, erosion control and ongoing costs related to mandated permit requirements under the federal and state Pollutant Discharge Elimination Program. Established in 1989, a \$3.00 per month charge for residences, and a \$0.05 cent charge per 100 square feet of impervious area for commercial businesses, are imposed to generate the designated, reserved revenue.

Effective Tax Rate – The tax rate, when applied to the taxable assessed valuation would produce the same total taxes as the previous year when compared to properties taxed in both years. The objective of the effective tax rate is to generate equal tax revenues using taxable valuations for different years.

Encumbrance – The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Enterprise Fund – A fund used to account for operations that are financed and operated in a manner similar to private business enterprises, wherein stated intent is that the costs (including depreciation) of providing goods and services be financed from revenues recovered primarily through user fees of the activity.

Entitlement – Payments to which local government units are entitled, pursuant to an allocation formula determined by the agency providing the monies, an example is the CDBG program administered by HUD.

Escrow – Money or property held in the custody of a third party that is expended or returned only after the fulfillment of specific conditions, such as the perpetual maintenance of screening walls.

Evening With A Cop – A series of small group sessions involving at-risk young people, role-model young people, police officers, Parks and Recreation employees and municipal officials. The program can include a visit to the police station and jail, a cookout at the City's rustic day camp, a city tour, including visits to the location of current police calls and one-on-one conversation opportunities.

Expenditure – The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

Fines and Forfeitures – A variety of fees, fines and forfeitures collected by city, state or federal court system, including traffic fines, drug seizures and other court fees.

First Responder – Fire equipment (other than an ambulance) staffed with EMS-trained Firefighters.

Glossary

Fiscal Year – A 12-month period of time that designates the operating year for accounting and budgeting purposes, and at the end of which a government determines its financial position and results of operations. The Fiscal Year for the City of Mesquite begins October 1 and ends September 30 each year.

Fixed Assets – Assets of a long-term character that are intended to held or used, such as buildings, land, or other improvements like streets or water lines.

Franchise Fee – Charges to utilities for exclusive/non-exclusive rights to operate within municipal boundaries and rights-of-way, such as electricity providers, cable companies or taxi services.

Frozen Position – A temporary method of achieving a reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement, or means other than layoffs.

Full Faith and Credit – A pledge of the City of Mesquite’s general taxing power to repay debt obligations.

Full-Time Equivalent (FTE) – A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time typist working for 20 hours per week would be the equivalent to .5 of a full-time position.

Function – A group of related activities aimed at accomplishing a major service or regulatory program for which a governmental unit is responsible.

Fund – An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liability obligations, reserves, and equities which are segregated for the purpose of carrying out a specific purpose or activity.

Fund Balance – The excess of the assets of a fund over its liabilities, reserves and carryover.

General Fixed Assets Account Group – An account used to report fixed assets.

General Fund – The primary fund used to account for all financial transactions applicable to the general operations of the City, including police, fire, public works parks and recreation and general government. There is only one General Fund.

General Government – City departments or activities that provide administrative or internal services and support to the organization. The term is also used to classify employees other than commissioned (sworn) fire and police employees.

General Long-Term Debt Account Group – An account used to report long-term debt payable from general revenues and backed by the full faith and credit of a governmental unit.

Generally Accepted Accounting Principles (GAAP) – Uniform minimum standards of and guidelines for financial accounting and reporting. Adherence to GAAP assures that financial reports of all state and local governments, regardless of jurisdictional legal provisions and customs, contain the same types of financial statements and disclosures, for the same categories and types of funds and account groups, based on the same measurement and classification criteria.

General Obligation Bond (GO) – A type of bond backed by the full faith, credit and taxing power of the City. Such bonds constitute debts of the issuer and require voter approval prior to issuance.

Goal – A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

Glossary

Government Finance Officers Association (GFOA) – A professional association of state/provincial and local finance officers in the United States and Canada, established in 1906, and comprising over 16,000 members dedicated to the sound management of government financial resources.

Government Fund – A Government Fund refers to one of four governmental “fund types” used to account for a local government’s activities. These are known as “governmental-type” funds, and are 1) the General Fund; 2) Special Revenue funds; 3) Debt Service funds; and 4) Capital Projects funds. Other types of funds are the two **Proprietary Funds** used to account for a local government’s “business-like” activities, and these are 1) Enterprise funds and 2) Internal Service Funds. The other fund type is **Fiduciary Funds**, which include trust funds, pension funds, agency funds and other similar funds that are used to account for funds held in trust or temporarily on behalf of a third party.

Grant – A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending on the grantee.

Gross Receipts Tax – More commonly referred to as franchise fees, these revenues are paid by public service businesses for use of City property in conducting their businesses. The City collects electric, gas, telephone, cable TV, bingo, commercial solid waste, and taxi gross receipts.

Home Rule City – A municipality that operates under a municipal charter that has been adopted or amended as authorized by Article XI, Section 5, of the Texas Constitution. A home rule city must have a population of more than 5,000 people. Home rule cities and what they may or may not do are governed by the State Constitution of Texas as opposed to general law cities who must operate in accordance with specified state laws of Texas.

Hotel Occupancy Tax – A tax authorized by State law that allows the City to assess a tax not to exceed 7% of the rental rate for a hotel/motel room to be used in a manner which directly enhances or promotes tourism and the convention and hotel industry. The City currently collects the 7% maximum and disburses 4% to the Mesquite Convention and Visitors Bureau, 1% to the Mesquite Arts Council, and 1% to Historic Mesquite, Inc. and the remaining 1% retained by the City for promotion of tourism.

Household Hazardous Waste – Household products that are not allowed in public landfills and are not picked up by City solid waste crews, such as used tires, batteries, and motor oil. Mesquite residents may drop off their household hazardous waste items at a convenience center.

Housing and Urban Development (HUD) – A department of the federal government that carries out programs and activities to improve housing conditions, increase homeownership, and support community development. The City administers two HUD programs, the Community Development Block Grant and the Housing Choice Voucher programs.

Impact Fee – An estimated cost of providing needed improvement or additions to public infrastructure systems depleted by development. The City currently collects roadway impact fees from new development.

Independent Auditor – An auditor who is independent of the governmental unit whose accounts are being audited.

Index Offense – An offense, which, due to its seriousness, frequency of occurrence and likelihood of being reported to the police, has been selected to serve as an index for evaluating fluctuations in the volume of crime. Index Offenses are: murder, rape, robbery, aggravated assault, burglary, larceny-theft, motor vehicle theft and arson.

Indirect Cost – A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service.

Glossary

Infrastructure – Public domain fixed assets including roads, bridges, drainage systems, traffic signals and lighting, water and sewer systems, and other items that have value only to the City.

Insurance Services Office (ISO) Rating – A rating system of fire protection in communities conducted by the Insurance Services Office, Inc. Also known as the ISO Public Protection Classification program, or PPC, the process grades a community’s fire protection on a scale of 1-10, based on ISO’s Fire Suppression Rating Schedule. The ratings are commonly used by insurance underwriters in determining insurance premium rates for homeowners and businesses. The City of Mesquite has a rating of “1”, the best rating available.

Interest and Sinking Fund – See Debt Service Fund.

Interest Income – Revenue associated with the City cash management activities of investing fund balances.

Interfund Transfer – The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue – Revenue received from federal, state and other local government sources in the form of grants, shared revenues, or payments in lieu of taxes.

Interlocal Agreement – A contractual agreement between two or more governmental entities, such as the City’s agreement with the City of Dallas for water use.

Internal Service Fund – A fund established to account for an entity that provides goods and services to other City entities and charges those entities for the goods and services provided. The City operates two Internal Service Funds: 1) Group Medical Insurance Fund, and 2) General Liability Insurance Fund.

Judgment – An amount to be paid or collected by a governmental unit as the result of a court decision.

Law Enforcement Teaching Students (LETS) – A program of the police department that teaches students how to cope with peer pressure and substance abuse issues. The program also provides an educational foundation to fifth and seventh grade students for building skills in sound decision-making.

Legal Debt Margin – See Debt Limit.

Levy – To impose taxes, special assessments or service charges for the support of government activities.

Licenses and Permits – Revenues raised for the purpose of recovering the costs associated with regulating business activity. Many of these fees are regulatory in nature in order to ensure compliance with the law.

Long-Term Debt – Debt with a maturity of more than one year after the date of issuance, but generally refers to bonded debt with 15 or more years maturity.

Long-Term Financial Plan – Multiyear financial planning process that combines financial forecasting and debt analysis over a five to ten year horizon to identify future fiscal imbalances and strategies to secure financial sustainability.

Major Fund – A fund that represents significant activities of the City, where revenues or expenditures, excluding other financing sources and uses, constitute more than 10% of the revenues or expenditures of the appropriated budget.

Mandate – A requirement from a higher level of government that a lower government perform a task in a particular way or standard, and often without any financial assistance – known as “unfunded mandates.”

Merit Increase – A percent increase in base salary for employees based on satisfactory job performance.

Glossary

Mesquite Quality of Life Corporation (4B) – An entity and fund used to account for special revenue collected from a one-half cent local sales and use tax devoted to economic development. The local sales tax option, known as “4B” for Section 4B of the State Development Corporation Act of 1979, was adopted by Mesquite voters on August 14, 1999. Revenues generated by the one-half cent sales tax are limited by the referendum to public safety, transportation, and park and recreation projects eligible under State law.

Mission Statement – A broad statement of purpose derived from an organization’s and/or community’s values and vision statement.

Modified Accrual Basis – A basis of accounting under which expenditures, other than accrued interest on general long-term debt, are recorded at the time liabilities are incurred and revenues are recorded when received in cash, except for material and/or available revenues which should be accrued to reflect properly the taxes levied and revenues earned.

National Crime Information Center/Texas Crime Information Center (NCIC/TCIC) – A national or state database where information on wanted persons, stolen vehicles and criminal histories is maintained and accessed by police officers in the field.

National Pollutant Discharge Elimination System (NPDES) – Refers to the mandated storm water discharge permit system required under the Clean Water Act Amendments adopted by Congress in 1987. The permit requirements include among other things, adopting a comprehensive drainage ordinance, operating a street sweeping program and public education program to help protect watersheds from pollution due to runoff or direct discharges into waterways.

Neighborhood Crime Watch – A neighborhood-based organization, which, with support from the police department, promotes crime awareness and crime prevention.

Net Budget – The legally adopted budget less all interfund transfers and interdepartmental charges.

Non-Index Offense – An offense other than the eight Index Offenses. These offenses are excluded because of their infrequency (i.e., kidnapping), or because the nature of the offense is such that they are often unknown to the police (i.e., receiving stolen property, drug abuse).

Non-Major Fund – Any fund that does not meet the 10% threshold of revenues or expenditures to the total appropriated budget in order to be considered a Major Fund.

Objective – Something to be accomplished in specific, well defined and measurable terms and that is achievable within a specified time frame.

Object Level – An expenditure classification referring to various levels of detail for expenditures, such as electricity, office supplies, computer supplies, etc.

Obligations – Amounts that a government may be legally required to meet out its resources. They include not only actual liabilities, but also encumbrances not yet paid.

Offense Report – A report that documents an incident requiring attention from police. The report contains identifying data and details related to the incident.

Open Records Request – A request for governmental information held by the police department. The request and the information released must comply with the provisions of the Texas Public Information Act.

Glossary

Operating Expenses – The cost for personnel, materials and equipment required for a department to function.

Operating Revenue – Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

Opticom – A traffic signal preemption system that uses high energy, infrared light to grant authorized emergency vehicles momentary right-of-way at signalized intersections.

Ordinance – A formal legislative enactment by the City Council of a municipality that carries the full faith and effect of the law within corporate boundaries of the City unless in conflict with any higher form of law, such as a state statute or constitutional provision.

Other Bond Expense – An expenditure category for expenditures related to issuing bonds, other than principal and interest, such as payments to financial advisors, legal bond counsel and bond underwriters.

Other Expenditures – A category for miscellaneous expenditures that cannot be classified as personnel, supplies, contractual, capital outlay or some other defined expenditure category.

Other Financing Uses – An expenditure category to classify interfund transfers.

Outstanding Debt – The amount of long-term bonded debt, or principal and interest payments remaining to be paid for all issues, including current year principal and interest payments.

Overlapping Debt – The proportionate share of the debts of local governmental units located wholly or in part within the limits of the reporting government, which must be borne by property within each governmental unit.

Pay-as-you-go Basis – A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.

Per Capita – A measurement of the proportion of some statistic to an individual resident determined by dividing the statistic by the current population.

Performance Measure – Data collected to determine how effective or efficient a program is in achieving its objectives.

Personal Property Notes (PPNs) – Short-term obligations, usually five years, used to purchase motor vehicles, personal computers and related capital equipment with similar service life.

Personal Services – Expenditures for salaries, wages, and fringe benefits of a government's employees.

Present Value – The discount value of a future amount of cash, assuming a given rate of interest, to take into account the time value of money. A dollar is worth a dollar today, but is worth less than today's dollar tomorrow, and even less further in the future.

Property Tax – Another term for Ad Valorem Tax. See Ad Valorem Tax.

Proprietary – A type of fund similar to those found in the private sector and the measurement focus is on determination of net income, financial position and changes in financial position. There are two categories of proprietary funds used by the City: 1) enterprise funds, and 2) internal service funds.

Referendum – A direct vote in which the registered voters are asked to either accept or reject a particular proposal, initiative, or proposition.

Glossary

Reinvestment Zone – The established boundaries of an area designated as a tax increment financing district.

Reserve – An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution – A legislative act by the City Council with less legal formality than an ordinance.

Resources – Total amounts available for appropriation including estimated revenues, fund transfers and beginning balances.

Revenue – Monies received from all sources, with the exception of fund balance, that may be used to fund expenditures in a fiscal year.

Revenue Bond – A type of bond backed by the net revenues of user fees collected for a specific public enterprise, such as a water and sewer system. Generally net revenues must not exceed the average principal and interest payments for outstanding bonds by a certain ratio known as Revenue Bond Coverage.

Revenue Bond Coverage – The ratio of net revenue available for debt service to the average annual debt service requirements of an issue of revenue bonds. The City's Water and Sewer Fund bond coverage is 1.50 times the average annual principal and interest for outstanding bonds, meaning anticipated net revenues must never be less than this amount.

Rollback Rate – The effective operating tax rate required to raise the same ad valorem tax revenues as were levied the prior year, plus an extra 8% as currently set by State law. The rollback rate is the highest tax rate the City could impose before taxpayers could initiate a rollback petition to force a referendum for voters to decide on the proposed tax rate or the calculated effective rate.

Sales Tax – A state or local percentage tax on the sale of certain goods and services. The State sales and use tax rate is 6.25%, and State law limits the collection of local sales tax to no more than 2% for a total statutory limit of 8.25%. The City currently collects the full 2% allowed by law.

School Resource Officer (SRO) – A police officer that provides direct law enforcement assistance to the MISD through the placement of a police officer in each of the five MISD high schools and six middle schools. The SRO staff includes one sergeant and 16 police officers.

Service Level – Services or products, which comprise actual or expected output of a given program. Focus is on results, not measures of workload.

Slama Bama Jama – A unique series of presentations in middle schools involving police officers performing demonstrations of slam-dunk basketball to the accompaniment of contemporary music, smoke, lights, etc., followed by a series of dramatic skits with an anti-gang, anti-violence message.

Special Assessment – A compulsory levy made by a local government against certain properties to defray part of all of the cost of a specific improvement of services which is presumed to be of general benefit to the public and of special benefit to such properties.

Statute – A written law enacted by a duly organized and constituted legislative body.

Supplies – An expenditure category for non-contractual, expendable materials and operating supplies, less than \$1,000 in unit cost, which are necessary to conduct departmental operations.

Glossary

Taxable Valuation – The value used for computing the ad valorem taxes levied against property. The taxable value is the assessed value less any exemptions allowed by law, such as exemptions for disability or for persons age 65 and older.

Tax Base – All taxable forms of wealth under the City’s jurisdiction.

Taxes – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefits, such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer charges.

Tax Increment Finance (TIF) District – A special tool that the City can use to generate money for economic development in a specific geographic area. TIFs allow the City to re-invest all new property tax dollars back into the designated area rather than the City as a whole. These “new” revenues – also called “increments” – arise if new development takes place in the TIF district, or if the value of existing properties rises. These funds can be spent on public works projects or given as subsidies to encourage private development. The City currently has two appropriated TIF District funds established: 1) Towne Centre TIF, and 2) Rodeo City TIF.

Tax Levy – The resultant product when the tax rate per one hundred dollars is multiplied by the tax base.

Tax Rate – The amount of tax stated in terms of a unit of the tax base, for example \$0.62/\$100 represents the City’s current tax rate of sixty-two cents per one hundred dollars of taxable valuation.

Transfers In/Out – Amounts transferred from one fund to another to assist in financing the services for the receipt fund. Transfers do not constitute revenues or expenditures of the governmental unit, but only of the individual funds.

Unappropriated – Not obligated for a specific purpose; undesignated.

Undesignated – Without a specific purpose.

Unreserved Fund Balance – The portion of a fund’s balance that is not restricted, or designated, for a specific purpose and is available for general appropriation.

User Charges (Fees) – Charges for specific governmental services. These fees cover the cost of providing a service to the user, or the one who directly benefits from the service.

Vision – A guiding statement describing a desirable future state toward which efforts should be directed, such as “A Home for Families; A livable community with quality neighborhoods, convenient amenities, strong retail tax base and opportunities for the future” – Current City Council’s vision statement adopted February 2003.

Water and Sewer Fund – The enterprise fund used to account for the delivery of water and sewer services to the customers. This fund is financed and operated in a manner similar to a private business enterprise where the expenses of providing services are recovered primarily through user charges.

Workers’ Compensation – A state-regulated insurance program that pays medical bills and replaces some lost wages for employees who are injured at work or who have work-related diseases or illnesses.

Working Capital – Current assets less current liabilities, the fund balance of an enterprise fund.

Glossary of Commonly Used Acronyms

ACH – Automatic Clearinghouse	GFOA – Government Finance Officers Association
ADA – Americans with Disabilities Act	GIS – Geographic Information Systems
AFIS – Automated Fingerprint Identification System	GO – General Obligation Bond
CAFR – Comprehensive Annual Financial Report	HMO – Health Maintenance Organization
CDBG – Community Development Block Grant	HOME – HOME Investment Partnership Grant
CDC – Centers for Disease Control and Prevention	HR – Human Resources
CID – Criminal Investigations Division	HUD – Department of Housing and Urban Development
CIP – Capital Improvement Program	HVAC – Heating Ventilating and Air Conditioning
CO – Certificate of Occupancy	ISO – Insurance Services Office, Inc.
CO – Certificates of Obligation	ISTEA – Intermodal Surface Transportation Efficiency Act
COBRA – Consolidated Omnibus Budget Reconciliation Act	KMB – Keep Mesquite Beautiful, Inc.
CPI – Consumer Price Index	LBJ – LBJ Freeway
DCAD – Dallas Central Appraisal District	LED – Light Emitting Diode
DUD – Drainage Utility District	LETS – Law Enforcement Teaching Students
EMS – Emergency Medical Services	MAC – Mesquite Arts Center
EMT – Emergency Medical Technician	MFD – Mesquite Fire Department
EPA – Environmental Protection Agency	MIS – Management Information Systems
ETJ – Extra Territorial Jurisdiction	MISD – Mesquite Independent School District
FCC – Federal Communication Commission	MPD – Mesquite Police Department
FEMA – Federal Emergency Management Agency	MTED – Mesquite Transportation for the Elderly and Disabled
FIFO – First In, First Out	NCIC – National Crime Information Center
FTE – Full-Time Equivalent	NCTCOG – North Central Texas Council of Governments
FY – Fiscal Year	NPDES – National Pollutant Discharge Elimination System
GAAP – Generally Accepted Accounting Principles	NRPA – National Recreation and Park Association
GASB – Governmental Accounting Standards Board	

Glossary of Commonly Used Acronyms

NTMWD – North Texas Municipal Water District

PARD – Parks and Recreation Department

PARS – Public Agency Retirement Services

PC – Personal Computer

PID – Public Improvement District

PO – Purchase Order

PPN – Personal Property Note

PPO – Preferred Provider Organization

PY – Program Year

ROWS – “ROWS of Texas” Public Improvement District

SCBA – Self Contained Breathing Apparatus

SRO – School Resource Officer

TCIC – Texas Crime Information Center

TIF – Tax Increment Financing District

TMRS – Texas Municipal Retirement System

TPDES – Texas Pollutant Discharge Elimination System

TxDOT – Texas Department of Transportation

TXU – TXU Energy, Inc.

WiFi – Wireless Local Area Network

W&S – Water and Sewer

Budget Document Questionnaire

Your opinion is important to us. Please take a few minutes to tell us what you think about our budget document. Your comments will be used to help improve this document.

1. Readability: Is the subject matter presented in an easy to read format and in terms that are understandable?

1	2	3	4	5
Difficult	Somewhat Difficult	Adequate	Easily Understood	Very Easy

2. Using a scale of - very helpful (1), helpful (2) and not helpful (3); please rate the following sections:

Organizational Structure _____	Budget Message _____	Financial Summaries _____
Policies and Goals _____	Department Profiles _____	Capital Budget _____
Statistical _____	Appendix _____	Glossary _____

3. Content: What would you like to see added, expanded, reduced or removed?

4. Overall Impressions: How would you rate the entire document?

1	2	3	4	5
Start Over	Minimal Help	OK	Answered Most Questions	Very Helpful

5. May contact you for additional information? Yes No
If yes, please provide your name and contact information:

6. General Comments:

Please send or email your comments to: Budget Office
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1515 N. Galloway Avenue
Mesquite, Texas 75149
or
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